TENNESSEE INDEPENDENT COLLEGES AND UNIVERSITIES ASSOCIATION

ALTERNATIVE ACADEMIC PROGRAMS REPORT

MAY 2010
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Foreword

The Tennessee Independent Colleges and Universities Association (TICUA) is pleased to present the results of its fall 2009 alternative academic program survey. The purpose of this survey was to gain a better understanding of the educational opportunities available to students beyond the 35 member institution main campuses. This report includes data on off-site and satellite campuses, dual enrollment, and on-line programs including, where available, location, the array of degree and/or certificate programs offered, and the number of students served by each program.

The survey found that many TICUA member institutions offer academic programs that are alternatives to traditional classroom instruction. These campuses provide over 75 off-site or satellite programs to students beyond their main campus. In the fall of 2009, nearly 7,000 students were served by these off-site and satellite campuses. The off-site facilities present students with alternatives to study a variety of programs (and obtain an array of degrees) in education, business, nursing, ministry, as well as many others. By providing further opportunities for students to participate in higher education, TICUA member institutions are improving access for thousands of students.

We hope that this report is helpful to you. We strive to make sure that the information contained in this publication is as accurate and current as possible. This study reflects the information available at the time the study was completed. It should be noted that the type of programs reviewed in this report can be added or removed at any time depending on student demand or institutional priority.

We welcome your thoughts and comments on this publication at research@ticua.org.
Off-site/Satellite Campus
In the fall of 2009, more than 7,000 students were enrolled in courses or programs away from the main campuses of the 35 members of the Tennessee Independent Colleges and Universities Association. This figure represents nearly 10 percent of the total enrollment for TICUA member institutions. In addition to their main campuses, Tennessee’s private colleges and universities operate 75 satellite and off-site degree programs, including 13 out-of-state locations.

The off-site/satellite locations are dispersed across 32 of Tennessee’s 95 counties. Including TICUA main campuses, TICUA institutions provide educational opportunities to students in 39 Tennessee counties in the State. Six offsite locations are located in Virginia, three are located in Kentucky, two in California, one in New York, and one in North Carolina.

Figure 1 shows the locations of the 75 off-site/satellite locations beyond TICUA member’s 35 main campus locations (individual dots may represent more than one off-site location). This map shows the accessibility of educational opportunities for students to enroll in a TICUA member campus or off-site/satellite campus across the State.

Figure 2 illustrates all TICUA member institution main campuses, as well as the 75 off-site and satellite campus locations. This map provides a complete picture of the additional educational enrichment and degree completion opportunities to students throughout the State.
Many of the satellite sites are the result of a partnership with another institution or agency. These include churches, community colleges, public libraries, K-12 schools or districts, and businesses.

**Online Education**

Eighteen responding institutions indicated that they offer select courses entirely on-line. This study defines a course as a typical semester long class or its equivalent. Combined these institutions offered a total of 343 courses to 3,617 students. These students represent 5% of the total enrollment at TICUA member institutions.

Additionally, six institutions indicated that they offer certain academic programs entirely on-line. A program is defined as a series of courses or requirements for which a successful completion results in the earning of a degree or certificate. These programs offer students the opportunity to work on degree programs from anywhere in the State or beyond. Although the number of disciplines is limited, 264 students are enrolled in these on-line programs at Bethel University, Christian Brothers University, Free Will Baptist Bible College, Freed-Hardeman University, Johnson Bible College and Southern Adventist University.

Six colleges offer hybrid courses, defined as courses taught partially on-line and partially on-site. Together Baptist College of Health Sciences, Belmont University, Bryan College, Carson-Newman College, Christian Brothers University and Lambuth University offered 49 hybrid courses, which enrolled 540 students.

Six private colleges offered hybrid programs, defined as programs for which courses are offered in on-line, on-site, and hybrid formats, where a successful completion will result in the awarding of a degree or certificate. Belmont University, Bethel University, Bryan College, Milligan College, Trevecca Nazarene University and Tusculum College enrolled 1251 students in hybrid programs in fall 2009.
Dual Credit

Dual Credit refers to courses offered at a high school that are taught at a college level. Students receive both high school and college credit. Dual credit courses differ from dual enrollment courses. In dual enrollment, high school students enroll at a college campus in a college level course and receive credit from both the college and the high school.

According to responses to the survey, 11 TICUA member campuses partner with high schools to offer dual credit classes. In the fall of 2009 these courses enrolled over 1,000 high school students from 23 different high schools or school systems. Home-schooled students were also able to take advantage of the dual credit opportunity.

Subject areas varied from campus to campus. English was the most common offering, available at more than half of the institutions. The majority of courses offered are core courses in math, history, and the sciences, but courses in religion and foreign languages are also available.
Cross Campus Collaborations

The TICUA member institutions participate in a variety of collaboration with other private institutions, public universities, and educational consortia.

Some of these collaborations, such as the Kingsport Center for Higher Education provide campuses a setting through which to offer courses or programs leading to a degree. Information on these types of programs is summarized in the section about satellite campuses and off-site programs.

Some campuses have partnered in more complex ways. Two distinct partnerships exist in Middle Tennessee to educate nurses and other medical professionals. Trevecca Nazarene University and Free Will Bible Baptist College have partnered with Belmont to provide opportunities for students to earn nursing degrees. Similarly, Lipscomb University and Trevecca Nazarene University students have the opportunity to take classes or earn clinical experience at Vanderbilt University.

Meharry Medical College and Vanderbilt University established an alliance in 1999 that supports and facilitates joint programs in research, teaching, clinical care, and community service with a special focus on promoting diversity within each institution, and in reducing health disparities through research, education and more effective patient care. The alliance allows medical students at both institutions greater choice in elective courses and broader residency and fellowship options.

Fisk University students are able to enroll in courses at Watkins College of Art, Design & Film to complete minors in film studies, interior design or a concentration in graphic design.

In West Tennessee, the Greater Memphis Consortium, consisting of Christian Brothers University, LeMoyne-Owen College, Memphis College of Art, and Memphis Theological Seminary, allows students to take nearly any course, up to six credit hours per semester, at a member institution for credit at their home institution. Additionally, Southern College of Optometry students are able to earn an MBA through enrollment at Christian Brothers University.

