



FROMLOCAL TO GLOBAL

In October 1994, a select group of law firms met for the first time in Dallas, Texas and, then, Los Angeles, California to organize and launch Globalaw. These formative meetings marked the beginning of something significant—our global legal network.

I HAVE NEVER BEEN MORE ENTHUSED ABOUT OUR NETWORK AND OUR ABILITY TO SERVE CLIENTS GLOBALLY, AND I BELIEVE THAT OUR MEMBER FIRMS FEEL THE SAME WAY. UNDER THE DIRECTION OF OUR DEDICATED OFFICERS AND DIRECTORS, GLOBALAW IS COMMITTED TO SERVICE EXCELLENCE AND SUSTAINABLE GROWTH.

Since then, the network has grown exponentially. It now includes 115 law firms and 4,500 lawyers and has climbed the ranks as one of the premiere law firm networks in the world. In fact, Globalaw was recently recognized by *The Lawyer Magazine* (UK edition) as the ninth largest global legal network.

Today, our member law firms are stronger, our international reach is greater, and our leadership's vision is larger than ever.

I have never been more enthused about our network and our ability to serve member clients globally. I believe that our member firms share this enthusiasm. Under the direction of our dedicated Officers and Directors, Globalaw is committed to service excellence and sustainable growth.

In this publication, we celebrate twenty years by honoring the past and looking toward the future. To this end, following an intensive Strategic Planning Retreat in conjunction with MCI, the participants crafted a new motto for Globalaw: "The global reach you need from the local firm you trust." This tagline captures the essence of why we all are part of and support Globalaw.

We recognize that it is you, our members, who have been most instrumental in our network's success. We are grateful for your strong commitment; unwavering support; vast knowledge, expertise, and friendship; and steadfast dedication to helping us grow. Thanks to all of you and your respective firms for helping Globalaw to mature to the stature and prominence it has achieved over these twenty years. Moreover, the Past Presidents who have served all of us deserve our heart-felt gratitude for their contributions and sacrifices to governing this valuable asset.

William Taylor, Globalaw President

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WHO WEARE, WHERE WE'RE GOING

GLOBALAW MAY NOT BE THE BIGGEST, OLDEST, OR MOST SPECIALIZED NETWORK, BUT ITS ABILITY TO BRING LAWYERS TOGETHER AND ENABLE QUALITY REFERRALS PLACES IT IN A LEAGUE OF ITS OWN.

Globalaw provides expert and cost-effective legal counsel by shepherding client needs across the globe through a well-coordinated network built on care and trust. Its members are firms who are more dynamic, personally motivated and responsive than your typical international law firm. Globalaw has the reach and impact of a global organization, but retains a personal feel. Globalaw aims to create, enhance and maintain a corporate presence while continuing to create and facilitate multi-jurisdictional business opportunities for clients.

Globalaw may not be the biggest, oldest, or most specialized network, but its ability to bring lawyers together and enable quality referrals places it in a league of its own.

Clear Vision

Our vision is clear; Globalaw aims to be recognized as a leading global network for providing its clients excellent, personalized legal services.

Our Mission

To provide an effective platform to seamlessly address and meet global client needs thanks to a personal and collaborative relationship among selected and high quality firms throughout the world.

Strong Presence

Globalaw offers a strong global presence with 115 law firm members and over 4,500 lawyers in 175 cities.

Quality Service

Globalaw places a high degree of importance on delivering impeccable client service.

Well-Connected

In our jurisdictions, member firms are well connected politically, judicially and commercially. They are indigenous lawyers who know their market inside and out.

Close Relationships

Globalaw places a premium on building and maintaining close personal relationships between the lawyers in the network.

Deliver Value

Globalaw is focused on delivering value to its members both in volume (and quality) of referrals facilitated by close connections between member firms and information and knowledge sharing.

PERSONALLY, IHAVE MADE SOME OF MY BESTFRIENDS THROUGH GLOBALAW AND 1)///()/\A/,)R7'W().

MICHAEL HATCHWELL,
GORDON DADDS LLP

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ASIA PACIFIC

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2005 Business Initiatives formally launched at the Annual Members Meeting. First Globalaw

2010

Record attendance at the Annual Members Meeting in San Francisco with more than 100 delegates (total with guests, host firm, sponsors: more than 150).

2005

Redwood Analytics becomes the first official sponsor at the 2005 Annual Members Meeting in Los Angeles (Santa Monica).

president elected.

First Globalaw Annual Members Meeting.

AGS (now MCI) contract with Globalaw commenced (January 1).

First website launched.

Busines

2013

Public relations firm, Golin, hired.

2014

Membership increased by more than 35% since 2004, from 85 to 115 members. Annual and regional meeting attendance increased by 30% overall during the same time period.

2013

Regional meeting attendance at

all-time high with more than 70

delegates at the European Regional

Meeting in Paris (total with guests,

host firm, sponsors: more than 120).

2011

Network grows to more than 100 firms (August 2011).

2012

Associate
Leadership
Programme
established.

