We are pleased to provide you this copy of *Private Colleges Serving Tennessee*. For more than 50 years, TICUA (Tennessee Independent Colleges and Universities Association) and the 35 member institutions have championed increased student access and freedom of student choice in higher education. Inside you will find highlights of the collective contributions of TICUA member institutions and their commitment to Tennessee’s future. As well, you will read about the many ways private colleges and universities work collaboratively through TICUA to contain costs and discover innovative solutions to critical issues confronting higher education today. As we move forward, TICUA will continue to advocate for student choice by working with our members, the State, neighboring communities, businesses, and students and their families. Our shared commitment to educational opportunity will positively affect the future of all Tennesseans.

Sincerely,

Claude O. Pressnell, Jr.
PreSIdenT, TICUA

Nancy B. Moody
CHAIR, TICUA
PreSIdenT, Lincoln Memorial University

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The Tennessee Independent Colleges and Universities Association (TICUA) has served the State, community, and its membership for over 50 years. Founded in 1956 by four institutions, Association membership has grown to 35 private colleges and universities. TICUA is a strong advocate for educational opportunity and freedom of choice in higher education at both the state and federal levels.

TICUA membership includes 32 four-year colleges and universities and 3 professional colleges. In addition to their main campuses, TICUA members provide 67 off-site and satellite degree programs. TICUA campuses and programs provide educational opportunities to students from every county of the state.

The Tennessee Independent Colleges and Universities Association (TICUA) has served the State, community, and its membership for over 50 years. Founded in 1956 by four institutions, Association membership has grown to 35 private colleges and universities. TICUA is a strong advocate for educational opportunity and freedom of choice in higher education at both the state and federal levels.

TICUA membership includes 32 four-year colleges and universities and 3 professional colleges. In addition to their main campuses, TICUA members provide 67 off-site and satellite degree programs. TICUA campuses and programs provide educational opportunities to students from every county of the state.

The students who attend TICUA member institutions benefit from personal and academic enrichment opportunities through a variety of educational programs, engaging campus environments, and small-class experiences. Member institutions’ enrollments range from just over 200 to nearly 12,000 students. The small class sizes of Tennessee’s private colleges and universities provide greater opportunity for faculty-student interaction. The Carnegie Foundation for the Advancement of Teaching and the Council for Advancement and Support of Education (CASE) named a Belmont University professor the 2008 Tennessee Professor of the Year.

TICUA member institutions have reputations for academic excellence. Students can choose from hundreds of different majors at Tennessee’s private colleges and universities leading to a variety of associate’s, bachelor’s, master’s, and doctoral degrees. TICUA member institutions embrace a range of missions including religiously-focused campuses and ones that are dedicated to education in specific professional or academic fields.

Tennessee’s private colleges and universities educate nearly 69,000 students, which is 24% of all students participating in higher education in Tennessee. TICUA institutions award 33% of degrees in the State. TICUA member institutions attract nearly 30,000 students from other states and countries throughout the world. Many of these students remain in Tennessee after graduation and contribute to the economic vibrancy of the State.
A strong higher education system is one of the driving forces behind economic development and job growth in a state. TICUA member colleges and universities spend more than \$4 billion each year in fulfilling their missions to prepare highly skilled professionals to meet the needs of the State. This translates into a \$7.8 billion annual economic impact on the State.

Tennessee’s private colleges and universities respond to the educational, economic, and demographic changes taking place throughout the State. As higher education competes for limited state resources, private institutions remain a viable option for education and training at little or no cost to the State. As need increases, TICUA member campuses stand ready to enroll nearly 5,000 additional students by the 2013-14 academic year.

Tennessee’s private colleges and universities awarded nearly 15,000 degrees last year—graduating more than 2,900 business and management leaders, 3,400 educators, and 2,400 health care professionals. Private institutions also awarded more than 3,400 degrees in STEM majors—Science, Technology, Engineering, and Math.

In addition to the significant, explicit economic impact, private colleges and universities improve productivity and quality of life through increased levels of education for citizens across the State. Tennessee’s independent colleges and universities are major contributors to the economic base of the State.
Cultivating Relationships with the Community

State and local communities benefit from an array of social, recreational, and cultural activities offered by Tennessee’s private colleges and universities. Academic lectures, athletic competitions, volunteer service, and other programs enhance the community and provide many beneficial outlets to Tennesseans. This includes nationally recognized programs such as the Fisk University Jubilee Singers, who were 2008 recipients of the National Medal of the Arts Award.

The education students receive at TICUA member colleges and universities prepares students for a lifetime of service. Local communities benefit directly from students’ volunteer efforts. Students attending TICUA member institutions support local reading groups for children, assist the elderly, and engage in community service for those less fortunate. Six of Tennessee’s private institutions (Belmont University, Free Will Baptist Bible College, LeMoyne-Owen College, Lipscomb University, Maryville College, and Union University) have nationally recognized student volunteer programs on the 2007 President’s Higher Education Community Service Honor Roll, a national honor that acknowledges the contributions for higher education institutions to their local communities through volunteer service. Another four institutions (Crichton College, Lee University, Rhodes College, and Tusculum College) earned a place on the 2007 Honor Roll with distinction. Campus volunteer activities benefit the neighborhoods and citizens of Tennessee and strengthen the relationship between the campus and the community.

A strong suit of Tennessee’s private colleges and universities lies in the preparation of health care professionals and teachers. In the past five years, Tennessee’s private colleges and universities have awarded over 20,000 degrees in these fields.

Students who graduate from Tennessee’s private colleges and universities settle in the State’s communities, serving and educating fellow citizens. TICUA member institutions and their students, faculty, and alumni are vital and active members of their communities.
Tennessee’s private colleges and universities prepare researchers, educators, and health care professionals to meet the future economic and social needs of the State. Students who attend private colleges and universities are among some of the best and brightest in the State.

**TICUA Enrollment for the Past Decade**

<table>
<thead>
<tr>
<th>Year</th>
<th>1999</th>
<th>2000</th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
<th>2005</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>51,253</td>
<td>52,810</td>
<td>53,788</td>
<td>55,819</td>
<td>57,019</td>
<td>60,046</td>
<td>62,535</td>
<td>64,445</td>
<td>66,503</td>
<td>68,831</td>
</tr>
</tbody>
</table>

Total undergraduate and graduate headcount for TICUA membership.

**Source:** Data are based on fall enrollment figures from the following sources: “IPEDS Fall Enrollment Survey”, TICUA, Fall 2008.

**Tennessee’s Independent Colleges Enroll a Greater Proportion of Minority Students**

- **All Minorities:** 25%
- **Black:** 19%
- **Hispanic:** 13%
- **American Indian:** 2%
- **Asian:** 1%

**Source:** U.S. Department of Education, National Center for Education Statistics, National Postsecondary Student Aid Study (NPSAS) 2003-04. Statistics are for students who are Tennessee residents.

**PARTICIPATION**

TICUA member colleges and universities educate nearly 69,000 students—an all time high for TICUA membership and part of a 10-year upward trend. Tennessee’s four-year private colleges and universities serve a more diverse group of students than the public four-year colleges and universities. As enrollment trends shift to a more diverse set of students, independent colleges and universities stand ready to respond. TICUA member campuses remain committed to education and training. Tennessee’s private colleges and universities will have the capacity to enroll nearly 5,000 additional students by the 2013-14 academic year.
AFFORDABILITY

TICUA member institutions remain affordable and accessible to middle- and low-income Tennessee students and their families. The median family income of Tennessee students attending independent four-year colleges and universities is $7,400 less than for those attending the State’s four-year public colleges or universities. In addition, tuition and fees at private colleges remain 29% below the national average for private colleges.

Affordability continues to play a critical role in determining who participates in college. Nationally, low-income high school students with high academic skills do not enroll in higher education at the same rate as their middle- or upper-income peers. Tennessee’s private colleges and universities support these and all students through various financial aid packages. Currently, approximately 88% of first-time, full-time students attending TICUA member campuses receive some form of financial aid – the majority provided by the institutions. Institutional aid accounts for 72% of all grant aid given to students attending private colleges and universities, followed by 16% from the state, and 11% from the federal government. TICUA member institutions provided more than $380 million to their students in institutional aid in 2008.