Reserve Officer Training Corp programs are another example of partnerships. Rhodes College partners with the University of Memphis and Vanderbilt University partners with other local colleges to offer ROTC opportunities to their students.

In Jackson, Union University students are able to enroll in classes at Lambuth University or at Freed-Hardeman University for credit.

Johnson Bible College belongs to the Christian College Consortium for Distance Learning Courses allowing students from other members to take courses on line at Johnson Bible College or for JBC students to take on-line classes from other members.
Three-Year Baccalaureate Programs

Three TICUA member institutions offer programs leading to a Baccalaureate degree in three years.

Through its SUCCESS program, Bethel University students are able to complete a degree in three years.

Beginning in the fall of 2009, Lipscomb University students are able to earn a baccalaureate degree in over 50 disciplines by attending year round.

Union University offers students the opportunity to a bachelor’s in chemical physics in three years.
Other Programs of Note

Hollis F. Price Middle College, a Memphis City School located on the historic campus of LeMoyne-Owen College, accepts students who are entering the 9th grade and a limited number of students who are entering the 10th grade. It is designed under the Early College High School Initiative where students can earn both a high school diploma and two years of college credit toward a bachelor’s degree. Hollis F. Price Middle College also has the distinction and recognition of being the first Early College located on a historically black college or university.

David Lipscomb Campus School, on the Lipscomb University campus, is a college preparatory, Christian school, serving students from Pre-Kindergarten through 12th grade.

Several campuses offer accelerated degree programs for adult learners. These programs typically meet at night or weekends and offer classes geared toward non-traditional students and their needs. Aquinas College, Baptist College of Health Sciences, Belmont University, Bethel University, Johnson Bible College, LeMoyne-Owen College, Trevecca Nazarene University and Tusculum College are among the institutions offering this type of program.

Lambuth University offers a three-year residency program through which students study at Lambuth through their junior year. After completing three years at Lambuth, including core and major requirements and a minimum of 96 credit hours, students may earn a bachelor’s degree from Lambuth by transferring 32 credit hours from a professional school.

Externship programs at the Southern College of Optometry allow fourth year doctoral students to spend a third of the year working in private practices and medical institutions to assist in the provision of eye/vision health care.

Free Will Bible Baptist College offers “Lifetime Learning” courses, which are delivered through DVDs. These courses are similar to correspondence courses, but differ from on-line courses in that they do not use the asynchronous delivery system used in on-line courses.
Methodology
The purpose of this survey was to gain a better understanding of the educational opportunities available to students beyond TICUA member’s 35 main campus locations.

TICUA compiled the study results from a survey conducted during the fall of 2009. Additional information was drawn from campus websites. Follow-up phone calls were made to campuses to verify information. All but two of the 35 member institutions completed and returned the survey resulting in a response rate of 94%.

TICUA conducts this survey every other year.

Definitions
**Off-Site or Satellite campus**: A separate teaching-learning facility beyond the main campus. An off-site and/or satellite campus includes any facility offering programs toward degree and/or certificate completion to students in a location other than the main campus. This definition does not include study abroad programs, internships, or honors programs.

**Course**: A typical semester long class or equivalent.

**Program**: A series of courses or requirements, where a successful completion will result in the awarding of a degree or certificate.

**Hybrid Course**: A course taught partially on-line and partially on-site.

**Hybrid Program**: A program for which courses are offered in on-line, on-site, and hybrid formats, where a successful completion will result in the awarding of a degree or certificate.

**Dual Credit**: College credit awarded to high school students for classes taken at the high school. Please note that this is different from dual enrollment where students taking classes on a college campus receive high school credit for their college classes.

**Three-Year Baccalaureate Program**: An official program of the institution that offers students in selected programs the opportunity to complete a bachelor degree in 3 years by careful planning and the utilization of summer sessions or transfer credits. It does not include students who graduate in three years on their own accord.
## Appendix: Institutional Data

### Aquinas College

<table>
<thead>
<tr>
<th>Off-site location</th>
<th>Aquinas College Adult Studies</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>3 Lakeview Place</td>
</tr>
<tr>
<td></td>
<td>22 Century Blvd, Suite 400</td>
</tr>
<tr>
<td></td>
<td>Nashville, TN 37214</td>
</tr>
<tr>
<td>Associate of Science in Business Management</td>
<td></td>
</tr>
<tr>
<td>Bachelor of Science in Business Management</td>
<td></td>
</tr>
<tr>
<td>Bachelor of Science in Nursing</td>
<td></td>
</tr>
<tr>
<td>Bachelor of Science in Management Information Systems</td>
<td></td>
</tr>
<tr>
<td>Human Resources Certificate</td>
<td></td>
</tr>
<tr>
<td>Fall 2009 enrollment: 238 students</td>
<td></td>
</tr>
</tbody>
</table>

| Dual credit courses offered? | yes |

| Fall 2009 dual credit enrollment | 6 |
| Dual credit partner school       | St. Cecilia Academy |
| Dual credit course               | General Biology I |

Dual credit courses offered? yes
## Baptist College of Health Sciences

<table>
<thead>
<tr>
<th>Courses offered entirely online?</th>
<th>yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of online courses fall 2009</td>
<td>12</td>
</tr>
<tr>
<td>Students enrolled in online courses fall 2009</td>
<td>269</td>
</tr>
<tr>
<td>Hybrid courses offered?</td>
<td>yes</td>
</tr>
<tr>
<td>Number of hybrid courses fall 2009</td>
<td>15</td>
</tr>
<tr>
<td>Students enrolled in hybrid courses fall 2009</td>
<td>323</td>
</tr>
</tbody>
</table>

**Courses/Programs offered through other delivery methods**

- Pinnacle Program - Bachelor of Allied Health in Health Care Management
  accelerated evening program for adult students - 19 month curriculum
# Belmont University

**Off-site locations**

- Belmont Cool Springs – Fall 2009 enrollment: 294 students
- Belmont East (NYC)
- Belmont West (LA)

**Courses offered entirely online?**

- Yes

**Number of online courses fall 2009**

- 18

**Students enrolled in online courses fall 2009**

- 15

**Hybrid courses offered?**

- Yes

**Number of hybrid courses fall 2009**

- 16

**Students enrolled in hybrid courses fall 2009**

- 29

**Programs offered through hybrid courses?**

- Yes

**Types of programs offered in hybrid format**

- M.S. Occupational Therapy-Weekend Fall 2009 enrollment: 61 students

**Participate in intercampus collaborations?**

- Yes

**Intercampus collaboration partners**

- Trevecca Nazarene University Nashville, Tn 37210 B. S. Nursing Fall 2009 enrollment: 20 students
Bethel University

