FROM RELIEF TO RESILIENCE:
HOW PHILANTHROPY, NONPROFITS AND VOLUNTEERS
bridge the gap between
CRISIS AND SUSTAINABILITY

Austin, Texas
NOVEMBER 15-17, 2019
Forging Solutions since 1929

The USC Sol Price School of Public Policy has defined excellence and innovation in public affairs education and research for 90 years. Price graduates around the globe shape our world as leaders in philanthropic organizations, foundations, nonprofits, advocacy groups, government, and the private sector.

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On March 14-16, The USC Center on Philanthropy & Public Policy will mark the beginning of its 20th anniversary with a research symposium that examines the role of philanthropy in creating social impact. The Center has issued a call for papers inviting submissions from a wide array of disciplines to take stock of intellectual developments and research contributions at the intersection of philanthropy, nonprofits, and social innovation. Abstracts are due by November 30, 2018. For more information, please visit: [http://cppp.usc.edu/call-for-papers](http://cppp.usc.edu/call-for-papers)

To learn more, visit [http://priceschool.usc.edu/nonprofits-philanthropy](http://priceschool.usc.edu/nonprofits-philanthropy)

Sol Price School of Public Policy       University of Southern California       Los Angeles, CA 90089-0626
Welcome to ARNOVA’S
47TH ANNUAL CONFERENCE

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ARNOVA is grateful to our members who allow research in the field by supporting work for scholars, teachers and practice leaders everywhere.

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THE EVANS SCHOOL is BUILDING IMPACT

EVANS IS ACADEMIC IMPACT

Professor MARY KAY GUGERTY’S book, *The Goldilocks Challenge: Right Fit Evidence for the Social Sector*, won the 2018 Terry McAdam Book Award from the Alliance for Nonprofit Management for the most inspirational and useful new book contributing to nonprofit management.

Gugerty is the Nancy Bell Evans Endowed Professor in Nonprofits & Philanthropy.

Assistant Professor RACHEL FYALL’S article “Nonprofits as Advocates and Providers: A Conceptual Framework” was recognized by Policy Studies Journal as one of the journal’s top 20 most downloaded recent papers last year.

EVANS IS OUTSTANDING SCHOLARS

Congrats to Associate Professor DAVID SUÁREZ

- Selected as Associate Editor for the *Journal of Public Administration Research and Theory* (JPART)
- Recently named the Colleen Willoughby Endowed Faculty Fellow in Philanthropy & Civil Society

EVANS IS THE NANCY BELL EVANS CENTER ON NONPROFITS & PHILANTHROPY

#4 Ranking for Nonprofit Management (USNWR 2018)

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The Indiana University Lilly Family School of Philanthropy is the world’s first school of philanthropy. New trails are being blazed by our outstanding faculty; they are deepening knowledge and developing new understandings of philanthropy. We embrace disciplinary and interdisciplinary work, as well as all research methodologies. Their groundbreaking research helps nonprofit organizations and donors accomplish their missions more effectively and is frequently cited by national and international media outlets.

It is home to 21 core faculty and 46 additional affiliate and adjunct faculty from 21 disciplines on the IUPUI and IU Bloomington campuses, all with current, active teaching and research interests in philanthropic, nonprofit and civil society studies.
Dear Colleagues:

It is my great pleasure to welcome you to ARNOVA's 47th annual conference and to Austin, the capital of Texas. Many individuals worked diligently on the conference events to complement all the wonderful entertainment and dining attractions that Austin offers. There is much to entice you in the city and in our conference sessions.

The number and variety of conference-related events seem to grow each year and with it our capacity to be responsive to member interests. Our conference co-chairs Mary Kay Gugerty and Brenda Bushhouse, track chairs, and numerous other volunteers assembled an array of diverse opportunities for us. The dedication and generosity of members in offering their expertise, talents, effort and ideas to this conference is truly amazing. Our conference coordinator, Mary Kate Myers, responded to member feedback in managing the logistics of the conference so you will see some changes from previous years. The conference reflects the creative efforts of the Local Arrangement Committee led by Moira Porter and Kelly Prattlett from the RGK Center for Philanthropy and Community Service. Registration fees do not cover all the conference expenses and philanthropic support is critical to keeping ARNOVA fiscally stable. Much appreciated are our conference sponsors and member supporters. Our Institutional hosts this year are the Bush School at Texas A&M, the Center for Philanthropy and Nonprofit Leadership at Rice University, OneStar Foundation, the RGK Center at the LBJ School at UT Austin, The University of Texas at San Antonio College of Public Policy, and the University of Nebraska at Omaha School of Public Administration. In addition to these and other university sponsors, also supporting this conference are the Ford Foundation, Charles Stewart Mott Foundation and the Lilly Foundation. I am delighted to report that the One Star Foundation sponsorship will facilitate the attendance of Texas-based doctoral students that are studying in humanities and/or are African-American, Hispanic, Latino or Native American. Thanks to all!

This year, we are piloting some innovations designed to allow for even more member engagement and celebration. This year marks the 10th year anniversary of our Diversity Scholars PDW. Please come to the membership meeting and help us honor the decade-long dedication of the very effective leaders of this program, Pier Rogers, Jennifer Wade-Berg and Judith Weisinger. At the membership meeting, we also will share information on the status of ARNOVA and its strategic plan implementation. We would love your participation in this key conference event.

This conference will mark the end of board terms for Hector Cordero-Guzman, Beth Gazley, Jennifer Mosley and Mark Sidel. Their contributions to ARNOVA as board members are immeasurable and it was a joy to work with them. I am looking forward to the participation of our incoming board members, Esi Ansah, Cristina Balboa, Curtis Child, and Helen Liu. Mary Kay Gugerty is staying on the board for another term of service. Thanks to all who ran for a seat and voted in the election.

I hope you enjoy the conference and its setting. Our theme, “From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability” inspired sessions that promise to be informative and thought provoking. As always, the ARNOVA board is committed to the ARNOVA conference leaving participants refreshed and energized.

Sincerely,

Mary Tschirhart, The Ohio State University
ARNOVA President
LEAD for the GREATER GOOD

SPEA is home to the #1 ranked program in Nonprofit Management (U.S. News & World Report) and these familiar ARNOVA faces:

Congrats to 2018 ARNOVA award recipients

Jennifer Brass (Outstanding Book Award in Nonprofit and Voluntary Action Research), and

Brad Fulton and Matthew Baggetta

(Dugan Research Award on Philanthropic Impact).
Welcome to ARNOVA’s 2018 Annual Conference! We meet in Austin, Texas under the conference theme of From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability. We are gathering at a time when the divides in our country seem larger than ever, yet the ability of communities to rally in times of need remains inspiring. We convened last year in Grand Rapids, in the wake of on-going civil unrest and the devastation of natural disasters. This year we have the opportunity to look back and learn from some of these experiences with the perspective of time and new crises that have emerged.

As scholars and practitioners, we know the critical role that philanthropy and the nonprofit sector has to play in local, regional and national resiliency. ARNOVA’s visit to Texas provides the opportunity to engage and learn from the immediate challenges of immigration and migration as well as the opportunity to learn from the cross-sector responses to Hurricane Harvey a year ago. In both cases, collaborative networks comprised of citizens, community organizations, nonprofits, foundations, government and private companies responded in ways that provide important lessons for future crises.

While the current debates in our country present real challenges to the fabric of our civic life, during our time together we will see many examples of initiatives that have spanned divides to address crises in ways that move us from crisis response to resilience and sustainability. In our opening plenary on Thursday, we hear about community response to natural disasters such as Hurricane Harvey and cross-sector perspectives on mobilizing assets, rebuilding, and preparing communities for future environmental crises. Our closing plenary on Friday examines the challenges posed by human-made disasters such as policies that led to immigration crises at the U.S./Mexico border. Each of our plenaries focus on ways that nonprofits, volunteers and community organizations have responded to crisis and moved through relief towards building future resilience.

While our sessions represent the diverse range of interests and expertise brought by our members, the conference theme this year explores the particular role played by networks of citizen volunteers, nonprofits and philanthropy in responding to crises and moving towards resilience and sustainability. A number of sessions examine the causes and consequences of these developments, especially in relation to policy and partnerships with government. The conference has a robust selection of 393 papers, 36 panels, and 41 colloquia grouped into 14 substantive areas. We continue with our new model from last year—the lightning session, where scholars present mini-overviews of their work and the focus is on audience participations and conversation.

We have also continued to expand the number of professional development sessions at the conference, part of the ongoing effort to ensure ARNOVA remains a welcoming, inclusive community for scholars and practitioners of all backgrounds. These innovations and the conference itself would not have been possible without many hours of voluntary service of our ARNOVA members and financial support of our donors. We thank the local arrangements committee, proposal reviewers, session organizers, chairs, and participants. We especially appreciate the hard working ARNOVA staff for all of their support. To new attendees as well seasoned participants, we welcome you to the conference and look forward to your participation in our shared ARNOVA community.

Brenda Bushouse and Mary Kay Gugerty
Conference Co-Chairs
The Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) is a leading interdisciplinary community of people dedicated to fostering, through research and education, the creation, application and dissemination of knowledge on nonprofit organizations, philanthropy, civil society and voluntary action. ARNOVA brings together scholars and practitioners from a wide array of disciplines, fields and backgrounds with both theoretical and applied interests in the day-to-day concerns of third-sector organizations and in the improvement of the work of these organizations and quality of life for the people and communities they serve.

This Code of Ethics focuses on the conduct of ARNOVA members as they serve, represent, engage with and interact within the Association. While the Board of Directors of ARNOVA is empowered to act on behalf of the Association’s interests, this code is fundamentally a self-executing ethics document that calls for individual commitment to self-compliance.

The Principles

Principle 1: Abide by Professional Integrity. ARNOVA members strive to promote honesty, transparency, fairness, and respect for human dignity in the scholarship, teaching, and practice of their profession and to avoid professional misconduct or the perception of misconduct.

Principle 2. Strive for Professional Excellence. ARNOVA members contribute to strengthening individual and collective capabilities and support the effective, professional development of others towards excellence in their work.

Principle 3. Respect and Promote Diversity and Seek to Sustain Inclusion. ARNOVA members acknowledge the diversity of the ARNOVA community as an asset and a value. Members treat others with equity, fairness, and respect and work hard for more inclusion within the Association.

Principle 4. Promote a Welcoming Space. ARNOVA members strive to ensure a welcoming and safe space for those with whom they interact, in person or virtually, during ARNOVA activities and governance. Members do not engage in any form of bullying or harassment.

Principle 5. Uphold Full Transparency and Disclosure. ARNOVA members will not engage in actions that reflect improper conflicts of interests and abuse of power within the Association. Members will disclose any interest (financial or non-financial, individual or institutional, private or public) that might constitute a conflict with and for ARNOVA especially when assuming responsibilities within the Association.

