



# **Health Informatics and its Workers**

**Michael Legg**

HISA has approached the definition of health informatics in three ways

- By formal definition
- By describing a health system that has best-practice health informatics in place; and
- By what the people in health informatics know and do

## A new definition

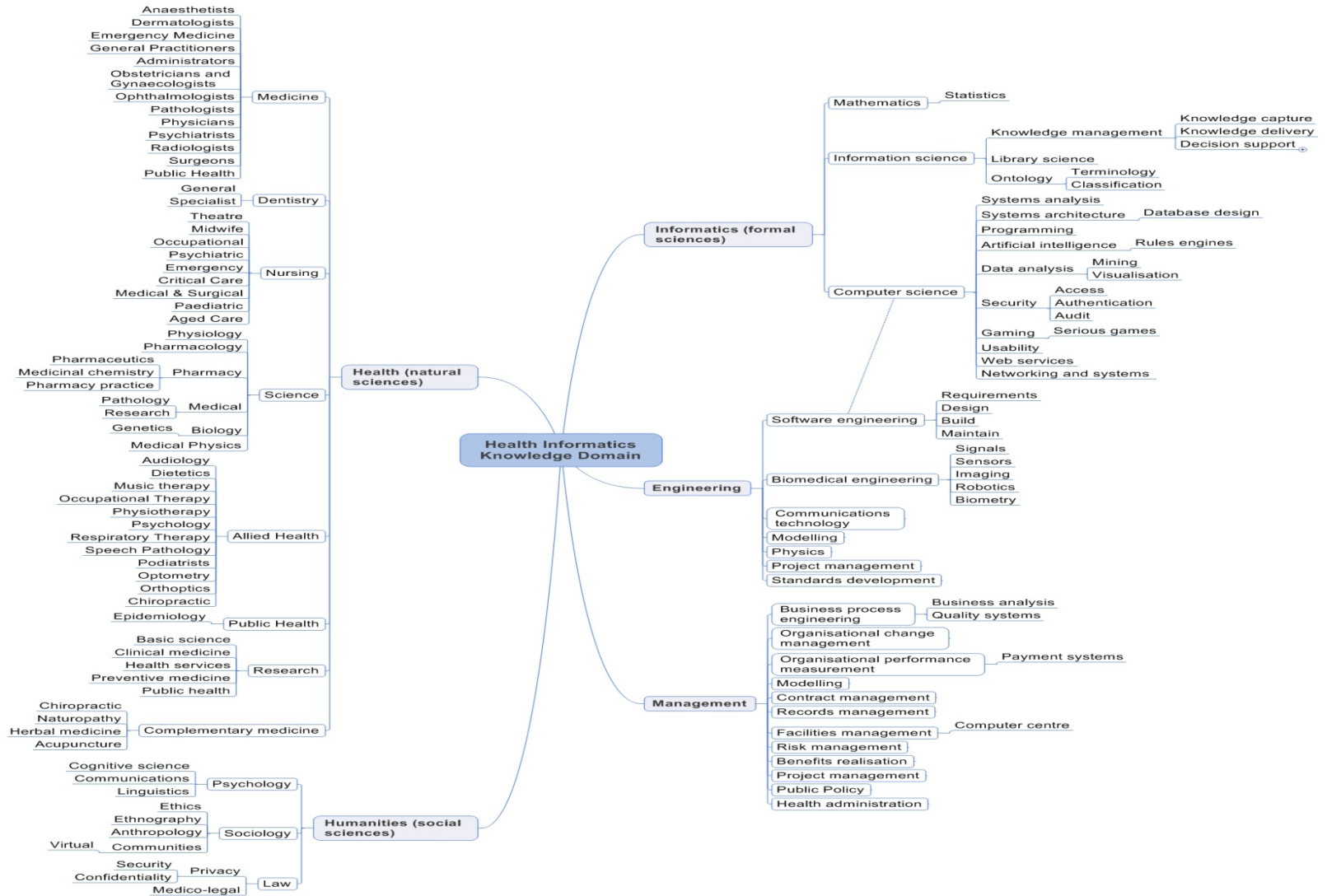
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Health informatics is the science and practice around information in health that leads to informed and assisted healthcare