Off-site locations

Obion County Public Library
Obion County
Fall 2009 Enrollment: 11 students

Dyersburg Cumberland Presbyterian Church
Dyersbury, TN
Fall 2009 Enrollment: 24 students

Jackson Satellite Campus
Jackson, TN
Fall 2009 Enrollment: 273 students

Henderson County Public Library
Lexington, TN
Fall 2009 Enrollment: 24 students

Nashville Satellite Campus
Nashville, TN
Fall 2009 Enrollment: 766 students

Holiday Inn Express
Murfreesboro, TN
Fall 2009 Enrollment: 32 students

Memphis Satellite Campus
Memphis, TN
Fall 2009 Enrollment: 414 students

Chattanooga Satellite Campus
Chattanooga, TN
Fall 2009 Enrollment: 60 students

Clarksville Satellite Campus
Clarksville, TN
Fall 2009 Enrollment: 180 students

Covington High School
Covington, TN
Fall 2009 Enrollment: 25 students
<table>
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<tr>
<th>Courses offered entirely online?</th>
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<td>Number of online courses fall 2009</td>
<td>30</td>
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<tr>
<td>Students enrolled in online courses fall 2009</td>
<td>693</td>
</tr>
<tr>
<td>Programs offered entirely online?</td>
<td>yes</td>
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<tr>
<td>Number of programs offered entirely online</td>
<td>Success Program Online, B.S. in Management and Organizational Development</td>
</tr>
<tr>
<td>Fall 2009 Enrollment: 52 students</td>
<td></td>
</tr>
<tr>
<td>Programs offered through hybrid courses?</td>
<td>yes</td>
</tr>
<tr>
<td>Types of programs offered in hybrid format</td>
<td>MBA Program (MBA Degree)</td>
</tr>
<tr>
<td>Fall 2009 Enrollment: 483 students</td>
<td></td>
</tr>
<tr>
<td>Offer 3-year bachelor programs?</td>
<td>yes</td>
</tr>
<tr>
<td>3-bachelor program details</td>
<td>Success Program (Bachelor of Science in Management and Organizational Development)</td>
</tr>
<tr>
<td>There is a 4-year program leading to a Bachelor of Science degree, but not with the Management and Organizational Development major.</td>
<td></td>
</tr>
<tr>
<td>Fall 2009 Enrollment: 1,627 students</td>
<td></td>
</tr>
</tbody>
</table>
Bryan College

Off-site locations

Krystal Building in Downtown Chattanooga
1 Union Square Suite 200
Chattanooga, TN 37402
Fall 2009 Enrollment: 80 students

Chattanooga State Main Campus
4501 Amnicola Highway
Chattanooga, TN 37406
Fall 2009 Enrollment: 60 students

Jones Memorial United Methodist Church
4131 Ringgold Road
Chattanooga, TN 37412
Fall 2009 Enrollment: 45 students

Wesley Memorial United Methodist Church
3405 Peerless Road NW
Cleveland, TN 37312
Fall 2009 Enrollment: 30 students

Cleveland State - Athens Campus
2580 Ingleside Avenue
Athens, TN 37303
Fall 2009 Enrollment: 19 students

Chattanooga State Kimball/South Pittsburg Campus
426 Battlecreek Road
South Pittsburg, TN 37380
Fall 2009 Enrollment: 7 students

MBA Locations Off-Campus:
Krystal Building in Downtown Chattanooga
1 Union Square Suite 200
Chattanooga, TN 37402
Fall 2009 Enrollment: 60 students
Yes

Courses offered entirely online?

Yes
| **Number of online courses fall 2009** | 12 |
| **Students enrolled in online courses fall 2009** | 61 |
| **Programs offered entirely online?** | no |
| **Number of programs offered entirely online** |  |
| **Hybrid courses offered?** | yes |
| **Number of hybrid courses fall 2009** | 12 |
| **Students enrolled in hybrid courses fall 2009** | 60 |
| **Programs offered through hybrid courses?** | yes |

**Types of programs offered in hybrid format**

Aspire
Krystal Building in Downtown Chattanooga
1 Union Square Suite 200
Chattanooga, TN 37402
Fall 2009 Enrollment: 60 students
Dual credit courses offered? yes

Fall 2009 dual credit enrollment 60
<table>
<thead>
<tr>
<th>Course Type</th>
<th>Yes/No</th>
<th>Count</th>
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<tbody>
<tr>
<td>Courses offered entirely online?</td>
<td><strong>yes</strong></td>
<td>13</td>
</tr>
<tr>
<td>Students enrolled in online courses fall 2009</td>
<td>200</td>
<td></td>
</tr>
<tr>
<td>Programs offered entirely online?</td>
<td><strong>no</strong></td>
<td></td>
</tr>
<tr>
<td>Hybrid courses offered?</td>
<td><strong>yes</strong></td>
<td>2</td>
</tr>
<tr>
<td>Students enrolled in hybrid courses fall 2009</td>
<td>60</td>
<td></td>
</tr>
<tr>
<td>Programs offered through hybrid courses?</td>
<td><strong>no</strong></td>
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</table>
## Types of programs offered in hybrid format

<table>
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<tr>
<th>Dual credit courses offered?</th>
<th>yes</th>
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<tbody>
<tr>
<td>Fall 2009 dual credit enrollment</td>
<td>81</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Dual credit partner schools</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jefferson County High School</td>
</tr>
<tr>
<td>Morristown West High School</td>
</tr>
<tr>
<td>Kings Academy</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Dual credit courses</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foreign Language</td>
</tr>
<tr>
<td>English</td>
</tr>
<tr>
<td>Math</td>
</tr>
<tr>
<td>Physics</td>
</tr>
<tr>
<td>Economics</td>
</tr>
</tbody>
</table>
Christian Brothers University

Satellite or off-campus program sites: yes

Off-site locations: Medtronic Memphis, TN
MBA
Fall 2009 Enrollment: 40 students

Courses offered entirely online?: yes

Number of online courses fall 2009: 14

Students enrolled in online courses fall 2009: 15

Programs offered entirely online?: yes

Number of programs offered entirely online:
- Master of Science in Engineering Management
  Fall 2009 Enrollment: 40 students

Hybrid courses offered?: yes

Number of hybrid courses fall 2009: 2
Students enrolled in hybrid courses fall2009

Dual credit courses offered? yes

Fall 2009 dual credit enrollment 422

Dual credit partner schools
Memphis City Schools,
Shelby County Schools,
homeschooled students

Dual credit courses
Freshman and sophomore level, primarily core education courses as well as a few specialized survey courses.

