MEMORANDUM

DATE: April 14, 1993

TO: Members and Members-Elect of the ACSP Executive Committee

FROM: Richard S. Bolan, ACSP Secretary-Treasurer

RE: Minutes of Columbus Meetings

Enclosed please find the minutes of the Executive Committee meeting held in Columbus, Ohio, on October 29, 1992. As customary, these minutes are for your review for any omissions or corrections that you may want to suggest at the coming meeting in Chicago on May 1, 1993.

Also enclosed are the minutes of the business meeting held on October 31, 1993, in Columbus. These are included for your information only. I will be happy to get your suggestions for omissions or corrections to these minutes at any time, but they will not be formally voted on until the next annual business meeting in Philadelphia.

Enclosures: Minutes of the ACSP Executive Committee Meeting, October 29, 1993.
Minutes of the Executive Committee Meeting
Association of Collegiate Schools of Planning

October 29, 1992
Columbus, Ohio

President Jerry Kaufman called the meeting to order at 9:00 a.m.

1. Roll Call

Executive Committee Members

Jerome Kaufman, University of Wisconsin-Madison
Catherine Ross, Georgia Institute of Technology
Richard Bolan, University of Minnesota
Thomas Galloway, Georgia Institute of Technology
Linda Dalton, California Polytechnic State University, San Luis Obispo
Alan Kreditor, University of Southern California
Margaret Wilder, Cornell University
Earnest Alexander, University of Wisconsin, Milwaukee
Christopher Silver, Virginia Commonwealth University
Charles Hoch, University of Illinois, Chicago
Sandra Rosenbloom, University of Arizona
Michael Hibbard, University of Oregon
Ruth Steiner, University of California, Berkeley
Lynn McCormick, Massachusetts Institute of Technology
Rafael Fischler, University of California, Berkeley

ACSP Bursar

Rolf Engler, MIT

A quorum was present.

Visitors

Louis Albrecht, AESOP, University of Leuver
Rachelle Altermann, Technion, Israel
David Amborski, Ryerson
Beatrice Clupper, Executive Director, PAB
Charles Connerly, Florida State University
Cheryl Contant, University of Iowa
Marcia Marker Feld, University of Rhode Island
Margot Garcia, Virginia Commonwealth University
Carl Goldschmidt, Michigan State University
Minutes: ACSIP Executive Committee, Columbus, Ohio: October 29, 1992

Eugene Grigsby, University of California, Los Angeles
Sue Hendler, Queens University
Elizabeth Howe, University of Wisconsin, Madison
Judith Innes, University of California, Berkeley
William Klein, American Planning Association
Cavell Kyser, JPER, Florida State University
Jim Mars, Ryerson
Dowell Myers, University of Southern California
Kenneth Pearlman, Ohio State University
Bruce Stiftel, Florida State University
Is Stollman, American Planning Association
Dick Williams, AESOP, Newcastle-Upon-Tyne

2. Secretary's Report

The Minutes of the Washington Meeting of May 10, 1992, were distributed to the meeting by the Secretary-Treasurer. It was moved, seconded, and unanimously voted to accept the minutes as submitted.

2. Bursar's Report

Engler handed out the financial report for the period 4/15-10/15/92 and went through the main features of the report. He also handed out a revised budget for FY92-93 and described the changes. He indicted the major change was from shifts in membership hence a change in revenue estimates. (Copies attached)

Discussion followed with question raised about the policy regarding the reserve fund. The action of November 1991 Chicago meeting was reviewed. It was decided to defer the question of establishing reserve fund targets and limitations to the Spring meeting of APA in Chicago.

The submitted budget changes were approved unanimously.

3. Video Project

Kaufman reported on correspondence received from David Pugh, indicating that Pugh felt there was no possibility of further editing the videotape. Kaufman asked Stollman about APA reaction. Stollman indicated that he received the tape one month ago. He appreciated our response and he, too, was disheartened. APA had reacted negatively to prior scripts as too simplistic and too blaming. Stollman agrees it has to be edited; he felt the tape was not acceptable to APA and was inappropriate for young audiences. APA staff checking on feasibility of editing.
Ross indicated from her talks with Pugh that he doesn’t accept these concerns. He is going ahead, apparently without ACSP and APA. She felt the video will be distributed by Texas A&M. Stollman stated Pugh did not proceed with proper review. Ross indicated Pugh felt sponsors infringed on artistic freedom.