2012

Firm of the Year Award introduced (2012: Hanson Bridgett, 2013: Edwards Kenny & Bray).

s opportunities ramme (BOPs) launched at ne European Regional Meeting



35%

INCREASE IN MEMBERSHIP FROM 2004

CITIES REPRESENTED 115

CURRENT MEMBERS



30%

INCREASE IN ANNUAL
AND REGIONAL
MEETING ATTENDANCE
SINCE 2004

1994

GLOBALAW
IS ESTABLISHED



20

ANNUAL



ASIA PACIFIC

2001	
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- 2002 TAIPEI
- 2003 MANILA
- 2004 HONOLULU
- HONG KONG/SHANGHAI
- 2006 BANGKOK
- 2007 TOKYO
- 2007
- 2009 AUCKLAND
- 2010 HANOI
 - HANOI

 PHUKET
 - HONG KONG
- 2013 SINGAPORE
- 2014 TAIPEI

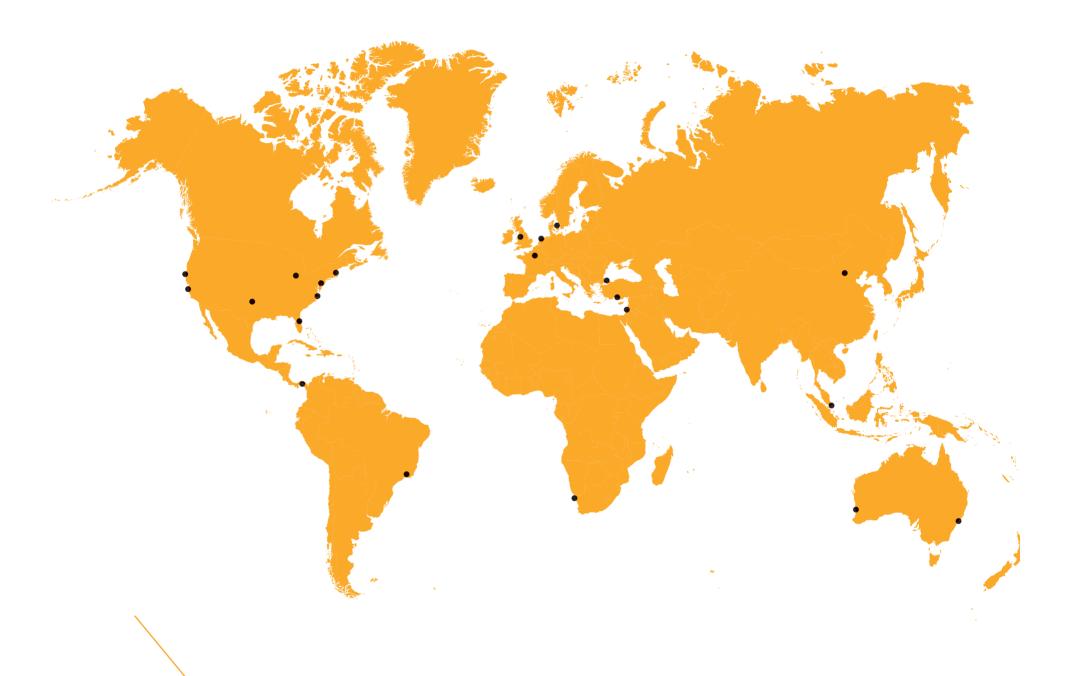
EUROPE

- ZURICH
- MARSEILLE
- EDINBURGH
- KITZBUHEL
- DAVOS
- MADRID
- ATHENS
- COURMAYEUR
- LISBON
- LJUBLJANA
- SOFIA
- HAMBURG
- PARIS
- DAVOS

AMERICAS

- AUSTIN
- VANCOUVER
- LIMA
- SALT LAKE CITY
- TORONTO
- BUENOS AIRES
- CALGARY
- CURAÇAO
- NEW YORK
- SAO PAOLO
- PANAMASEATTLE

1994 MAY	• BOSTON/CHICAGO	2005	• LOS ANGELES
SEPT	• DALLAS/LOS ANGELES	2006	• LONDON
1995	• PARIS	2007	• MIAMI
1998	• SINGAPORE	2008	• ISTANBUL
1999	• AMSTERDAM	2009	• BEIJING
2000	 PHILADELPHIA 	2010	• SAN FRANCISCO
2001	• PANAMA	2011	• TEL AVIV
2002	• CAPE TOWN	2012	• CYPRUS
2003	• COPENHAGEN	2013	• PERTH
2004	• SYDNEY	2014	• RIO DE JANEIRO



AMUAL MEETIVGS



"Israel shall strengthen its position as a global center for innovation companies, with Asia-Pacific investors continuously growing their share of investments."

EREL TAMIR

ZVI TAMIR & CO, TEL AVIV, ISRAEL

02

"Deep understanding of cultural influences, strong community and personal relationships and compliance with the prolific regulatory environment remain key to doing business."

