



**MISSION: IMPOSSIBLE**  
UNLOCKING THE FUTURE OF ENTERPRISE RISK MANAGEMENT

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**SCHEDULE AT A GLANCE**

| April 8, 2026 |   |
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| 8:45-9:00am   | <p><b>Welcome and Opening Comments</b><br/>Dr. Noha Gaber, AFERM Summit 2026 Committee Chair &amp; Sam Twyman, AFERM President</p>  |
| 9:00-10:00am  | <p><b>Navigating Federal Transformation: Why Enterprise Risk Management is Mission-Critical in an Era of Government Reinvention</b><br/>David Walker, Former Comptroller General of the United States</p> <p>Join former U.S. Comptroller General David Walker for an essential conversation about the seismic shifts reshaping federal government operations and why robust Enterprise Risk Management has never been more vital to mission success. Drawing from his decade leading the Government Accountability Office and his unparalleled expertise in fiscal responsibility and government transformation, Walker will examine the unprecedented challenges facing federal agencies today, from strategic downsizing and mission realignment to evolving stakeholder expectations and resource constraints. He'll share his insightful perspective on how current federal transformation efforts compare to past government reform initiatives, the critical risk blind spots that emerge during periods of organizational change, and why traditional risk management approaches fall short in today's dynamic environment.</p> <p>Walker will explore practical strategies for embedding ERM into decision-making processes during times of uncertainty, while also addressing the cascading effects on state and local governments and how ERM can strengthen intergovernmental resilience. His</p> |

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|               | <p>reputation for "speaking truth" about fiscal realities and government effectiveness makes this a must-attend session for risk management professionals who need to anticipate, assess, and navigate the complexities of government in transition.</p> <p><b>SPONSORED BY Deloitte</b></p> <p>(1 CPE)</p>   |  |
| 10:00-10:50am | <p><b>The Need of the Hour is ERM</b><br/> Moderator: Soumya Chakraverty, President and Managing Consultant of Risk Pro Solutions; Tom Brandt, former Chief Risk Officer (CRO) and Director of Planning and Risk for the Federal Retirement Thrift Investment Board (FRTIB); Tom Stanton, former member of the federal Senior Executive Service, and Fellow of the National Academy of Public Administration (NAPA).</p> <p>With recent cutbacks and deregulation, many fear that the role and relevance of ERM in federal government is severely undermined. However, mitigation of emerging threats and putting agencies on the path to becoming leaner and more efficient, requires coordination along with a balanced approach, which elevates the role of ERM. This session will be a panel discussion with experts to make a case for why ERM is the need of the hour and how should agency ERM functions rise up to the challenge.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Recognize ERM's strategic value in current government environment</li> <li>• Identify coordination strategies for emerging threat mitigation</li> <li>• Develop approaches to elevate ERM's organizational role</li> </ul> <p>(1 CPE)</p> |  |
| 10:50-11:00am | <p><b>BREAK</b></p>   |  |
| 11:00-11:50am | <p><b>Revolutionizing Risk Management: Using GenAI to Fight Fraud</b><br/> Wilmer Graham and Linda Miller, Co-Founder of TrackLight</p> <p>In this presentation, a recognized pioneer in fraud risk management explores how Generative AI is revolutionizing risk management by enhancing fraud detection, prevention, and response strategies. Moderated by a seasoned former Chief Risk Officer, this session will discuss how advanced AI models can identify subtle patterns and anomalies in real time, generate synthetic fraud scenarios for training, and support intelligent analysis that informs enterprise-wide risk decisions. Real-world use cases will demonstrate how government agencies can leverage Gen AI to stay ahead of increasingly sophisticated fraud risk tactics.</p>   | <p><b>The ERM Evolution: Cross-Sector Perspectives and Strategies for Driving Value</b><br/> Moderator: Cynthia Vitters, Managing Director, Deloitte<br/> Panelists: Tracy Davis-Bradley, Executive Director, Office of Integrity and Compliance, Veterans Health Administration; Curtis McNeil, Risk Management Officer, Architect of the Capitol</p> <p>ERM is no longer just a compliance checkbox—it's a dynamic engine for smarter strategy, resilience, and decision making. As ERM programs mature, they must integrate throughout the organization, establishing advocates and driving more valuable insights. This interactive session will bring together senior risk leaders from the Federal Government, Higher Education, and Not-For-Profit sectors share how they're reimagining ERM to work collaboratively across their organizations to meet today's challenges.</p> |