4. **Planning Accreditation Board**

Galloway reported for the Board on the major issues taken up at the PAB Meeting. These included: issues around dual degree schools (BCP & MCP), concerns about greater student participation, and including library and information technology resources as an accreditation criteria standard. Additional topics from the meeting concerned evaluation of site team performance and the issue of diversity in the site team pool. He reported on a scheduled training session for site team members at the Columbus conference on Sunday morning.

Galloway reported the PAB has received tax exempt status as a 509a2 organization (similar to a 501c3). The Board has established personnel policies for the office and they are expecting a fiscal year audit in a month.

In the ongoing assessment of accreditation processes, Galloway reported on latest revisions to the criteria regarding program diversity. He also noted issues dealing with: 1) the timeliness of reporting, 2) specializations, 3) the autonomy of programs, and 4) compliance. Appeal procedures are being further elaborated and the PAB is in the process of developing a planning school database.

Galloway has recently moved to Georgia Tech and some changes in operations has resulted. The PAB office will remain in Ames.

In discussion, question was raised about putting students on the Planning Accreditation Board. Galloway indicated the Board was recommending no change in student representation. Galloway felt a one year term was not long enough, and members should remain as a 3 year appointment. He also spoke against having students on site teams. He felt that such a move would increase the cost of accreditation at a bad time. He did, however, indicate a need for more student activity at schools undergoing a site visit. It was felt the new student network might help. Galloway noted that all site teams meet with students. He felt the issue is obtaining more student participation in a formal assessment of a program’s self-study. He indicated there was evidence in some cases that even faculty are not involved in the self-study. Suggestions were offered for achieving greater diversity among the site team pool.

Report received with no further action.
5. Revised ACSP Brochure

Ross reported that the new brochure was finished and available. It will be sold in batches of 500. Eric Kelly will be handling everything except billing (Engler). The initial printing is 40,000 and orders have been received from 23 schools. APA has also agreed to purchase 5,000. Upfront costs equal $1750, and Ross expressed confidence that eventually ACSP will break even.

6. Graduate Guide to Planning Education

Kaufman reported that the new edition of the graduate guide is completed. He distributed copies to members of committee. Kaufman expressed thanks to Ved Prakash and Victor Brusi Amador of the University of Wisconsin-Madison. The print run was 10,000 and distribution will include 1,000 to APA and 8,600 to counselors and feeder programs. The new price is $19.95. 180 will be sent to participating schools of all membership types. About 250 will remain for ACSP use. The introduction has been rewritten and coordinated with the text of the new brochure. Fax numbers have been added. Only 4 new schools; a one page ad for JPER has been included. A net of $5000 is estimated consistent with policy of realizing some profit. In discussion, it was suggested to add an asterisk beside those programs offering the PhD degree in the introductory listing.

7. Awards

Distinguished Planning Educator: Silver reporting. Mel Branch will receive the award and will be in Columbus to accept the award. Solicited nominations: 15 candidates.

Rapkin Award for best paper in JPER: Connerly reporting. Vol 11. Winning essay is "Converting the Military Industrial Economy" by Hill, Dietrich, Markusen. The committee also voted to give an honorable mention award for the paper, "The Centrality of Normative Ethical Theory to Contemporary Planning Theory" by Harper and Stein.

McClure Award: Siembieda reported, among twenty submissions, the winner was Michael Park, University of Hawaii-Manoa. His paper was on shoreline erosion management for Kuawai. The committee also voted an honorable mention to Lisa Mangelli for a paper on class, race and police activity. Another honorable mention was Jill Watson for a paper on the equity and efficiency of linkage fees and taxes.

Distinguished Friend of Planning Education Award: flyers will be distributed at the Columbus conference. Award will be made at the APA conference at Chicago in the Spring. Nominations are encouraged and should be submitted to Don Miller, University of Washington.
8. Conferences

Pearlman provided a preliminary report on attendance at the Columbus Conference.


Ross reported on conference sites for 1994 and 1995. She noted she had previously reported that the 1994 conference would be held in New Mexico and the 1995 conference would be held in Michigan. Five weeks ago, Ross learned that New Mexico would be unable to hold the 1994 conference. Michigan declined the opportunity to move up to 1994 and wished to stay with 1995. Possibilities for 1994 include Phoenix, Arizona, and Atlanta, Georgia.

In the discussion, the need for geographical balance was stressed. The last west coast conference was in Portland in 1989. Representatives of both of the potential replacement sites expressed interest and willingness. Kaufman suggested the two schools submit proposals that can be sent to the Executive Committee with a mail ballot. Procedure agreed upon. Expect closure on the decision within a month.

