

## Exercise Design Checklist

Adapted from: *Tool for Evaluating Core Elements of Hospital Disaster Drills.*  
AHRQ Publication No. 08-0019, June 2008

**Working Exercise Title:**

### Exercise Planning Team Members

Name	Phone	Email	Organization

### I. Scope of Exercise: who will participate, what, where, when?

A. Select the type of exercise is your hospital performing? (Check one.)

- \_\_\_ Tabletop Exercise (discussion-based exercise, appropriate for 96 hr discussion)

\_\_\_ Functional Exercise (operations-based exercise with some simulated activities)

\_\_\_ Full Scale Exercise (operations-based exercise in real time)

\_\_\_ Other (specify): \_\_\_\_\_
  
- \_\_\_ Single Facility                      \_\_\_ Community-wide

\_\_\_ Regional                          \_\_\_ Other\_\_\_\_\_

B. Determine what the exercise scenario will include?

(Check all that apply.)(This is based on the Hazard Vulnerability Assessment)  
(Hospital Incident Command System (HICS) reference documents can be found at [www.emsa.ca.gov/HICS](http://www.emsa.ca.gov/HICS), select appendix H.)

- ☐ Biological agent
 ☐ Chemical agent  
☐ Fire
 ☐ Incendiary device/explosive  
☐ Natural disaster (e.g., tornado)
 ☐ Radiological agent  
☐ Structural collapse
 ☐ Transportation accident  
☐ Internal hospital system failure (specify): \_\_\_\_\_  
☐ Other (specify): \_\_\_\_\_

C. Identify the main objectives (also known as target capabilities or critical areas) to be evaluated during the exercise? (Check all that apply.)

- |  |   |
|--|---|
| <input type="checkbox"/> Decontamination                         | <input type="checkbox"/> Treatment                          |
| <input type="checkbox"/> Biological illness exposure             | <input type="checkbox"/> Incident command                   |
| <input type="checkbox"/> Triage                                  | <input type="checkbox"/> Chemical exposure                  |
| <input type="checkbox"/> Equipment and supplies                  | <input type="checkbox"/> Patient documentation and tracking |
| <input type="checkbox"/> Personal protective equipment (PPE) use | <input type="checkbox"/> Rotation of staff                  |
| <input type="checkbox"/> Staffing                                | <input type="checkbox"/> Zone operations                    |
| <input type="checkbox"/> Sheltering in place                     | <input type="checkbox"/> Communication and information flow |
| <input type="checkbox"/> Facility engineering                    | <input type="checkbox"/> Patient flow                       |
| <input type="checkbox"/> Radiation exposure                      | <input type="checkbox"/> Security                           |
| <input type="checkbox"/> Surge capacity                          | <input type="checkbox"/> Evacuation                         |
| <input type="checkbox"/> Other _____                             | <input type="checkbox"/> Other _____                        |

D. Determine the levels of activity will be included in the exercise? (Check all that apply.)

- |   |  |
|---|--|
| <input type="checkbox"/> Incident Command activated           | <input type="checkbox"/> Actual Communications                     |
| <input type="checkbox"/> Simulated Communication              | <input type="checkbox"/> Patient surge                             |
| <input type="checkbox"/> Actual hospital lockdown             | <input type="checkbox"/> Simulated hospital lockdown               |
| <input type="checkbox"/> Materials and supplies received      | <input type="checkbox"/> Materials and supplies requested          |
| <input type="checkbox"/> Activation of Labor pool             | <input type="checkbox"/> Labor pool staff -- just in time training |
| <input type="checkbox"/> Utility failures                     | <input type="checkbox"/> Partial evacuation                        |
| <input type="checkbox"/> Triage of victims                    | <input type="checkbox"/> Simulated clinical procedures performed   |
| <input type="checkbox"/> Patient tracking                     | <input type="checkbox"/> Tracking resource availability            |
| <input type="checkbox"/> Victim decontamination               | <input type="checkbox"/> Victim transport in the ER only           |
| <input type="checkbox"/> Victim transport throughout hospital |  |
| <input type="checkbox"/> Other (specify): _____               |  |

E. Determine who will participate.

1. Identify hospital personnel (not including victims or evaluators/observers) from the following staff groups will actively participate in the exercise? (Check all that apply.)

- |   |   |  |
|---|---|--|
| <input type="checkbox"/> Administration         | <input type="checkbox"/> Engineering and physical plant | <input type="checkbox"/> Laboratory          |
| <input type="checkbox"/> Occupational health    | <input type="checkbox"/> Radiation safety               | <input type="checkbox"/> Social work         |
| <input type="checkbox"/> Pediatrics department  | <input type="checkbox"/> Surgery department             | <input type="checkbox"/> Central supply      |
| <input type="checkbox"/> Infection control      | <input type="checkbox"/> Medical staff                  | <input type="checkbox"/> Pharmacy            |
| <input type="checkbox"/> Safety                 | <input type="checkbox"/> Emergency department           | <input type="checkbox"/> Psychiatry          |
| <input type="checkbox"/> Hospital-wide          | <input type="checkbox"/> EMS/patient transport service  | <input type="checkbox"/> Intensive care unit |
| <input type="checkbox"/> Nursing                | <input type="checkbox"/> Public affairs/Communications  | <input type="checkbox"/> Security            |
| <input type="checkbox"/> Medicine department    | <input type="checkbox"/> Radiology department           |  |
| <input type="checkbox"/> Other (specify): _____ |   |  |
| <input type="checkbox"/> Other (specify): _____ |   |  |