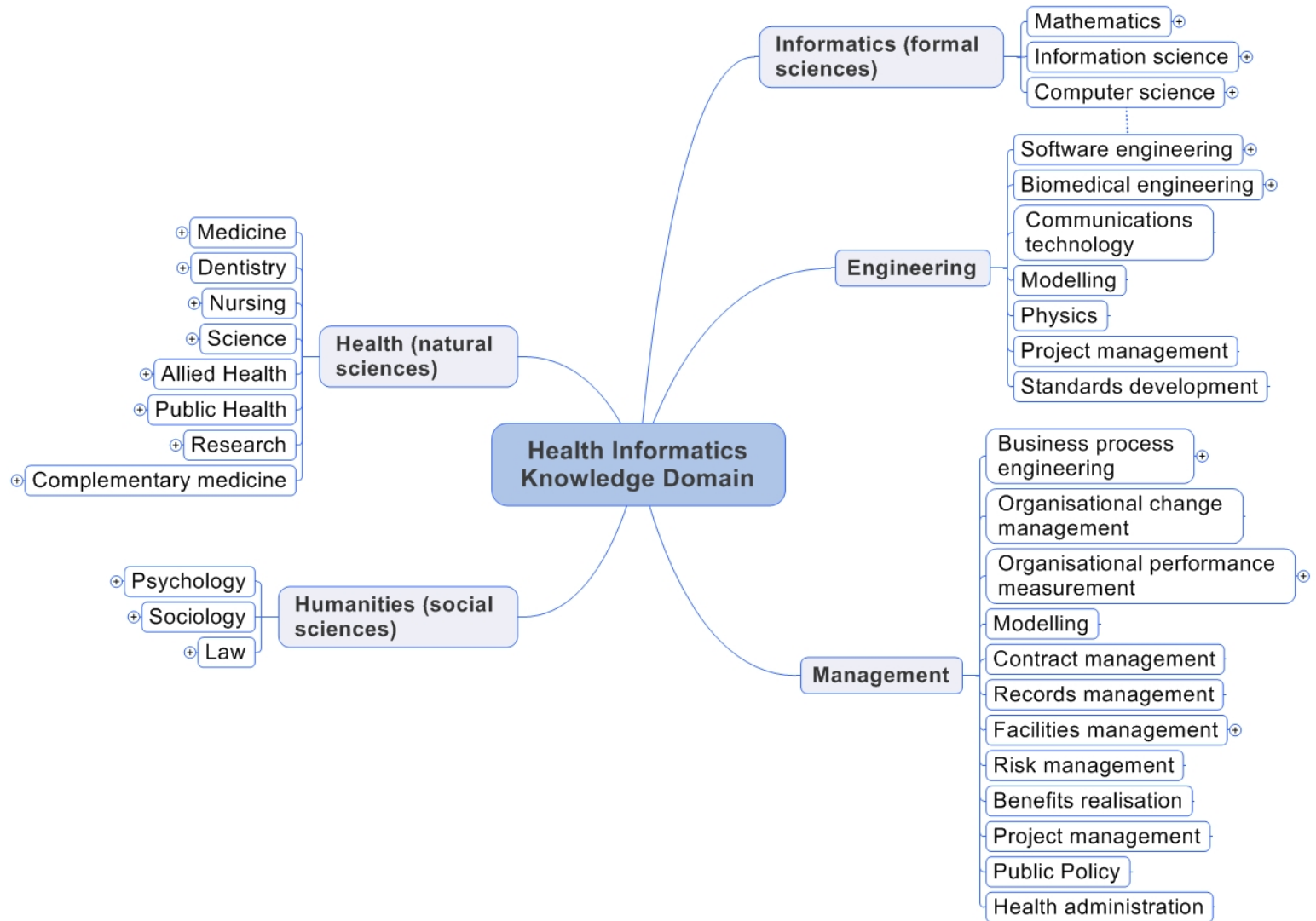
## ‘A Vision for an Australian Healthcare System Transformed by Health Informatics’ (2007)

- Engaging Consumers
- Transforming Care Delivery at the Point of Care
- Improving Population Health (Data sharing capabilities and initiatives)
- Aligning Financial and Other Incentives
- Managing Privacy Security & Confidentiality
- Policy and Implementation

# A map of the health informatics knowledge domain



# A map of the health informatics knowledge domain



# What's in a name?

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**Health informatics is the science and practice around information in health that leads to informed and assisted healthcare**

- The definition is broad enough to embrace the body of knowledge described and to be inclusive of all those who work on information-related activities in healthcare.
- This is not a universally held view
- It is an issue that the lack of agreement on the words that should be used leads to confusion and misunderstanding

# How many are there?

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- **We don't know!**
  - **our best estimate is there are 12,000**
- Apply the 'health information manager' proportion of responses from the survey to the census data:  
 $3,434 / 372 * 1,279 = \mathbf{11,806}$  health informaticians in Australia
- Apply the 'IT, engineering or science professional' proportion of responses from the survey to the ACS data:  
 $3,198 * 0.63 / 236 * 1,279 = \mathbf{10,919}$  health informaticians in Australia
- Assume a ratio in Australia of 1:50 (slightly less than UK but a bit more than Gartner in the US) and apply the workforce numbers.
  - whole health workforce as the comparator  
 $753,800 / 50 = \mathbf{15,076}$  health informaticians in Australia
  - health workers as the comparator  
 $447,800 / 50 = \mathbf{8,956}$  health informaticians in Australia



# Characteristics by work type - Records

Figure 7 - Survey results overview for full-timers - Records (n=130)