ANDREW SRIRO

DYAH ERSITA & PARTNERS, JAKARTA, INDONESIA

05

"Increasing influence of European legislation on Swiss Company law will affect commercial contracts. New landscape for financial services industries will drastically change Swiss banking."

JEAN-PAUL VULLIÉTY

LALIVE, GENEVA, SWITZERLAND 0.3

"Dubai is emerging as the Global Islamic Finance hub. Business opportunities in financial and non-financial sectors services are unlimited. Expo 2020 adds greater opportunities."

MAKKAWI EL MAKKAWI

APEX JURIS, DUBAI, UNITED ARAB EMIRATES

06

"Establishment of ASEAN Economic Community (AEC) will allow greater free movement, requiring more legal support as a region fully integrated into the global economy."

PORNPROM KARNCHANACHARI

LEGAL ADVISORY COUNCIL LIMITED, BANGKOK, THAILAND

04

"The legal community in the US appears to be continuing to consolidate resulting in larger 200-plus firms and smaller boutiques."

BRYAN BIRKELAND

JACKSON WALKER, L.L.P., DALLAS, TEXAS

07

"Precedence in fund market maintained, banking secrecy replaced by additional incentives to UHNWIs, more private equity business, increased Chinese investment."

MICHEL MOLITOR

MOLITOR, LUXEMBOURG

08

"The International Interdependence will provoke more arbitration and interaction between civil and common law. More negotiation instead of confrontation."

ARNOLDO ANDRÉ-TINOCO

LEXINCORP, SAN JOSE, COSTA RICA

12

"Rise of the Portuguese speaking legal market with a common legal basis and business within that market, encompassing 300M people."

RICARDO COSTA MACEDO

CAIADO GUERREIRO, LISBON, PORTUGAL

14

"Further uncertainty arising from the continuing debate around UK and Scottish constitutional arrangements, and the likely legal challenges to any proposed changes."

ROB MCINALLY

DAVIDSON CHALMERS, EDINBURGH, SCOTLAND

17

"Further integration into Europe and maturing of the profession into an effective force for the rule of law. Rise of direct foreign investment."

NICHOLAS HAMMOND

BWSP HAMMOND BOGARU & ASSOCIATES, BUCHAREST, ROMANIA

09

"Peruvian companies are becoming multinationals and this creates great opportunities for legal networks, providing a better service to our expanding client needs."

MANUEL UGARTE

DELMAR UGARTE ABOGADOS, LIMA, PERU

10

"The Government's encouragement of economy / innovation technology growth, plus the recent increase of attorneys, should lead to much more legal work."

STEPHEN HARRIS

YAMASAKI & PARTNERS, TOKYO, JAPAN 11

"World-wide terror continues and will continue to make Hawaii a top investment choice for the tourism and the hospitality markets."

JAMES STUBENBERG

STUBENBERG LAW, HONOLULU, HAWAII

13

"The future of Russia will have a significant impact on the legal industry in Finland as a EU member state."

KENNETH WREDE

WREDE & CO LTD, HELSINKI, FINLAND

16

"We foresee two trends impacting the Latin American region: the 'commoditization' of legal work and the strengthening of relations with China"

XIMENA BAUTISTA

PÉREZ BUSTAMANTE & PONCE, QUITO, ECUADOR

20

"Brazil is going to consolidate its leadership role in Latin America, diversifying its once commodities-driven economy to emerging sectors."

NATALIE YOSHIDA

ALMEIDA ADVOGADOS, SAO PAULO, BRAZIL

15

"The international legal market will experience increasing competition. Those jurisdictions which can offer efficient and cost-effective services and predictable rulings will prevail."

MARTIN WOLFF

HUTH DIETRICH HAHN, HAMBURG, GERMANY

18

"Transactions will become increasingly complex, while in-house counsel will be under increased pressure to manage the cost and performance of external counsel."

DAVID ALLMAN

EDWARDS, KENNY & BRAY LLP, VANCOUVER, CANADA 19

"Spain will strengthen its role as the most effective business bridge for investments from LATAM to Europe and from Europe to LATAM."

MARCO BOLOGNINI

MAIO LEGAL, MADRID, SPAIN

For a complete list of the 20 Word Predictions that were submitted by Globalaw member firms, please visit globalaw.net



BUSINESS INITIATIVES



BANKRUPTCY &



GLOBAL Real estate



PRIVATE WEALTH



FINANCE



INTELLECTUAL PROPERTY

CONNECTING LAWYERS THROUGH PRACTICE AND INDUSTRY GROUPS

Globalaw's Business Initiatives have been are integral part of the network over the past decade. These practice and industry groups allow lawyers to connect globally, jointly pursue business opportunities and share best practices. Through these Initiatives, lawyers have attended industry conferences, planned networking receptions and presented webinars all under the Globalaw name.



GLOBAL MINE



DISPUTE RESOLUTION



RENEWABLES & CLEAN TECH



TRANSPORTATION & LOGISTICS



CROSS BORDER

THE GLOBAL REACH YOUNEED FROM THE LOCAL LAW FIRM YOUTRUST.



GLOBALAW.NET

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