In addition, more than 1 in 4 college students attending TICUA member institutions receive the Federal Pell Grant. This grant primarily targets low-income students. At the same time, 38% of full-time students from Tennessee attending a TICUA institution receive the Pell grant.

The Median Family Income of Students at Tennessee’s Independent Colleges is Less Than at State Institutions

TICUA Distribution of Grant Aid

Tennessee’s Independent Colleges Have Higher 4- 5- and 6-year Graduation Rates for Their Students

COMPLETION

Last year, Tennessee’s private institutions awarded nearly 15,000 degrees ranging from associate’s to doctoral. Tennessee’s private colleges and universities award more master’s, professional, and doctoral degrees than any other higher education system in the State. TICUA member institutions enroll 24% of students, yet award 33% of degrees.

Students, including minority students, enrolling in TICUA member institutions are more likely to graduate in a timely manner than those who attend public colleges and universities.

Degrees Awarded by Sector, 2007-08

<table>
<thead>
<tr>
<th>DEGREE</th>
<th>TICUA</th>
<th>UT</th>
<th>TBR 2yr</th>
<th>TBR 4yr</th>
<th>TOTAL</th>
<th>TICUA %</th>
</tr>
</thead>
<tbody>
<tr>
<td>Associate</td>
<td>493</td>
<td>0</td>
<td>6,716</td>
<td>258</td>
<td>7,467</td>
<td>6.6%</td>
</tr>
<tr>
<td>Bachelor</td>
<td>9,969</td>
<td>5,983</td>
<td>0</td>
<td>11,295</td>
<td>27,247</td>
<td>36.6%</td>
</tr>
<tr>
<td>Master</td>
<td>3,537</td>
<td>2,135</td>
<td>0</td>
<td>3,061</td>
<td>8,733</td>
<td>40.5%</td>
</tr>
<tr>
<td>First Professional</td>
<td>565</td>
<td>565</td>
<td>0</td>
<td>183</td>
<td>1,313</td>
<td>43.0%</td>
</tr>
<tr>
<td>Doctoral</td>
<td>352</td>
<td>446</td>
<td>0</td>
<td>265</td>
<td>1,063</td>
<td>33.1%</td>
</tr>
<tr>
<td>TOTAL</td>
<td>14,916</td>
<td>9,129</td>
<td>6,716</td>
<td>15,062</td>
<td>45,823</td>
<td>32.6%</td>
</tr>
</tbody>
</table>

Supporting Student Aspirations through Student Aid

TICUA believes that students deserve an opportunity to choose a college or university that best fits their personal, educational, and financial needs.

Students attending TICUA member colleges and universities have the opportunity to receive generous financial assistance based on financial need and academic performance. Private college and university students’ participation in state aid programs amounts to more than $67 million a year. Without these programs, many students would not be able to attend the college or university that best fits their academic and personal needs.

Students at TICUA member institutions benefit from two State programs in particular: TSAA and TELS.

THE TENNESSEE STUDENT ASSISTANCE AWARD

The Tennessee Student Assistance Award (TSAA) grants financial assistance to qualified, low-income, high school graduates and adult learners in the State and provides thousands of students the opportunity to attend a private college. For every dollar the State spends on higher education, two cents supports students attending TICUA member institutions through the TSAA grant. This funding reaches nearly 4,500 private college students each year at an average award amount of approximately $4,350.

I never imagined going to college, but the TSAC Grant program helped to make this dream possible. I am the first of two generations to graduate high school and make it to college. Not only do you have my deepest gratitude and appreciation, but you have that of my family and the future generations whose lives will be better thanks to the college education you helped me to receive.

TSAA Recipient

THE TENNESSEE EDUCATION LOTTERY SCHOLARSHIP

Five years ago, the State enacted the Tennessee Education Lottery Scholarship (TELS) program that provides up to $4,000 for students to attend a public or private college in the State. Currently, nearly 10,800 students attending private colleges and universities in the State receive this merit-based scholarship. Examination of the data from the first four years of the program reveals that the TELS program has promoted college access, allowing thousands of students to realize the dream of attending the college that best fits their academic and personal needs.

I would just like to take the time to say thank you for the funding I received through the Tennessee Lottery Scholarship Program! Because of your generous contribution, I am able to pursue my future career goals more effectively.

TELS recipient

Thank you! The Tennessee Student Assistance Award Grant truly made my education possible! Without this grant assistance I would have had to work more hours outside of class or take out more loans. I can’t thank you enough for the investment you’ve made in my education and ultimately my future.

TSAA Recipient
Collaborating to Reduce Costs

Tennessee’s private colleges and universities recognize the need to work collaboratively to reduce costs, share ideas, and improve higher education statewide. To this end, TICUA offers a range of opportunities and programs in which individual campuses can enroll. Through sharing ideas, participating campuses are able to improve purchasing processes, deliver services more effectively, and reduce costs. The institutions are then able to pass savings on to their students in the form of affordable tuition and financial aid.

ENVIRONMENTAL STEWARDSHIP

The TICUA Go Green! Project is among the first collaborations of its kind in the nation, consisting of multiple learning opportunities and initiatives geared toward increasing environmental stewardship on member campuses through the efforts of students, faculty, and staff. By working together, TICUA member institutions are able to assist each other in reducing each campus’ environmental impact beyond simply meeting regulatory requirements.

The cornerstone of the TICUA Go Green! Project is voluntary peer-audits of campus facilities. These audits enable campuses to be proactive in developing protocols and procedures in line with acceptable environmental standards. The federal Environmental Protection Agency (EPA) has shown its high regard for the proactive and innovative steps taken by TICUA member institutions by agreeing to waive fines for infractions found during these peer audits.

The program exhibits its success through expanding environmental consciousness into many aspects of campus life. In the classroom, students are learning the most current environmental standards, which they will then bring with them to the workplace. Institutions are increasing recycling and reducing waste as part of administrative policy decisions such as going “trayless” in cafeterias, using low-energy/ light bulbs, and relying on electronic transmission of material rather than printing documents.

The next step in the TICUA Go Green! Project is training in Environmental Management Systems. This two-year training process offers information to increase campus’ ability to review and maintain policies and procedures beneficial to environmental stewardship. Campuses will sustain the positive changes they have made as a result of the audits.

PROCUREMENT PROGRAMS

TICUA consolidates the purchasing power of member campuses to provide greater opportunities in purchasing select products. TICUA has developed relationships and agreements with local and national businesses that offer individual campuses discounts on frequently purchased products and services. A range of more than 30 different companies offer the campuses discounts on equipment financing, instructional technology, furniture, computer equipment, and more. In 2008, member campuses spent $19.5 million through the procurement programs offered through TICUA.

Building on statewide success, TICUA became a founding member of the Coalition for College Cost Savings (CCCS). Operating in 17 states, CCCS is comprised of a group of non-profit higher education member organizations dedicated to helping institutions improve business processes and contain costs through collaboration. CCCS concentrates on collaboration among smaller, independent colleges and universities to provide greater strength in the marketplace. The primary focus of CCCS is the sharing of information and resources so that every institution, regardless of size, can have greater negotiating power and more effectively use their lean operating budgets.

TICUA further supports its member campuses by offering professional development activities and meetings for the employees of its member institutions. Regular meetings of functional groups from each campus allow individuals to stay current in their fields, to share information about best practices, and to brainstorm solutions for individual campus issues. In 2008, TICUA held meetings for presidents, academic administrators, librarians, information technology officers, physical plant employees, bursars, and advancement professionals. TICUA has planned a full slate of professional development meetings for 2009. These meetings are a cost-effective means for campus administrators to gain quality professional development.

TICUA BENEFIT CONSORTIUM

The TICUA Benefit Consortium (TBC) offers self-funded health care plans to member campuses. The Consortium serves to increase efficiencies and consistency in the delivery of health care benefits for those employed by participating institutions. TBC is the only state-licensed, self-funded, multiple employer welfare arrangement in Tennessee. TBC also has the distinction of being the first of several such collaborative efforts around the nation. In 2008, TBC gained regulatory approval from the State to offer both dental and vision benefit plans.

CONNECTING LEADERS

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Enhancing Student Experiences through Partnerships

TICUA institutions’ collaboration with other education sectors, government entities, businesses, and non-profit groups, allows institutions to play an important role in state and federal policy that directly benefits students. Through membership in organizations such as Foundation for Independent Higher Education, Tennessee College Association, Tennessee Student Aid Alliance, and National Association of Independent Colleges and Universities, TICUA is able to advocate for issues on students’ behalf, particularly concerning federal and state aid.

