

DCAM SCORING

Questions Framed in Requirements to Achieve Capability (“5”)

	Process	Formality	Engagement
Not Initiated	Capabilities are not Being Performed		
	Tactical	Ad Hoc	Heroes
In Process (Conceptual)	Capabilities are in their Initial Planning Stages		
	Issues are under debate	White board planning	Data practitioners
In Process (Developmental)	Capabilities are Being Developed		
	Policies, procedures, standards, roles and accountabilities are being established	Meetings are underway (notes and planning documents)	Stakeholders are identified (negotiated resources/annual budgets)
In Process (Defined)	Capabilities are Defined and Formalized		
	Policies and standards exist (roles, responsibilities and accountabilities are being coordinated)	Routines exist (structured documentation)	Verified by stakeholders (business and functional responsibility/sustainable funding)
Achieved	Capabilities are Achieved and Implemented		
	Policies and standards are implemented (proactive issue management)	Capabilities are embedded into operations (standardized methodologies)	Executive management authority (strategic investment funding)
Enhanced	Capabilities are fully integrated into the operating culture of the organization		