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|               | <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>Learn the ways GenAI is used to build effective fraud risk management programs and achieve mission goals</li> <li>Benchmark your programs for enhanced detection capabilities, faster investigations, and proactive prevention</li> </ul> <p>(1 CPE)</p>  | <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>Compare cross-sector ERM strategies and best practices</li> <li>Implement collaborative approaches to ERM advancement</li> </ul> <p><b>SPONSORED BY Deloitte</b></p> <p>(1 CPE)</p>   |
| 12:00-12:10pm | <b>BREAK</b>  |   |
| 12:10-1:00pm  | <p><b>The AI Revolution in ERM: A Double-Edged Sword</b><br/> Taka Ariga, Chief Artificial Intelligence Officer, Chief Data Officer, and Chief Data Scientist; Ted Kaouk, Founder of Generative Work; Andy Tiedeman, Senior Risk Manager at Capital One</p> <p>This panel will delve into how AI is transforming ERM, exploring both its immense potential and the inherent challenges it presents. We'll discuss how AI can empower us to move from reactive to proactive risk management, predict emerging threats, and gain deeper insights from vast datasets. However, we'll also confront the critical questions around AI's ethical implications, data quality, transparency, and the need for robust governance frameworks.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>Evaluate AI applications for proactive risk management</li> <li>Address ethical and governance challenges in AI implementation</li> <li>Develop frameworks for responsible AI integration in ERM programs</li> </ul> <p>(1 CPE)</p> | <p><b>Transform Your ERM Program from Budget Burden to Strategic Asset</b><br/> Vlad Antikarov, Principal at Vereia Group LLC</p> <p>This session will show federal ERM leaders how to address one of their biggest challenges: proving value to skeptical executives who see risk management as pure overhead. This session introduces Real Options Analysis, an innovative cost-benefit methodology that accurately assesses ERM's value-added impact. This approach transforms budget conversations from cost-cutting discussions into strategic investment decisions. Attendees will discover practical tools to engage Agency Heads and CFOs with quantifiable risk mitigation metrics, set clear performance expectations, and definitively answer the question every ERM professional faces: "Is this ERM investment actually worth it?"</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>Reframe ERM as strategic value creator by applying quantitative methodologies to calculate risk frequency and demonstrate clear return on investment to executive leadership</li> <li>Engage executives with business-aligned risk metrics that facilitate meaningful risk/reward discussions between ERM leaders and Agency Heads/C-Suite members using data-driven approaches</li> </ul> <p>(1 CPE)</p> |