SCHOLARSHIPS

TICUA administers several scholarship programs sponsored by Tennessee businesses. These scholarships award financial assistance to deserving students. Many of these scholarship programs target financially needy Tennesseans who otherwise might be unable to attend college. These community scholarships assist students to attend the college that best fits their academic needs and career goals.

Additionally, TICUA's participation in collaborative projects serves students by directly influencing their collegiate experience. Highlighted below are two such partnerships.

COLLEGEFORTN.ORG

The CollegeforTN.org website offers access to information and applications for Tennessee’s colleges and universities. CollegeforTN gives colleges and universities the opportunity to reach out to students on local, regional, and national levels. CollegeforTN provides an interactive, easy-to-use medium through which to plan for college, select a campus, and submit applications. A partnership with state colleges and universities, community K-12 school districts, and TICUA member campuses, CollegeforTN is a truly one-stop site to explore postsecondary education options.

HEALTHY AND SAFE CAMPUSES

As a founding member of the Coalition for Healthy and Safe Campus Communities (CHASCo), TICUA works with a public-private partnership including Tennessee’s higher education institutions, governmental agencies, and other non-profit organizations to implement evidence-based, environmental strategies to decrease underage drinking, high-risk drinking, other drug use, and associated violence on college campuses. Employees of CHASCo member institutions participate in training and research to ensure that students have a safe and healthy environment in which to pursue their academic goals.

TICUA 2008 Board of Directors

EXECUTIVE COMMITTEE

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President – Lincoln Memorial University, Harrrogate
Senator Andy Womack – Vice Chair
Former Chair – Tennessee Senate Education Committee
Agent – State Farm Insurance, Murfreesboro
Dr. Joel Cunningham – Past Chair
Vice Chancellor and President – Sewanee: The University of the South, Sewanee
Dr. Claude G. Pressnell, Jr – Secretary
President – TICUA, Nashville
Dr. Dan Boone – Treasurer
President – Trevecca Nazarene University, Nashville

MEMBERS Listed Alphabetically

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Chairman and Partner – AkinsCrisp Public Strategies, Knoxville
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Former Member – Tennessee Senate Education Committee, Knoxville
Dr. Gordon Bietz
President – Southern Adventist University, Collegedale
Mr. Dean Chase
President – D.F. Chase, Inc., Nashville
Dr. Harvill C. Eaton
President – Cumberland University, Lebanon
Mr. Dan Hogan
President and CEO – Fifth Third Bank, N.A. (Tennessee), Nashville
Dr. Donald Jeanes
President – Milligan College, Milligan College
Ms. Paige Kisber
President and CEO – Hospital Alliance of Tennessee, Nashville
Dr. Wesley C. McCourey
President – Lane College, Jackson
Dr. Betty Sue Mcgarvey
President – Baptist College of Health Sciences, Memphis
TICUA Campus Locations

**West Tennessee**
1. Baptist College of Health Sciences, Memphis
2. Christian Brothers University, Memphis
3. Memphis College of Art, Memphis
4. LaMayne-Owen College, Memphis
5. Crichton College, Memphis
6. Southern College of Optometry, Memphis
7. Rhodes College, Memphis
8. Union University, Jackson
9. Lane College, Jackson
10. Lambuth University, Jackson
11. Freed-Hardeman University, Henderson
12. Bethel College, McKenzie

**Middle Tennessee**
13. Martin Methodist College, Pulaski
14. Belmont University, Nashville
15. Free Will Baptist Bible College, Nashville
16. Fisk University, Nashville
17. Meharry Medical College, Nashville
18. Vanderbilt University, Nashville
19. Trevecca Nazarene University, Nashville
20. Middle Tennessee School of Anesthesia, Madison
21. Lipscomb University, Nashville
22. Aquinas College, Nashville
23. Cumberland University, Lebanon
24. Sewanee: The University of the South, Sewanee

**East Tennessee**
25. Southern Adventist University, Collegedale
26. Bryan College, Dayton
27. Lee University, Cleveland
28. Tennessee Wesleyan College, Athens
29. Maryville College, Maryville
30. Johnson Bible College, Knoxville
31. Lincoln Memorial University, Harrogate
32. Carson-Newman College, Jefferson City
33. Tusculum College, Greeneville
34. Milligan College, Milligan College
35. King College, Bristol

TICUA member institutions operate 35 main campuses and 67 satellite and off-site degree programs, including 9 out-of-state programs.

**TICUA Enrollment by County**

- **500 to 6,900**
- **200 to 499**
- **100 to 199**
- **50 to 99**
- **1 to 49**

Students come to TICUA member campuses from every county in the State. In addition, nearly 30,000 students from outside Tennessee enroll at TICUA member campuses.
Founded 1956 as a Tennessee non-profit corporation

Mission
TICUA engages Tennessee’s private colleges to work collaboratively in areas of public policy, cost containment, and professional development to better serve the State and its citizens.

Membership
Limited to independent, non-profit, regionally- accredited colleges in Tennessee.

Tax Status
Tax exempt charitable organization under federal and state laws. All contributions are tax deductible in accordance with Section 501(c)(3) of the Internal Revenue Service code.

Fiscal Year
January 1 to December 31

Management
 Governed by a Board of Directors comprised of member college presidents and corporate leaders.

2008 Honor Roll of Corporate Investors

- New Gift
- Reinstated Gift
- Increased Gift

LAMP OF LEARNING - $50,000 and above
- The UPS Foundation
- PACCAR Foundation

INDEPENDENT CIRCLE - $25,000 - $49,999
- Conwood Company Charitable Trust
- Eastman Chemical Co.
- First American Equipment Finance

HERITAGE CIRCLE - $5,000 - $9,999
- General Shale Brick, Inc.
- Home Federal Bank of Tennessee
- McKee Foods Kingsman, Inc.
- Pilot Corporation

FREEDOM CIRCLE - $2,500 - $4,999
- Cockrill Design & Planning, Inc.

PIONEER CIRCLE - $1,000 - $2,499
- AkinsCrisp Public Strategies
- Contract Furniture Alliance
- Conwood Company Charitable Trust
- Eastman Chemical Company
- Educational Funding of the South, Inc.
- First American Equipment Finance
- GCA Services Group, Inc.
- General Shale Brick, Inc.
- Home Federal Bank of Tennessee
- Marsh U.S.
- McKee Foods Kingsman, Inc.
- Pilot Corporation
- Top Flight, Inc.

FOUNDATION CIRCLE - Under $999
- CDW
- Citizens Bank
- Compview
- ecampus.com
- Epson America
- Foundation for California Community Colleges
- First Foundation
- HPA Associates, Inc.
- Interactive Solutions, Inc.
- Kueger International, Inc.
- MedAmerica Insurance Co.
- Microsoft Corporation
- MHN Corporation
- Provista
- RIT London
- SchoolDude.com
- Southeast Recycling Tech.
- Spectrum Industries, Inc.
- TIAA-CREF
- TMC Properties, LP
- Town & Country Inc., Realtors
- Trend Micro
- White Realty & Service Corporation

2008 Collegium Members

Pursuing shared goals with mutual trust and respect to further Tennessee private higher education is at the heart of the Collegium’s goals. The companies listed below have joined the Collegium to support independent higher education in Tennessee.

AkinsCrisp Public Strategies
- Cockrill Design & Planning, Inc.
- Contract Furniture Alliance, Inc.
- Conwood Company Charitable Trust
- Eastman Chemical Company
- Educational Funding of the South, Inc.
- First American Equipment Finance
- GCA Services Group, Inc.
- General Shale Brick, Inc.
- Home Federal Bank of Tennessee
- Marsh U.S.
- McKee Foods Kingsman, Inc.
- Norfolk Southern Foundation
- Personal Computer Systems
- Purity Dairies, Inc.
- SunGard Higher Education
- Tandus Group
- Top Flight, Inc.

2008 Scholarship Programs

General Shale Brick, Inc. provided five $1,400 scholarships for needy deserving students attending an independent college or university in upper east Tennessee.

Home Federal Bank of Tennessee offered five $1,000 scholarships for students in the Knoxville area.