Discussion followed as to how to avoid this happening in the future, including the pros and cons of formal contracts, advisory and counseling services for small schools, etc., but no action taken.

Ross reported on the International Planning Conference scheduled with AESOP in 1996. Proposal received from Toronto with Ryerson as lead institution. Faculty has agreed, the Academic Vice-President and Dean have also committed. The University of Toronto, Waterloo, Gelpf, SUNY-Buffalo will also participate. Planning agencies in the area will be approached for help.

After discussion, action was tabled until the afternoon, when representatives of Ryerson will be present.

Rosenbloom reported on the activities of the Conference Standing Committee. Committee will be meeting during conference.

Kaufman reported that he learned of a conference being planned by the Urban Affairs Association and AESOP in July 1994 in Cardiff Wales. ACSP was invited to be a sponsor. The proposed theme is Urbanization and Regeneration. Wilder reported this is a special meeting for UAA and AESOP -- not their regular meetings. Kaufman indicated that he told them we cannot make financial commitments but we could be advisors, participants, etc. UAA representative seemed comfortable with that. General agreement of endorsing the concept. Rosenbloom volunteered to have someone from conference committee keep on top of it.
9. Data Base Resources Board

Wilder reported. She indicated that the board had changed its view on the two prior recommendations that RFP's be issued. The aim of the first RFP was to develop centralized mailing lists. She reported this was actually occurring at Florida State University under the JPER editors. Connerly indicated that FSU has received the list of individual faculty from Illinois. They will be able to maintain the list on the same $800 budget as in the past. He indicated he was not up to date on integrating different databases.

Of the second recommendation of the Data Base Resources Board (e.g. school data base: faculty, PhD students). Wilder reported that the Board now favored using existing resources -- not outside consultants.

Discussion took place around some of these existing resources, such as the Graduate Guide and the PAB. The basic purposes of this second data base was reviewed as a means of observing trends in planning education re: student recruitment, diversity, programs, etc. More current information was also cited as a purpose, since the Guide is published only every two years and PAB collects data for only a limited number of schools each year based on the accreditation cycles. Galloway commented that he did not see strong support from schools for providing annual data. Question also raised about data from non-accredited or related programs and the fact that the Guide and the PAB do not have data concerning doctoral programs.

Kaufman reported on experience with the sale of mailing lists. He indicated that it is mostly a small scale operation that in three years has netted only $750.

10. Urban Policy Task Force

Godschalk/Grigsby reported for the Task Force and indicated that they had a 100% response from all committee members in drafting position papers. Papers will be compiled into a booklet. The Task Force will be conducting an Open forum in Columbus on Friday afternoon.

Grigsby noted the general themes of the papers (after stating that these were not official or comprehensive -- the Task Force had had no opportunity to discuss). Common concerns around policies pertaining to: job creation and retention, race, urban-suburban relations, spatial equity, community-based planning.

In terms of roles for ACSP, papers suggested ACSP could redefine terms of debate; reexamine what is taught (curriculum requirements, etc.); be more assertive in leadership role; and devise better communications. Some suggested action steps included: publishing special issues of JPER; working more closely with APA Urban Policy Committee; and taking a stronger leadership role regarding race. After noting that this will be the first time ACSP has addressed national societal issues, Kaufman commended the committee for moving so quickly and successfully. He stated that the charge to the Task Force included preparing recommendations for action at the next
Executive Committee meeting in Chicago.

Discussion focused on the need for earlier disposition of the Task Force work considering the potential for a new administration in Washington. It was also noted that *JAPA* commissioned book reviews on national urban policy for April 93 issue. Committee might prepare an introductory essay. Stollman reported on the APA committee work in this area. He noted that the steering committee includes Grigsby. APA staff has prepared draft papers on specific topics: transportation, etc. They are also preparing a vision statement regarding how we should be moving with respect to planning practice. Materials will be ready for the May meeting in Chicago. Sessions will be held in Chicago on different aspects and a book is planned. Meetings have been held with both Bush and Clinton campaigns on this, and contacts will be pursued after the election.

Kaufman encouraged the co-chairs to summarize and circulate their material as soon as possible to the Executive Committee.

11. **School Ranking Study**

Kaufman reported. He gave a history of this issue and described the current survey now going on, including the claim in the cover letter that the survey had been commissioned by APA. This turned out not to be true although the Editor of *Planning* indicated a willingness to publish the results. Stollman confirmed the survey was not commissioned by APA. This is essentially a survey to rank schools by reputation. Kaufman reported on how some schools had already reacted. The officers are seeking advice from the Executive Committee.