By accepting membership in ARNOVA, members agree to abide by this Code of Ethics.
2018 ARNOVA AWARDS

ARNOVA Distinguished Achievement in Leadership and Nonprofit and Voluntary Action Research Award
Evelyn Brody, Chicago-Kent College of Law, Illinois Institute of Technology

Outstanding Book Award in Nonprofit and Voluntary Action Research
Jennifer Brass, Indiana University, “Allies or Adversaries: NGOs and the State in Africa”

Virginia Hodgkinson Research Book Prize
Emily Barman, Boston University, “Caring Capitalism: The Meaning and Measure of Social Value”

Gabriel G. Rudney Memorial Award for Outstanding Dissertation in Nonprofit and Voluntary Action Research
Erynn Beaton, John Glenn College of Public Affairs, The Ohio State University, “Managerialism, Mission, & Values: Micromechanisms of Nonprofit Institutionalization”

RGK-ARNOVA President’s Award
Catherine Herrold, Lilly Family School at IUPUI, “Resurrecting Civil Society? Grassroots Organizations and Citizen Empowerment in Palestine»

Outstanding Article in Nonprofit and Voluntary Sector Quarterly (NVSQ)
Humphrey Bourne, University of Bristol, UK, and Zoe Lee, University of Bath, UK, “Managing Dual Identities in Nonprofit Rebranding: An Exploratory Study”

Mirae Kim, Georgia State University, “The Relationship of Nonprofits’ Financial Health to Program Outcomes: Empirical Evidence from Nonprofit Arts Organizations”

Best Reviewer for Nonprofit and Voluntary Sector Quarterly (NVSQ)
Christopher Einolf, Northern Illinois University

Best Paper Award from 2017 ARNOVA Conference
Chiu-Sik (Viviana) Wu, University of Pennsylvania, Weiai Xu, University of Massachusetts - Amherst, and Chao Guo, University of Pennsylvania, “The Place Dilemma of Community Foundations: ‘Equalizing’ the Inequality?”

NML Editor’s Prize
Kelly LeRoux, University of Illinois at Chicago and Julie Langer, Northern Illinois University “What Nonprofit Executives Want and What They Get from Board Members”

Dugan Research Award on Philanthropic Impact
Brad Fulton, Indiana University, and Mathew Baggetta, Indiana University, “Observing Civic Engagement: Evaluating the Relationship between Internal Dynamics and Organizational Impact”

Mohammed and Abdullah Ibrahim Al Subaie Charity Foundation-ARNOVA Arab Philanthropy and Nonprofit Research Award
Afnan Koshak, University of San Diego

The Peter Dobkin Hall History of Philanthropy Book Prize

UMD Do Good Institute & ARNOVA Global Philanthropy and Nonprofit Leadership Award
Dr. Khaldoun AbouAssi, American University

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Seongho An, University of Pennsylvania
Maoz Brown, University of Chicago
Leonor Camarena, Arizona State University
Rebecca Fry, University of Toronto
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Suyeon Jo, Syracuse University
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<td>Ram Cnaan</td>
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<td>Francie Ostrower</td>
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<td>Alan Abramson</td>
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Welcoming Ken Meier, Inaugural Distinguished Scholar in Residence

AU School of Public Affairs welcomes Ken Meier. He was named the most productive political science researcher in a 2017 Political Science & Politics study of nearly 50,000 scholars. Meier is internationally recognized for his public administration and policy research. Common themes in his studies include representation, institutional governance, equity, and institutional interaction. Meier is also the editor in chief of the Journal of Behavioral Public Administration.

Proud of Our Faculty

SPA is very grateful to the service and leadership of Assistant Professor Khaldoun AbouAssi, who has served on the ARNOVA Board of Directors since 2015. AbouAssi’s research interests include public and nonprofit theory and management from a comparative perspective.

Associate Professor Anna Amirkhanyan’s research expertise includes public and nonprofit management, government contracting, organizational performance, citizen participation, and the intellectual history of public administration.

Associate Professor Lewis Faulk’s research focuses on nonprofit management, nonprofit finance, and the intersection of nonprofit organizations and public policy.
It takes a tremendous amount of work on the part of many volunteers to make ARNOVA’s Conference possible each year. We acknowledge here with deep gratitude the contributions of time and talent the following individuals who served this year.

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Nuno Themudo, University of Pittsburgh
Stefan Toepler, George Mason University
Megan Tompkins-Stange, University of Michigan
Cathy Vrentas, Iowa State University
Lili Wang, Arizona State University
Rasheda Weaver, University of Vermont
Lauren Willner, California State University, Northridge
Greg Witkowski, Columbia University
Michelle Wooddell, Grand Valley State University

**LOCAL ARRANGEMENTS COMMITTEE**
Jennifer Alexander, The University of Texas at San Antonio College of Public Policy
Karabi Bezborua, The Department of Public Affairs at the University of Texas at Arlington
Stephanie Brand, RGK Center for Philanthropy and Community Service, LBJ School, UT Austin
Will Brown, The Bush School at Texas A&M University
Chris Bugbee, OneStar Foundation
Lisa Dicke, University of North Texas
Moira Porter, RGK Center for Philanthropy and Community Service, LBJ School, UT Austin
Kelly Prattlett, RGK Center for Philanthropy and Community Service, LBJ School, UT Austin
Kristen Schlatre, Center for Philanthropy and Nonprofit Leadership at Rice University
David Springer, RGK Center for Philanthropy and Community Service, LBJ School, UT Austin
CONFERENCE EXHIBITORS  (in alphabetical order at time of printing)

ARNOVA Author Table
Austin W. Marxe School of Public and International Affairs at Baruch College
Bush School, Texas A&M University
Center for Philanthropy and Nonprofit Leadership at Rice University
The Department of Public Affairs at the University of Texas at Arlington
Edward Elgar Publishing
Engine of Impact
Hornstein Jewish Professional Leadership Program, Brandeis University
International Society for Third-Sector Research (ISTR)
Islamic Relief USA
Indiana University Lilly Family School of Philanthropy
The Mandel School at Case Western Reserve University
Melvin & Leigh, Publishers

Nonprofit Leadership Alliance
University of Nebraska at Omaha School of Public Administration
University of Notre Dame Mendoza College of Business
RGK Center for Philanthropy and Community Service, LBJ School, UT Austin
Sage Publications
School of Public and Environmental Affairs, Indiana University Bloomington
University of Missouri - Kansas City, Midwest Center for Nonprofit Leadership
University of North Texas
The University of Texas at San Antonio College of Public Policy

VISIT THESE EXHIBITORS LOCATED IN THE BALLROOM FOYER; 6TH FLOOR

Thursday, November 15th  8:00 a.m. – 5:00 p.m.
Friday, November 16th   8:00 a.m. – 5:00 p.m.
Saturday, November 17th  8:00 a.m. – 12:00 p.m.

THE DREXEL LEBOW GUPTA GOVERNANCE INSTITUTE
CENTER FOR NONPROFIT GOVERNANCE
presents:

Destigmatizing Nonprofit Collaboration: Evidence from Academia and the Field
Featuring Speakers: Patricia Connolly, Executive Director & Teresa Harrison, Academic Director

November 16, 2018 | 10:15 a.m. | Room 615A

Dimensions of Nonprofit Competition and Collaboration
Featuring Chair: Teresa Harrison, Academic Director

November 17, 2018 | 10:45 a.m. | Room 414

lebow.drexel.edu/governance
017-2. Accountability, Effectiveness, Evaluation & Program Outcomes Poster Session
Participants:

017-3. Board & Governance Poster Session
Participant:
Governance Failures within the Nonprofit Sector: A Theoretical Framework Duchess Deidre Humphrey, University of North Texas

017-4. Community & Grassroots Organization (Secular & Faith-based) Poster Session
Participants:
The Center for FaithJustice: Continuing the Catholic service tradition, A case study Sasha Zarrins, Lilly Family School of Philanthropy; Jonathan J. Bergdall, IU Lilly Family School of Philanthropy; Una Osiy, Indiana University A Grassroots Approach to Influencing Housing Policy: A Case Study Analysis of One DC Aabiya Noman Baqai, University of Texas at Arlington

017-5. Innovation & Entrepreneurship Poster Session
Participants:
Incubating Community Change: Exploring the Nurturing Process in Nonprofit Networks Kristina Hains, University of Kentucky; Bryan Hains, University of Kentucky; Craig A Talmage Resilient Entrepreneurship: Insight from Black South African Entrepreneurs Jennifer Madden, Carthage College; Carice Anderson, Anderson Leadership Advisory A Policy Innovation in Hong Kong: The Role of Social Innovation and Entrepreneurship Development Fund in Fostering the Social Enterprise Sector Chee Hon Chan, The University of Hong Kong; Cheryl Hiu-Kwan Chui, The University of Hong Kong The Experience of Clients in Nonprofit, For-Profit, and Hybrid Organizations Meng-Han Ho, IU Lilly Family School of Philanthropy

017-6. Management, Leadership & Strategy Poster Session
Participants:
Authenticating Leader Behavior Styles and Job Satisfaction Within Nonprofit Organizations Kenneth Anderson Taylor, The Bush School of Government and Public Service, Texas A&M University Bullying Behavior in Associations: Known and Unknown Toxic Players and Organizational Cultures Craig A Talmage; Bryan Hains, University of Kentucky; Kristina Hains, University of Kentucky Stuck in the Middle: The Distribution of Pay in the UK Third Sector Alasdair C Rutherford, University of Stirling; Tom McKenzie, Antalya International University Who Gets More Corporate Support? A Study about the Relations of Arts Organizations’ Characteristics to Corporate Support Youngseon Kim, Central Connecticut State University; Hyunjung Lee, University of Hartford Perception of Employees on the Workplace in Public and Nonprofit Agencies HyunSoo Kwon, UC Berkeley Personal Values and Well-being of Nonprofit Employees in Korea: Similarities and Differences Between Korea and USA HaeJung Kim, West Virginia University Non-Profit Leadership Learning: A Narrative Research Study Exploring the Transformation of Experience into Leadership Learning Anne Briggs, Northeastern University Chinese Model of Supporting Social Organizations (SSOs): A New Framework Hao Shi, Zhejiang University, China; Qing Miao, Zhejiang University, China

017-7. Collaboration & Networks Poster Session
Participants:
A Partnership Model of NGOs, Government and Business in Japan Akiko Iizuka, Utsunomiya University Healthy Men, Healthy Communities: The Role of Action Research in Facilitating Social Change Kimberly Byrd, Vanderbilt University; Ines Palmarin, Local Initiatives Support Corporation (LISC) Boston; Yusuf Ali, Action for Boston Community Development/Mattapan United; Marcos Befache, Codman Square Neighborhood Development Corporation; Renée Boynton-Jarrett, Division of General Pediatrics, Boston Medical Center The Public Value of Using Social Media For Emergency Management: The Case of Hurricane Matthew Matthew Winzhu Shi, Texas A&M International University; Pamela Medina, University of Colorado Denver