Pilot Corporation funded five $1,000 scholarships for needy deserving students in the greater Knoxville area.

The UPS Foundation funded a generous program of thirty-seven scholarships at $2,850 per institution. These scholarships are directed to needy deserving students.

2008 Corporate Relations Profile

Conwood Company, L.P.

Founded
1956 as a Tennessee non-profit corporation

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Fiscal Year
January 1 to December 31

Management
Governed by a Board of Directors comprised of member college presidents and corporate leaders.
TICUA in Brief

OVERVIEW
TICUA membership includes 32 four-year colleges and universities and 3 professional colleges.

PARTICIPATION
Almost 69,000 students are enrolled in TICUA institutions, about two thirds of whom are students who graduated from high school in Tennessee. TICUA member colleges and universities enroll students from every county in the State.

About a quarter of the undergraduate students attending TICUA member colleges and universities identify as non-white.

AFFORDABILITY
The median family income of students attending one of the State’s four-year private colleges or universities is less than the median family income of students attending one of the State’s four-year public colleges and universities.

FINANCIAL AID
About 88% of first-time, full-time students attending TICUA member institutions receive some form of financial aid.

For every $1 the State spends on higher education, $.02 goes to students attending private colleges and universities through the Tennessee Student Assistance Award (TSAA) grant. This funding reaches over 4,480 low-income students every year at an average award amount of about $4,350.

In 2008-09, nearly 10,800 students attending TICUA institutions received the TELS award.

In 2008-09, more than one-quarter of all undergraduate students (14,202) attending TICUA member institutions received the Federal Pell Grant award. The average yearly award amount for these students totaled over $3,671.

TUITION AND FEES
Undergraduate tuition and fees at TICUA member colleges and universities average 29% less than the national average to attend a private college or university.

DEGREE COMPLETION
TICUA institutions award more master’s, doctoral, and first-professional degrees than any other sector in the State.

COMMUNITY INVOLVEMENT
Tennessee institutions have a 5.7 billion annual economic impact on the state of Tennessee.

Several TICUA institutions have nationally recognized student volunteer programs.

The activities of TICUA members created more than 260,000 jobs in Tennessee.

The Median Family Income of Students at Tennessee’s Independent Colleges is Less Than at State Institutions

<table>
<thead>
<tr>
<th>Source</th>
<th>Median Family Income of Students in Tennessee’s Independent Colleges</th>
<th>Median Family Income of Students at State Institutions</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S. Department of Education, National Center for Education Statistics</td>
<td>$54,700</td>
<td>$62,100</td>
</tr>
</tbody>
</table>

Aquinas College

SISTER MARY PETER, O. P.

PRESIDENT

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Aquinas Adult Studies (615) 316-0116
www.aquinascollege.edu

Aquinas College, located on a scenic 83-acre campus in the heart of Nashville, is the only four-year Catholic college in middle and east Tennessee. Founded in 1961 by the Dominican Sisters of the St. Cecilia Congregation, Aquinas provides an atmosphere of learning permeated with faith. The College is committed to the intellectual, moral, and professional development of its students.

Aquinas provides a value-centered education in the Dominican Tradition with an ever-growing variety of opportunities for lifelong success in the professions of education, nursing, and business. The Aquinas Adult Studies Programs provide rigorous and disciplined academic environments for working adults to complete a degree in business, management, information systems, or R.N. (Registered Nurse) to B.S.N. (Bachelor of Science in Nursing) in an accelerated format and certificates in human resources management, project management, and accounting.

Vital Statistics

Fall 2008 Enrollment: Full-Time - 359  Part-Time - 462
Percent of Students Receiving Financial Aid From Any Source: 86%
Tuition and Fees: $12,164
Room and Board: $5,500/year. No board provided.
Number of Residence Spaces: 100
Founded: 1961

Baptist College of Health Sciences

DR. BETTY SUE MCGARVEY

PRESIDENT

1003 Monroe Avenue, Memphis, TN 38104
(901) 575-2247 - phone
(901) 572-2461 - fax
www.bchs.edu

Baptist College of Health Sciences is a private, specialized institution focusing on undergraduate health care education. In partnership with Baptist Memorial Health Care Corporation, the college prepares health care practitioners for the southern region, particularly the tri-state area of Tennessee, Arkansas, and Mississippi.

The college seeks to attract diverse students who share commitments to spiritual values and ethics, academic excellence, and lifelong professional development.

The college curriculum, while specialized, reflects the importance of a strong general education foundation for the health care professional. Baptist College of Health Sciences offers programs leading to baccalaureate degrees in nursing (B.S.N.) and the health sciences (B.H.S.).

Vital Statistics

Fall 2008 Enrollment: Full-Time - 465  Part-Time - 384
Percent of Students Receiving Financial Aid From Any Source: 91%
Tuition and Fees: $9,120
Room and Board: $1,600/year. No board provided.
Number of Residence Spaces: 100
Founded: 1994
Degrees Offered: B.H.S.; B.S.N.
Belmont University

DR. ROBERT FISHER
PRESIDENT
1900 Belmont Boulevard, Nashville, TN 37212
(615) 460-6000 - phone
(615) 460-5434 - fax
www.belmont.edu

Belmont’s mission is to be a student-centered Christian community providing an academically challenging education that empowers men and women of diverse backgrounds to engage and transform the world with disciplined intelligence, compassion, courage, and faith. A recognized site for higher education since 1890, Belmont brings together the best of liberal arts and professional education in an environment of learning and service, enabling students to achieve their dreams and truly go from here to anywhere.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 4,255 Part-Time - 736
Percent of Students Receiving Financial Aid From Any Source: 70%
Tuition and Fees: $21,110
Room and Board: $8,200

Bethel College

DR. ROBERT PROSSER
PRESIDENT
325 Cherry Avenue, McKenzie, TN 38201
(731) 352-4000 - phone
(731) 352-4069 - fax
www.bethel-college.edu

Affiliated with the Cumberland Presbyterian Church, Bethel College's mission is to create opportunities so students can develop to their highest potential as whole persons while they learn in a Christian environment. Bethel has quadrupled in enrollment since 1995 (The Fact Book 2007) with a record 2,408 in fall 2008. Much of this growth is attributed to the school’s ability to meet the needs of education seekers. Full-time students receive a laptop as part of tuition, so they can conveniently study and research at any location. The School’s Success Program has addressed the needs of working adults and made it possible for them to complete their degrees. Bethel also offers equally generous scholarships to performing arts students, student athletes, and general students making a private, Christian education more accessible. Quality of programming is evident as the performing arts students, student athletes, and general students making a private, Christian education more accessible. Quality of programming is evident as the

Vital Statistics
Fall 2008 Enrollment: Full-Time - 1,880 Part-Time - 528
Percent of Students Receiving Financial Aid From Any Source: 98%
Tuition and Fees: $12,242
Room and Board: $6,926

Bryan College

DR. STEPHEN LIVESAY
PRESIDENT
P.O. Box 7000, Dayton, TN 37321-7000
(423) 775-2041 - phone
(423) 775-7199 - fax
Toll-Free - (800) 277-9522
admiss@bryan.edu
www.bryan.edu

“Educating students to become servants of Christ to make a difference in today’s world” is Bryan College’s mission statement—a mission students themselves adopt. Each week students touch the lives of hundreds of area residents in voluntary outreach ministries. Bryan College, offering an education integrating a study of the arts and sciences with a clear understanding of the Bible, is rated among the Top Tier of Southern liberal arts colleges by U.S. News & World Report. Bryan graduates leaders—making a difference in today’s world.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 1,006 Part-Time - 73
Percent of Students Receiving Financial Aid From Any Source: 98%
Tuition and Fees: $16,900
Room and Board: $5,095
Number of Residence Spaces: 628

Carson-Newman College

DR. RANDALL O’BRIEN
PRESIDENT
1646 Russell Avenue, Jefferson City, TN 37760
(865) 471-2000 - phone
(865) 471-3502 - fax
Toll-Free - (800) 678-9061
www.cn.edu

Carson-Newman College offers a Christian, liberal arts education and encourages open intellectual inquiry and a deep spiritual maturity. Students receive a personalized education in small classes where caring faculty get to know and nurture each person. Professors and staff members seek to model Christian virtue to students and thereby inspire them to use their unique gifts for a lifetime of service to God and humanity. The historic Baptist distinctives of religious liberty, personal responsibility, and compassion for others create a welcoming community that fosters a sense of belonging. The cultural heritage and geographic beauty of the Appalachian region enriches the Carson-Newman experience, and the College contributes to the region’s environmental preservation and economic development.