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| 1:00-1:30pm | <b>LUNCH BREAK AND SNAP ERM POLL</b>   |   |
| 1:30-2:20pm | <p><b>Value-based Management/ ERM integration</b><br/> Doug Webster Principal with TFC Consulting; Dan Chenok, Executive Director, IBM Center for the Business of Government and Chris Mihm, Adjunct Professor of Public Administration and International Affairs, Maxwell School of Citizenship and Public Affairs at Syracuse University</p> <p>Risk is a critical element to be balanced with results sought and resources available to achieve organization mission objectives. This session will share insights on how governmental agencies can maximize value delivered to constituents by integrating strategic planning, performance management, budgeting and risk management. The need for ERM and appropriate governance structures is key part of this conversation.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Integrate risk considerations into strategic planning cycles</li> <li>• Design governance structures supporting value-based management</li> </ul> <p>(1 CPE)</p> | <p><b>Risk as a Leadership Advantage: Empowering Executive Decision-Making and Innovation</b><br/> Malena Brookshire, Founder, The Brookshire Advisory Group</p> <p>Effective leaders leverage risk as a strategic asset not a compliance tool. This session offers a practical approach to embedding risk into real-time C-suite decisions across strategy, budget, workforce, and innovation. Drawing on two decades of reform leadership, I share a framework to turn risk into a leadership tool that drives alignment, accelerates innovation, and helps organizations achieve results.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Embed risk intelligence into executive decision-making</li> <li>• Transform risk management into strategic leadership capability</li> </ul> <p>(1 CPE)</p> |
| 2:20-2:30pm | <b>BREAK</b>   |   |
| 2:30-3:20pm | <p><b>From Reactive to Proactive: Leveraging Enterprise Risk Management and Technology to Transform Program Integrity</b><br/> Moderator: Mike Phillip, Senior Manager, Deloitte<br/> Panelists: Nadya Korobko, Manager, Deloitte; Chad Rahtz, Manager, Deloitte; Kenneth Bond, Manager, Deloitte</p> <p>The importance of a robust and dynamic approach to operational efficiency and strategic resilience by managing risks across areas critical to the organization’s mission cannot be overstated. This session explores how ERM strategies can be aligned with program integrity efforts and integrated with internal controls to proactively identify, assess, and prioritize risk – leading to real-time visibility into program operations, more accurate and timely risk reporting and supporting strategic decision-making.</p>   | <p><b>ERM 2030: Lessons from Financial Services for Federal Risk Leaders</b><br/> Mark Watson, World Bank Consultant (Governance, Risk and Compliance Expert)</p> <p>Financial institutions have been tested by risk more than most sectors—balancing financial, operational, compliance and reputational pressures while adapting to rapid transformation and technology disruption. This session highlights lessons federal agencies can adapt to their environment: how to track an evolving risk landscape, balance financial and nonfinancial risks, and strengthen the three-lines model. It will examine how ERM teams can position themselves for greater impact, address emerging challenges such as AI, and build resilience during organizational</p>  |

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|             | <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Embedding ERM practices within program integrity initiatives and internal control frameworks</li> <li>• Building an agile risk management framework that aligns with strategic objectives, enhances compliance, and strengthens operational resilience.</li> <li>• Implement AI-driven analytical solutions and technology tools to enhance risk identification and monitoring and enable continuous improvement.</li> </ul> <p><b>SPONSORED BY Deloitte</b><br/>(1 CPE)</p>  | <p>change. Finally, we will look ahead to what ERM leadership will require by 2030 to be successful.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Adapt financial services risk frameworks to federal environments, including evolving risk tracking and strengthened three-lines models</li> <li>• Balance financial and non-financial risks using integrated approaches that address operational, compliance, and reputational pressures while managing AI and technology disruption</li> <li>• Position ERM teams for strategic impact by building organizational resilience and developing leadership capabilities required for 2030 risk management success</li> </ul> <p>(1 CPE)</p> |
| 3:20-3:30pm | <b>BREAK</b>  |   |
| 3:30-4:30pm | <p><b>Mission Possible: Pioneering the Next Generation of Federal ERM Excellence</b><br/><i>James Lam, President of James Lam &amp; Associates</i></p> <p>Widely recognized as the world's first Chief Risk Officer and a pioneer in enterprise risk management, Lam brings three decades of leadership and innovation in ERM. He will share insights gained through real-world challenges and successes as a CRO, management consultant, and board director at global public and private organizations. In this forward-looking session, Lam will discuss how federal agencies can unlock ERM's full potential by evolving beyond "check the box" processes to create dynamic, mission-driven programs. Drawing from his extensive experience, Lam will reveal the common pitfalls of traditional ERM programs and explore how risk leaders can build decision-oriented, fit-for-purpose, and AI-enabled ERM. Federal ERM practitioners are tasked to deliver public value in an age of disruption. This session offers straight talk on the critical dos and don'ts in ERM and provides a strategic framework for making the impossible possible through Federal ERM excellence.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Recognize why "check the box" processes will doom ERM programs (and risk management careers) in the age of disruption</li> <li>• Discover practical ERM practices that align mission value to risk appetite and actionable reports &amp; metrics</li> <li>• Unlock ERM innovation and potential through scenario analysis and AI-enabled risk analytics</li> </ul> <p><b>SPONSORED BY RMA Associates</b><br/>(1 CPE)</p> |   |
| 4:30-4:35pm | <p><b>Day One Closing Comments</b><br/>Dr. Noha Gaber, AFERM Summit 2026 Committee Chair</p>  |   |