017-8. Philanthropy, Fundraising & Giving Poster Session
Participants:
Arts Engagement, Prosocial Traits, and Prosocial Behavior Xiaoran Kou, IU Lilly Family School of Philanthropy; Sara Konrath, Indiana University; Thalia Goldstein, George Mason University Community Philanthropy in South Africa Seth Jared Meyer; Rebecca Pena, Rutgers University-Newark Competencies and Competence Development of Fundraisers: An Empirical Analysis Based on Competency-Oriented Human Resource Management Silke Boenigk, University of Hamburg; Katarina Dobberphul, Universität Hamburg; Aaron Adrian Kreimer, University of Hamburg The Impact of Grants from Foundations on Organization Growth Alasdair C Rutherford, University of Stirling; Astrid Pennerstorfer, WU Vienna
The Influencaes of Micro-charity's Social Capital on Charity Participation Behavior Ling Qian, Hubei University of Economics

The Next Generation of Giving: Charitable Habits of Generations Z, Y, X, Baby Boomers, and Matures Ashley Thompson, Blackbaud Institute for Philanthropic Impact

Towards a Bi-Dimensional Approach to Philanthropic Giving: Measuring Ambivalence in the Act of Giving Ajeet Oreg, Binghamton University; Pamela Mischen, Binghamton University; Andreas Pape, Binghamton University

Trying to do Good in the Community: The Contributions of Corporate Employee Resource Groups Justin S Lee, University of North Florida

Breaking the Isolation: Fundraisers, Informal Associations, and Professional Growth Sarah Nathan, Indiana University Lilly Family School of Philanthropy; Genevieve G Shaker, Indiana University - Lilly Family School of Philanthropy; Heather A O'Connor, IU Lilly Family School of Philanthropy; Pat Danahay Janin, IU Lilly Family School of Philanthropy

Perceived Donation Efficacy and Its Role in Individual Charitable Giving Ryall Carroll, St. John's University; Luke Kachersky, Fordham University

017-9. Public Policy, Law, & Advocacy Poster Session Participants:
Innovation Driven - A Theory of Nonprofit Sector Growth in a Transitional Society Yuan Lan, Tsinghua University

Women's Rights Advocacy in the Era of Trump Meeyoung Lamothe, University of Oklahoma; Vicki Lavastida, University of Oklahoma

017-10. Research to Practice Poster Session Participants:
Building Capacity and Sustainability within Rural Communities for Persons with Intellectual and Developmental Disabilities within a Community-Based Participatory Research Framework Nichole Guerra, The Resource Exchange

Where Do Nonprofit Researcher Publish: An Investigation of Perceptions of Nonprofit Journal Quality Fredrik O. Andersson, SPEA - IUPUI; Marlene Walk, Indiana University Purdue University Indianapolis; Jessica Knudsen, SPEA - IUPUI; Charity Scott, SPEA - IUPUI

Community Engagement, Activism, Social Justice... But What about the Academics? Daisha M Merritt, Embry-Riddle Aeronautical University

017-11. The Conference Track Poster Session The Conference Track: From Relief to Resilience: How Participants:
Helping Foundations and Nonprofits Develop Realistic Expectations and Measurable Outcomes for Community Change Initiatives Karen M. Hopkins, University of Maryland Baltimore; Amy Cohen-Callow, University of Maryland Baltimore; Megan Meyer, University of Maryland; Nicole Matteoks, University of Maryland, Baltimore

Ethics in NGOs: Response, Resilience, and Sustainability in Post-Conflict Society Jennifer A. Taylor, James Madison University; Gabrielle E Henderson, James Madison University

An Analysis of Annual Reports for Community Foundations Located in Appalachia Christine W. Cugliari, High Point University; Carson Spering, High Point University; undergraduate

Resilient and Prepared: Exploring the Disaster Mitigation Posture of the Third Sector in the New Madrid Seismic Zone Jeff Aulgur, Arkansas Tech University; Caroline Hackerott, Arkansas Tech University; Xiang Chen, Arkansas Tech University

ARNOVA: A History of Tough Leadership- as Told by Its Leaders Jamie Goodwin, Indiana University Purdue University Indianapolis; JIN AI, IU Lilly Family School of Philanthropy

Categorical Migrations as a Response to a Dominant Institutional Logics Hyunseok Hwang, Texas A&M University; Hyemin Kim, Texas A&M University

A New Perspective on the Prosocial Functions of Emotions: Gratitude and the Witnessing Effect Patrick Deyer, Indiana University - Lilly Family School of Philanthropy; Sara B Alger, University of North Carolina at Chapel Hill; Ayana Young, University of North Carolina at Chapel Hill; Christopher Oxes, University of California, San Diego

Assessing Extension Collaborations Following Hurricane Irma Angela Lindsey, University of Florida; Laurie Hurner, University of Florida; Dale Pracht, University of Florida; Shelli Rampold, University of Florida; Tara Mercurio, University of Florida

Citizen-Driven Monitoring of the Sustainable Development Goals Anita Raj Dhillon, American University

017-12. Voluntarism & Volunteering Poster Session Participants:
The Role of Technology in Promoting Civic Volunteerism: A Case Study in Hong Kong Cheryl Hiu-Kwan Chui, The University of Hong Kong; Chuk Tim, The University of Hong Kong; Chee Hon Chan, The University of Hong Kong; Ryan Ho, The University of Hong Kong; Isaac Wong, The University of Hong Kong

Volunteering in Mexico: National and International Perspectives Jacqueline Butcher, Centro de Investigación y Estudios sobre Sociedad Civil, A.C.

Volunteer Recruitment Strategies: A Systematic Literature Review and Critique Kathy Renfro, Arizona State University; Chiak Ho Hung, Arizona State University; Hyunrange Han, Arizona State University; Rodney Maehoko, Arizona State University; Tania Lizzeth Hernandez-Ortiz, Arizona State University

Volunteer Use in the Nonprofit Sector: Exploring the Impact of Volunteer Managers Jill Prior, Central Michigan University; Emma A Powell, Central Michigan University; Vickie L Edwards, Western Michigan University

Gender Gap Within Volunteering in Japan: An Application of Role Theory Megumi Kojima, Ritsumeikan University

017-13. Civil Society Poster Session Participant:
Case Study: Nonprofit Sector and its Impact on Bureaucratic Representation in China Xiaoyang Xu

017-14. Teaching and Education Poster Session Participant:
Service-Learning as Capacity Building Colton C Strawser, University of San Diego
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# Conference At-a-Glance

Please note Concurrent Sessions – Papers and Panels – will take place in rooms located throughout the hotel. Check the detailed schedule portion of the program for specific room locations.

<table>
<thead>
<tr>
<th>Time</th>
<th>Event Description</th>
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<tbody>
<tr>
<td>Thurs / 8:00 to 9:00 am</td>
<td>Poster Session; Coffee and Muffins available</td>
</tr>
<tr>
<td>Salon JK</td>
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<tr>
<td>Thurs / 9:15 am to 10:30 am</td>
<td>Opening Plenary sponsored by Ohio State University</td>
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<tr>
<td>Salon H</td>
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<tr>
<td>Thurs / 10:45 to 12:15 pm</td>
<td>1st Set of Concurrent Sessions – Papers &amp; Panels</td>
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<tr>
<td>Thurs / 12:15 pm</td>
<td>Opening Lunch &amp; Distinguished Achievement Award presentation sponsored by Indiana University Lilly Family School of Philanthropy</td>
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<tr>
<td>Salon FGH</td>
<td></td>
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<tr>
<td>Thurs / 2:00 to 3:30 pm</td>
<td>2nd Set of Concurrent Sessions – Papers &amp; Panels</td>
</tr>
<tr>
<td>Thurs / 3:45 to 5:15 pm</td>
<td>3rd Set of Concurrent Sessions – Papers &amp; Panels</td>
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<tr>
<td>Thurs / 5:30 to 6:30 pm</td>
<td>American University Reception</td>
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<tr>
<td>Salon G</td>
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</tr>
<tr>
<td>Thurs / 5:45 to 6:30 pm</td>
<td>SECTIONS MEET &amp; GREET: Come learn about all that the ARNOVA Sections have to offer and meet members of all sections. This one hour social networking opportunity is open to all current section members and anyone interested in an ARNOVA Section.</td>
</tr>
<tr>
<td>Thurs / 6:30 to 7:30 pm</td>
<td>SECTION MEETINGS: All ARNOVA Sections (except for Early Scholars who will meet Friday at 5:30 pm) will host their membership meetings. All are welcome.</td>
</tr>
<tr>
<td>Salon E</td>
<td>The Center for Nonprofit Strategy and Management Reception</td>
</tr>
<tr>
<td>Fri / 8:45 to 10:00 am</td>
<td>Plenary Session</td>
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<tr>
<td>Salon H</td>
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<tr>
<td>Fri / 10:15 to 11:45 am</td>
<td>4th Set of Concurrent Sessions – Papers &amp; Panels</td>
</tr>
<tr>
<td>Friday / 11:45 am</td>
<td>ARNOVA’s Awards Luncheon sponsored by the School of Public and Environmental Affairs, Indiana University Bloomington. Come recognize and celebrate the best work and outstanding achievements in our field(s). These include the Awards for Best Book and Best Articles, the Virginia Hodgkinson Prize, RGK Prize, Gabriel G. Rudney Memorial Award for Best Outstanding Dissertation, Al-Subaie-ARNOVA Arab Philanthropy Award, the University of Maryland Do Good Institute -ARNOVA Global Philanthropy and Nonprofit Leadership Award and the Peter Dobkin Hall History of Philanthropy Prize</td>
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<tr>
<td>Salon FGH</td>
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<tr>
<td>Fri / 2:00 to 3:30 pm</td>
<td>5th Set of Concurrent Sessions – Papers &amp; Panels</td>
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<tr>
<td>Fri / 3:45 to 5:15 pm</td>
<td>6th Set of Concurrent Sessions – Papers &amp; Panels</td>
</tr>
<tr>
<td>Fri / 5:30 to 6:30 pm</td>
<td>Early Scholars Section Membership Meeting Room 416A</td>
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<td>Room 416A</td>
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</tbody>
</table>
The RGK Center for Philanthropy and Community Service prepares the next generation of philanthropic and nonprofit leaders.

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RGK Center for Philanthropy and Community Service
Lyndon B. Johnson School of Public Affairs

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| Fri / 5:30 to 6:30 pm | Common Interest Groups (CIGs) Membership Meetings
Come learn about the various interest groups that are in formation. All are welcome to attend.
Nonprofit Finance and Financial Management Room 408
Global Issues Transnational Actors (GITA) Room 410
Critical Perspectives Room 412
Emerging Scholars on Chinese Nonprofit Research (ESCN) Room 414
NP3 Room 415A
Humanities Room 415B
Muslim Philanthropy and Civil Society Room 404
Research in Grantmaking Room 400
Civil Society in the Middle East Room 402 |
| Fri / 6:30 - 8:00 pm | Reception – sponsored by:
Bush School, Texas A&M University
OneStar Foundation
RGK Center for Philanthropy and Community Service, LBJ School, UT Austin
Hor d’oeuvres and cash bar available. |
| Sat / 9:00 to 10:30 am | 7th Set of Concurrent Sessions – Papers & Panels |
| Sat. / 10:45 to 12:15 pm | 8th Set of Concurrent Sessions – Papers & Panels |

2019 ARNOVA Conference

We wish all a safe journey home, and hope to see everyone in San Diego, November 14-16.