# What education and training do they have?

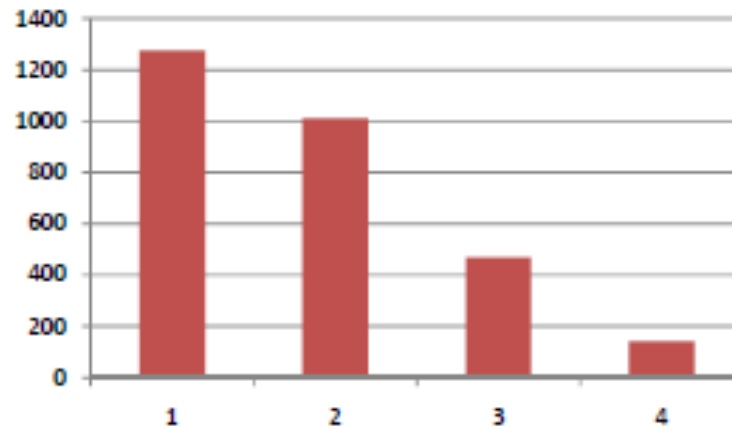
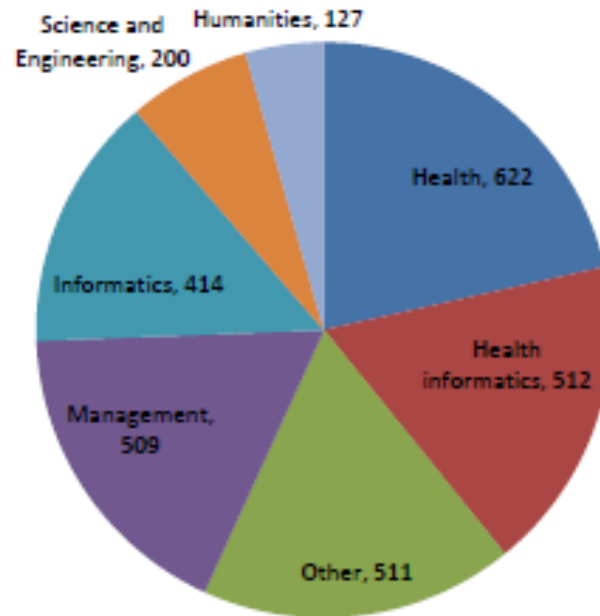


Figure 30 – The number of respondents with 1, 2, 3, and 4 or more qualifications



# Most health informaticians

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- Are women
- Work in large organisations that provide healthcare
- Are aged 45 or more and expect to work for more than 10 years
- Work broadly across 12 areas of work but are more likely to work full-time in systems, records or improvement related activities
- Have post-graduate qualifications
- Have education and training in two or more distinct domains of knowledge with their first training most likely to be in a health discipline

# Work categories

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- The categories of information work are divided into two kinds:
  - In the system
  - On the system

# In the system

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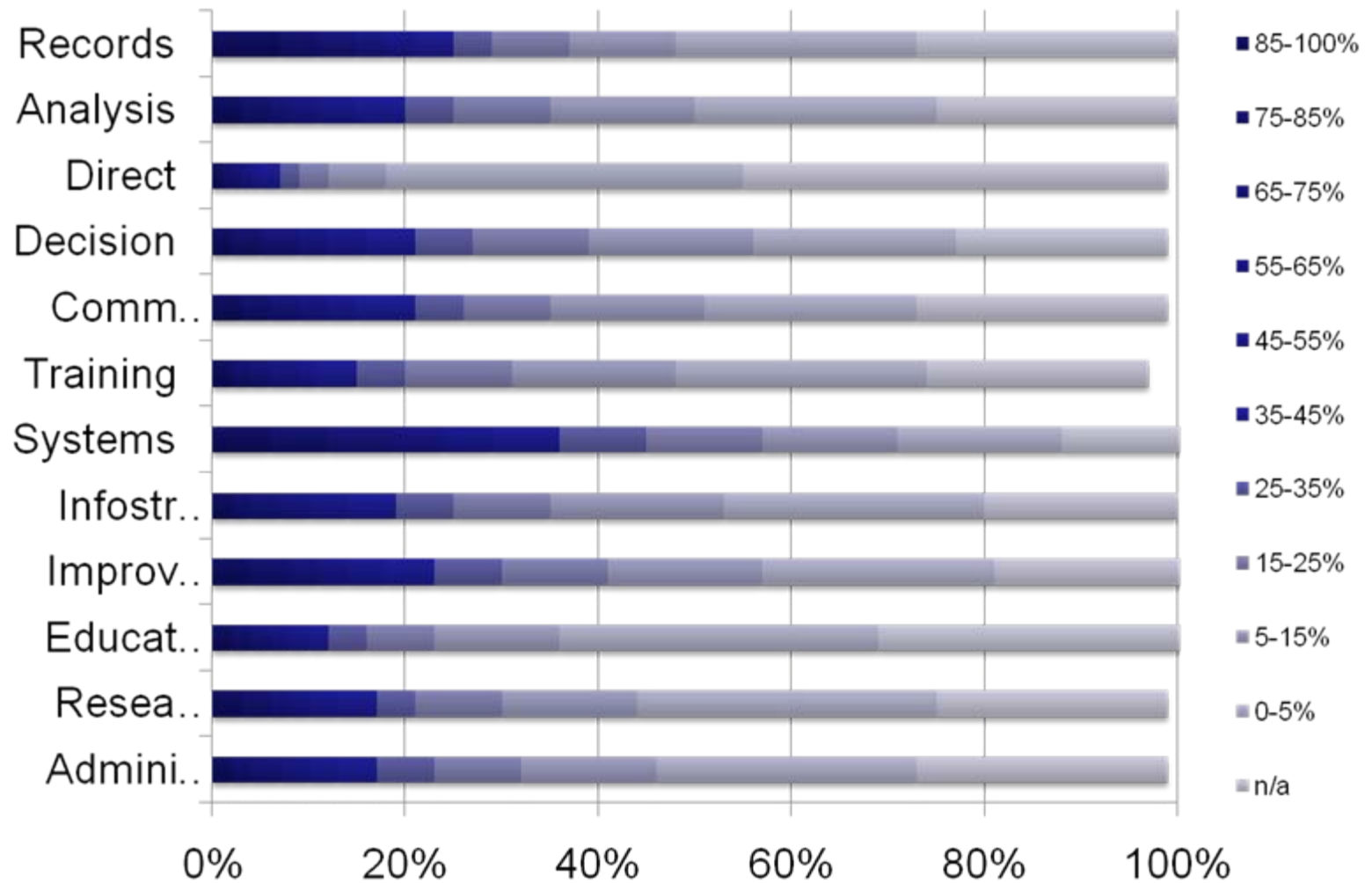
- **Records** - Capturing information about a consumer and their interactions with the healthcare system and managing that information.
- **Analysis** - Information analysis for care, retrieving and analysing information for direct patient care or population health
- **Direct** – Using information science and technology for the direct provision of healthcare for example the reconstruction of images, the delivery of psychiatric therapy or the use electronic games for rehabilitation
- **Decision** - Gaining access to knowledge, helping with workflow and automating processes such as provision of clinical alerts and warnings
- **Communications** - Meaningful exchange of health information between clinicians and clinical systems within a practice or facility and with others outside the facility including consumers and other health services.
- **Training** - Direct vocational training for purposes such as changing work practices

