The meeting began Monday at 9:30 am with a welcome from President Roy Heynderickx.

**Action:** Approval of the October 2016 ICW Board meeting Minutes
Laura Rehrmann made a motion to approve. Rodney Proctor seconded the motion. The minutes were approved.

The Board reviewed the 2016-2022 Strategic Plan and 2016-17 Goals, and progress to date. After questions were answered, the Board broke into committee meetings to discuss business.

**Visibility Committee**
Visibility Chair Tom Krise introduced the Strategic Communication Constituent Survey to the full Board for discussion. He gave the background on the past surveys and directed Board members to the Board book for full information. The project is to be funded through reserves. After discussion about the intent, expectations, and usage, Liz Gorman and Dina Fifadra volunteered to advise the RFP process and to help identify possible recipients of the RFP.

**Action:** Approve Strategic Communication Constituent Survey
The Visibility Committee made a motion to use up to $25,000 of reserves to complete a strategic communication constituent survey to gather perspectives about how ICW is currently perceived by the external environment of the organization. Carolyn Kelly seconded the motion. The motion carried.
Krise introduced the Web Privacy Policy to the full Board for discussion. Boyer noted that this is our current practice. We do not gather information. Liz Gorman noted that we should revisit the policy annually to ensure that nothing has changed and it is still accurate.

**Action: Approve ICW Web Privacy Policy**
The Committee made a motion to approve the ICW Web Privacy Policy. Rodney Proctor seconded the motion. The policy was approved.

**Public Policy Committee**
Policy Committee Chair Beck Taylor provided a report to the Board about the status of the current legislative session, reminding the Board about the Student Aid Alliance ICW developed and other partners ICW has been engaged with this session and the legislative Agenda the Board adopted during its October 24, 2016 meeting.

He recognized Board members who contacted key legislators asking them to include funding for the State Need Grant program in the budgets on the very day they were requested to do so. These members included: Kathy Murray, Tom Krise, Deborah Cushing, Isiaah Crawford, Ahmadou Seck, DeLona Bell, Liz Gorman, Rhona Kwiram, Jim Yearby, Carolyn Kelly, Ian Metz, and Rick Gross.

After a lengthy discussion and a series of questions about what had transpired in the legislative session and the status of proposed budgets by the legislature, President Taylor then presented the proposed strategy and activities for the remainder of the session.

- Have at least one ICW college president visit key budget negotiators in Olympia for a day
- Send a letter signed by all ICW college presidents to all legislators and the Governor urging support for the House proposed State Need Grand and College Bound funding levels
- All ICW Board members send a postcard / letter to selective Senate and House leadership and budget negotiators urging support for the House proposed State Need Grant and College Bound funding levels
- A “call to action” to students and all alliance members directed to key budget negotiators urging support for the House proposed State Need Grand and College Bound funding levels
- Letter from Alliance members: signed or logo letter to key budget writers and leadership in both houses
- ICW staff and key alliance members watch the budget negotiations closely and connect with budget negotiators and leadership, and as needed suggest early the notion of creating a legislator led task force to look at ideas related to improving attainment by recipients of the State Need Grant as a compromise step toward the Senate
- Regular communication with Senator Rossi and Representative Hansen
- Connect with Washington Roundtable
- ICW college presidents to ask selected trustee to contact legislators
- Work with SBCTC to activate students and send cards

After some discussion by the Board about these strategies, President Taylor asked for and obtained Board approval of the strategies.
The Board gathered for lunch and a brief program. Presentations were made to departing ICW Board members John Bassett and Steve Seward. Not in attendance but also recognized were departing Board members Deborah Cushing, Rick Gross, Laura Lawton-Forsyth, LeighAnn Lucero, and Ahmadou Seck. A short recognition was also given to former Board member and retiring ICW staff member Tom Fitzsimmons.

After lunch, Board members enjoyed a tour of campus.

**Fundraising Committee – Fund Development Committee**
Acting chair Laura Rehrmann asked President Heynderickx to introduce student speaker Luis Lara-Espinosa, who shared his story and thanked the Board for being selected the winner of both the ICW Board of Directors and Violet A. Boyer scholarships.

Rehrmann shared the value of having student scholarship recipients and policy makers join us for lunch to implement the strategic plan in leveraging opportunities to engage with funders, policy influencers and the recipients of our work- students.