The Center for Nonprofits & Philanthropy at the Bush School of Government & Public Service, Texas A&M University, is proud to serve as the administrative headquarters for the 51 members of the Nonprofit Academic Centers Council (NACC).

NACC is dedicated to the promotion and networking of centers that provide research and education in philanthropy and the nonprofit sector. It supports these academic centers by providing leadership to existing centers; serving as a resource for sharing best practices; fostering collaboration among programs and centers; and advancing universities’ missions of teaching, research, and service through nonprofit studies.

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ARNOVA has put together a number of special sessions that focus on professional development at all levels. Additionally there will be 4 mini-plenary sessions that explore a number of current issues and recognize a number of ARNOVAN’s who have impacted the field and our organization.

**Writing a Successful Book Proposal**  
Room 416B  
Thursday  
2:00 pm

During this panel, editors of academic presses will discuss how to develop and write a successful book proposal.

**Succeeding in Publishing in Peer-Reviewed Nonprofit Journals**  
Salon J  
Friday  
10:15 am

During this panel, editors of leading nonprofit journals will discuss how to successfully navigate publishing in peer-reviewed academic journals.

**Succeeding in Publishing in Peer-Reviewed Public Administration & Management Journals**  
Salon D  
Thursday  
10:45 am

During this panel, editors of leading nonprofit journals will discuss how to successfully navigate publishing in peer-reviewed academic journals.

**Effective Peer Review and Article Revision: Guidance for Reviewers and Authors**  
Room 417B  
Thursday  
3:45 pm

This session will provide scholars tips on how to provide a good peer review for an article as well as guidance to authors on revise and resubmit techniques.

**SPECIAL SESSIONS FOR EMERGING SCHOLARS**

**Emerging Scholars Professional Development Workshop: Me, You, Us: #MeToo, Biases, and Prejudices and All in Between**  
Salon B  
Thursday  
2:00 pm

Intended for all members of ARNOVA. This workshop covers exploring biases, understanding power dynamics and barriers to inclusion, reflecting on cultural and societal challenges, learning multiple perspectives and experiences, creating safer spaces, and discussing how to be an effective ally or mentor.

**Emerging Scholars Professional Development Workshop: Securing External Funding and Professional Development Resources: No Longer Just Doing More with Less**  
Room 404  
Thursday  
3:45 pm

Intended for all members of ARNOVA, especially emerging scholars. This workshop covers critical aspects of securing external funding and professional development resources, including sharing experiences, identifying sources, preparing applications, soliciting feedback, securing opportunities, and maximizing benefits from them.

**Emerging Scholars Professional Development Workshop: Surviving Pre-tenure: Making the Grade**  
Room 404  
Thursday  
10:45 am

Intended primarily for assistant professors or those about to begin tenure-track positions. This workshop covers designing a research agenda, conducting research, developing productive collaborations, writing consistently, finding a balance between different professional and personal expectations, demystifying the process, and avoiding common pitfalls.

**Emerging Scholars Professional Development Workshop: Working in Academia: Still Having a Life**  
Room 408  
Friday  
3:45 pm

Intended for all members of ARNOVA, especially emerging scholars. This workshop covers finding the professional balance between research, teaching, and service, establishing healthy professional networking behavior, attempting to balance work and life, parenting or caregiving while working, and finding healthy relaxation outlets.
NONPROFIT MANAGEMENT

PHD STUDENTS

Kristin Broyhill
Research Focus: Civil society in Southern African, policy implementation, and government transition.

Melanie Chapman
Research Focus: Community health, public policy, and administrative practice.

Elizabeth Gillespie

Gabrielle Henderson
Research Focus: International nongovernmental organizations in Southern African, capacity building.

Josh Shirk
Research Focus: Nonprofit organizations, social policy, and street-level workers.

Ming Xie
Research Focus: Nonprofit management and accountability, information technology, and globalization.

NONPROFIT MANAGEMENT FACULTY
Leaders in the classroom and beyond.

Jodi Benenson

Tara Kolar Bryan

Congratulations to ARNOVA’s New President, Dr. Angela Eikenberry!
<table>
<thead>
<tr>
<th>SECTION NAME</th>
<th>EVENT DESCRIPTION</th>
<th>ROOM</th>
<th>DAY</th>
<th>TIME</th>
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<tbody>
<tr>
<td>COMMUNITY GRASSROOTS ASSOCIATION (CGA) SECTION</td>
<td>Membership Meeting</td>
<td>619</td>
<td>Thursday</td>
<td>5:30pm</td>
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<tr>
<td></td>
<td>Colloquium: Negotiating Power and Place: Integrating Critical Perspectives in Community-based Research</td>
<td>602</td>
<td>Thursday</td>
<td>10:45 am</td>
</tr>
<tr>
<td>EARLY SCHOLARS SECTION</td>
<td>Early Scholars Section Membership Meeting</td>
<td>416A</td>
<td>Friday</td>
<td>5:30 pm</td>
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<tr>
<td>GOVERNANCE SECTION</td>
<td>The Governance Section's Colloquium– Why are we still Struggling with Diversity, Inclusion, and Equity in Nonprofit Governance?</td>
<td>619</td>
<td>Friday</td>
<td>10:15 am</td>
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<tr>
<td></td>
<td>Governance Section Membership Meeting</td>
<td>614</td>
<td>Thursday</td>
<td>5:30 pm</td>
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<tr>
<td></td>
<td>Governance Section Post Conference Symposium</td>
<td>400</td>
<td>Saturday</td>
<td>1:30 pm</td>
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<tr>
<td>PRACADEMICS SECTION</td>
<td>Pracademics Colloquium: Research to Practice or Practice to Research? Considering Approaches to Research Partnerships</td>
<td>614</td>
<td>Thursday</td>
<td>3:45 pm</td>
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<tr>
<td></td>
<td>Membership Meeting</td>
<td>616B</td>
<td>Thursday</td>
<td>6:30pm</td>
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<tr>
<td>PUBLIC POLICY, POLITICS AND LAW SECTION</td>
<td>PPL. Section Colloquium: The 2017 Tax Reform and the Role of Nonprofits in Policy Formation</td>
<td>615A</td>
<td>Thursday</td>
<td>5:30 pm</td>
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<tr>
<td>SOCIAL ENTREPRENEURSHIP/ENTERPRISE SECTION (SEES)</td>
<td>Membership Meeting</td>
<td>617</td>
<td>Thursday</td>
<td>5:30pm</td>
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<tr>
<td>TEACHING SECTION</td>
<td>Pre-conference Workshop</td>
<td>615AB</td>
<td>Wednesday</td>
<td>6:30 - 9:00pm</td>
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<td></td>
<td>TEACHING SECTION COLLOQUY: Teaching the Four Facets of the Nonprofit/Public Policy Relationship</td>
<td>619</td>
<td>Saturday</td>
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<td>Membership Meeting</td>
<td>616A</td>
<td>Thursday</td>
<td>5:30 pm</td>
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<tr>
<td>THEORIES, ISSUES, AND BOUNDARIES (TIBS) SECTION</td>
<td>TIBS Colloquy: The End of Theory? The Place of Theory in Empirical Times</td>
<td>608</td>
<td>Thursday</td>
<td>2:00 pm</td>
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<tr>
<td></td>
<td>Membership Meeting</td>
<td>602</td>
<td>Thursday</td>
<td>5:30 pm</td>
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<tr>
<td>THE VALUES (VRADS) SECTION</td>
<td>Pre-conference Session: The Role of Religious and Other Local Associations in Disaster Relief Volunteering: Houston and Earlier New Orleans/Katrina Floods</td>
<td>614</td>
<td>Wednesday</td>
<td>6:30 - 8:30 pm</td>
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<td></td>
<td>VALUES (VRAD) Section Colloquium: Multinational Research on NPO Association External Impact</td>
<td>616B</td>
<td>Thursday</td>
<td>2:00 pm</td>
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<td></td>
<td>Membership Meeting</td>
<td>615B</td>
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Common Interest Groups encourage groups of individuals to come together in an organic and flexible way around shared intellectual topics or professional concerns. These groups can be created for the purpose of networking, exchange of information, development of new fields of investigation or around other emerging opportunities.

This year a number of the Common Interest Groups will host a meeting on **Friday at 5:30-6:30 pm**.  
*See below for room location*

- **Critical Perspectives**
  Room 412
- **Emerging Scholars on Chinese Nonprofit Research (ESCN)**
  Room 414
- **Global Issues Transnational Actors (GITA)**
  Room 410
- **Humanities**
  Room 415B
- **Muslim Philanthropy and Civil Society**
  Room 404
- **Nonprofit Finance and Financial Management**
  Room 408
- **NP3**
  Room 415A
- **Research in Grantmaking**
  Room 400
- **Civil Society in the Middle East**
  Room 402

Additionally, if you have questions about a CIG you will find a contact person's information below.

**ARNOVA NP3 Common Interest Group**
Roseanne M. Mirabella Ph.D.  
Seton Hall University  
mirabero@shu.edu

Nuriel Heckler  
University of Colorado Denver  
nuriel.heckler@ucdenver.edu

Billie Sandberg  
Portland State University  
billie.sandberg@pdx.edu

**Civil Society in the Middle East Common Interest Group**
Dr. Michal Almog-Bar  
The Hebrew University of Jerusalem  
michal.bar@mail.huji.ac.il

Dr. Catherine Herrold  
Indiana University Lilly Family School of Philanthropy  
cherrold@iupui.edu

**Critical Perspectives Common Interest Group**
Angela Eikenberry  
University of Nebraska at Omaha  
aeikenberry@unomaha.edu

Billie Sandberg  
Portland State University  
billie.sandberg@pdx.edu

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Refining Nonprofit Organizations

Democracy, Inclusion, and Social Change

Edited by
Angela M. Eikenberry, University of Nebraska at Omaha
Roseanne M. Mirabella, Seton Hall University
Billie Sandberg, Portland State University


Now, more than ever, with growing economic and social inequalities and ethno-nationalisms around the world, students of nonprofit and voluntary organization management need tools, methods, and case studies that enable them to critically think about how to not only cope, but also challenge and change, the environments in which they work. This book serves as a critical companion to standard nonprofit management textbooks by providing students with an opportunity to rethink unquestioned assumptions about nonprofit and voluntary organizations and their management and to challenge the status quo.

Praise for Reframing Nonprofit Organizations:

“Without question, Reframing Nonprofit Management should be the second text in any thoughtful course about nonprofit management. In addition to providing alternative insights that will help future managers and volunteers understand the realities of nonprofit organizations, Reframing Nonprofit Management will make class discussions and assignments far more interesting and useful. An enthusiastic ‘thank you’ to Eikenberry, Mirabella and Sandberg.”

—Steven Ott, University of Utah

“This is a much needed and potentially eye-opening book for scholars and students of nonprofit and voluntary organization management. Its critical perspective approach helps us be more aware of alternative assumptions, pathways, and outcomes and be more cautious adopters of management theories and tools.”