# On the system

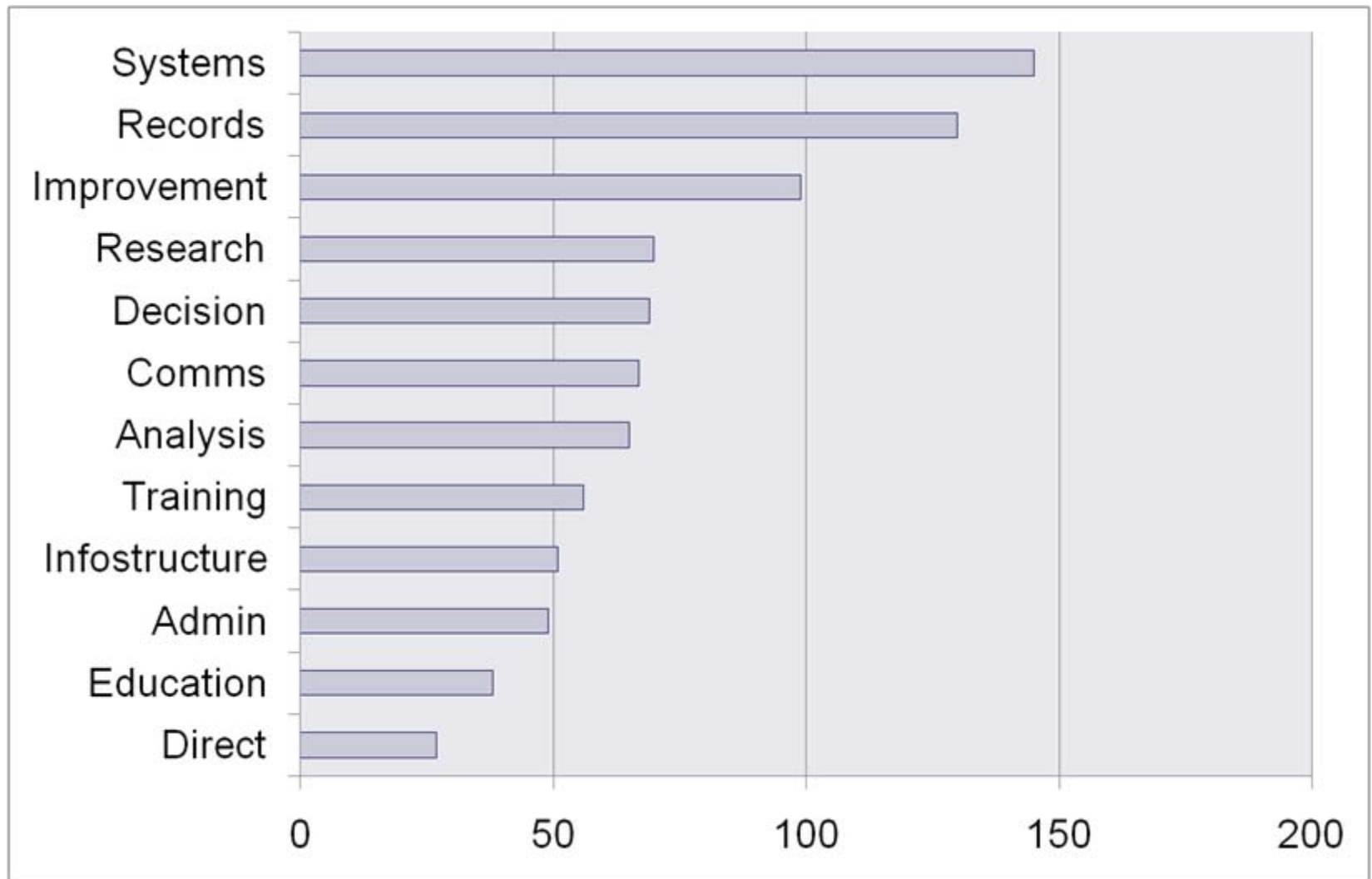
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- **Systems** - The development, implementation and management of information and organisational systems
- **Infostructure** - Policy development, terminology, structured information, architecture and standards development
- **Improvement** - Retrieving and analysing information to improve processes at every level; from care of the individual consumer through to public health and health policy
- **Education** - eLearning from knowledge presentation and assessment, through to simulation training for both consumers and workers
- **Research** - Including biomedical, informatics and management research
- **Administration** - Of the business of healthcare including logistics, human resources, planning and finance

