“Digging Deep and Pushing Forward”

As U.S. energy markets continue to undergo dramatic change, coal remains a pillar of energy supply. In the face of challenging marketplace conditions and mounting regulatory pressures, 2015 was the safest year on record in U.S. coal mining. Congratulations to all miners on this important achievement. The focus and determination required to accomplish this record embody the essence of the coal industry. Even as market cycles and regulations force change, the essential role of coal in America’s economic well-being and energy security continues. The fundamental importance of coal as a vital energy resource extends beyond America. World coal reserves are larger than oil and gas combined. The abundance, affordability, and accessibility of coal underpin its growing global use. Balancing economic and environmental objectives is both a challenge and an opportunity. Getting it right is important, and getting it wrong is costly.

Perseverance is the name of the game in 2016. Coal is digging deep and pushing forward.

Please join us for Spring Coal Forum as expert speakers address coal’s prospects within the context of marketplace, regulation, policy, and technology.

Conference Timeline

**Tuesday, March 8, 2016**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>7:30-11 am</td>
<td>ACC Board of Directors Meeting</td>
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<tr>
<td>Noon-5 pm</td>
<td>ACC Golf Tournament &amp; Business Networking Time</td>
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<tr>
<td>1-4:30 pm</td>
<td>Tomorrows Leadership Council Development Seminar (TLC members only)</td>
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<tr>
<td>5:30-7:00 pm</td>
<td>Spring Coal Forum Welcoming Reception</td>
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<tr>
<td>7:00-9:00 pm</td>
<td>Tomorrows Leadership Council Dinner (TLC members &amp; Guests only)</td>
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**Wednesday, March 9, 2016**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>7 am-5 pm</td>
<td>Registration</td>
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<tr>
<td>7:15-8:15 am</td>
<td>Networking Breakfast</td>
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<tr>
<td>8:15 am-3 pm</td>
<td>Conference Sessions</td>
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<tr>
<td>11:45 am-12:45 pm</td>
<td>Networking Lunch</td>
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<tr>
<td>3-5:30 pm</td>
<td>Business Networking Time</td>
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<tr>
<td>3:15-4:00 pm</td>
<td>TBD Optional Session</td>
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<tr>
<td>5-5:45 pm</td>
<td>Board Reception for New &amp; Prospective Members (by invitation)</td>
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<tr>
<td>5:30-7:00 pm</td>
<td>Spring Coal Forum Reception</td>
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**Thursday, March 10, 2016**

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<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>8:00-8:45 am</td>
<td>ACC Annual Business Meeting Breakfast (all invited)</td>
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<tr>
<td>9:15-11:30 am</td>
<td>Conference Sessions</td>
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<tr>
<td>11:30 am</td>
<td>Conference Adjourns</td>
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Conference Program
Wednesday, March 9, 2016

7:15 am - 8:15 am  Networking Breakfast
8:15 am - 8:30 am  Welcome, Antitrust Reminder, and Conference Overview
  - Betsy Monseu, CEO, American Coal Council
  - Matt Schicke, Head of U.S. Coal, Noble Americas Corp. and President, American Coal Council

8:30 am - 9:30 am  Opening Keynote Address

Robert C. Flexon – President and Chief Executive Officer, Dynegy Inc.

Since 2011, Mr. Flexon has served as President and Chief Executive Officer of Dynegy Inc., overseeing the energy company’s turnaround. Prior to joining Dynegy, Mr. Flexon served as the Chief Financial Officer of UGI Corporation, a distributor and marketer of energy products and services. In 2009, he served as President and CEO of Foster Wheeler’s U.S. subsidiary and then Chief Executive Officer of Foster Wheeler, a global engineering and construction contractor and power equipment supplier. Mr. Flexon served five years at NRG Energy, Inc. in various executive level positions including Executive Vice President & Chief Financial Officer and Executive Vice President & Chief Operating Officer.