—Mary Tschirhart, The Ohio State University

Instructors: To request an examination copy, please contact orders.melvinleigh@cox.net and include your name, email address, postal address, course title, anticipated enrollment, and your textbook decision date.
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The NGO meets Civil Society: from Self-Help to Democracy

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<td>TEACHING &amp; EDUCATION</td>
<td>NACC Curricular Guidelines: Application in the Classroom</td>
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<td>Undergraduate nonprofit education: Between Institutionalization and Recruitment</td>
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<td>Action Research in Integrating Diversity and Inclusion into Nonprofit Education: Lessons from the Trenches</td>
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<td>Critical Pedagogy in the Nonprofit Classroom</td>
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<td>Reframing Nonprofit Management: Using Critical Approaches in the Classroom</td>
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<td>Teaching Section Colloquy: Teaching the Four Facets of the Nonprofit/Public Policy Relationship</td>
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<td>The Lasting Impact of Nonprofit Law Icon: Professor Evelyn Brody</td>
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<td>Engaged Learning: Ivory Tower to the Trenches</td>
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<tr>
<td>THE CONFERENCE TRACK: FROM RELIEF TO RESILIENCE: HOW PHILANTHROPY, NONPROFITS AND VOLUNTEERS BRIDGE THE GAP BETWEEN CRISIS AND SUSTAINABILITY</td>
<td>Citizen Initiatives for Global Solidarity</td>
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<td>Muslim Philanthropy During Times of Crisis</td>
<td>Salon B</td>
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<td>Community, Nonprofits, and Engagement</td>
<td>Room 417A</td>
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<td>Financial Management and Nonprofit Resilience</td>
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TIBS COLLOQUY- The End of Theory? The Place of Theory in Empirical Times  
Colloquium Room 408 Thursday 2:00pm

Government-Nonprofit Relations in Poverty Alleviation in China: Different Perspectives  
Panel Room 417A Thursday 2:00pm

Nonprofit Sustainability and Resilience  
Paper Session Room 417B Thursday 2:00pm

Nonprofit Reputation: Who Cares?  
Panel Room 417A Thursday 3:45pm

Nonprofits, Communication and Challenging Times  
Paper Session Room 417B Friday 10:15am

Nonprofits, Disasters, and Resilience  
Paper Session Room 417A Friday 10:15am

Emerging Perspectives from African NGO Leaders (Session I)  
Colloquium Room 417A Friday 2:00pm

From Relief to Resilience: Nonprofits Bridging the Gap to Address Food Insecurity, Part 1  
Panel Room 417A Friday 3:45pm

Different Perspectives on Understanding Nonprofits, Resilience, and Community  
Paper Session Room 417B Friday 3:45pm

African Philanthropy  
Colloquium Room 416B Saturday 9:00am

From Relief to Resilience: Nonprofits Bridging the Gap to Address Food Insecurity, Part 2  
Panel Room 417A Saturday 9:00am

Population Ecology and Patterns in Nonprofit Organizational Behavior  
Paper Session Room 417B Saturday 9:00am

Emerging Perspectives from African NGO Leaders (Session II)  
Colloquium Room 416B Saturday 10:45am

The Resilience and Responsiveness of Community Philanthropy  
Panel Room 417A Saturday 10:45am

Truth or Dare: Nonprofit Financial Decisions and Their Impact on the Balance Sheet  
Panel Room 417B Saturday 10:45am

VOLUNTARISM & VOLUNTEERING

Critical & Understudied Perspectives on Volunteering  
Paper Session Room 400 Thursday 10:45am

How bizarre: the bias in our knowledge on volunteering  
Lightning Research Roundtable  
Panel Room 617 Thursday 2:00pm

Volunteering and Place  
Paper Session Room 400 Thursday 2:00pm

Work and Volunteering  
Paper Session Room 400 Thursday 3:45pm

Non-Economic Benefits of Volunteering  
Paper Session Room 400 Friday 10:15am

The Contributions of Volunteers to Capacity Building in the Global South  
Panel Room 400 Friday 2:00pm

Recruitment, Retention, and Impact of Volunteering  
Paper Session Room 400 Friday 3:45pm

New Perspectives -- and New Approaches -- for Valuing Volunteers  
Panel Salon J Saturday 9:00am

Volunteers: Why They Come and How Best to Channel Them  
Paper Session Room 408 Saturday 9:00am

The Business of Volunteering: Organization Level Studies of Volunteering  
Paper Session Room 408 Saturday 10:45am
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Benjamin Clark, PhD—coproduction, urbanism, budgeting, crowdsourcing
Renee Irvin, PhD—wealth and philanthropy, nonprofit regulation, financial management
Saurabh Lall, PhD—social enterprise, impact philanthropy, program evaluation
Patricia Lambert, PhD—arts management, cultural policy
Diane Lang, JD—board governance, nonprofit legal issues
Laura Leete, PhD—poverty and social policy, labor economics
Dyana Mason, PhD—nonprofit management, advocacy
José Meléndez, PhD—community organizing and development
Nicole Ngo, PhD—health policy, public health
Eleonora Redaelli, PhD—community cultural development

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ROCKEFELLER NEWS

Congratulations to Rockefeller’s two 2018 ARNOVA Diversity Scholars, Janet Andrade and Myckelia Rose!

Susan Appe joined the Department of Public Administration and Policy as an assistant professor in Fall 2018. Dr. Appe’s research focuses on government-nonprofit relations and the dimensions and evolution of the nonprofit sector.

Jennifer Dodge was awarded tenure and promoted to associate professor. She continues as Editor of Critical Policy Studies and is currently extending her research on nonprofits and public policy in a new project about NGOs shaping the future of social and economic development in a war-torn region in Colombia.

Elizabeth Searing completed a grant-funded study on indirect rates used in contracts between New York State and nonprofit organizations.

Pamela Skripak was appointed executive director of the Institute of Nonprofit Leadership and Community Development. Pam has spent her career in the field of education, human and organizational capacity building, and program design and development both in the U.S. and abroad.

ROCKEFELLER ARNOVA CONFERENCE PRESENTERS

- Action Research in Integrating Diversity and Inclusion into Nonprofit Education: Lessons from the Trenches
  Jennifer E. Dodge, Rockefeller College
  Colloquium: See program for full list of presenters
- “Whose milk is this?” The complexities of human milk donation
  Susan Appe, Rockefeller College
  Ayelet Dreg, Binghamton University
  Jesse Ley, Arizona State University
  Elizabeth A.M. Searing, Rockefeller College
  Peter Schubert, Universität Hamburg
  Linda M. Parsons, University of Alabama
- Defining and applying critical nonprofit scholarship: What’s its nature and where is it published?
  Tracey Couls, Sheffield Hallam University
  Jennifer E. Dodge, Rockefeller College
  Angela M. Eikenberry, Univ. of Nebraska at Omaha
- Out of Balance: Accruals Manipulation and Earnings Management in Nonprofits
  Elizabeth A.M. Searing, Rockefeller College
- Nonprofits and Social Media: A Theoretical Framework
  Crystal Rachel Charles, Rockefeller College
- Building capacity without red tape? The role of support organizations for GINGOs in the US
  Susan Appe, Rockefeller College
  Allison Youatt Schnable, Indiana University
- How Social is Social Enterprise in Puerto Rico: A View through the Lens of Resource Dependency Theory
  Zakhar Berkovich, Rockefeller College
  Felix Quinones-Nieves, Rockefeller College
- Emergence and Contestation in Environmental Governance in Macarena, Colombia: A Community’s Struggle for Sustainable Development and Peace
  Jennifer E. Dodge, Rockefeller College
  Diana Trujilo, Universidad de los Andes
- The Wisdom of the Crowd(out): The Importance of Model and Context in the Relationship between Government Support and Charitable Donations
  Nathan Grasse, Carleton University
- Counter-mapping in the classroom: Counting and mapping nonprofit and voluntary organizations from critical perspective
  Susan Appe, Rockefeller College
  Susan Appe, Rockefeller College

ROCKEFELLER ARNOVA CONFERENCE PRESENTERS

- How Social is Social Enterprise in Puerto Rico: A View through the Lens of Resource Dependency Theory
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  Elizabeth A.M. Searing, Rockefeller College
  Daniel Neely, Helen Bader Institute for Nonprofit Management
- Counter-mapping in the classroom: Counting and mapping nonprofit and voluntary organizations from critical perspective
  Susan Appe, Rockefeller College
  Susan Appe, Rockefeller College
The University of Maryland’s School of Public Policy and its Do Good Institute are home to a growing group of faculty who are both respected scholars and accomplished practitioners in nonprofit leadership and philanthropy. Our faculty have recently earned distinguished awards, positions, and publications including:

- Angela Bies is Co-Editor-in-Chief, Nonprofit & Voluntary Sector Quarterly (NVSQ)
- Nathan Dietz published a 2018 NVSQ article, “Bridging or Deepening the Digital Divide: Influence of Household Internet Access on Formal and Informal Volunteering”
- Claire Dunning won ARNOVA’s 2017 Rudney Award for Best Dissertation
- Toby Egan received the 2015 best article from Review of Public Personnel Administration, won the 2017 best article in Human Resource Development Quarterly, and Sage Publications recognized Egan as the top human capital scholar
- Robert Grimm, on behalf of the School of Public Policy, won Network of Schools of Public Policy, Affairs and Administration 2017 Voinovich Public Innovation Prize for the vision and impact of the Do Good Institute and Do Good Campus
- Joannie Tremblay-Boire received the 2016 William E. Mosher and Frederick C. Mosher Award for best article in Public Administration Review

Nonprofit Leadership and Philanthropy Faculty

Join Us in Welcoming Our New Nonprofit Faculty

Angela Bies
Endowed Associate Professor of Global Philanthropy and Nonprofit Leadership; Co-Editor-in-Chief, NVSQ

Toby Egan
Faculty Director, Do Good Campus; Associate Professor

Patricia Bory
Lecturer and Director of iGive program; Former Senior Advisor, United States Department of Labor

Robert Grimm
Levenson Family Chair in Philanthropy and Nonprofit Leadership and Director, Do Good Institute

Alex Counts
Adjunct Lecturer; Founder and Former CEO, Grameen Foundation

Robert Sheehan
Lecturer; Academic Director, Executive MBA Program; author, Mission Impact

Nathan Dietz
Associate Research Scholar; former Deputy Director, National Center for Charitable Statistics

Susannah Washburn
Clinical Associate Professor; Director, College Park Scholars Public Leadership Program; Former Executive Director, White House Council on Community Solutions

M. Apolonia Calderon
Assistant Professor

Claire Dunning
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Joannie Tremblay-Boire
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Cleopatra Charles, PhD
Associate Professor
Published:
*Nonprofit Arts Organizations: Debt Ratio Does Not Influence Donation... Interest Expense Ratio Does.* The American Review of Public Administration

James Davy, PhD
Distinguished Practitioner in Residence
Project Lead: Appreciative Inquiry for Family Enrichment Centers in the Bronx and East New York

Weiwei Lin, PhD
Assistant Teaching Professor
Presented:

Jiahuan Lu, PhD
Assistant Professor
Published:

Lindsey McDougle, PhD
Associate Professor
ARNOVA Board Member at Large
Published:
"Experiential Philanthropy," Global Encyclopedia of Public Administration, Public Policy, and Governance (co-authored with C. Xu and H. J.)