# Survey – Work Categories



# Survey – Full-timers





# Job titles - Records

## Records

This work category includes tasks like capturing information about a consumer and their interactions with the healthcare system and managing that information

Job titles for this work category from consultation:

Clerks	Clinical coders
Clinical data manager	Clinical Trials
Data and information co-ordinator	Data entry clerk
Data manager	FOI officer
Health information manager	Health records manager
Health records officer	Medical record administrator
Practice managers	Privacy officer
Registrar	

Job titles for this work category from the survey:

Administration Manager	Administration Officer
ADON, Nursing Informatics & Management support	Advanced Clinical Coder
Analyst	Assistant Data manager
Assistant Health Information Manager	Assistant Manager Clinical Coding & Casemix
Auditor	Business Analyst
Cancer Information Manager	Cancer Registry Data Manager
Casemix Coder	Certified coder
Chief Health Information Manager	Clinical Audit Coordinator
Clinical Coder	Clinical coder - health information manager
Clinical Coder and Client Services Administration	Clinical Coder, Health Information Services
Clinical Coder/Health Information Manager	Clinical Coding
Clinical Coding Manager	Clinical Data Coordinator
Clinical Data Services Officer	Clinical Information Coder
Clinical Nurse Specialist / Health Adviser	Clinical Research Coordinator
Clinical Transcriptionist	Clinical Trial Coordinator/HIM
Coding Manager	Consultant
Coordinator Clinical Coding	Data Management Analyst
Data Manager	Data Manager/Clinical Trial Coordinator
Doctor	General Practitioner
Gynaecologist	Health Adviser
Health Information Manager	Health Information Manager - Clinical Coder



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Health Information Manager - HBCIS & medico-legal	Health Information Officer
Health Information Release Manager	Health Information Services Training Coordinator
Health Systems Business Analyst	HIE Data Manager
Information Manager	Joint Records Centre Deputy Manager
Lecturer	Manager - Clinical Information
Manager - Medical Record Services	Manager Coding Services
Manager Health Information Services	Medical Laboratory Scientist
Patient Health Information Services	Professional Officer
Coordinator	
Project Manager	Project Officer
Psychiatric Nurse	Reconciliation Officer
Research Manager	Senior Analyst
Senior Business Analyst Clinical Systems	Senior Clinical Coder
Senior Clinical Systems Analyst	Senior Health Information Manager
Senior Health Information Officer	Senior Health Records Officer
Senior Laboratory Information Technology Officer	Senior Medical Receptionist
Software Engineer	
Unique Patient Identifier (UPI) Systems Manager	Supervisor, Pathology IT

The characteristics of respondents working full-time in this work category are presented graphically below.