In the discussion, there was expression of a sense that there seems to be a demand for this kind of information. Stollman reported that students complain in some sense there is too much information while at the same time not enough. One suggestion was that the *Guide to Graduate Education* might be redesigned to communicate some information of this type.

It was moved and seconded. ACSP does not endorse the use of reputational surveys for the purposes of ranking programs and discourages the participation of member schools in such surveys.

*Voted Unanimously.*

After further discussion:

It was moved and seconded. The President shall create a task force to examine ways in which objective measures of the quality of member schools can be displayed and to recommend the types of studies required to do such evaluation and the diffusion of such information to the various potential users.

*Voted Unanimously.*
12. Student Liaison

McCormick reported. Letters were sent to member schools and about one-half have responded. 74% of the respondents are masters students; 7% are undergraduate students; the rest are PhD’s. The student representatives on the ACSP Executive Committee will be disseminating information about ACSP to students through these liaisons.

Fischler noted that the student liaisons would also be in contact with APA student reps. A meeting at APA in Chicago is planned. Student liaisons will receive UPDATE. He also recommends that conference programs should be sent to student liaisons. Student representatives on the ACSP Board will survey student liaisons on a regular basis regarding such questions as: program improvements, issues, problems, scholarship sources, research by students (possible networking).

Kaufman requested that a budget be submitted for the program.

13. Nominations and Election Committee

Garcia reported for the committee. She is placing a flyer on the Columbus conference registration desk announcing the election and soliciting nominations. Election involves all officers and six regional representatives. Candidates will prepare statements for the January issue of UPDATE. The President-Elect takes office in spring, all others in the Fall.

14. Ph.D. Commission

Innes reported for the Commission. She distributed the final report of Commission and indicated some of its findings. Doctoral graduates are employed and mostly in planning. Most graduates were satisfied with their education. Doctoral study made them broadly competent. 40% of the graduates were international students (mostly men). Data are poor on people of color. Completion rates were high.

Innes noted an emerging market mismatch. She estimates 150 retirements in the next few years; 30 in land use planning; another set in urban design. There is a poor match in physical planning since most current PhD’s do not have this specialty. She discussed the mix of fields of graduates. Many in housing — but jobs in housing not opening. Of the international students, almost half stay here but are less likely to have an academic job. Those international students who do go home are more likely to be in an academic job.

Innes suggested the findings indicated too much specialization, not enough breadth. Schools want people who can teach more than one thing. As to location, students don’t perceive that they have much choice. There is a problem in finding enough women in the search pools. 25% of the women have gone into academic jobs, as against 37% of the men. Women and older students take longer to finish their programs. The schools that send most of their graduates to
academic jobs tend to graduate students faster. Mentoring is very important; as is peer mentoring. Mentoring is consequential not only for training in research but also in teaching and understanding the faculty role in general. No one teaches people how to teach.

The commission recommends that: 1) there be formed a standing committee on the PhD; 2) there be developed national funding for PhD fellowships; 3) more PhD student participation be encouraged in the annual conference; and 4) JPER further promote publication of PhD students. The Commission also recommends continual monitoring of the market. The development of a manual on how to be a mentor would also be a worthwhile project. Innes also noted more work needs to be done on issues pertaining to diversity in PhD programs.

She recommends disseminating the report by sending it to faculty, students, potential students, university administrators, and libraries. The Executive Summary should also be published in UPDATE. She recommended that we make sure schools put it in their library and in career placement offices. The report might be sold at cost.

In the discussion, it was noted that the schools are not doing well regarding women and minorities. This is a key issue and if there is a standing committee, this should be top priority. National funding very important. It was also suggested that conferences should have more sessions on how to teach.

Question was raised as to whether we should form a standing committee for every issue. If there is a need to go further in developing action strategies, the present committee can be continued. Opposition to another standing committee expressed.

It was moved and seconded to accept the report and to establish a committee to take action on recommendations.

\textit{Voted Unanimously}

There followed discussion of plans for distribution. The Executive Summary will be published in the report section of JPER. Finally, there will be in UPDATE an announcement that the report is for sale through Rolf Engler.