Gregg G. Van Ryzin, PhD
Professor
Published:
"Expectations of end and Satisfaction with Public Services," Experiments in Public Management Research: Challenges and Contributions (co-authored with J.Y. Mo, and O. Jamaal)

Lois Warner, PhD
Assistant Teaching Professor
Presented:

Chengxin Xu, MPA
Doctoral Candidate
Presentation:
"Financing Social Missions: Essays on the Role of Commercialization in Nonprofit Social Service Organizations in the U.S."

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Taco Brandsen
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Nijmegen, Co-Editor

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Latin America & The Caribbean Regional Conference
Medellin, Colombia • July 3 - 5, 2019

Asia Pacific Regional Conference
Bangkok, Thailand • July 14 - 15, 2019

Africa Regional PhD Seminar
Johannesburg, South Africa
May 14 - 15, 2019
## WEDNESDAY, NOVEMBER, 14

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<td><strong>001. AROCSA Board Meeting</strong></td>
<td>8:00 to 5:00 pm</td>
<td>Room 408</td>
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<td><strong>002. Paarlberg Doctoral Fellows Seminar (by invitation)</strong></td>
<td>8:00 to 5:00 pm</td>
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<td><strong>003. Hager Doctoral Fellows Seminar (by invitation)</strong></td>
<td>8:00 to 5:00 pm</td>
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<td><strong>004. Millesen Doctoral Fellows Seminar (by invitation)</strong></td>
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<td><strong>005. ARNOVA Board of Directors Meeting</strong></td>
<td>9:00 to 2:00 pm</td>
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<td><strong>006. Pre-Conference Session</strong></td>
<td>2:00 to 5:00 pm</td>
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<td><strong>007. REGISTRATION OPEN</strong></td>
<td>2:00 to 5:30 pm</td>
<td>Salon JK Foyer</td>
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<td><strong>008. 2017 Diversity Scholars &amp; Leaders Professional Development Workshop (by invitation only)</strong></td>
<td>3:00 to 8:00 pm</td>
<td>Room 415A</td>
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<tr>
<td><strong>009. 2018 Diversity Scholars &amp; Leaders Professional Development Workshop (by invitation only)</strong></td>
<td>3:00 to 8:00 pm</td>
<td>Room 415B</td>
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<tr>
<td><strong>010. 2017 Undergraduate Diversity Scholars &amp; Leaders Professional Development Workshop (by invitation only)</strong></td>
<td>3:00 to 8:00 pm</td>
<td>Room 416A</td>
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<tr>
<td><strong>011. 2018 Undergraduate Diversity Scholars &amp; Leaders Professional Development Workshop (by invitation only)</strong></td>
<td>3:00 to 8:00 pm</td>
<td>Room 416B</td>
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<td><strong>012. VRADS Pre-conference Session: The Role of Religious and Other Local Associations in Disaster Relief Volunteering: Houston and Earlier New Orleans/Katrina Floods</strong></td>
<td>6:30 to 8:30 pm</td>
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Presenters:
- **David Horton Smith**, Boston College, & ICSERA
- **Norman Dolch**
- **Stephen Danley**, Rutgers-Camden University
- **Terry Henderson**, Texas Baptist Men, Houston TX

## THURSDAY, NOVEMBER, 15

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<td><strong>013. Teaching Section Pre-Conference Workshop</strong></td>
<td>6:30 to 9:00 pm</td>
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<td><strong>014. ICSERA Leaders Meeting</strong></td>
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<td><strong>015. NASPAA Standards Colloquium</strong></td>
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<td><strong>016. REGISTRATION OPEN</strong></td>
<td>7:30 to 5:30 pm</td>
<td>Salon JK Foyer</td>
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<td><strong>017. POSTER SESSION</strong></td>
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<td>Salon JK</td>
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<tr>
<td><strong>017-2. Accountability, Effectiveness, Evaluation &amp; Program Outcomes Poster Session</strong></td>
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<td>Participants:</td>
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<td>Examing Financial Health of Housing Nonprofits:</td>
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<td>Effects of State Funding Environment Hediye Kilic Gorunmek, Unt</td>
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<td>Nonprofits in the Social Impact Bond Environment Robert L. Fischer, Case Western Reserve University</td>
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<td>Outcome Evaluation of a Coordinated Community Care Network for Veterans and Their Families Marina Saitgalina, Old Dominion University</td>
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<td>Subjective Well-being for NPO Marketing and Evaluation in Japan Yohei Tanaka, Tohoku University</td>
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<td>Transforming Current Model of International Aid to Sustainable International Development: A Case Study of a Ghanaian International Nongovernmental Organization (INGO) Carissa Marie Patrone, Grand Valley State University</td>
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<td>Variation in the Efficiency of Nonprofit Community-Based Development Organizations: An Analysis of Organizational and Environmental Effects Nathaniel Wright, Texas Tech University</td>
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<td>The Role of Nonprofit Organizations in Promoting Higher Education among Latina/o Youth: The Case of Latinos in Action (LIA) of Utah Valeria Jimenez</td>
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<td>Does SROI Suit SIB in Japan? Fuminobu Mizutani, Kanto Gakuin University</td>
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<td><strong>017-3. Board &amp; Governance Poster Session</strong></td>
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<td>Governance Failures within the Nonprofit Sector: A</td>
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### 017-4. Community & Grassroots Organization (Secular & Faith-based) Poster Session

**Participants:**

The Center for FaithJustice: Continuing the Catholic service tradition, a case study
Sasha Zarins, Lilly Family School of Philanthropy; Jonathan J. Bergdoll, IU Lilly Family School of Philanthropy; Una Osili, Indiana University

A Grassroots Approach to Influencing Housing Policy: A Case Study Analysis of One DC
Aabiya Noman Baqai, University of Texas at Arlington

### 017-5. Innovation & Entrepreneurship Poster Session

**Participants:**

Incubating Community Change: Exploring the Nurturing Process in Nonprofit Networks
Kristina Hains, University of Kentucky; Bryan Hains, University of Kentucky; Craig A Talmage

Resilient Entrepreneurship: Insight from Black South African Entrepreneurs
Jennifer Madden, Carthage College; Carice Anderson, Anderson Leadership Advisory

A Policy Innovation in Hong Kong: The Role of Social Innovation and Entrepreneurship Development Fund in Fostering the Social Enterprise Sector
Chee Hon Chan, The University of Hong Kong; Cheryl Hiu-Kwun Chui, The University of Hong Kong

The Experience of Clients in Nonprofit, For-Profit, and Hybrid Organizations
Meng-Han Ho, IU Lilly Family School of Philanthropy

### 017-6. Management, Leadership & Strategy Poster Session

**Participants:**

Authenticating Leader Behavior Styles and Job Satisfaction Within Nonprofit Organizations
Kenneth Anderson Taylor, The Bush School of Government and Public Service, Texas A&M University

Bullying Behavior in Associations: Known and Unknown Toxic Players and Organizational Cultures
Craig A Tal mage; Bryan Hains, University of Kentucky; Kristina Hains, University of Kentucky

Stuck in the Middle: The Distribution of Pay in the UK Third Sector
Alasdair C Rutherford, University of Stirling; Tom McKenzie, Antalya International University

Who Gets More Corporate Support? A Study about the Relations of Arts Organizations’ Characteristics to Corporate Support
Youngseo Kim, Central Connecticut State University; Hyunjung Lee, University of Hartford

Perception of Employees on the Workplace in Public and Nonprofit Agencies
HyunSoo Kwon, UC Berkeley

Personal Values and Well-beings of Nonprofit Employees in Korea: Similarities and Differences Between Korea and USA
HaeJung Kim, West Virginia University

Non-Profit Leadership Learning: A Narrative Research Study
Anne Briggs, Northeastern University

Chinese Model of Supporting Social Organizations (SSOs): A New Framework
Hao Shi, Zhejiang University, China; Qing Miao, Zhejiang University, China

### 017-7. Collaboration & Networks Poster Session

**Participants:**

A Partnership Model of NGOs, Government and Business in Japan
Akiko Iizuka, Utsunomiya University

Healthy Men, Healthy Communities: The Role of Action Research in Facilitating Social Change
Kymberly Byrd, Vanderbilt University; Ines Palmarin, Local Initiatives Support Corporation (LISC) Boston; Yusuf Ali, Action for Boston Community Development/Mattapan United; Marcos Beleche, Codman Square Neighborhood Development Corporation; Renée Boynton-Jarrett, Division of General Pediatrics, Boston Medical Center

The Public Value of Using Social Media For Emergency Management: The Case of Hurricane Matthew
Wanzhu Shi, Texas A&M International University; Pamela Medina, University of Colorado Denver

### 017-8. Philanthropy, Fundraising & Giving Poster Session

**Participants:**

Arts Engagement, Prosocial Traits, and Prosocial Behavior
Xiaonan Kou, I U Lilly Family School of Philanthropy; Sara Konrath, Indiana University; Thalia Goldstein, George Mason University

Community Philanthropy in South Africa
Seth Jared Meyer; Rebecca Pena, Rutgers University-Newark

Competencies and Competence Development of Fundraisers: An Empirical Analysis Based on Competency-Oriented Human Resource Management
Silke Boenigk, University of Hamburg; Katarina Dobberphul, Universität Hamburg; Aaron Adrian Kreimer, University of Hamburg

The Impact of Grants from Foundations on Organization Growth
Astrid Fennerstorfer, WU Vienna

The Influences of Micro-charity’s Social Capital on Charity Participation Behavior
Ling Qian, Hubei University of Economics

Ashley Thompson, Blackbaud Institute for Philanthropic Impact

Towards a Bi-Dimensional Approach to Philanthropic Giving: Measuring Ambivalence in the Act of Giving
Ayelet Oreg, Binghamton University; Pamela Mischen, Binghamton University; Andreas Pape, Binghamton University

Trying to do Good in the Community: The Contributions of Corporate Employee Resource Groups
Justin S Lee, University of North Carolina at Greensboro; Suzie S.
Weng, University of North Florida
Breaking the Isolation: Fundraisers, Informal Associations, and Professional Growth Sarah Nathan, Indiana University Lilly Family School of Philanthropy; Genevieve G Shaker, Indiana University - Lilly Family School of Philanthropy; Heather A O'Connor, IU Lilly Family School of Philanthropy; Pat Danahey Janin, IU Lilly Family School of Philanthropy
Perceived Donation Efficacy and Its Role in Individual Charitable Giving Ryall Carroll, St. John’s University; Luke Kachersky, Fordham University

017-9. Public Policy, Law, & Advocacy Poster Session Participants:
Innovation Driven- A Theory of Nonprofit Sector Growth in a Transitional Society Yuxin Lan, Tsinghua University
Women’s Rights Advocacy in the Era of Trump Meeyoung Lamothe, University of Oklahoma; Vicki Lavastida, University of Oklahoma