# Career matrix

## Health Informatics Professional Career Matrix®

ASSOCIATION CANADIENNE  
D'INFORMATIQUE DE LA SANTÉ



Level	Clinical & Health Sciences	Canadian Health System	Project Management	Organizational & Behavioural Management	Analysis & Evaluation	Information Management	Information Technology
<b>5 Master</b>	Chief Medical Informatics Officer	Chief Information Officer		Practice Director	Research & Analysis Vice President	Chief Privacy Officer	Chief Technology Officer
<b>4 Expert</b>	Clinical Informatics Director	Senior Policy Analyst	Program Management Office Director Program Director	Change & Evaluation Services Director	Senior Methodologist	Chief Quality Officer Information Management Director Standards Director	Architecture Director Information Technology Director
<b>3 Proficient</b>	Clinical Informatics Manager Outcomes Specialist	Business Development Analyst Risk Manager Senior Business Analyst	Project Director Program Management Office Manager	Engagement Manager Program Manager Service Manager	Senior Researcher	Privacy Specialist Registry Manager Standards Manager	Data Architect Security Specialist Solution Architecture Lead
<b>2 Competent</b>	Clinical Analyst Clinical Informatics Specialist	Business Analyst Policy Analyst Risk Analyst	Project Manager	Product Specialist Trainer Transition & Change Management Lead	Benefits & Evaluation Analyst Business Intelligence Analyst Information Analyst	Data Integrity Analyst Privacy & Data Access Lead Standards Subject Matter Expert	Data Modeller Integration Analyst Senior Testing Analyst Solutions Architect Technical Lead
<b>1 Emerging Professional</b>	Clinical Coordinator	Junior Business Analyst	Project Coordinator Program Coordinator	Product Support Analyst Training Coordinator	Research Analyst	Operations Assistant Privacy Analyst Standards Analyst	Help Desk Coordinator Testing Analyst