Participate in intercampus collaborations? yes

Intercampus collaboration partners
The Learning House Louisville, KY
Education course
Fall 2009 Enrollment: 17 students
Cumberland University

Satellite or off-campus program sites

Mt. Juliet Nursing Campus
### Fisk University

<table>
<thead>
<tr>
<th>Intercampus collaboration partners</th>
<th>Program</th>
<th>Fall 2009 Enrollment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Fisk-Vanderbilt BSN-MSN Nursing Program</td>
<td>10 students</td>
</tr>
<tr>
<td></td>
<td>Fisk-Vanderbilt BA-BSE Engineering Program</td>
<td>2 students</td>
</tr>
<tr>
<td></td>
<td>Fisk-Vanderbilt BA-MBA Business Program</td>
<td>2 students</td>
</tr>
<tr>
<td></td>
<td>Fisk-Belmont Music Business Concentration</td>
<td>4 students</td>
</tr>
<tr>
<td></td>
<td>Fisk-Tennessee State Business-Health Admin. Concentration</td>
<td>3 students</td>
</tr>
<tr>
<td></td>
<td>Fisk-Meharry Pre-Med/DDS Program</td>
<td>10 students</td>
</tr>
<tr>
<td></td>
<td>Fisk-Watkins College of Art Art-Graphic Design/Film Concentration</td>
<td>2 students</td>
</tr>
</tbody>
</table>
### Free Will Baptist Bible College

<table>
<thead>
<tr>
<th>Courses offered entirely online?</th>
<th>yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of on-line courses fall 2009</td>
<td>27</td>
</tr>
<tr>
<td>Students enrolled in on-line courses fall 2009</td>
<td>34</td>
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<tr>
<td>Programs offered entirely online?</td>
<td>yes</td>
</tr>
<tr>
<td>Number of programs offered entirely on-line</td>
<td>A.S. in Ministry</td>
</tr>
<tr>
<td></td>
<td>Fall 2009 Enrollment: 23 Students</td>
</tr>
<tr>
<td>Participate in intercampus collaborations?</td>
<td>yes</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Intercampus collaboration partners</th>
<th>Belmont University Nashville, TN</th>
</tr>
</thead>
<tbody>
<tr>
<td>We are participating in the Partners in Nursing Program through an agreement for Belmont to set aside seats for our students who complete the A.S. in Biology here. These students may go on to complete the BSN in two years at Belmont. Currently there are 8 students pursuing this program.</td>
<td></td>
</tr>
</tbody>
</table>

| Courses/Programs offered through other delivery methods | Free Will Baptist Bible College also offers "Lifetime Learning" courses involve DVD delivery system (video recording of class sessions); similar to correspondence course. Lifetime Learning courses are different than our "online" courses which involve a 6-week, asynchronous delivery format and require students to log-in 5 of 7 days each week. |
Freed-Hardeman University

<table>
<thead>
<tr>
<th>Satellite or off-campus program sites</th>
<th>yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Off-site locations</td>
<td>Freed-Hardeman University</td>
</tr>
<tr>
<td></td>
<td>1000 Cherry Rd  Memphis, TN 38117-5424</td>
</tr>
<tr>
<td></td>
<td>(901) 683-5714</td>
</tr>
<tr>
<td>Courses offered entirely online?</td>
<td>yes</td>
</tr>
<tr>
<td>Number of online courses fall 2009</td>
<td>9</td>
</tr>
<tr>
<td>Students enrolled in online courses fall 2009</td>
<td>?</td>
</tr>
<tr>
<td>Programs offered entirely online?</td>
<td>yes</td>
</tr>
<tr>
<td>Number of programs offered entirely online</td>
<td>MBA</td>
</tr>
<tr>
<td></td>
<td>Fall 2009 Enrollment: 40 students</td>
</tr>
<tr>
<td>Dual credit courses offered?</td>
<td>yes</td>
</tr>
<tr>
<td>Fall 2009 dual credit enrollment</td>
<td>52</td>
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<tr>
<td>Dual credit partner schools</td>
<td>Jackson Christian School</td>
</tr>
<tr>
<td>----------------------------</td>
<td>---------------------------</td>
</tr>
<tr>
<td>Dual credit courses</td>
<td>English Composition</td>
</tr>
<tr>
<td></td>
<td>College Algebra</td>
</tr>
</tbody>
</table>
Johnson Bible College

Courses offered entirely online? yes

Number of on-line courses fall 2009 33

Students enrolled in on-line courses fall 2009 85

Programs offered entirely online? yes

Number of programs offered entirely on-line Master of Arts in New Testament (Enrollment: 76 students) with three tracks:
   New Testament and Preaching
   New Testament Research
   New Testament Contract with another institution
   No students are currently enrolled in the contract track

Participate in intercampus collaborations? yes

Intercampus collaboration partners
   Christian College Consortium for Distance Learning Courses
   Ozark Christian College
c/o Gordon Clymer
1111 North Main Street
Joplin, MO 64801
Fall 2009 Enrollment: 2 students
Courses/Programs offered through other delivery methods

Nothing involving technology in the delivery. We have some short courses and some evening courses following the degree completion model.
King College

Off-site locations

Booth Center - Appalachian School of Law
Route 831169 Edgewater Drive
Grundy, VA 24614
Bachelor of Science in Nursing
Fall 2009 Enrollment: 20 students

Clinch Valley Medical Center
2949 West Front Street
Richlands, VA 24641
Bachelor of Science in Nursing
Fall 2009 Enrollment: 19 students

Downtown Kingsport
104 East Main St
Kingsport, TN
Bachelor of Business Administration
Enrollment: 35 students
Master of Business Administration
Fall 2009 Enrollment: 23 students