Vital Statistics
Fall 2008 Enrollment: Undergraduate - 1,833 Graduate - 199
Percent of Students Receiving Financial Aid From Any Source: 92%
Tuition and Fees: $17,800
Room and Board: $5,450
Number of Residence Spaces: 1,400

Degrees Offered: B.A.; B.S.; B.S.N.; B.M.; M.Ed.; M.A.T.; M.S.C.; M.S.N.
Christian Brothers University

MR. H. LANCE FORSDICK, SR. PRESIDENT
650 East Parkway South, Memphis, TN 38104
(901) 321-3000 - phone
(901) 321-3494 - fax
Toll-Free - (877) 321-4CBU
www.cbu.edu

Christian Brothers University, founded in 1871, is a Catholic institution of higher education in the tradition of the Christian Brothers. It is the largest private, comprehensive university in west Tennessee, emphasizing excellence in teaching and individualized attention to the whole person in a values-oriented interfaith educational community. The University prepares students for professional careers and lives of moral responsibility and constructive community involvement. The first private institution in Memphis to integrate, it has always welcomed people of all faiths. CBU offers undergraduate programs in engineering, business, sciences, liberal arts, and education as well as graduate programs in business administration, education, Catholic studies, and engineering management. CBU is ranked in the Top 25 “America’s Best Colleges.”

Vital Statistics
Fall 2008 Enrollment: Full-Time - 1,279 Part-Time - 441
Percent of Students Receiving Financial Aid From Any Source: 91%
Tuition and Fees: $22,600
Room and Board: $6,070 - $9,430 (avg. $7,035)
Number of Residence Spaces: 412
Founded: 1842
Degrees Offered: B.A.; B.S.; B.B.A.; B.S.N.; M.A.E.; M.B.A.; M.S.

Crichton College

DR. LARRY LLOYD PRESIDENT
255 North Highland, Memphis, TN 38111
(901) 320-9700 - phone
(901) 320-9709 - fax
Toll-Free - (800) 960-9777
www.crichton.edu

Founded in 1941, Crichton College is a private, four-year, coeducational Christian liberal arts college. Located in the heart of Memphis, Crichton combines excellence in higher education with evangelical Christian faith. The Biblical basis of all programs—a distinctive part of the Crichton curriculum—ensures the centrality of Christian principles in the academic programs, philosophy, and life of the College. Crichton offers a high-quality education that effectively integrates intellect, diversity, and faith in an urban setting and prepares students for lives of service and leadership in their communities. Students are supported with a unique system of mentorship and a high level of one-on-one guidance from faculty members, who are among the most celebrated in their fields of study. In addition, student organizations allow students to participate in sports, music, acting, literature, and community service. The Crichton student body represents diverse churches, races, and social backgrounds. In the 2005 U.S. News & World Report “America’s Best Colleges” guide, Crichton was recognized in the top six most diverse comprehensive colleges in the Southern region.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 586 Part-Time - 421
Percent of Students Receiving Financial Aid From Any Source: 83%
Tuition and Fees: $11,540
Room Charges: $3,710
Number of Residence Spaces: 156
Founded: 1842
Degrees Offered: B.A.; B.S.; B.B.A.; B.S.N.; M.A.; M.B.A.; M.S.

Cumberland University

DR. HARVILL C. EATON PRESIDENT
One Cumberland Square, Lebanon, TN 37087-3554
(615) 444-2569 - phone
(615) 444-2569 - fax
Toll-Free - (800) 467-0562
www.cumberland.edu

Founded in 1842, Cumberland University has a rich history, a dynamic present, and a confident future. Located on a beautiful campus in Lebanon, near Nashville, the University offers a variety of educational, athletic, and social experiences to enhance the learning opportunities of its students. Past alumni include several college presidents, congressmen, governors, judges, two Supreme Court justices, and a secretary of state. Our college provides a relevant and valuable liberal arts education mixed with 21st century concepts. Cumberland offers a variety of educational opportunities through one of its five schools: Education, Nursing, Liberal Studies & Science, Music & the Arts, and Business. Graduate offerings include education, business administration, leadership and human relations, and public service management. Cumberland is non-denominational, serving students from a variety of backgrounds from over twenty countries.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 595 Part-Time - 396
Percent of Students Receiving Financial Aid From Any Source: 91%
Tuition and Fees: $16,720
Room and Board: $6,070
Number of Residence Spaces: 412
Founded: 1842
Degrees Offered: A.A.; A.S.; B.A.; B.S.; B.S.N.; M.A.; M.B.A.; M.S.

Fisk University

MS. HAZEL R. O’LEARY PRESIDENT
1000 17th Avenue North, Nashville, TN 37208-3051
(615) 329-8500 – Phone
Admission Contact Information:
(615) 329-8665 - phone
(615) 329-8774 - fax
Toll-Free - (888) 702-0022
www.fisk.edu

Founded as an institution committed to the liberal arts, Fisk’s mission is to provide a rich academic experience steeped in the liberal arts tradition. Fisk’s faculty, staff, and students exhibit a passion for learning and personal growth and a commitment to ethical leadership and engagement in our local and global communities. Fisk has a proud and strong reputation of educating undergraduate students in the humanities and fine arts, business, social sciences, natural sciences, mathematics, and computer science. In addition, Fisk offers a limited number of graduate programs. Programs in the sciences are nationally recognized and popular among students at the University.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 676 Part-Time - 50
Percent of Students Receiving Financial Aid From Any Source: 89%
Tuition and Fees: $13,140
Room and Board: $7,725
Number of Residence Spaces: 846
Founded: 1866
Degrees Offered: B.A.; B.S.; B.M.; B.S.N.; M.A.
Lambuth University

DR. JERRY ISRAEL
INTERIM PRESIDENT
705 Lambuth Boulevard, Jackson, TN 38301
(731) 425-2500 - phone
(731) 425-3496 - fax
Toll-Free - (800) 526-2884
www.lambuth.edu

A four-year liberal arts university affiliated with the United Methodist Church, Lambuth offers a Christian, person-centered environment in which to prepare students for meaningful careers, leadership, and global citizenship. The community of scholars at Lambuth seeks to educate the whole person through stimulation of free inquiry and critical thinking from close contact between the faculty and students. By giving students the opportunity to lead and excel in the arts, academics, and athletics, Lambuth promotes the philosophy that students who become truly involved in their education are more likely to experience growth, achievement, and success. The beautiful 50-acre campus of Georgian Colonial architecture provides students with a spacious environment in which to pursue their studies.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 748 Part-Time - 69
Percent of Students Receiving Financial Aid From Any Source: 93%
Tuition and Fees: $17,400
Room and Board: $7,540
Number of Residence Spaces: 611
Founded: 1843
Degrees Offered: B.A.; B.B.A.; B.S.; B.M.

Lane College

DR. WESLEY CORNELIUS MCCLURE
PRESIDENT
545 Lane Avenue, Jackson, TN 38301
(731) 426-7500 - phone
(731) 427-3987 - fax
Toll-Free - (800) 960-7533
www.lanecollege.edu

Founded in 1882 by Bishop Isaac Lane, a former slave, Lane College is proud to be one of the nation’s oldest historically black colleges, and the first four-year institution established by the Christian Methodist Episcopal Church. While historically committed to a small nurturing setting, Lane College has a computer-to-student ratio of 1:2, and internet access in every dormitory room, making it one of the most wired campuses in the nation. Lane College is committed to preparing students through its liberal arts curriculum to assume meaningful positions in occupations or professions or to pursue graduate studies. Lane College guides students through its liberal arts curriculum to assume meaningful positions in occupations or professions or to pursue graduate studies. Lane College promotes diversity in its student body, staff, and faculty. Its core curriculum, which emphasizes a multicultural education, is a national model shown to build student confidence. The College promotes diversity in its student body, staff, and faculty. Its core curriculum, which emphasizes a multicultural education, is a national model shown to build student confidence. The College promotes diversity in its student body, staff, and faculty. Its core curriculum, which emphasizes a multicultural education, is a national model shown to build student confidence.