2. Identify who will control (manage) the actual exercise: \_\_\_\_\_

3. Identify who will evaluate the exercise: \_\_\_\_\_

4. Identify the expected number of victims: \_\_\_\_\_  
Identify who will arrange for victims? \_\_\_\_\_

F. Select which other organizations/agencies will be involved in the exercise? (Check all that apply.)

- |  |                       |
|--|-----------------------|
| <input type="checkbox"/> Ambulance service                           | Contact person: _____ |
| <input type="checkbox"/> Fire  | Contact person: _____ |
| <input type="checkbox"/> Media                                       | Contact person: _____ |
| <input type="checkbox"/> Law Enforcement                             | Contact person: _____ |
| <input type="checkbox"/> Military (specify): _____                   | Contact person: _____ |
| <input type="checkbox"/> Hospital/health systems(s) (specify): _____ | Contact person: _____ |
| <input type="checkbox"/> City/local agency(ies) (specify): _____     | Contact person: _____ |
| <input type="checkbox"/> State agency(ies) (specify): _____          | Contact person: _____ |
| <input type="checkbox"/> Federal agency(ies) (specify): _____        | Contact person: _____ |
| <input type="checkbox"/> Other (specify): _____                      | Contact Person: _____ |

G. When will the exercise occur?

Proposed date: \_\_\_\_\_  
Proposed start time: \_\_\_\_\_  
Estimated length of the exercise: \_\_\_\_\_  
Proposed location(s) of the exercise: \_\_\_\_\_

## II. Main Exercise Objectives (Based on Hazard Vulnerability Assessment and items corrected in previous exercises.)

Simple (straightforward, easy to read);

Measurable (specific and quantifiable);

Achievable (within the time of the exercise);

Realistic (is the scenario is likely to occur);

Task-oriented (some observable action taken: Incident Command should be set up within 10 minutes of notification.)

### A. Communications (EM.02.02.01 and EM.03.01.03 EP7)

a. \_\_\_\_\_

b. \_\_\_\_\_

### B. Resources (EM.02.02.03 and EM.03.01.03 EP8)

a. \_\_\_\_\_

b. \_\_\_\_\_

### C. Safety and Security (EM.02.02.05 and EM.03.01.03 EP9)

a. \_\_\_\_\_

b. \_\_\_\_\_

### D. Staff Roles and Responsibilities (EM.02.02.07 and EM.03.01.03 EP10)

a. \_\_\_\_\_

b. \_\_\_\_\_

### E. Utilities (EM.02.02.09 and EM.03.01.03 EP11)

a. \_\_\_\_\_

b. \_\_\_\_\_

### F. Patient Care (EM.02.02.11 and EM.03.01.03 EP12)

a. \_\_\_\_\_

b. \_\_\_\_\_

## III. Identify expected player's action(s), based on objectives. (What do you hope staff will do when you give them the scenario and the timeline of events?)

These are specific tasks from the task list.

These tasks would be on the Exercise Evaluation Guides for each of the objectives.

## IV. Develop a purpose statement. (Why is the exercise being conducted?)

"The purpose of the proposed \_\_\_\_\_ (enter exercise type, i.e. functional) exercise is to test or improve \_\_\_\_\_, \_\_\_\_\_ and \_\_\_\_\_ (enter the objectives from the exercise scope) by involving \_\_\_\_\_, \_\_\_\_\_, and \_\_\_\_\_ (enter departments, functions and/or agencies who will participate) in a simulated \_\_\_\_\_ (enter hazard) at \_\_\_\_\_ (enter location)."

**V. Write the narrative which sets the scenario for the exercise.**

Provide sufficient detail for the exercise scenario is to be provided so that the participants know what the situation is that they must manage during the exercise. The narrative tells participants how background and how we arrived at this stage of the incident.

(The scenario examples from the HICS website, [www.emsa.ca.gov/HICS](http://www.emsa.ca.gov/HICS), appendix H, may be helpful.)

Note: Corrective messages may need to be written during the exercise to move scenario along as well as bring the players back on task.

**VI. Identify the major and detailed events in chronological order.** (The script that moves the action and provides information to drive objectives known as the master sequence of events list or MSEL).

Note: The Incident Command grids from the HICS website ([www.emsa.ca.gov/HICS](http://www.emsa.ca.gov/HICS), Appendix H) may be helpful.

The MSEL template is available in the WI Trac Knowledgebase, Exercise Section, Lesson 6 documents. [www.witrac.org](http://www.witrac.org)

**VII. Complete the After Action Report and Improvement Plan**

The After Action Report identifies the strengths and opportunities for improvement from the exercise.

The After Action Report modified for hospitals is available in the WI Trac Knowledgebase, Exercise Section, Lesson 7 documents. [www.witrac.org](http://www.witrac.org)