Rehrmann thanked members who had already fulfilled their pledge commitments for FY 2016-17 and reminded others to fulfill their pledges today to help ICW achieve the 100% board participation goal.

The Matched College Savings Plan (MCSP) has the ability to serve 40 – 55 new students. President McVay suggested that if each college tries to identify five students by the end of May, this program could fulfill the promise of helping students pay for college. Rehrmann noted that the Oregon Association has served 300 students triggering $1.8 million in matching funds for tuition and other educational expenses.

Rehrmann directed the board to watch a newly edited four-minute video of the ICW 2016 Ethics Bowl final round, and thanked DeLona Lang Bell’s firm for pulling this together for a Seattle Seahawk meeting in March secured by board member Jerry Lee. Rehrmann noted that Dina Fifadra had assisted in bringing T-Mobile as a new sponsor. Rehrmann also recognized Rick Gross for bringing in two new business channels at Boeing resulting in a 60% increase in their gift this year.

Rehrmann then reminded the Board of the October decision to identify opportunities around the Ethics Bowl to elevate ICW and expand our reach. She thanked the 18 members of the Board who will attend—and those who will be bringing someone new to the ICW family.

Rehrmann concluded with a request to change the name of the committee from Fundraising to Fund Development to more accurately reflect the staff and board leadership work involved to deliver funds and key influencers to ICW.

**Action:** Bylaws change to update committee name to Fund Development Committee
The Fundraising Committee made a motion to update the bylaws to change the name of the committee to the Fund Development committee. Ian Metz seconded the motion. The change was approved.
Presidents’ Committee
Chair Steve Sundborg reported that the presidents met in February and discussed several topics of concern to the presidents including immigration and DACA students, shared governance, voluntary separation programs, budget reductions, campus culture and unionization. He noted that the presidents generally do not do work related to ICW, but rather meet as colleagues. However, because requested by this Board, the presidents did receive an update on the transition task force.

Nominations Committee – Board Development Committee
DeLona Lang Bell reported for the Committee. As follow-up to the October meeting, the Committee has been developing a more robust plan of engagement, to include an orientation and mentoring program for new Board members, as well recommendations for full Board training and routine evaluations of the Board. To accomplish this, the Committee recommends a name change to Board Development and the inclusion of these new duties in the Bylaws. It was noted that when Boards see the results of the survey, it could result in positive Board discussions. It was recommended that the results of the survey and any appropriate recommendations be delivered to the Board at its fall meeting.

Action: Approve Committee Duties Change
The Nominations Committee made a motion to update its activities and rename the committee to Board Development. Laura Rehrmann seconded and the changes were approved.

Finance and Audit Committee
Committee Chair Rhona Kwiram reported that the Committee has selected Peterson Sullivan as its auditor for 2016-2017. The committee met with the retirement consultants (Garde Capital) and administrators (Spectrum Pension) for its annual update.

Kwiram walked the Board through the dashboards in the Board book. Responding to a question about the endowment, it is held in Vanguard Balanced Index Fund Admiral Shares to match the investment strategy outlined in Board policy. The fund is automatically indexed.

Boyer noted an update to the Estimated Reserves document in the Board book - that as of June 30, 2017, the balance is estimated to be $312,432, including an estimated $35,640 carry over from this budget.

The Finance and Audit Committee prepared the base budget to which the Executive Committee will add the salary pool. The budget includes reserves funding for the constituent survey and a modest amount for the presidential search activity.

Executive Session
The Committee moved into executive session to discuss the budget. Heynderickx discussed the budget, noting that it was a tight budget but would allow for no dues increase this year.
**Action: Approve the 2017-2018 Budget**
Carolyn Kelly made a motion to approve the 2017-2018 ICW Operating budget as presented. José Gaitán seconded. The budget was approved.

The presidential search committee was approved, to include Roy Heynderickx as chair, Beck Taylor, Steve Sundborg, Laura Rehrmann, Rhona Kwiram, and Jim Yearby. There was discussion about the costs of the presidential search.

**Action: Approve additional reserves for the presidential search**
Lyle Quasim made a motion to allow the Executive Committee, before the next Board meeting, to approve the use of up to an additional $100,000 in reserves to be used for the search (total of $110,000.) Julie Prince seconded. The motion was approved.

Respectfully submitted,

Rhona Kwiram
Secretary/Treasurer