Lee University is a Christian university whose purpose is to provide learning experiences designed to develop in students the knowledge, appreciation, understanding, and ability which will prepare them for responsible living in the world. Students are treated as unique individuals created in the image of God. The Christian world view of the campus gives individuals the chance to reach out internationally through travel and study programs even while they study the major of their choice on the beautiful, modern campus in Cleveland. Lee is a thriving university community where students of many backgrounds and denominations study.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 3,467 Part-Time - 680
Percent of Students Receiving Financial Aid From Any Source: 78%
Tuition and Fees: $11,094
Room and Board: $5,470
Number of Residence Spaces: 1,820
Founded: 1918
Degrees Offered: B.A.; B.S.; B.C.M.; B.M.; B.M.E.; Ed.S.; M.A.; M.C.M.; M.S.; M.Ed.; M.A.T.; M.M.

Lee University

DR. PAUL CONN
PRESIDENT
P.O. Box 3450, Cleveland, TN 37320-3450
(423) 614-8000 - phone
(423) 614-8533 - fax
Toll-Free - (800) LEE-9930
www.leeuniversity.edu

Lee University is a Christian university whose purpose is to provide learning experiences designed to develop in students the knowledge, appreciation, understanding, and ability which will prepare them for responsible living in the world. Students are treated as unique individuals created in the image of God. The Christian world view of the campus gives individuals the chance to reach out internationally through travel and study programs even while they study the major of their choice on the beautiful, modern campus in Cleveland. Lee is a thriving university community where students of many backgrounds and denominations study.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 3,467 Part-Time - 680
Percent of Students Receiving Financial Aid From Any Source: 78%
Tuition and Fees: $11,094
Room and Board: $5,470
Number of Residence Spaces: 1,820
Founded: 1918
Degrees Offered: B.A.; B.S.; B.C.M.; B.M.; B.M.E.; Ed.S.; M.A.; M.C.M.; M.S.; M.Ed.; M.A.T.; M.M.

LeMoyne-Owen College

MR. JOHNIE B. WATSON
PRESIDENT
807 Walker Avenue, Memphis, TN 38126
(901) 435-1676 - phone
(901) 435-1699 - fax
Toll-Free - (800) 737-7778
www.loc.edu

LeMoyne-Owen College is a four-year liberal arts institution that prepares students to become critical thinkers, to lead productive and successful lives, and to become contributors to their respective communities. The College has a rich heritage that dates back to 1862 and buildings that are listed on the National Register of Historic Places. The College occupies a beautifully landscaped campus about ten minutes from downtown Memphis and one block from the new Slave Museum and Academy of American Soul Music. The College promotes diversity in its student body, staff, and faculty. Its core curriculum, which emphasizes a multicultural education, is a national model shown to build student confidence. The student is challenged by a rigorous course of study in English communication, literature, African-American history, humanities, natural science, biological science, mathematics, social science, and lifetime fitness—in addition to his or her requirements for a major.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 500 Part-Time - 100
Percent of Students Receiving Financial Aid From Any Source: 98%
Tuition and Fees: $10,318
Room and Board: $4,852
Number of Residence Spaces: 163
Founded: 1862
Degrees Offered: B.A.; B.S.; B.B.A.
Lincoln Memorial University

DR. NANCY B. MOODY
PRESIDENT
Cumberland Gap Parkway, Harrogate, TN 37752
(423) 869-6280 - phone
(423) 869-6444 - fax
Toll-Free - (800) 325-0900
www.lmunet.edu

Serving as a living memorial to President Abraham Lincoln, LMU is dedicated to providing strong educational programs grounded in the liberal arts and professional studies, which advance the principles exemplified by the life of Mr. Lincoln. The University promotes the concept of service to humanity and is committed to making educational opportunities available to all persons without reference to economic status. The curriculum is based on the belief that graduates must be able to communicate effectively, understand the world around them, and be able to exercise informed judgments. LMU’s location in the historic Cumberland Gap enables students to enjoy a scenic natural area as they pursue their studies. In addition to the main campus in Harrogate, LMU offers programs and classes at 11 extended sites.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 1,737 Part-Time - 1,629
Per cent of Students Receiving Financial Aid From Any Source: 97%
Tuition and Fees: $15,280
Room and Board: $5,580
Number of Residence Spaces: 450
Founded: 1897

Lipscomb University

DR. RANDY LOWRY
PRESIDENT
One University Park Drive, Nashville, TN 37204-3951
(615) 966-1776 - phone
(615) 966-1804 - fax
Toll-Free - (877) LU-BISON
www.lipscomb.edu

Lipscomb University delivers a complete liberal arts education characterized by an integration of Christian faith and practice with academic excellence. Since 2006, Lipscomb has added six graduate programs to its roster, and debuted institutes for law, justice and society, sustainable practice, conflict management, and corporate governance and integrity. Lipscomb established a campus-wide service learning program and achieved precursor status for the College of Pharmacy. The university has also constructed almost $21 million in green facilities, which opened for use in fall 2008. Students at Lipscomb University can earn a bachelor's degree in 90 fields of graduate study, several pre-professional programs, and an accelerated adult degree program for those who wish to complete their undergraduate degrees in the evening. Lipscomb also offers 13 graduate degrees in 27 fields of study, including a doctorate degree in pharmacy. Semester-abroad programs are available in Vienna and London. Lipscomb's intercollegiate athletics teams compete at the NCAA Division I level, and Lipscomb is a member of the Atlantic Sun Conference.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 2,623 Part-Time - 431
Percent of Students Receiving Financial Aid From Any Source: 96%
Tuition and Fees: $17,580
Room and Board: $7,400
Number of Residence Spaces: 1,499
Founded: 1891

Martin Methodist College

DR. TED BROWN
PRESIDENT
433 West Madison Street, Pulaski, TN 38478
(931) 363-9804 - phone
(931) 363-9818 - fax
Toll-Free - (800) 467-1273
www.martinmethodist.edu

Martin Methodist College is a four-year coeducational institution located among the beautiful rolling hills of southern middle Tennessee. Martin Methodist offers small discussion-based classes with a strong liberal arts curriculum that meets the needs of traditional students as well as working adults. While the College is closely related to the United Methodist Church, more than 25 different denominations are represented on the Martin Methodist campus, providing a stimulating learning community for students and faculty. Also adding to the rich learning environment are international students from 23 different nations enrolled as full-time, residential students. As a member of the NAIA, the competitive athletics program at Martin Methodist contributes to the well-rounded educational experience afforded to all students.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 792 Part-Time - 161
Percent of Students Receiving Financial Aid From Any Source: 92%
Tuition and Fees: $17,236
Room and Board: $6,100
Number of Residence Spaces: 402
Founded: 1870
Degrees Offered: A.A.; B.A.; B.S.

Maryville College

DR. GERALD GIBSON
PRESIDENT
502 E. Lamar Alexander Parkway, Maryville, TN 37804
(865) 981-8092 - phone
(865) 981-8010 - fax
Toll-Free - (800) 597-2687
www.maryvillecollege.edu

Maryville College is ideally situated in Maryville, Tenn., between the Great Smoky Mountains National Park and Knoxville, the state’s third largest city. Founded in 1819, it is the 12th oldest institution of higher learning in the South and maintains an affiliation with the Presbyterian Church (USA). Known for its academic rigor and its focus on the liberal arts, Maryville is where students come to stretch their minds, stretch themselves, and learn how to make a difference in the world. Total enrollment for the fall 2008 semester is 1,114.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 1,097 Part-Time - 17
Percent of Students Receiving Financial Aid From Any Source: 99%
Tuition and Fees: $26,272
Room and Board: $8,240
Number of Residence Spaces: 937
Founded: 1819
Degrees Offered: B.A.; B.M.
Meharry Medical College

DR. WAYNE J. RILEY
PRESIDENT
1005 D.B. Todd Boulevard, Nashville, TN 37208
(615) 327-6223 - phone
(615) 327-6228 - fax
www.mmc.edu