Johnston Memorial Hospital
351 Court Street, NE
Abingdon, Virginia
Bachelor of Science in Nursing
Fall 2009 Enrollment: 28 students

Kingsport Center for Higher Educ.
320 W. Market St.
Kingsport, TN 37660-4222
Bachelor of Information Security
Bachelor of Science in Nursing
Fall 2009 Enrollment: 13 students
Master of Education
Fall 2009 Enrollment: 38 students
Master of Business Administration
Fall 2009 Enrollment: 23 students
Bachelor of Business Administration
Fall 2009 Enrollment: 22 students

The Millennium Centre
2001 Millennium Place
Johnson City, TN  37604  Pl
Master of Business Administration
Fall 2009 Enrollment: 26 students
Bachelor of Science in Nursing
Fall 2009 Enrollment: 15 students
Bachelor of Business Administration
Fall 2009 Enrollment: 18 students

Mountain Empire Comm. College
3441 Mountain Empire Road
Big Stone Gap, VA 24219
Master of Business Administration
Fall 2009 Enrollment: 18 students
Bachelor of Business Administration
Fall 2009 Enrollment: 15 students

Parkwest Medical Center
9352 Park West Blvd
Knoxville, TN  37923
Bachelor of Science in Nursing
Fall 2009 Enrollment: 16 students

Roane State Community College
132 Hayfield Road
Knoxville, TN  37922
Bachelor of Science in Nursing
Fall 2009 Enrollment: 24 students

Smyth County Education Center
300 Gordondale Rd.
Atkins, Virginia 24311
Bachelor of Science in Nursing
Fall 2009 Enrollment: 19 students

Southwest Virginia Community College
369 College Rd.
Richlands, Virginia
Master of Business Administration
Enrollment: 25 students
Bachelor of Business Administration
Fall 2009 Enrollment: 55 students

Walter State Community College
500 So. Davy Crocket Pkwy.
Morristown, TN  37813
Bachelor of Business Administration
Fall 2009 Enrollment: 5 students
Bachelor of Science in Nursing
Fall 2009 Enrollment: 7 students

Wellmont-Holston Valley
135 Ravine St. Kingsport, TN
Bachelor of Science in Nursing
Fall 2009 Enrollment: 33 students

Courses offered entirely online?
yes

Number of online courses fall 2009
25

Students enrolled in online courses fall 2009
433
Lambuth University

Courses offered entirely online?  yes

Number of online courses fall 2009  13

Students enrolled in online courses fall 2009  154

Hybrid courses offered?  yes

Number of hybrid courses fall 2009  2

Students enrolled in hybrid courses fall 2009  53
Lee University

Off-site locations
Charlotte Center
1209 Little Rock Road
Charlotte, NC 28214
BCM
Fall 2009 Enrollment: 132 students

Courses offered entirely online? yes

Number of online courses fall 2009 36

Students enrolled in online courses fall 2009 154
LeMoyne-Owen College

Dual credit courses offered?  yes

Fall 2009 dual credit enrollment  57

Dual credit partner schools
Frayser High School - Memphis City Schools
Hillcrest High School - Memphis City Schools

Dual credit courses
English 111 - English Communications
History 201 - United States History to 1865

Participate in intercampus collaborations?  yes

Intercampus collaboration partners
Greater Memphis Consortium
The Greater Memphis Consortium consists of Christian Brothers University, LeMoyne-Owen College, Memphis College of Art, and Memphis Theological Seminary. Nearly all courses offered at each member institution are open to students from all member institutions. LeMoyne-Owen students may register for courses at another consortium institution with the approval of their academic advisor and a letter from the College’s Registrar. A student may enroll for no more than six credit hours per semester at other Consortium institutions.

LeMoyne-Owen College/Meharry Medical College HBCU Wellness Program
The HBCU Wellness program supports student-led community-based participatory research, intervention, and prevention to eliminate health disparities in communities surrounding Tennessee private HBCUs. The program’s main objective is to enhance the quality of life in these
communities by increasing the awareness of health disparities and encouraging individuals to develop healthier lifestyle behaviors that eliminate health disparities. (Fall 2009 Enrollment: 16 students)

Courses/Programs offered through other delivery methods

Advanced Degree Completion Program (ADCP)  The Accelerated Degree Completion Program (ADCP) leads to a Bachelor's of Business Administration degree. The program is designed to meet the needs of working adults who are typically employed full-time and are highly committed to completing their degrees. ADCP students share a common educational goal and contribute their diverse individual experiences to the learning process. Students admitted to this program must have completed a substantial number of semester hours (usually 60) in an accredited post-secondary program. They must have reached the age of 25, or have worked continuously in a full-time position for the past three years. Applicants must meet general admissions requirements and be fully admitted to the college prior to consideration for the ADCP program.
Lincoln Memorial University

Satellite or off-campus program sites

yes

Off-site locations

Blount County Teaching Site (Alcoa City Center)
235 Howe Street  Alcoa, TN 37701
ASN degree
Enrollment: 123 Students
Post-Baccalaureate License Courses
Fall 2009 Enrollment: 76 Students

Cleveland Teaching Site (Church of God Theological Seminary)
900 Walker St NE  Cleveland, TN 37311-5234)
MEd degree
Enrollment: 66 Students
EdS degree
Fall 2009 Enrollment: 126 Students

Corbin Teaching Site (Baptist Regional Medical Center)
1 Trillium Way  Corbin, KY 40701
ASN degree
Fall 2009 Enrollment: 80 Students

Cumberland Teaching Site (Southeast Community College)
700 College Road
Cumberland, KY 40823
BBA - General Business; selected undergraduate courses  (enrollment suspended for fall 2009)

Ducktown Teaching Site Copper Basin High School)
Copperhill, TN 37317-5001
EdS degree
Fall 2009 Enrollment: 383 Students

Kingsport Teaching Site (Regional Center for Applied Technology)
222 W. Main Street
Kingsport, TN 37550
EdS degree-
Fall 2009 Enrollment: 58 Students
MEd degree
Fall 2009 Enrollment: 8 Students
Post-Baccalaureate Licence Courses-
Enrollment: 34 Students

Knoxville Teaching Site (St. Mary's Medical Center)
900 E. Oak Hill Avenue
Knoxville, TN 37917
ASN degree
Fall 2009 Enrollment: 119 Students
BSN degree
Fall 2009 Enrollment: 6 Students