017-10. Research to Practice Poster Session Participants:
Building Capacity and Sustainability within Rural Communities for Persons with Intellectual and Developmental Disabilities within a Community-Based Participatory Research Framework Nichole Guerra, The Resource Exchange
Where Do Nonprofit Publisher: An Investigation of Perceptions of Nonprofit Journal Quality Fredrik O. Andersson, SPEA - IUPUI; Marlene Walk, Indiana University Purdue University Indianapolis; Jessica Knudsen, SPEA - IUPUI; Charity Scott, SPEA - IUPUI
Community Engagement, Activism, Social Justice... But What about the Academics? Daisha M Merritt, Embry-Riddle Aeronautical University

017-11. The Conference Track Poster Session The Conference Track: From Relief to Resilience: How Participants:
Helping Foundations and Nonprofits Develop Realistic Expectations and Measurable Outcomes for Community Change Initiatives Karen M. Hopkins, University of Maryland Baltimore; Amy Cohen-Callow, University of Maryland Baltimore; Megan Meyer, University of Maryland; Nicole Mattocks, University of Maryland, Baltimore
Ethics in NGOs: Response, Resilience, and Sustainability in Post-Conflict Society Jennifer A. Taylor, James Madison University; Gabrielle E Henderson, James Madison University
An Analysis of Annual Reports for Community Foundations Located in Appalachia Christine W. Cugliari, High Point University; Carson Spering, High Point University - undergraduate
Resilient and Prepared: Exploring the Disaster Mitigation Posture of the Third Sector in the New Madrid Seismic Zone Jeff Aulgur, Arkansas Tech University; Caroline Hackerott, Arkansas Tech University; Xiang Chen, Arkansas Tech University

Arnova: A History of Tough Leadership- as Told by Its Leaders Jamie Goodwin, Indiana University Purdue University Indianapolis; JIN AI, IU Lilly Family School of Philanthropy
Categorical Migrations as a Response to a Dominant Institutional Logics Hyunseok Hwang, Texas A&M University; Hyein Kim, Texas A&M University
A New Perspective on the Prosocial Functions of Emotions: Gratitude and the Witnessing Effect Patrick Deyer, Indiana University - Lilly Family School of Philanthropy; Sara B Algoe, University of North Carolina at Chapel Hill; Ayana Younge, University of North Carolina at Chapel Hill; Christopher Oveis, University of California, Los Angeles
Assessing Extension Collaborations Following Hurricane Irma Angela Lindsey, University of Florida; Laurie Hurner, University of Florida; Dale Pracht, University of Florida; Shelli Rampold, University of Florida; Tara Mercurio, University of Florida
Citizen-Driven Monitoring of the Sustainable Development Goals Anita Raj Dhillon, American University

017-12. Voluntarism & Volunteering Poster Session Participants:
The Role of Technology in Promoting Civic Volunteerism: A Case Study in Hong Kong Cheryl Hiu-Kwan Chan, The University of Hong Kong; Chuk Tim, The University of Hong Kong; Chee Hon Chan, The University of Hong Kong; Ryan Ho, The University of Hong Kong; Isaac Wong, The University of Hong Kong
Volunteering in Mexico: National and International Perspectives Jacqueline Butcher, Centro de Investigación y Estudios sobre Sociedad Civil, A.C.
Volunteer Recruitment Strategies: A Systematic Literature Review and Critique Kathy Kenfro, Arizona State University; Chiako Hung, Arizona State University; Hyunrang Han, Arizona State University; Rodney Machokoto, Arizona State University; Tania Lizzeth Hernandez-Ortiz, Arizona State University
Volunteer Use in the Nonprofit Sector: Exploring the Impact of Volunteer Managers Jill Prior, Central Michigan University; Emma A Powell, Central Michigan University; Vickie L. Edwards, Western Michigan University
Gender Gap Within Volunteering in Japan: An Application of Role Theory Megumi Kojima, Ritsumeikan University

017-13. Civil Society Poster Session Participant:
Case Study: Nonprofit Sector and its Impact on Bureaucratic Representation in China Xiaoyang Xu

017-14. Teaching and Education Poster Session Participant:
### Thursday, NOVEMBER 15

#### 020. Critical & Understudied Perspectives on Volunteering
**Voluntarism & Volunteering**
**Paper Session**
10:45 to 12:15 pm  
**Room 400**

**Participants:**
- Emergent Groups of Spontaneous Volunteers and Its New Value for Emergency Organizations in Large-Scale Crises Jan Graw, Kiel University
- Mandela Day: Episodic Volunteering and Civic Capacity Building in South Africa Sara Compton, Kean University; Bok Jeong, Kean University
- Non-Engagement in Voluntary Action in Cross-Sectional and Longitudinal Perspective: Qualitative and Quantitative Evidence from the UK John Mohan, University of Birmingham
- Volunteering in Vietnam: Motivations and Meaning Allison R. Russell, University of Pennsylvania School of Social Policy & Practice; Phuong Anh Nguyen, PYXERA Global Consulting; Omkar A. Katta, University of Pennsylvania; Femida Handy

**Chair:**  
Sara Compton, Kean University

#### 021. NACC Curricular Guidelines: Application in the Classroom
**Teaching & Education**
**Paper Session**
10:45 to 12:15 pm  
**Room 402**

**Participants:**
- Back to the Basics: A Model for Teaching Board Meeting Skills in Nonprofit Curriculum Regan Harwell Schaffer, Pepperdine University
- Fundraiser Education in the United States: Analysis of Existing University-based Programs and Unique Training Needs Tara Mercurio, University of Florida; Jennifer Amanda Jones, University of Florida
- The Means and the End: Teaching Digital Literacy to Nonprofit Students Alicia Schatteman, Northern Illinois University

**Chair:**  
Alicia Schatteman, Northern Illinois University

#### 022. Emerging Scholars Professional Development Workshop: Surviving Pre-tenure: Making the Grade
**ARNOVA Professional Development Colloquium**
10:45 to 12:15 pm  
**Room 404**

**Presenters:**
- Cristina Balboa, Marxe School of Public and International Affairs, Baruch College-City University of New York
- Michal Almog-Bar, Hebrew University of Jerusalem
- Jodi R. Sandfort, University of Minnesota
- Stephanie L Smith, University of New Mexico

**Chair:**  
David G. Berlan, Florida State University

#### 023. Accreditation of Nonprofit Management Degree Programs
**Innovation & Entrepreneurship**
**Panel**
10:45 to 12:15 pm  
**Room 406**

**Participants:**
- Forthcoming Matthew L Hale
- Forthcoming Stuart C. Mendel
- Forthcoming Renee A. Irvin, University of Oregon

**Chairs:**
- Matthew L Hale
- Stuart C. Mendel

#### 024. Citizen Initiatives for Global Solidarity
**The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability**
**Panel**
10:45 to 12:15 pm  
**Room 408**

**Participants:**
- Ordinary Citizens or Civil Society? Questioning the Nature of Small-scale, Voluntary Development Organizations Sara Kinsbergen, Radboud University; Lau Schulpfen, Radboud University
- Citizen Initiatives as Part of Civil Society in Norway: Motivation and Engagement beyond the Establishment June Fylkesnes, University of Agder
- Citizen Initiatives for Global Solidarity: The Role of Citizen Initiatives during Crisis Hanne Haaland and Hege Wallevik, University of Agder, Norway
- Ethnographers and Modelers as Co-creators of Knowledge: Developing an Ethnographic Model of the Refugee Situation in Lesvos Erika Frydenlund, Old Dominion University; Jose Padilla, Old Dominion University; Hanne Haaland, Global Development and Planning, University of Agder; Hege Bergljot Wallevik, University of Agder

**Chairs:**
- Matthew L Hale
- Stuart C. Mendel

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**Service-Learning as Capacity Building**
*Colton C Strawser, University of San Diego*

**018. EXHIBITS OPEN**
8:00 to 5:00 pm  
Salon JK Foyer

**019. OPENING PLENARY**
9:15 to 10:30 am  
Salon H

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**Thursday, Nov. 15 10:45 am – 12:15 pm**

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**018. EXHIBITS OPEN**
8:00 to 5:00 pm  
Salon JK Foyer

**019. OPENING PLENARY**
9:15 to 10:30 am  
Salon H
Hanne Haaland, Global Development and Planning, University of Agder
Hege Bergjot Wallevik, University of Agder

Discussants:
Sara Kinsbergen, Radboud University
Lau Schulpen, Radboud University Nijmegen
Erika Frydenlund, Old Dominion University
Jose Padilla, Old Dominion University

025. Gender and Philanthropy
Philanthropy, Fundraising & Giving
Panel
10:45 to 12:15 pm
Room 410
Participants:
The Joy of Asking: An Analysis of Socioemotional Information in Fundraiser Contact Reports Maarten Bout, Indiana University Maurer School of Law; Sara Konrath, Indiana University
Gender Differences in Charitable Giving around the 2016 U.S. Presidential Election Jacqueline E. Ackerman, IU Lilly Family School of Philanthropy; Jonathan J. Bergdoll, IU Lilly Family School of Philanthropy; Debra J. Mesch, LFSOP; Una Osili, Indiana University
Gender, Social Networks, and Philanthropic Behavior among Giving Circle Participants Julia L Carboni, Syracuse University; Angela M. Eikenberry, University of Nebraska at Omaha; Jason Franklin, Dorothy A. Johnson Center for Philanthropy @ Grand Valley State University; Jessica Bearman, Independent Researcher
The gendered dimensions of high-net-worth giving for women and girls Elizabeth J. Dale, Seattle University

Chair:
Debra J. Mesch, LFSOP

026. Institutional Philanthropy: Changing Forms and Ideas
Philanthropy, Fundraising & Giving
Paper Session
10:45 to 12:15 pm
Room 412
Participants:
“The New Paradigm for Philanthropy?” George McCully, Catalogue for Philanthropy
Instrumental Philanthropy and the Problem of Institutional Design George E. Mitchell, Baruch College; Thad D. Calabrese, NYU Wagner
Institutional Philanthropy Meets Community Wealth Building: The Role of Philanthropic Foundations in Developing Community Benefit Agreements in Canada Susan D Phillips, Carleton University; Robyn Hoogendam, Carleton University
Giraffes, Cadavers and Supernovas: A Critical Examination of Foundation Metaphors Tobias Jung, The Centre for the Study of Philanthropy & Public Good, University of St Andrews

Chair:
Jamie Levine Daniel, Indiana University-Purdue University Indianapolis

027. Nonprofit Stakeholder Engagement: Sensemaking and Sensegiving
Accountability, Effectiveness, Evaluation & Program Outcomes
Paper Session
10:45 to 12:15 pm
Room 414
Participants:
Examining the Mechanisms of Client Influence on Nonprofit Services Eric Boyer, University of Texas, El Paso
Illuminating Evaluation Nonuse to Enhance Publicly Funded Program Impacts Elizabeth Ann Eckley, Indiana University of Pennsylvania
Nonprofit Online Responsiveness- An Experimental Research LIN NIE, The University of Hong Kong; Yiran Li, The University of Hong Kong
The Institutionalization of Nonprofit Indicators: GuideStar Reporting as Intentional Organizational Sensegiving Jamie Levine Daniel, Indiana University-Purdue University Indianapolis; Adam Eckerd, IUPUI-SPEA