| April 9, 2026 |  |
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| 8:30-8:45am   | <p><b>Welcome and Opening Comments</b><br/>Sam Twyman, AFERM President</p>   |
| 8:45-9:45am   | <p><b>Preparing for the Future by Reflecting on the Past: A Look at the IRS’s Experience with Enterprise Risk Management</b><br/>Danny Werfel, 50th Commissioner of the Internal Revenue Service (IRS); David Fisher, Retired Government Executive; Mike Wetklow, Faculty Instructor at George Mason University; Tom Brandt, former Chief Risk Officer (CRO) and Director of Planning and Risk for the Federal Retirement Thrift Investment Board (FRTIB)</p> <p>In 2013, Danny Werfel was tasked by the President and the Secretary of the Treasury with taking the helm of the IRS during a period of crisis. In a review of factors that had contributed to the crisis, one of the main findings was that the IRS Commissioner and other leaders across the organization had limited ability to identify and help manage organizational risks because information about such risks often wasn’t shared or raised until it was too late. To address this deficiency, the IRS embarked upon establishing an Enterprise Risk Management Program to provide a common framework for capturing, reporting, and addressing risk areas across IRS and, most importantly, to improve the timeliness by which such information was brought to the attention of IRS leaders. As AFERM considers what the future holds for ERM, former Commissioner Werfel and three IRS Chief Risk Officers will reflect on some key elements, including culture, collaboration, and communication, that are essential to building and operating an effective and value-added ERM program that can help support and enable mission delivery.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Develop strategies for building risk-aware organizational culture</li> <li>• Overcome resistance to risk management initiatives</li> <li>• Foster innovation through intelligent risk-taking</li> </ul> <p><b>SPONSORED BY KPMG</b><br/>(1 CPE)</p> |
| 9:45-10:00am  | <b>BREAK</b>   |
| 10:00-10:25am | <p><b>Making ERM Matter More with the Power of Risk Analytics</b><br/>Jason Venner, Solution Sales Director, Diligent; Katja Freeman, Solution Sales Director, Diligent; Paul Gass, Senior Regional Sales Director, Diligent</p> <p>Across both the public and private sectors, annual surveys of Enterprise Risk Management (ERM) consistently reveal the same theme: some programs fall short of delivering meaningful value, achieving little beyond compliance with standards or regulations. This session will explore why that is—and what differentiates ERM programs that truly reduce risk from those that do not. The key factor is often the use of risk analytics, which allows organizations to understand and act on risks in real time. Learn how organizations and government agencies use analytics to transform ERM from a compliance exercise into a driver of outcomes. Through practical examples and case studies—including fraud risk scenarios—discover how analytics enables leaders to detect risks earlier, prioritize effectively, and make informed decisions that reduce enterprise and mission risks. Attendees will assess their ERM</p>   |