West Knoxville Teaching Site
140 Hayfield Road
Knoxville, TN 37922
Selected undergraduate courses- NA
MBA degree
Enrollment: 93 Students
EdS degree
Fall 2009 Enrollment: 79 Students
Post Baccalaureate Licensure Courses-
Fall 2009 Enrollment: 131 Students
BS - Management & Leadership Studies
Fall 2009 Enrollment: 21 Students

Maryville Teaching Site (Maryville High School)
825 Lawrence Ave.
Maryville, TN 37803-4857
MEd degree
Fall 2009 Enrollment: 110 Students
EdS degree
Fall 2009 Enrollment: 113 Students

Morristown Teaching Site (Walters State Community College)
500 South Davy Crockett Parkway
Morristown, TN 37813
BS - Management and Leadership Studies
Fall 2009 Enrollment: 10 Students
MEd degree
Fall 2009 Enrollment: 42 Students
EdS degree
Fall 2009 Enrollment: 49 Students

Sevier County Teaching Site
1720 Old Newport Highway
Sevierville, TN 37876
BS - Management and Leadership Studies
Fall 2009 Enrollment: 9 Students
MBA degree
Fall 2009 Enrollment: 13 Students

Middlesboro Teaching Site
113 Chichester Ave
Middlesboro, KY 40965
BS - Management and Leadership Studies
Fall 2009 Enrollment: 15 Students

Duncan School of Law
601 West Summit Hill Drive
Knoxville, TN 37920
J.D.
Fall 2009 Enrollment: 79
Ed.D.
Fall 2009 Enrollment: 74

Courses offered entirely online? yes

Number of online courses fall 2009 39

Students enrolled in online courses fall 2009 696

Dual credit courses offered? yes

Fall 2009 dual credit enrollment 10 (approximately)
Dual credit partner schools

Cumberland Gap High School

J. Frank White Academy-
Qualified students can enroll for college credit/not dual enrollment in a variety of courses.

Dual credit courses

English
**Lipscomb University**

<table>
<thead>
<tr>
<th>Courses offered entirely online?</th>
<th>yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of online courses fall 2009</td>
<td>7</td>
</tr>
<tr>
<td>Students enrolled in online courses fall 2009</td>
<td>30</td>
</tr>
<tr>
<td>Hybrid courses offered?</td>
<td>yes</td>
</tr>
<tr>
<td>Number of hybrid courses fall 2009</td>
<td>1</td>
</tr>
<tr>
<td>Students enrolled in hybrid courses fall 2009</td>
<td>30</td>
</tr>
<tr>
<td>Dual credit courses offered?</td>
<td>yes</td>
</tr>
<tr>
<td>Fall 2009 dual credit enrollment</td>
<td>123</td>
</tr>
</tbody>
</table>
| Dual credit partner schools | Goodpasture Christian  
David Lipscomb Campus School  
Nashville Christian  
Whitehouse Christian |
<table>
<thead>
<tr>
<th>Dual credit courses</th>
<th>English</th>
<th>College Algebra</th>
</tr>
</thead>
<tbody>
<tr>
<td>Participate in intercampus collaborations?</td>
<td>yes</td>
<td></td>
</tr>
<tr>
<td>Intercampus collaboration partners</td>
<td>Vanderbilt University School of Nursing</td>
<td>Nashville, TN 37203</td>
</tr>
<tr>
<td></td>
<td>BSN issued from Lipscomb, clinical portion of program at Vanderbilt</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Fall 2009 Enrollment: 28 students</td>
<td></td>
</tr>
<tr>
<td>Offer 3-year bachelor programs?</td>
<td>yes</td>
<td></td>
</tr>
<tr>
<td>3-year bachelor program details</td>
<td>New program more than 50 major programs of study can be taken in the 3-year degree plan Standard Format (all majors can also be completed in 4-years) Enrollment: Do not have students earmarked to know who is in program Success rate: no completions yet, began in Fall 2009</td>
<td><a href="http://www.lipscomb.edu/page.asp?Page=7402">http://www.lipscomb.edu/page.asp?Page=7402</a></td>
</tr>
</tbody>
</table>
Martin Methodist College

Hybrid courses offered? yes

Number of hybrid courses fall 2009 one

Students enrolled in hybrid courses fall2009 40

Dual credit courses offered? yes

Fall 2009 dual credit enrollment 60

Dual credit partner schools

Dual credit courses
## Memphis College of Art

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hybrid courses offered?</td>
<td>yes</td>
</tr>
<tr>
<td>Number of hybrid courses fall 2009</td>
<td>4</td>
</tr>
<tr>
<td>Students enrolled in hybrid courses fall 2009</td>
<td>20</td>
</tr>
</tbody>
</table>
Milligan College

Courses offered entirely online?  yes

Number of online courses fall 2009  3

Students enrolled in online courses fall 2009

Hybrid courses offered?  yes

Number of hybrid courses fall 2009  9

Students enrolled in hybrid courses fall 2009  31

Programs offered through hybrid courses?  yes

Types of programs offered in hybrid format

Fall 2009 Enrollment: 50 students

Dual credit courses offered?  no
<table>
<thead>
<tr>
<th>Fall 2009 dual credit enrollment</th>
<th>0</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dual credit partner schools</td>
<td>We do not have arrangements with schools or school districts, but we do have some home-schooled students who are enrolled in courses this fall.</td>
</tr>
<tr>
<td>Dual credit courses</td>
<td></td>
</tr>
</tbody>
</table>
Rhodes College

Participate in intercampus collaborations? yes

Intercampus collaboration partners

University of Memphis
Memphis, TN 38152
ROTC (undergraduate)
Fall 2009 Enrollment: 15 students

Washington University
St. Louis, MO 63130
Bachelor of Science in Engineering (undergraduate)

University of Memphis/University of Tennessee
Memphis, TN 38152/Memphis, TN 38163
Master of Science in Biomedical Engineering (graduate)
<table>
<thead>
<tr>
<th>Course Type</th>
<th>Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Courses offered entirely online?</td>
<td>yes</td>
</tr>
<tr>
<td>Number of online courses fall 2009</td>
<td>19</td>
</tr>
<tr>
<td>Students enrolled in online courses fall 2009</td>
<td>242</td>
</tr>
<tr>
<td>Programs offered entirely online?</td>
<td>yes</td>
</tr>
<tr>
<td>Number of programs offered entirely online</td>
<td>MBA Fall 2009 Enrollment: 33 students</td>
</tr>
<tr>
<td>Hybrid courses offered?</td>
<td>yes</td>
</tr>
<tr>
<td>Number of hybrid courses fall 2009</td>
<td>2</td>
</tr>
<tr>
<td>Students enrolled in hybrid courses fall 2009</td>
<td>23</td>
</tr>
<tr>
<td>Dual credit courses offered?</td>
<td>yes</td>
</tr>
</tbody>
</table>
Fall 2009 dual credit enrollment

Dual credit partner schools

- Forest Lake Academy
- Collegedale Academy

Dual credit courses

- Life and Teachings of Jesus
- Earth Science
- Intro to Business
- Elementary French
- Developmental Psychology
### Southern College of Optometry

<table>
<thead>
<tr>
<th>Courses offered entirely online?</th>
<th>yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of on-line courses fall 2009</td>
<td>1</td>
</tr>
<tr>
<td>Students enrolled in on-line courses fall 2009</td>
<td>CE - just opened up</td>
</tr>
<tr>
<td>Hybrid courses offered?</td>
<td>yes</td>
</tr>
<tr>
<td>Number of hybrid courses fall 2009</td>
<td>One</td>
</tr>
<tr>
<td>Students enrolled in hybrid courses fall 2009</td>
<td>124</td>
</tr>
<tr>
<td>Participate in intercampus collaborations?</td>
<td>yes</td>
</tr>
<tr>
<td>Intercampus collaboration partners</td>
<td>Christian Brothers University, Memphis, TN, MBA in association with two year fellowship/residency</td>
</tr>
<tr>
<td>Courses/Programs offered through other delivery methods</td>
<td>External Clinical Opportunities:</td>
</tr>
<tr>
<td>--------------------------------------------------------</td>
<td>----------------------------------</td>
</tr>
<tr>
<td></td>
<td>Clovernook Clinic (visually disabled patients);</td>
</tr>
<tr>
<td></td>
<td>Memphis County Schools (Visual/eye screening of all school children on a rotating basis);</td>
</tr>
<tr>
<td></td>
<td>Star Clinic in Jackson, TN (providing low vision services via our residents/students);</td>
</tr>
</tbody>
</table>

Residency programs at (post doctoral) at various practices/institutions (25 programs throughout the Unites States) and Externship programs.

Externship programs allow fourth year doctoral students to spend 1/3 of the year working in private practices and medical institutions to assist in the provision of eye/vision health care. 120 students participate each year in these programs.
Tennessee Wesleyan College

Satellite or off-campus program sites: yes

Off-site locations:
- Knoxville Business and Nursing
  - 9827 Cogdill Rd, suite 1 and 2,
    Knoxville, TN 37932
  - BSN, BAS, BS
  - Fall 2009 Enrollment: 124 students in nursing and 61 students in Business

Courses offered entirely online?: no

Number of online courses fall 2009

Students enrolled in online courses fall 2009

Hybrid courses offered?: yes

Number of hybrid courses fall 2009: 2

Students enrolled in hybrid courses fall 2009: 18

Programs offered through hybrid courses?: no
These two courses are online except for exams, which students come to campus for. There are also 2 hybrid courses in the spring.
Trevecca Nazarene University

Off-site locations

Teacher/Professional Development Ctr
Greenwood Complex
430 Greenwood Avenue
Clarksville, TN 37040
Program - Education
Degree - Master's
Fall 2009 enrollment - 0

Black Fox Elementary School
3119 Varnell Rd, SW
Cleveland, TN 37311
Program - Library Science
Degree - Master's
Fall 2009 enrollment - 0

Covington High School
803 South College Street
Covington, TN 38019
Program - Education
Degree - Masters
Fall 2009 enrollment - 50 students

East Lake Elementary School
3600 13th Avenue
Chattanooga, TN 37407
Program - Education
Degree - Master's
Fall 2009 enrollment - 13 students

Renaissance Center
855 Highway 46
Dickson, TN 37055
Program - Education
Degree - Doctorate
Fall 2009 enrollment - 0

Three Oaks Middle School
3200 Upper Finley Road
Dyersburg, TN 38024
Program - Education
Degree - Master's
Fall 2009 enrollment - 0

Gibson County High School
322 College Street
Dyer, TN  38330
Program - Education
Degree - Master's
Fall 2009 enrollment – 25 students

The Sarah Simpson Ctr for Technology & Professional Development
801 Tipton Avenue
Knoxville, TN  37920
Program - Library Science
Degree - Master's
Fall 2009 enrollment – 17 students

Hardin County High School
909 South Pickwick Rd
Savannah, TN  38372
Program - Education
Degree - Master's
Fall 2009 enrollment – 19 students

Bedford County Board of Education
500 Madison Street
Shelbyville, TN  37160
Program - Education
Degree - Master's
Fall 2009 enrollment - 0

Robert E. Lee School
313 Layne St.
Tullahoma, TN  37388
Program - Education
Degree - Master's
Fall 2009 enrollment - 0

Huntington High School
475 Mustang Drive
Huntington, TN  38344
Program - Education
Degree - Master's

Volunteer State Community College
1480 Nashville Pike
Gallatin, TN  37066
Program - M.H.R.
Degree - B.A.
Fall 2009 enrollment – 49 students

Roane State Community College
2567 Cook Road
Crossville, TN  38571  
Program - M.H.R.  
Degree - B.A.  
Fall 2009 enrollment – 12 students  

Columbia State Community College  
1665 Hampshire Pike  
Columbia, TN  38401  
Program - M.H.R.  
Degree - B.A.  
Fall 2009 enrollment – 13 students  

Columbia State Community College  
104 Claude Yates Dr  
Franklin, TN  37064  
Program - M.H.R.  
Degree - B.A.  
Fall 2009 enrollment – 11 students  

Motlow State Community College  
P.O. Box 8500  
Lynchburg, TN  37352  
Programs - M.H.R.; Management/Business Admin.  
Degrees - B.A.; M.S./M.B.A.  
Fall 2009 enrollment - M.H.R. – 37 students;  
Mgmt/Business Admin - 16 students  

North Central Institute  
168 Jack Miller Blvd.  
Clarksville, TN  37042  
Program - M.H.R.  
Degree - B.A.  
Fall 2009 enrollment - 8 students  

- Programs offered through hybrid courses? yes  
- Types of programs offered in hybrid format  
  Computer Information Technology (BSIT) Degree – B.S.  
  Fall 2009 Enrollment: 19 students
Participate in intercampus collaborations?  yes

Intercampus collaboration partners

Belmont University
Nashville, TN 37212
Nursing/B.S.N.