Chair:
Jamie Levine Daniel, Indiana University-Purdue University Indianapolis

028. Charity and the State in the Liberal Tradition
Public Policy, Law, & Advocacy
Panel
10:45 to 12:15 pm
Room 415A
Participants:
On the Division of Labour between the Charity Sector and the State Matthew Harding, University of Melbourne
Why does the law promote charity? Re-visiting Matthew Harding’s Charity Law and the Liberal State Adam Parachin, University of Western Ontario
The Interconnectedness of Charity, Politics and Liberal Democracies Jennifer Beard, University of Melbourne Law School
Undemocratic non-profits in a democratic state?: the case of Canada’s public interest interveners Kathryn Chan, University of Victoria Faculty of Law

Chair:
Matthew Harding, University of Melbourne

029. Intersections of Public Policy and Philanthropy
Public Policy, Law, & Advocacy
Paper Session
10:45 to 12:15 pm
Room 415B
Participants:
Evaluating Donor-Advised Fund Regulations: The Inadvertent Effects of Potential Public Policies Dan Heist, University of Pennsylvania
Founders’ Fortunes and Philanthropy: A History of the
US Charitable Contribution Income Tax Deduction for the Entrepreneurially Wealthy Nicolas Duquette, University of Southern California

Global Evidence on Effective Design of Tax Incentives for Charitable Giving Rene Bekkers, Vrije Universiteit Amsterdam; Sigrid Hemels, Erasmus University Rotterdam; Pamela Wiepking, Erasmus University Rotterdam; Femida Handy, University of Pennsylvania

Two Models of Crowd-Out in a Networked Civil Society: Direct and Cross Crowd-Out Effects of Government Funding Ji Ma, RGK Center for Philanthropy & Community Service, and University of Texas at Austin

Chair: Kimberly Kay Wiley, University of Illinois Springfield

030. The Limits and Opportunities of becoming “Business-like”
Management, Leadership & Strategy
Paper Session
10:45 to 12:15 pm
Room 416A
Participants:
Muted Nonprofits? Examining the Effect of Managerialism on the Expressive Role of Nonprofit Organizations Ben Suykens, University of Ghent; Bert George, Erasmus University Rotterdam; Filip De Rynck, Ghent University; Bram Verschueren, University of Ghent

New Theory-Building in Nonprofit Studies: Applying Corporate Strategy Theory to Nonprofit Organizations Jennifer Kuan

Understanding Managerialism in Social Justice Nonprofit Organizations: A Conceptual Model of Discordance Lauren Willner, California State University, Northridge

Meaningfulness and Meaningful-ness Making in Contemporary Nonprofit and Public Service Organizations Robbie W. Robichau, The Bush School of Government and Public Service, Texas A&M University; Billie Sandberg, Portland State University

Chair: Jennifer Kuan

031. Management and Leadership Issues in Associations and Affiliated Organizations
Management, Leadership & Strategy
Paper Session
10:45 to 12:15 pm
Room 416B
Participants:
From Service Delivery to Management: An Investigation of Managerial Identity Michael A Walton, North Carolina State University

Moderated Commitment: Members’ Decisions Not to Give to Professional Associations Mark A. Hager

Arizona State University; Chiaiko Hung, Arizona State University

Willingness to Pay: Are Membership Dues a Substitute for Donations? Margaret F. Sloan, James Madison University; Cleopatra Charles, School of Public Affairs and Administration, Rutgers University-Newark

The Lifecycle of Multi-Site Nonprofit Affiliates Seth Jared Meyer; Long Hoang Tran, American University

Chair: Margaret F. Sloan, James Madison University

032. Community, Nonprofits, and Engagement
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability
Paper Session
10:45 to 12:15 pm
Room 417A
Participants:
The Distinctiveness of Small NPOs Working Within Communities Experiencing Multiple Disadvantage: Revisiting the Theory of Comparative Advantage Ellen Katherine Bennett, Sheffield Hallam University; Chris Dayson, Sheffield Hallam University; Christopher Damm, Sheffield Hallam University; Beth Patmore, Sheffield Hallam University

Resident Engagement and Resilience in Not-for-Profit Low Income Housing Communities Shawn Flanigan, San Diego State University

Understanding the Persistence of ‘Short-Term’ Health Crisis NGOs: The Case of Toronto’s Asian Canadian HIV/AIDS Service Organizations Jessica Ng, London School of Economics and Political Science

The Great Give and Take: A Review of Philanthropy in Native American, Alaska Native, and Native Hawaiian Communities John C. Ronquillo, University of Colorado Denver

Chair: Jaclyn Schede Piatak, University of North Carolina at Charlotte

033. Financial Management and Nonprofit Resilience
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability
Paper Session
10:45 to 12:15 pm
Room 417B
Participants:
Revenue Diversification at Public Higher Education Institutions Jessica Watts, University of North Texas

Maintaining Public Trust: The Influence of Transparency and Accountability on Donor Response to Fraud Erica Harris, Villanova University; Christine Petrovits, College of William & Mary; Michelle Yetman, The University of California - Davis

Financial Resource Drivers of Nonprofit Startup and Sustainability Fredrik O. Andersson, SPEA - IUPUI; Lewis Faulk, American University
What Happens After Surviving the Financial Scandals: An Analysis of Nonprofits Mired in Financial Fraud Charges Muhammet Emre Coskun, Andrew Young School of Policy Studies; Qiaozhen Liu, Georgia State University; Mirae Kim, Georgia State University

Chair: Daisha M Merritt, Embry-Riddle Aeronautical University, World Wide

034. Emerging Scholars Research Roundtable: Donations and Public Goods

Paper Session
10:45 to 12:15 pm
Room 418

Participants:
Do Donors Penalize Nonprofits with High Overhead Costs? A Meta-Analysis of the Donors’ Overhead Aversion Hypothesis Chiako Hung, Arizona State University; Yuan Tian, Indiana University Lilly Family School of Philanthropy
“Do Unto Others You Would Have Them Do Unto You” - Examining Charitable Giving and Religious Identity Jonathan Oxley, Florida State University
Credibility-Enhancing Displays Promote the Provision of Non-Normative Public Goods Gordon Kraft-Todd

Discussants: Jeremy Philip Thornton, Samford University
Cathleen Owens Erwin, Auburn University

035. Negotiating Power and Place: Integrating Critical Perspectives in Community-based Research

Community & Grassroots Organization (Secular & Faith-based) Panel
10:45 to 12:15 pm
Room 602

Participants:
Organizational Collaboration within Strategic Action Fields: Case Study of Nonprofits Working with Individuals in the Sex Trade Theresa Anasti, Oakland University
Participatory Philanthropy as a Springboard? Examining the Merits of Grassroots Giving Zachary David Wood, Rutgers University - Camden; Ashley Elizabeth Nickels, Kent State University; Michael D’Italia, Rutgers University-Camden
The Food Bank Revisited: Applying LatCrit to the FBO - farmworker Relationship Anna Erwin, Miami University of Ohio
The Intersection of Poverty, Community, Gender, and Microfinance in the Gambia Saul Nyrie, Virginia Tech

Chair: Ashley Elizabeth Nickels, Kent State University
Discussant: Hector R. Cordero-Guzman, Baruch College-City University of New York

036. Research-to-Practice: Leadership and Information Sources

Research to Practice
Lightning Research Roundtable (Panel)
10:45 to 12:15 pm
Room 616A
Participants:
The Organizational Transformation of Civil Society
Patricia Bromley, Stanford Graduate School of Education
Advocacy, Civic Engagement, and Social Change
David Suarez, Evans School of Public Policy and Governance
A Governance Framework for Understanding
Government-Nonprofit Relations
Nicole P. Marwell, University of Chicago; Maoz Brown, University of Chicago
Social Service Nonprofits: Navigating Conflicting Demands
Jennifer E. Mosley, University of Chicago
The Fields and Forms of Religious Organizations
Brad R. Fulton, Indiana University - SPEA
Accountability, Self-Regulation and Evaluation
Mary Kay Gugerty, University of Washington
Chair:
Jennifer E. Mosley, University of Chicago
Discussant:
Patricia Bromley, Stanford Graduate School of Education

040. The Promise and Possibilities of the New IRS 990 Data Release: First Findings
Civil Society Panel
10:45 to 12:15 pm
Room 616B
Participants:
The Impact of Nonprofit Board Composition on the Gender Pay Gap for Nonprofit Executive Directors:
Do Representative Boards Matter?
Leonor Camarena, Arizona State University; Jesse Lee, Arizona State University; Nathan Grasse, Carleton University
Positive and negative sentiment of mission statements:
Implications for donations and volunteers
Pamela Paxton, University of Texas at Austin; Kristopher Velasco, University of Texas at Austin; Robert Ressler, University of Texas at Austin; Nicholas Reith, University of Texas at Austin
A Taxonomy of Nonprofit Mergers: An Empirical Examination of Nonprofit Sizes and Types that are Likely to Form Merger Pairs
Hyunrang Han, Arizona State University; Lili Wang, Arizona State University
Nonprofits as social entities: Using the new IRS e-filer data to predict donations
Robert Ressler, University of Texas at Austin; Pamela Paxton, University of Texas at Austin; Kristopher Velasco, University of Texas at Austin; Nicholas Reith, University of Texas at Austin
Chair:
Pamela Paxton, University of Texas at Austin

041. America's Philanthropic Foundations: Authors & Editors Meet Critics
Philanthropy, Fundraising & Giving Colloquium
10:45 to 12:15 pm
Room 617
Presenters:
Thomas Adam, University of Texas at Arlington
James M. Ferris, The USC Center on Philanthropy and Public Policy
Megan E. Tompkins-Stange, University of Michigan
Chair:
Alan J. Abramson, George Mason University
Discussants:
David C. Hammack, Case Western Reserve University
Steven Rathgeb Smith, American Political Science Association
Helmut Anheier, President, Hertie School of Governance

042. Working Together to Deal with Disasters, Human Trafficking, and Sexual Assault
Collaboration & Networks Paper Session
10:45 to 12:15 pm
Room 619
Participants:
Comparing Collaboration: Many Efforts and Many Outcomes to End Human Trafficking
Annie Miller, Washburn University; AJ Alejano-Steele, Laboratory to Combat Human Trafficking; Amanda Finger, Laboratory to Combat Human Trafficking; Kara Napolitano, Laboratory to Combat Human Trafficking
Informal Collaboration and Disaster Response and Recovery by Religious Congregations
Jason Pudlo, Oral Roberts University
Public-Private Partnership Strategies in Disasters:
A Literature Review and Theory Development
Hyunrang Han, Arizona State University; Lili Wang, Arizona State University
The Effects of Gender Representation in Sexual Assault Reporting Networks
Jill Nicholson-Crotty, Indiana University; NaLette Brodnax, Harvard University; Kimberly Madsen, Indiana University
Chair:
Yuko Nishide, Tohoku University

043. Muslim Philanthropy during Times of Crisis
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability Panel
10:45 to 12:15 pm
Salon B
Participants:
Hanna Shaul Bar Nissim, Brandeis University; Shariq Ahmed Siddiqui,
Thursday, Nov. 15 2:00 pm - 3:30 pm

046. