

The Greater Miami Expressway Agency (GMX)

Transitioning from our State Legislatively Dissolved Predecessor Agency
and Providing Stability for Miami-Dade & Monroe County Residents

FTBA UPDATE
February 2024



GREATER MIAMI EXPRESSWAY

- GMX was created by the Florida Legislature – July 1, 2023

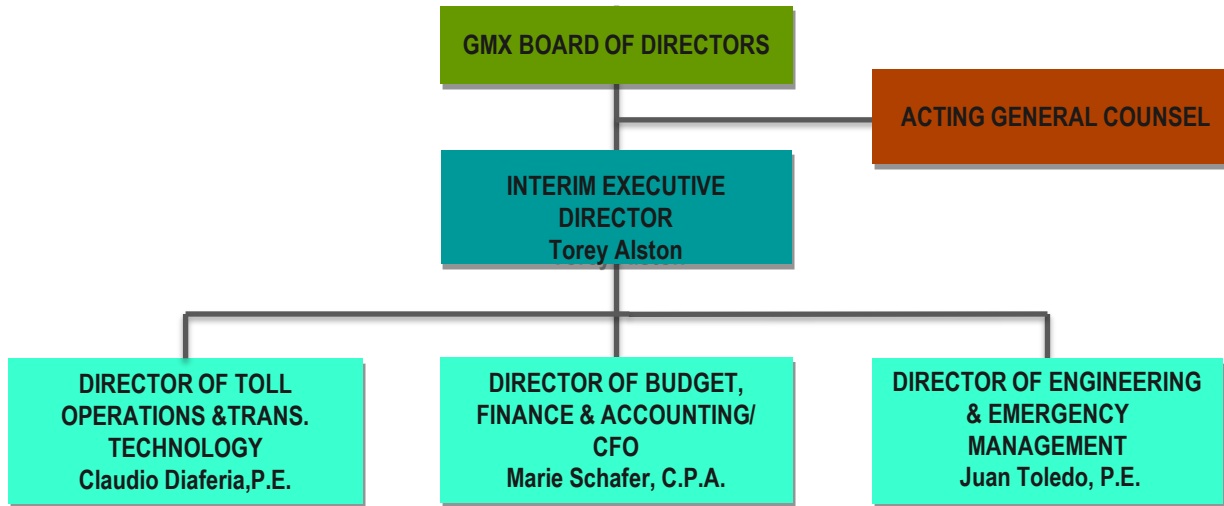
Maintains, operates and improves the following expressways:

- State Road 924 – Gratigny Parkway
- State Road 878 – Snapper Creek Expressway
- State Road 874 – Don Shula Expressway
- State Road 112 – Airport Expressway
- State Road 836 – Dolphin Expressway
- NW 138th Street
- County Road 94 (Monroe County)

- 100 % of all tolls collected on the GMX system remain and are invested in Miami-Dade County and Monroe County



GMX Organizational Structure



Effective Governance

- GMX assumed all responsibility from our state legislatively dissolved predecessor agency effective July 1, 2023. The Board continues to assess the health of the organization via the Interim Executive Director.
- The Interim Executive Director has reviewed and continues to review all contracts, agreements and commitments from our predecessor agency; The Interim Executive Director will continuously assess the organization, take administrative and operational actions and make recommendations to the Board.

AGENCY BYLAWS & POLICIES

- The Board approved its Bylaws on July 5, 2023 and immediately assumed all policies of the inherited agency. The Board approved new GMX policies at its September 2023 board meeting.
- Now, the board is conducting additional discussion on specific agency policies as follows:
 - January 2024 Meeting – Executive Policies & By-Laws
 - March 2024 Meeting – Engineering Policies
 - May 2024 Meeting – HR/Administration & Communications Policies
 - July 2024 Meeting – Finance and Procurement Policies

Financial Stability

Financial Stability



- Financial Controls - External Auditors annually assess whether internal control procedures are followed; FY 23 provided a clean audit for the agency along with a going concern, related to our predecessor agency
- Continually engaged with rating agencies, Florida Division of Bond Finance and other financial partners.
- Conducting Rating Agency Surveillance Reviews
- Engaging Bond Counsel Services

Daily Operations

Daily Operations



- GMX assumed all contracts and consultant agreements from our predecessor agency.
- Ensured no interruption to the employees as well as day to day operations.
- **Since August, GMX has identified more than \$1.3M in savings and cost avoidances!**
- Restructured Organization – We released an updated organizational chart to meet our current needs and begins planning for the future. The reorganization produced an annualized savings of more than \$367,288.

- **Continuous Review of all Contracts** – The Interim Executive Director has continues to review all contracts, agreements and commitments from our predecessor agency.
- **Increased Daily Traffic on GMX Roadways** – A review of data from July through October of this fiscal year, compared to the previous fiscal year, revealed an **increase of 4.8%** in daily users on our expressways.
- **Maintenance of the Highways** – There has been no service interruption on our Roadways.

People & Culture

- Assumed All Employees – All employees from our predecessor agency were automatically assumed based on state law.
- Complete Overhaul of Human Resources – Created a new HR and ADA compliance policy for the agency; New HR Manager addressing a series of priorities to make the agency best in class (onboarding, E-Verify compliance, job description reviews, etc.)
- New Positions for Key Roles – We continue to seek applicants for key roles in the agency (Director of Administration, Communications Manager, Human Resources Generalist, etc.).

Communications & Public Engagement

Communications & Public Involvement

Stakeholder Meetings

- Florida Dept. of Transportation
- Florida Turnpike Enterprise
- Miami-Dade Transportation Planning Organization
- Miami-Dade County

Communications & Public Engagement

- **South Florida Saves Program**
 - Social media ads are live.
 - Online ads are live.
 - Radio ads are now live.
 - Newspaper placements

Work Program

GMX Work Program

Kicked Off FY 2025-2029 Budget & Work Program Process

- GMX priorities will focus on: Safety; System Improvements & Preservation; Mobility Improvements and Congestion Relief; Transportation Technology
- Going forward, we will prioritize use of revenue for all projects and initiatives aligned with these core areas.
- New GMX Work Program will be approved in May 2025

Thank you!