Vanderbilt University
Nashville, TN 37203
Engineering

Vanderbilt University
Nashville, TN 37203
Medical Technology

Courses/Programs offered through other delivery methods

Trevecca offers the following degree-completion programs:

- M.H.R. (Management & Human Relations) (B.A.)
- Computer Information Technology (B.S.)
- Christian Ministry (Salvation Army)(B.A.)
- Criminal Justice (B.S.)

Trevecca's Graduate Education and Graduate Psychology programs offer weekend and/or weekday courses.
# Tusculum College

## Off-site locations

<table>
<thead>
<tr>
<th>Location</th>
<th>Address</th>
<th>City, State Zip</th>
<th>Programs Offered</th>
<th>Fall 2009 Enrollment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Knoxville Center</td>
<td>1305 Centerpoint Blvd.</td>
<td>Knoxville, TN 37932</td>
<td>B.S., B.A., M.A.</td>
<td>684 students</td>
</tr>
<tr>
<td>Morristown Center</td>
<td>420 West Morris Blvd. Suite 120</td>
<td>Morristown, TN 37814</td>
<td>B.S., B.A., M.A.</td>
<td>357 students</td>
</tr>
<tr>
<td>Tri-Cities Center</td>
<td>104 Dillon Court</td>
<td>Gray, TN 37615</td>
<td>B.S., B.A., M.A.</td>
<td>101 students</td>
</tr>
</tbody>
</table>

## Hybrid courses offered?
- Yes

## Number of hybrid courses fall 2009
- 79

## Students enrolled in hybrid courses fall 2009
- 578

## Programs offered through hybrid courses?
- Yes

## Types of programs offered in hybrid format
- Program & Type = Gateway Program (General Education and elective completion program. Prepares students for enrollment in either of Tusculum's bachelor degree completion programs.)
  - Fall 2009 enrollment: 578 students
## Union University

### Off-site locations
- **Memphis Regional Education Center**
  - 2745 Hacks Cross Rd
  - Germantown, TN 38138
  - Programs: RN-BSN, BSN, MSN, DPN, MBA, MAEd, MEd, EdS, EdD, ADiv, MCS, DMin, BSOL, Certificate (Nursing)
  - Fall 2009 Enrollment: 838 students

- **Nashville Education Center**
  - 106 Blue Grass Commons Blvd
  - Hendersonville, TN 37075
  - Programs: MEd, EdS, MSN, MCS
  - Fall 2009 Enrollment: 66 students

- **San Francisco Site**
  - 201 Seminary Dr
  - Mill Valley, CA 94941
  - Fall 2009 Enrollment: 23 students

### Courses offered entirely online?
- Yes

### Number of online courses fall 2009
- 32

### Students enrolled in online courses fall 2009
- 566

### Hybrid courses offered?
- Yes

### Number of hybrid courses fall 2009
- 415

### Students enrolled in hybrid courses fall 2009
- 1,896
Dual credit courses offered? yes

Fall 2009 dual credit enrollment 119

Dual credit partner schools
- Briarcrest Christian School
- Donalson Christian Academy
- Faith Tutorial
- Good Pasture Christian School
- Pope John Paul II
- Southern Baptist Education Center (MS)
- Trinity Christian Academy

Dual credit courses Core courses in English, History, Math

Participate in intercampus collaborations? yes

Intercampus collaboration partners
- Lambuth University  Jackson, TN 38301
  Courses: any offered
  Fall 2009 Enrollment: 4 students
- Freed-Hardeman University  Henderson, TN 38340
  Courses: any offered
  Fall 2009 Enrollment: 0

Offer 3-year bachelor programs? yes

3-year bachelor program details
Chemical Physics  (There is no 4-year program leading to this degree)
Fall 2009 Enrollment: Have not had any students in program in last 6 years
Vanderbilt University

Participate in intercampus collaborations?

yes

Intercampus collaboration partners

ROTC drills with other local colleges and universities.
**Watkins College of Art, Design & Film**

**Participate in intercampus collaborations?**

<table>
<thead>
<tr>
<th>Participation</th>
<th>yes</th>
</tr>
</thead>
</table>

**Intercampus collaboration partners**

- Fisk University
- Nashville TN
- Minor in Film Studies
- Minor in Interior Design
- Concentration in Graphic Design

All the coursework provided is at the undergraduate level, however, enrollment is not limited to Fisk undergraduate students.

No Fisk U students enrolled in these programs in Fall 2009
TICUA Members

Aquinas College
Baptist College of Health Sciences
Belmont University
Bethel College
Bryan College
Carson-Newman College
Christian Brothers University
Cumberland University
Fisk University
Free Will Baptist Bible College
Freed-Hardeman University
Johnson Bible College
King College
Lambuth University
Lane College
Lee University
LeMoyne-Owen College
Lincoln Memorial University
Lipscomb University
Martin Methodist College
Maryville College
Meharry Medical College
Memphis College of Art
Middle Tennessee School of Anesthesia
Milligan College
Rhodes College
Sewanee: The University of the South
Southern Adventist University
Southern College of Optometry
Tennessee Wesleyan College
Trevecca Nazarene University
Tusculum College
Union University
Vanderbilt University
Watkins College of Art, Design & Film

TICUA Staff

Dr. Claude O. Pressnell, Jr.
President

Dr. Susanna L. Baxter
Chief Operating Officer

Joan Chappell
Director of Administrative Services

C. Gregg Conroy
Executive Director
TICUA Benefit Consortium

Amy Heckman
Assistant Director of Research and Technology

Dr. Patrick L. Meldrim
Senior Director of Research and Public Affairs

Jason Powell
Director, Coalition of Healthy and Safe Campus Communities (CHASCo)

Darlene Thornton
Administrative Coordinator
TICUA Benefit Consortium