15. Relationships

\textbf{a. ACSP/AESOP Relations}

Kaufman reported on the joint ACSP/AESOP Committees that have been established as a follow-up of the Oxford Conference. Kaufman welcomed Louis Albrecht, President of AESOP, and Dick Williams who were in attendance. The four committees are: 1) Education (co-chaired by Klaus Kunzman and Michael Tietz), 2) Research (co-chaired by Ingrid Lundal and Catherine Ross, 3) Policy (co-chaired by Richard Williams and Richard Bolan, and 4) Reader on Planning Theory (co-chaired by Patsy Healy and Elizabeth Howe).
Albrecht noted that there had been an existing two-year old research committee in AESOP and so that joint committee has gotten off to a good start. The Committee on the Reader is also doing well and Howe described some of the plans. Policy committee has had correspondence and the co-chairs are meeting for the first time in Columbus. The next AESOP conference will be at Łódź, Poland and chairs are encouraged to meet there.

The question of the next proposed joint ACSP/AESOP conference in Toronto in 1996 was raised again. David Amborsky reported that costs will vary with the time of year -- summer involves the highest costs. He noted hotel rates were comparable to Columbus of about $89. Albrecht will soon appoint a counterpart from AESOP.

It was moved and seconded that the Executive Committee endorse Toronto as the site for the 1996 conference to be held jointly with AESOP.

VOTED UNANIMOUSLY

b. ACSP/AICP Joint Committee

Garcia and Kaufman reported. As a result of the recent election, Dan Lauber is the new AICP President. He has appointed Garcia as co-chair representing AICP for the ACSP/AICP Joint Committee. Committee has not progressed since Washington because of the change over. Committee will be meeting at the Columbus conference on two separate occasions. Kaufman encouraged Executive Committee members to attend.

c. ACSP/APA Relations

Stollman reported and pointed out the many areas of cooperative activity, including: the Guide to Graduate Education, brochures, the Planning Accreditation Board, the student representative council.

Stollman announced that APA is looking for candidates to serve as Editor of JAPA. The contract of the present editors has been extended through 1993. He is distributing a request for proposals in search of new editor(s), and the APA Board committee will screen in early 1993; selection expected in Chicago.

Stollman noted that Jonathan Howes has A.I.D. funds to support a student living for 1-2 years in Eastern Europe. John wants to include students of planning and public administration and will be in touch with planning schools.

Stollman introduced Bill Klein who is the Director of Research and Education for APA. Klein briefly spoke about strengthening relationships with universities. He noted APA previously commissioned sponsored research, but this practice has declined in the Reagan years. Looking at this again. ACSP is key resource for such a program. Klein is concerned with how to institutionalize the relationship of APA to research. Kaufman noted these needs will be addressed at the Saturday morning panel and in meetings of the joint committee.
d. Relations with Canadian Schools

Kaufman reported on past relationship with Canadian schools. He introduced Sue Hendler who described a survey she had undertaken of the Canadian planning schools. Result was a split -- half not interested in ACSP; some were interested. Faculty members not canvassed, however; only program directors responded.

Kaufman put forth the idea of creating an ex-officio seat to recognize the ongoing relationship with Canadian Planning Schools as an observer and keep ACSP informed on planning education in Canada.

After discussion:

It was moved and seconded: That ACSP will create a liaison seat on the Executive Committee to recognize ongoing relationships with Canadian Planning Schools. Holder of said seat shall act as an observer and keep ACSP informed on planning education in Canada. Liaison to be appointed by chair.

VOTED UNANIMOUSLY

16. Standing Committee on Recruitment and Retention of Women and Faculty of Color

Contant and Ross reported. They gave a brief history of the standing committee and reviewed five ongoing activities. There will be a Sunday morning meeting at the Columbus conference. Their report reviewed the projected work program regarding Publicity, Diversity in Curriculum, database, etc. They estimate need for a budget of $1000 that will be requested in the next fiscal year.

17. Journal of Planning Education and Research

Connerly and Stiftel reported and distributed the new issue: Vol 12 #1. It is being mailed on time and contains 94 pages, in keeping with the policy of 15 more review pages per year. Submitted written reports on activities and budget. The report noted a surplus of $5205 and proposed that $3420 be returned to ACSP and that $1785 be retained by JPER in anticipation of expanding to a quarterly for Volume 13. The surplus will remain with the Journal and not go to Florida State University.

Stiftel introduced Cavell Kyser, Managing Editor. He also announced that the data base integration will be completed by end of November. He indicated that the journal is not yet cited in Social Science index. They want one year of experience before making a decision. Timeliness is a criteria. Indexed elsewhere.
18. New ACSP/IPER Flyer

Connerly and Fischer reported: they will be distributing a proposed flyer to acquaint people with ACSP to encourage individual memberships and subscriptions. Insert of member schools is an optional piece. They would like to send it out in January. It will contain a list of ACSP schools, and help to better establish ACSP identity. It was suggested that an asterisk be used to indicate PhD programs, and that "ACSP Member Schools" should be title at head of list.