Mr. Flexon will share Dynegy’s outlook on energy and electricity markets and policy, and the continuing role of coal as a key strategic fuel source

9:30 am – 10:00 am  Break
10:00 am - 11:30 am  Session I: Coal & Water

- **Office of Surface Mining’s Stream Protection Rule – Keeping Coal in the Ground**: this rule would affect far more than mountaintop mining, and Ramboll Environ’s study for National Mining Association shows the severe impact to coal-related jobs, coal reserves available for development, and more

  Gretchen Greene, Ph.D., Senior Manager, Ramboll Environ

- **Water, Water, Everywhere**: EPA’s final effluent guidelines for power plants published November 2015 – legal implications, timeframes, and compliance strategies and technologies; comments on the sweeping Waters of the U.S. Rule

  Benne C. Hutson, Partner, McGuireWoods LLP

- **Tampa Electric’s Polk Power Project – Innovation and Collaboration for Environmental Success**: this IGCC plant won the 2015 EEI Edison award for a creative reclaimed water project bringing benefits to Florida waterways, wetlands, ecosystems, and communities through innovation and technology

  Mark Hornick, Director of Engineering and Project Management, Tampa Electric

11:45 am - 12:45 pm  Networking Lunch & Golf Awards
Wednesday, March 9, 2016 (continued)

1:00 pm – 3:00 pm  **Session II: Coal & Carbon**

- **Deep Decarbonization of the U.S. Electricity Sector – Coal Makes the Case**
  A policy focus on modest decarbonization, including in the Clean Power Plan, will result in an overemphasizing intermittent renewables and a missed opportunity for cost-effective, deeper emissions reductions using dispatchable low carbon technologies such as those using Carbon Capture and Storage

  *Jared Moore, Ph.D. President, Meridian Energy Policy*

- **Summit Power Texas Clean Energy Project and Carbon Capture Policy Outlook:** Update on the Texas Clean Energy Project, and discussion of regulatory and legislative policy initiatives to close the gap between policy support of coal/Carbon Capture and other low carbon solutions

  *Sasha Mackler, Vice President Summit Carbon Capture, Summit Power Group, LLC*

- **Carbon Innovation in Coal Sales:** the new owner of former Patriot mines discusses the strategy around acquiring coal properties and selling coal with carbon credits for carbon emissions reduction purposes

  *Tom Clarke, ERP Compliant Fuels / Virginia Conservation Legacy Fund*

- **International Coal Markets:** Outlook on global supply/demand/price picture, U.S. international market prospects and timing, influence of COP 21 and carbon reduction initiatives, and plans for non-coal generation

  *Mark Gresswell, Director and Chief Analyst, HDR, Inc.*

3:00 pm - 5:30 pm  **Business Networking Time**

An opportunity to schedule business appointments with industry associates.

3:15 pm - 4:00 pm  **Optional Session** – topic will be announced at the conference!

  *Randy Eminger, Eminger LLC*

5:00 pm - 5:45 pm  **Board Reception for New & Prospective Members (by invitation)**

5:30 pm - 7:00 pm  **Spring Coal Forum Reception**

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Thursday, March 10, 2016

8:00 am - 8:45 am  **ACC Annual Membership Meeting** (All Invited)

8:15 am - 9:15 am  Networking Breakfast
9:15 am - 11:30 am  Session III: Coal & Policy

Special Guest Speaker  
Coming Soon!

♦ 2016 Coal Industry Outlook Amidst Key U.S. and Global Economic Trends: Key economic trends in the U.S. and globally, energy marketplace issues and coal-/gas dynamics, coal sector restructuring, and how these may be impacted by the 2016 elections

Paul Forward, CFA, Managing Director, Stifel Financial Corporation

♦ MISO Issues including Clean Power Plan Assessment: MISO’s December 2015 preliminary study of the CPP which estimated costs of retiring coal generation due to the CPP at up to $97 billion; ongoing work to assess regional vs state compliance and rate-based versus mass-based compliance; other electricity markets issues

David C. Boyd, Vice President Government and Regulatory Affairs, MISO

♦ U.S. LNG Market Developments and Impacts for Coal: status of the development of LNG export facilities, timing, volume, ability to penetrate global markets – and impacts for U.S. coal

Ernie Thrasher, XLNG (invited)

11:30 am  Conference Adjourns