Meharry Medical College is the largest private, historically black institution exclusively dedicated to educating health care professionals and biomedical scientists in the United States. The College consists of the Schools of Medicine, Dentistry, Allied Health Professions, and Graduate Studies and Research. The College's diverse student body represents a cross section of the United States and several foreign countries. Alumni practice in 47 states, the District of Columbia, and in 22 foreign countries. Meharry Medical College has graduated nearly 15 percent of all African-American physicians and dentists practicing in the United States and has awarded more than 22 percent of all the Ph.D.s in biomedical sciences received by African-Americans.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 739 Part-Time - 0
Percent of Students Receiving Financial Aid From Any Source: 87%
Tuition and Fees for Dental Program: $40,309 (average)
Tuition and Fees for Graduate Programs: $7,800 (estimate)
Founded: 1876

Memphis College of Art

MR. JEFFREY NESIN
PRESIDENT
1930 Poplar Avenue, Memphis, TN 38104
(901) 272-5100 - phone
(901) 272-5122 - fax
Toll-Free - (888) 727-1088
www.mca.edu

Dedicated to excellence in visual arts education, Memphis College of Art offers students a chance to learn and work in a close-knit community with leading professional artists. The Bachelor of Fine Arts, Master of Fine Arts, and Graduate Studies in Art Education degree programs provide professional training for a broad range of careers in fine arts, design arts, and digital media. Undergraduate areas of study include: animation, digital cinema, digital media, drawing, graphic design, illustration, painting, photography, printmaking, and sculpture. The M.F.A. program offers advanced studio and studio practice in traditional and new media. Graduate Studies in Education offer M.A.T. and M.A. in Art Education programs. Community education and children's art programs are offered throughout the year. Set in a 342-acre park in Midtown Memphis, MCA is a unique generative environment where artists flourish.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 319 Part-Time - 84
Percent of Students Receiving Financial Aid From Any Source: 97%
Tuition and Fees: $22,560 (graduate)
Tuition and Fees: $21,560 (undergraduate)
Tuition and Fees: $5,650 (residence)
Number of Residence Spaces: 145
Founded: 1936
Degrees Offered: M.F.A.; M.A.ArtEd.; M.A.T.; M.F.A.

Middle Tennessee School of Anesthesia

DR. L. PHILIP HUNT, R.N., Ed.D.
PRESIDENT
315 Hospital Drive, P.O. Box 417
Madison, TN 37116-0417
(615) 868-6503 - phone
(615) 868-9885 - fax
Toll-Free - (888) 353-6872
www.mtsa.edu

Founded in 1950, MTSa is the only regionally accredited institution in the nation with a facility dedicated exclusively to the training of Nurse Anesthetists and is one of the largest schools of nurse anesthesia in the nation. MTSa provides graduate education in both academic and clinical areas to qualified registered nurses holding a baccalaureate degree. Graduates are eligible to take the certification examination to become Certified Registered Nurse Anesthetists (CRNA) and are qualified to teach anesthesia-related subjects and to assist in the preparation of the next generation of anesthesia providers. MTSa is accredited by the Council on Accreditation of Nurse Anesthesia Educational Programs, a specialized accrediting body recognized by both the United States Department of Education and the Council for Higher Education Accreditation (CHEA). The school is also accredited by the Commission on Colleges of the Southern Association of Colleges and Schools. The motto of the school is “Reflecting Christ in Anesthesia Education.”

Vital Statistics
Fall 2008 Enrollment: Full-Time - 212 Part-Time - 0
Percent of Students Receiving Financial Aid From Any Source: 94%
Tuition and Fees: $19,839
Number of Residence Spaces: 0
Founded: 1950
Degrees Offered: B.S.; B.S.N.; M.B.A.; M.Ed.; M.S.O.T.

Milligan College

DR. DONALD JEANES
PRESIDENT
P.O. Box 210, Milligan College, TN 37682
(423) 461-8730 - phone
(423) 461-8982 - fax
Toll-Free - (800) 262-8337
www.milligan.edu

Located on 1311 acres in northeast Tennessee, Milligan College offers students a liberal arts education in a community of inquiry, responsibility, and caring. The Bible is central to a curriculum that unites the humanities, sciences, and fine arts into a Christian world view. A strong academic program includes major areas of study such as business, nursing, communications, and education. Internships give students hands-on experience and graduates are well prepared for careers or acceptance into graduate or professional schools. The college also provides a wide variety of activities and campus events that encourage social, cultural, and spiritual growth. Affiliated with the Christian Church, Milligan welcomes students from diverse backgrounds.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 956 Part-Time - 70
Percent of Students Receiving Financial Aid From Any Source: 96%
Tuition and Fees: $19,950
Number of Residence Spaces: 571
Founded: 1866
Degrees Offered: B.A.; B.S.; B.S.N.; M.B.A.; M.Ed.; M.S.O.T.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 212 Part-Time - 0
Percent of Students Receiving Financial Aid From Any Source: 94%
Tuition and Fees: $19,839
Number of Residence Spaces: 0
Founded: 1950
Degrees Offered: M.S., with a focus in Nurse Anesthesia
Rhodes College

DR. WILLIAM TROUTT
PRESIDENT
2000 North Parkway, Memphis, Tennessee 38112
(901) 843-3700 - phone
(901) 843-3719 - fax
Toll-Free - (800) 843-5969
www.rhodes.edu

Rhodes is known for excellence in the liberal arts and sciences. Its location in midtown Memphis gives students access to a variety of internships, internationally recognized research facilities, community service opportunities, and arts and entertainment venues. Surrounded by a beautiful campus of Collegiate Gothic stone buildings, students have access to high-quality facilities and a superb faculty noted for its effective teaching and commitment to scholarship. Rhodes’ well-balanced curriculum allows flexibility for choosing majors. A long-standing honor system binds Rhodes’ diverse student body into a community of trust. The College is affiliated with the Presbyterian Church (USA), but welcomes academically successful students of all faiths and backgrounds. Students at Rhodes are actively involved in campus organizations, community service, and intercollegiate sports.

Vital Statistics

Fall 2008 Enrollment: Full-Time - 1,673 Part-Time - 0
Percent of Students Receiving Financial Aid From Any Source: 88%
Tuition and Fees: $32,446
Room and Board: $7,842
Number of Residence Spaces: 1,212
Founded: 1848
Degrees Offered: B.A.; B.S.; M.S.Acc.

Sewanee: The University of the South

DR. JOEL CUNNINGHAM
VICE CHANCELLOR AND PRESIDENT
735 University Avenue, Sewanee, TN 37383-1000
(931) 598-1000 - phone
Toll-Free - (800) 522-2234
www.sewanee.edu

The University of the South is among the nation’s top liberal arts universities, offering a challenging curriculum with emphasis on the mastery of fundamental disciplines. Degree requirements in literature and the arts, mathematics and natural sciences, history and social sciences, and philosophy and religion are rigorous and extensive. While honoring its Episcopal heritage, the undergraduate College of Arts and Sciences is nonsectarian in its teaching and recruiting of students and faculty. The campus’ Gothic architecture reflects Sewanee’s historic ties to Oxford University. The University’s 13,000-acre campus sits on the western face of the Cumberland Plateau, affording our distinctive community of scholars an unprecedented variety of educational and recreational opportunities.

Vital Statistics

Fall 2008 Enrollment: Full-Time - 1,482 Part-Time - 14
Percent of Students Receiving Financial Aid From Any Source: 61%
Tuition and Fees: $32,710
Room and Board: $9,360
Number of Residence Spaces: 1,394
Founded: 1857

Southern Adventist University

DR. GORDON BIETZ
PRESIDENT
Collegedale, TN 37315-0370
(423) 236-2000 - phone
(423) 236-1000 - fax
Toll-Free - (800) 768-8437
www.southern.edu

Southern Adventist University encourages students to balance intellectual development with service to humanity and a growing relationship with Jesus Christ. The 1,000-acre campus is located just east of Chattanooga, along the forested slopes of White Oak Mountain. Biology, business, journalism, nursing, art, and religion are popular choices of study, and many students prepare to teach. Pre-professional programs include several allied health fields and engineering. Southern has a strong record of acceptances into medical, dental, and law schools. A symphony orchestra, concert band, choral groups, and gymnastics team tour internationally.