Health

Colleges and  
Scientific Societies

**HLA**  
(~400↓)

**ATHS**  
(~50)

ACI

P

A

NIA

AHRDMA

**HIMAA**  
(~400↓)

**ACHI**  
(50↔)

**HIS  
A**  
(567↑)

Health-mic

HIPS

IHE

**MSIA**  
(59orgs↑)

GfH

**HL7au**  
(127↓)

Consumer

**ACS**

**EA**

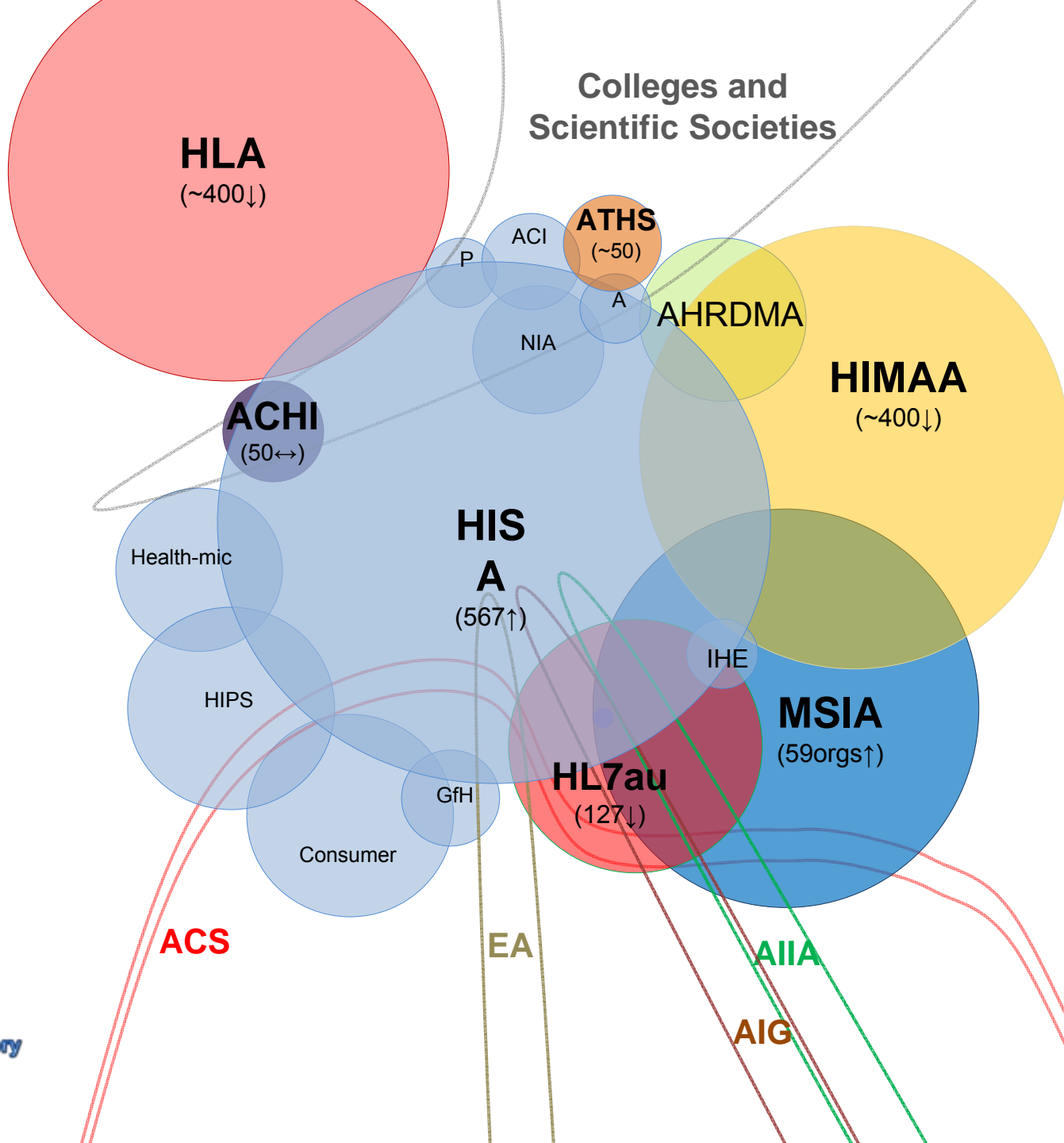
**AIIA**

**AIG**

Informatics

Theory

Practice

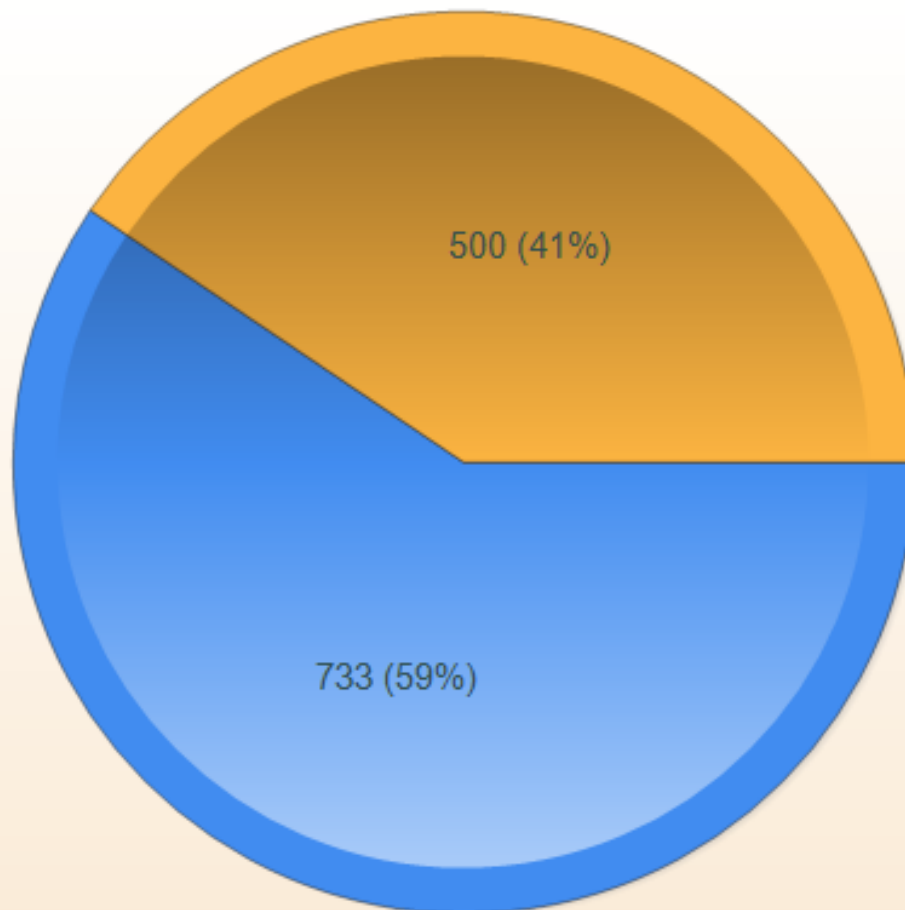


# Survey results

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**Do you consider yourself a health informatician.**

■ Yes ■ No ■ Additional Comment



# What are the issues?

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- There are too few health informaticians for the current workload and this will be a major barrier to implementing the National E-Health Strategy in particular and to health reform more generally
- Too little is known about the health informatics workforce
  - we know neither how many we have nor how many we need and there is no indication that it is yet part of national workforce strategies and the remit of the National Health Workforce Agency

# What are the issues?

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- There is a fundamental breakdown between the market, education providers and potential workforce entrants with a strong demand by employers for workers on the one hand, and yet a failure to attract students leading to the closure of well-regarded university courses on the other
- Because it is emerging, health informatics does not have wide recognition as a discipline in its own right; there is a poor understanding of the knowledge domain in Australia; and many of the workers do not yet self-identify despite them working in clearly related jobs

# What are the issues?

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- There is no career structure for health informaticians in Australia and competencies and job names and their descriptions are not standardised
- There will be a long lag time to produce new health informaticians because of the multi-disciplinary nature of the education and the complexity of the discipline
- A contributing factor to the lack of needed recognition and action is the fragmented representation of those in the discipline