19. UPDATE

Hankins reported on the activities in the publication of UPDATE. Report accepted with thanks.

20. Undergraduate Guide

Hankins reported that the undergraduate Guide is on schedule. The mailing list is at FSU so that we will be able to invite these people to conferences when new data base is complete.

21. Fiscal Strategies Committee

Forkenbrock reported on charge to this new committee. His report was only preliminary and the committee will submit a final report at the Chicago meeting. He noted that in the pursuit of new strategies for fiscal policy, ACSP needed to be clear in its mission, which he saw as providing the link between knowledge and action. The teaching mission reflects knowledge and practical application and a special duty to share wisdom and ideas and expand sphere of influence.

With increases in spending more revenues will be needed. Increasing sphere of influence may not produce profit maximization. IPER is one of the fundamental means of fulfilling our mission. The largest source of revenue is dues and with the recent announced increase it is doubtful that we can increase that more. Forkenbrock then discussed ideas that were under consideration of the committee including: examining the dues of affiliate members and corresponding members, conference registration fees, and individual membership dues. He suggested increased marketing efforts, such as a bluelight special rate of $35 per year for 1st two years for affiliate members. Market ACSP among such disciplines as geography, urban studies, public administration, civil engineering, and architecture. He offered suggestions as to the kinds of resources available to reach these people.

Discussion followed including the idea that regular Executive Committee meetings should set aside time for strategic planning.
22. Standing Committee on Undergraduate Education

Dalton reported for the committee and noted the creation of a PAB dual programs committee to explore issues in undergraduate accreditation. Limited progress on new initiatives. Not good timing at present. She did note that the *JPER* has something on undergraduate education in almost every issue. A session is planned at the Columbus conference.

23. ACSP Executive Staff

Kaufman reported and indicated that a possible opportunity to have a paid staff had arisen. He described the history of ACSP paid staff indicating that Carl Goldschmidt once was the Executive Director. During Krueckeburg’s presidency, a committee explored the possibility. Kaufman estimated that between his time and that of a secretary, $20,000 was donated by his university. In terms of the present opportunity available, Goldschmidt has expressed interest in being staff. Goldschmidt reviewed the need. ACSP needs an address, and ongoing relationships with other organizations (globally). Staff would be supported from university for office while the costs of phone, supplies, etc. would be reimbursed. This is the way it worked before.

Discussion indicated expressions of both support and opposition, while noting that cost historically has been the principal barrier to acting on the idea. It was noted that there are people willing to volunteer. In the discussion, question was raised whether this would be a salaried position. Kaufman, while citing this initial opportunity, indicated that eventually it would become a salaried position. It was suggested that there was need for a business plan with revenues to cover it.

Committee members reviewed the character of ACSP. Originally a corporate school organization. Now the organization is more diffuse and its identity clouded. With a large bank balance we became activist; now, having to retreat on budget spending, we have become less activist. Hiring staff suggests once again we will be proactive. Thus, a careful business plan is very important. A decision at this point would be premature. Kaufman reviewed the full ACSP agenda and raised the question whether we can achieve everything with just volunteers?

It was suggested that this issue be explored by the Fiscal Strategy Committee. Kaufman agreed and asked the committee to report on the question in Chicago.
24. Threatened Schools Committee

Kaufman reported for Patton. Session on this scheduled for the Columbus Conference.

25. Global Planning Education Commission

Jammal reported. Work going forward since Washington meeting but summer slowed things down. Met in Portland in October and analyzed Commission members’ views. Developed an outlined for a final report. Committee will be meeting at the Columbus conference where it will finalize agreement on outline. A draft of the report should be ready by mid-March for discussion in Chicago, and the final report should be ready for Philadelphia.

26. ACSP Supplementary Appropriations

Kaufman noted under the new budget process, Spring is the time for appropriations.

Kaufman thanked Rafael Fischler for his service to the committee. Glasmeier and Miller will get letters of thanks.

Kaufman announced the annual ACSP Business meeting: Saturday at 5:30 PM. Discussion planned on Threatened Schools, Urban Policy, PhD Commission and Fiscal Strategies.

27. Adjournment

Motion to adjourn: voted at 5:30 pm

Respectfully submitted,

[Signature]

Richard S. Bolan
Secretary-Treasurer