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|               | <p>program's analytics maturity and gain concrete ideas for advancement.</p> <p><b>SPONSORED BY DILIGENT</b><br/>(0.5 CPE)</p>  |   |
| 10:25-10:45am | <b>G.E.H.A. Presentation</b>  |   |
| 10:45-11:00am | <b>BREAK</b>  |   |
| 11:00-11:50am | <p><b>Policy Disruption and Federal Risk: Navigating Executive Orders and the One Big Beautiful Bill</b><br/>Sam Twyman, Finance and Compliance Consulting Senior Manager, Crowe; Natalie Bulger, CEO NC Bulger Solutions, LLC and Former VHA Director of Risk Management, Bill Dykstra, Senior Manager, Crowe</p> <p>Policy changes under the new Administration through Executive Orders and the One Big Beautiful Bill are creating a rapidly evolving risk landscape for federal agencies. These new actions present significant risks to service delivery, compliance, governance, and financial sustainability. This session will explore how federal risk professionals can proactively assess, mitigate, and manage the impact of these policy disruptions across the enterprise.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Assess risks from policy and regulatory changes</li> <li>• Develop mitigation strategies for policy disruptions</li> </ul> <p><b>SPONSORED BY CROWE</b><br/>(1 CPE)</p> | <p><b>ERM in State and Local Government: A Year in Review and the Future of ERM</b><br/>Mel Thomson, Cybersecurity Risk Strategist, City of Phoenix ; Kendrick Lewis, Senior Administrative &amp; ERM Division Manager, Hennepin County, Minnesota; Grace Crickette,, former Vice President for Finance and Administration, CFO and Treasurer, University of Redlands, Redlands, California</p> <p>Over the past year, Enterprise Risk Management (ERM) has experienced significant growth and maturity across state and local governments. Driven by the need to better manage uncertainty, protect public assets, and enhance trust in government operations, agencies nationwide have begun adopting formal ERM programs to strengthen resilience and align with federal expectations and best practices. This shift reflects increasing awareness that risk is not just a compliance issue but a strategic tool that enables more informed decision-making and prioritization of limited resources.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Apply successful state/local ERM implementation models</li> <li>• Leverage federal frameworks for local government contexts</li> </ul> <p>(1 CPE)</p> |
| 11:50-12:20pm | <b>LUNCH &amp; KPMG DIGITAL SOLUTIONS DEMO</b>  |   |
| 12:20-12:30pm | <b>BREAK</b>  |   |
| 12:30-1:20pm  | <p><b>From Fragile to Future-Ready</b><br/>Margaret Graves, former Federal Deputy Chief Information Officer</p> <p>Explore real-world lessons on how governments are proactively embedding risk management, agile governance, data-driven planning, and stakeholder networks to anticipate and mitigate</p>   | <p><b>Integrating Your ERM Knowledge Capital to be Resilient and Succession Plan Ready</b><br/>Brad Grams, Regional Environmental Program Manager in the U.S. Federal Aviation Administration's Great Lakes Region; Grace Crickette, Vice President for Finance and Administration, CFO and Treasurer, University of Redlands, Redlands, California; Doug Webster, Principal with TFC Consulting</p>  |

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|             | <p>future shocks including pandemics, cyber threats, supply chain crises to build resilient, shock-prepared public services.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Design resilient public service delivery systems</li> <li>• Implement agile governance for crisis response</li> </ul> <p>(1 CPE)</p>   | <p>This session will highlight key ERM Knowledge Capital considerations for an enterprise, be it the public or private sector, and key resources institutions can use to build and maintain knowledge capital in their divisions and units, such as the AFERM Areas of Practice, AFERM State and local White Paper Case Studies, and RIMS Maturity Models, support retention and succession planning.</p> <p><u>Learning Outcomes</u></p> <ul style="list-style-type: none"> <li>• Develop comprehensive ERM knowledge management systems</li> <li>• Create sustainable knowledge transfer and succession plans</li> </ul> <p><b>SPONSORED BY TFC Consulting</b><br/>(1 CPE)</p>  |
| 1:20-1:30pm | <b>BREAK</b>  |   |
| 1:30-2:20pm | <p><b>The Role of ERM in Supporting Safe and Secure Elections (State/Local)</b><br/>Kendrick Lewis, Senior Administrative &amp; ERM Division Manager, Hennepin County, Minnesota; Kristin Sepeta, Strategic &amp; Admin Manager for Hennepin County Elections; Mollie Casey, Senior Federal ERM Advisor</p> <p>This session demonstrates how Hennepin County's ERM Governance Framework supports safe, fair, and equitable elections across multiple jurisdictions. Learn how the County's ERM function integrates diverse stakeholders—from emergency management and IT to security and communications—breaking down silos to achieve a holistic view of election risks and their owners. Through ERM risk assessments and workshops, disparate groups collaborate to identify strengths and enhancement opportunities, increasing risk awareness and buy-in countywide. The session will show how this integrated approach positions Hennepin County to proactively identify and manage emerging risks, such as potential budget cuts affecting election staffing or policy changes impacting voter access.</p> | <p><b>Managing an Increasingly Complex Risk Landscape with a High Performance ERM Program</b><br/>Chris Mandel, President and Managing Consultant for Excellence in Risk Management, LLC; Soubhagya Parija, Chief Risk Officer at FirstEnergy Corp</p> <p>In today's dynamic and challenging risk landscape, traditional ERM approaches often fall short in identifying the cascading impact of deeply interconnected risks. This session will explore how the changing risk landscape is altering decision making process and what strategy risk leaders must adopt to navigate these challenges. Whether you're building your first ERM strategy program or seeking to enhance your current approach, this session will equip you with the tools and strategies to stay ahead of this environment.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Understand the current and future state of ERM</li> <li>• How to use the ERM pillars of Cognitive, Continuous and Connected to underpin your strategy</li> </ul> |