# What can be done?

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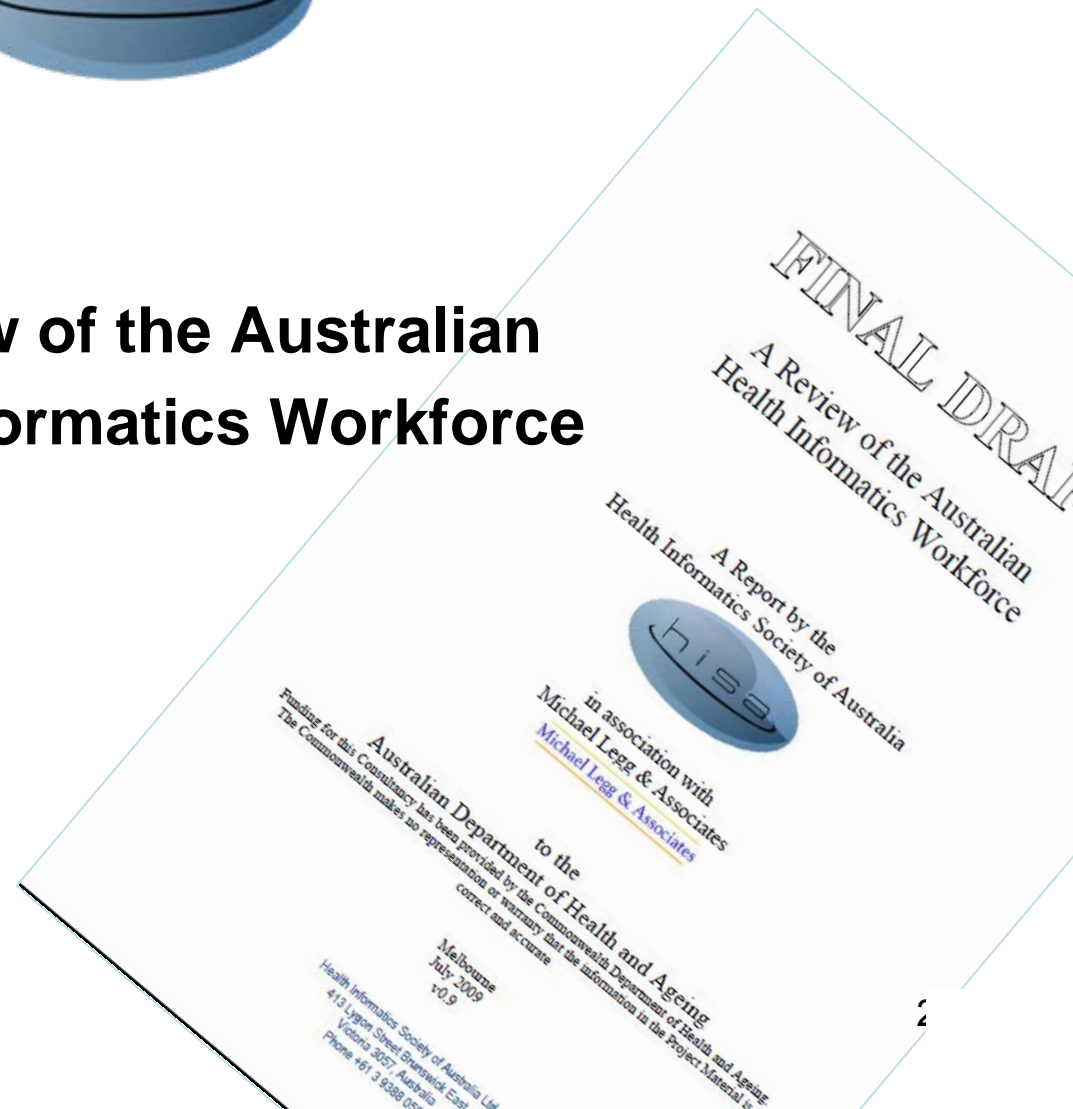
- Increase the supply of workers by
  - Improving recruitment
  - Increasing the opportunities for education and training
  - Retaining the workforce longer
  - Attracting re-entry of those who have exited
  - Outsource internationally
- Redistribute the workforce from areas of lower to higher priority
- Improve the productivity of the workforce by
  - Standardisation
  - The introduction of new technology including software and knowledge tooling
  - Improved work environment
  - Consolidation
- Reduce the demand by
  - Design





# A Review of the Australian Health Informatics Workforce

Funding for this Consultancy has been provided by the Commonwealth Department of Health and Ageing. The Commonwealth makes no representation or warranty that the information in the Project Material is correct and accurate



- **Vince McCauley**
- **Melanie Ford**
- **Gary Morgan**
- **Stuart Hope**
- **Marcus Wise**

- **Marie Cameron**
- **Joan Edgecumbe**
- **Anthony Maeder**
- **David Rowlands**

- **Office bearers 09-10**
  - President – Michael Legg
  - Vice President – Peter Croll
  - Secretary – Joan Edgecumbe
  - Treasurer – David Rowlands
- **Special thanks to**
  - Marie Cameron (retiring from VP)
  - Jon Hilton (retiring from secretary)

- **Brendan Lovelock**

- **Don Walker Awards**

- Grahame Grieve (Kestral Computing) for his contribution to standards development in particular the harmonisation of CEN, ISO and HL7 data-types
- Pen Computing for their clinical audit tool for primary care

- **Inaugural HISA Media Award**

- Karen Dearne (The Australian)

- **Managing the Business of Healthcare**
  - Melbourne (late August)
  - David Rowlands (Chair of OC)
  - David Hansen (Chair of SPC)

- **Vitali Sintchenko – SPC Chair**
- **Peter Croll – Conference and OC Chair**
  - HISA response to consultation on identifiers