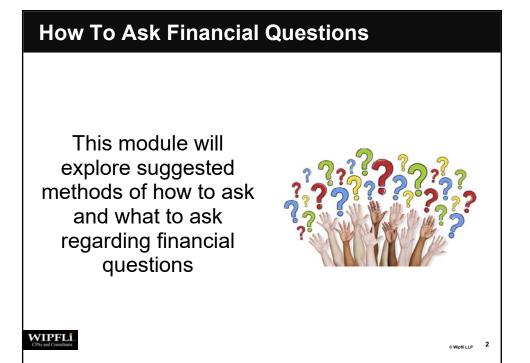
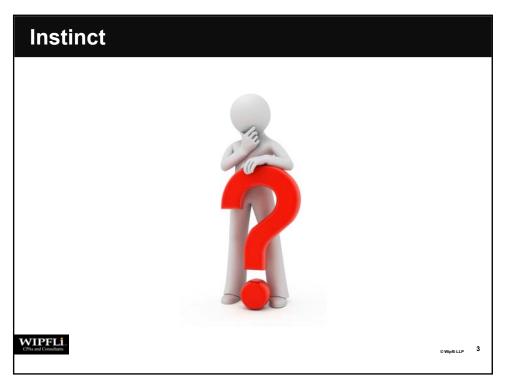


1





3

Assessing Financial Health

Not everyone is a "numbers" person.

That is okay.

The key is to get educated by asking the right questions of individuals that are "numbers" people and requesting the right information.



WIPFLi
CPAs and Consultants

Wipfli LLP

Assessing Financial Health

Assessing the financial health of an organization can be viewed like a patient examination.

"S" – subjective (symptoms)

"O" – objective (hard data)

"A" – assessment (diagnosis)

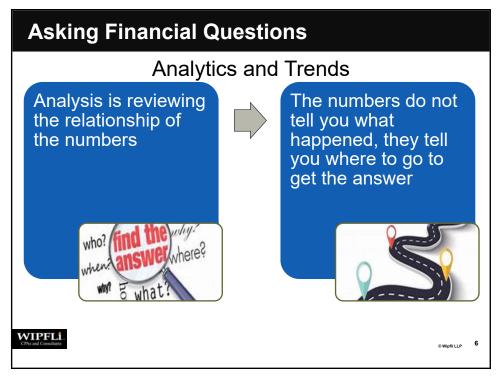
"P" – plan of care or correction (instructions)



WIPFLi
CPAs and Consultants

⊚wipfli LLP 5

5



To begin budgeting ask...



Do we expect increases or decreases in the demand for the services we provide?



Are we expecting to add new locations or close existing locations?



Do we plan on adding new programs and/or services?



Do we expect to give raises or adjust benefits?

⊕ Winfill D

7

To begin budgeting ask...



Are there any open positions that need to be filled, or are there any positions that need to be eliminated?



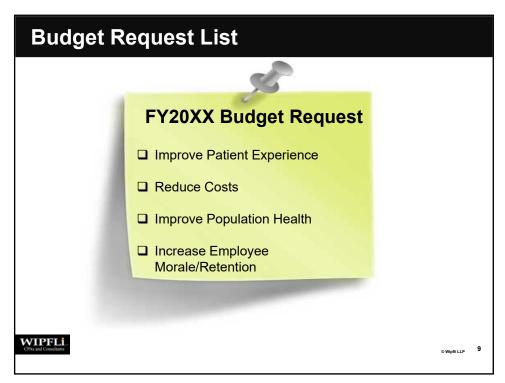
How will price changes for supplies, utilities, or other items affect the costs for the center?



Are there capital assets (equipment) that need replacing in the coming year?

WIPFLi

© Wipfli LLP 8



9



Program Assessment Questions ☐ Are the revenues consistent with last year and/or current budget? ☐ Are the expenses in line with last year and/or current budget? ☐ How are we progressing toward achieving this year's program goals? ☐ What are the performance trends of the program over the last 3 to 5 years of the program? ☐ How does the program compare to others?

11

Questions To Ask ☐ How realistic is the budget? ☐ How often is the budget monitored? ☐ Are there any trends in the sources of revenue that may impact income? ☐ How can we reduce waste in our systems? ☐ Do we have any concerns? ☐ Are we able to provide high-quality, patient-centered care while reducing costs overall? WYPPELL ☐ Are there any concentrations?

HRSA Disclaimer

This presentation was made possible by Grant Number U58CS06821 from the Health Resources and Services Administration, an operating division of the U.S. Department of Health and Human Services.

Its contents are solely the responsibility of the authors and do not necessarily represent the official views of the Health Resources and Services Administration or the U.S. Department of Health and Human Services



© Wipfli LLP 13