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|             | <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>How state and local agencies leverage ERM governance, methodologies, frameworks, principles, processes, reporting and monitoring to achieve their mission objectives, particularly with respect to elections</li> </ul> <p>(1 CPE)</p>  | <ul style="list-style-type: none"> <li>Leverage an AI driven predictive analytical tools to drive your ERM approach</li> </ul> <p>(1 CPE)</p>  |
| 2:20-2:30pm | <b>BREAK</b>  |  |
| 2:30-3:20pm | <p><b>Mission-Critical Alignment: Bridging Strategic Planning and Enterprise Risk Management for Mission Success</b><br/> Moderator: Dr. Noha Gaber, Federal Strategy and ERM Leader<br/> Panelists: Kyle Bianco, Senior Manager of Enterprise Risk Management at the Tennessee Valley Authority (TVA); Dr. Karen Weber, Deputy Chief Risk Officer, US Department of the Treasury</p> <p>In today's complex operating environment, federal agencies must seamlessly integrate enterprise risk management (ERM) with strategic planning to achieve mission objectives effectively. This panel brings together seasoned practitioners to explore proven strategies, practical frameworks, and real-world applications for aligning risk management with organizational strategy. The session will cover how to embed risk considerations into strategic planning processes from the ground up and break down silos between risk management, strategic planning, and operational teams.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>Understand best practices for integrating ERM into strategic planning processes</li> <li>Learn practical approaches for fostering collaboration between risk and strategy functions</li> <li>Discover strategies for sustaining long-term alignment between risk management and organizational strategy and performance management and improvement</li> </ul> <p>(1 CPE)</p> |  |
| 3:20-3:30pm | <b>BREAK</b>  |  |
| 3:30-4:20pm | <p><b>OIG Panel</b><br/> Moderator: Wilmer Graham<br/> Panelists: George Scott, CFE; Rae Oliver Davis, Founder of The Virago Group</p> <p>While many federal agencies are reconsidering the role and relevance of inspectors general, join former Inspectors General for a conversation about the need to leverage agency relationships with OIGs for an effective mission-wide approach to risk management. They will provide perspectives on</p>  | <p><b>The Evolving World of ERM for Airports</b><br/> Catrina Gilbert, VP ERM at Dallas Ft Worth International Airport</p> <p>With emerging risks, increased insurance premiums, retentions and pullbacks, this session will focus on how airports can utilize Enterprise Risk Management principles to manage and mitigate their risks in an evolving environment.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>Develop systematic approaches to emerging risk identification</li> </ul> |

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|             | <p>reimagining the role of oversight and the paradox of independence and collaboration.</p> <p><u>Learning Outcomes:</u></p> <ul style="list-style-type: none"> <li>• Leverage agency relationships to gain strong partners in ERM</li> <li>• Reimagine inspector general roles to achieve mission success</li> </ul> <p>(1 CPE)</p> | <ul style="list-style-type: none"> <li>• Implement responsive frameworks for new and evolving threats</li> </ul> <p>(1 CPE)</p> |
| 4:20-5:10pm | <p><b>Keynote - Senior Administration Official</b></p> <p><b>SPONSORED BY KPMG</b></p> <p>(1 CPE)</p>  |   |
| 5:10-5:45pm | <p><b>AFERM Awards Ceremony &amp; Celebration of AFERM</b></p> <ul style="list-style-type: none"> <li>• Individual Awards, Cynthia Vitters, Managing Director, Deloitte</li> <li>• Organizational Awards, Thomas Brandt, AFERM</li> <li>• Celebration of AFERM History - Present and Past AFERM Presidents</li> </ul>                |   |