Vital Statistics

Fall 2008 Enrollment: Full-Time - 2,211 Part-Time - 566
Percent of Students Receiving Financial Aid From Any Source: 99%
Tuition and Fees: $16,560
Room and Board: $4,900
Number of Residence Spaces: 1,817
Founded: 1892

Southern College of Optometry

DR. RICHARD W. PHILLIPS
PRESIDENT
1245 Madison Avenue, Memphis, TN 38104-2222
(901) 722-3224 - phone
(901) 722-3328 - fax
Toll-Free - (800) 238-0180
www.sco.edu

Southern College of Optometry is one of only 17 schools of its type in the U.S. Since 1932, it has been recognized nationally as a leader in preparing men and women for the practice of optometry— an independent primary health care profession specializing in the diagnosis, treatment, and management of diseases and disorders of the eye and associated structures. SCO awards the Doctor of Optometry (O.D.) degree following successful completion of a comprehensive four-year post-baccalaureate curriculum in the basic visual and clinical sciences.

Vital Statistics

Fall 2008 Enrollment: Full-Time - 482 Part-Time - 0
Percent of Students Receiving Financial Aid From Any Source: 92%
Tuition and Fees: $17,488 - $22,488
Room and Board: Off campus only
Number of Residence Spaces: n/a
Founded: 1932
Degrees Offered: O.D.
Tennessee Wesleyan College

DR. STEPHEN CONDON
PRESIDENT
204 East College Street, Athens, TN 37371-0040
(423) 745-7504 - phone
(423) 744-9668 - fax
Toll-Free - 1-800-PICK-TWC
www.twcnet.edu

For more than 150 years, Tennessee Wesleyan College has provided its students with an exceptional education and the opportunity to learn, serve, lead, and believe as they build the foundation of their future. The college offers 35 majors in the traditional liberal arts as well as a number of professional and pre-professional programs and prides itself on providing an academic environment in which students are fully engaged in their education and are intellectually challenged. A student-to-faculty ratio of 13:1 allows faculty to get to know each student as an individual, and students and professors develop strong bonds that extend outside the classroom and beyond graduation. Tennessee Wesleyan encourages involvement in a wide variety of student activities, clubs, and organizations, both on- and off-campus, that provide opportunities for students to explore new interests and develop as leaders. In addition to its main campus in Athens, Wesleyan maintains a regional center in Knoxville, which provides classroom facilities for evening degree programs in business administration and the College’s Fort-Sanders Nursing Department.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 847  Part-Time - 141
Percent of Students Receiving Financial Aid From Any Source: 92%
Tuition and Fees: $17,050
Room and Board: $5,830
Number of Residence Spaces: 415
Founded: 1857
Degrees Offered: B.A.; B.S.; B.A.S.; B.M.Ed.; B.S.N.

Trevecca Nazarene University

DR. DAN BOONE
PRESIDENT
333 Murfreesboro Road, Nashville, TN 37210-2877
(615) 248-1320 - phone
(615) 248-7728 - fax
Toll-Free - (888) 210-4TNNU
www.trevecca.edu

Trevecca Nazarene University, a Christian community providing education for leadership and service, utilizes a holistic approach to education that seeks to educate the whole person-body, soul, and spirit. Trevecca's strong liberal arts program and pre-professional curriculum prepare students to lead and serve in a variety of professions. A strong internship program is offered to expand students' professional training. Two degree-completion programs for adult learners are available, and master's programs are offered in six different areas. Doctorate degrees are offered in education and clinical counseling. Trevecca's holistic approach effectively prepares students for lives of service and leadership.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 2,076  Part-Time - 290
Percent of Students Receiving Financial Aid From Any Source: 97%
Tuition and Fees: $16,288
Room and Board: $7,134
Number of Residence Spaces: 723
Founded: 1901

Tusculum College

DR. RUSSELL NICHOLS
INTERIM PRESIDENT
P.O. Box 5097, Greenville, TN 37743-9997
(423) 636-7300 - phone
(423) 638-7166 -fax
Toll-Free - (800) 729-0256
www.tusculum.edu

Tusculum College is Tennessee’s oldest and perhaps most innovative college. A Presbyterian Church (USA) affiliated college founded in 1794, Tusculum College is one of only three colleges in the United States following a “focused calendar” course system. Students take one course at a time in successive 3.5 week blocks, with each semester consisting of four blocks. Tusculum College awards baccalaureate degrees and the Master of Arts degree in education and organizational management. Tusculum College’s emphasis on the Civic Arts is a marked distinction, with a curriculum designed to help students become effective citizens who possess the practical wisdom needed to participate in a democratic society. The core curriculum, known as the Commons program, strives to give students an intellectual common ground and develop students’ skills to be engaged learners in both the classroom and community. The College prepares students who are prepared to be engaged in their communities and to know how to effectively achieve the common good and justice in a global context. For non-traditional students, Tusculum offers customized degree programs through its Graduate and Professional Studies Division offered at the Greenville Campus, as well as at the College’s Knoxville Regional Center Campus and off-site centers in the Tri-Cities and in Morristown. In addition, Professional Studies classes meet in locations throughout East Tennessee.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 2,212  Part-Time - 29
Percent of Students Receiving Financial Aid From Any Source: 89%
Tuition and Fees: $18,870
Room and Board: $7,120
Number of Residence Spaces: 595
Founded: 1794

Union University

DR. DAVID S. DUCKERY
PRESIDENT
1050 Union University Drive, Jackson, TN 38305-3697
(731) 668-1818 - phone
(731) 661-5175 - fax
Toll-Free - (800) 338-6466
www.uu.edu

Union University is an academic community, affiliated with the Tennessee Baptist Convention, equipping persons to think Christianly and serve faithfully in ways consistent with its core values of being excellence-driven, Christ-centered, people-focused, and future-directed. Recognized for more than a decade as a top-tier institution in the South, Union offers more than 100 programs of study. The main campus of Union University, located in Jackson, is home to the traditional undergraduate program as well as a number of adult and graduate programs. Union University also offers select adult and graduate programs in Germantown and Hendersonville.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 2,726  Part-Time - 974
Percent of Students Receiving Financial Aid From Any Source: 92%
Tuition and Fees: $19,610
Room and Board: $6,470
Number of Residence Spaces: 1,180
Founded: 1823
Vanderbilt University

NICHOLAS S. ZEPPOS
CHANCELLOR
Nashville, TN  37203-1727
(615) 322-2561 - phone
(615) 343-7765 - fax
www.vanderbilt.edu/Admissions

Vanderbilt is a comprehensive research university, deeply committed to undergraduate teaching. One of a handful of selective universities of medium size, Vanderbilt not only offers world-class faculty and facilities, but also ensures all students access to them. Undergraduate schools include the College of Arts and Science, School of Engineering, Peabody College of education and human development, and Blair School of Music. The University also offers graduate or professional programs in business, engineering, humanities, law, medicine, natural sciences, nursing, religion, social sciences, education, human development, and public policy. Participating in the Southeastern Conference, Vanderbilt athletes compete in Division I sports.

Vital Statistics
Fall 2008 Enrollment: Full-Time - 11,319   Part-Time - 774
Percent of Students Receiving Financial Aid From Any Source: 61%
Tuition and Fees: $36,100
Room and Board: $12,028
Number of Residence Spaces: 5,689
Founded: 1873

Staff

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RISK: WHAT’S YOUR UPSIDE?

Steve Kenerson, Assistant Vice President
1801 West End Avenue, STE 1500, Nashville, TN  37203 | (615) 340-2558
findtheupside.com

There’s a side of risk that’s more valuable, and more rewarding. The upside. It’s the insight to see risk others don’t and unlock opportunities others can’t. It’s the know-how to optimize your insurability, and the market reach to reduce cost across your full spectrum of risk. Above all, it’s confidence, allowing you to do things you simply couldn’t do before. In every risk there’s an upside, if you know how to look for it. And nobody can find it like the people of Marsh.

Edsouth funds low-cost student and parent loans for FFELP lenders throughout the Southeast and across the country. Our industry partners include Edamerica, First Tennessee Bank and Bank of America.

But we’re also a homegrown company with small town values. We are fiscally conservative and financially sound. A nonprofit corporation, Edsouth invests surplus funds to benefit borrowers with discounted origination fees and rebates for timely payments. Our Edloan program enhances the recruitment and retention of nurses and teachers right here in Tennessee.

Edsouth transforms lives by making college affordable to more and more students and families. We’re putting access in action everyday.

615.771.8505  •  edsouth.org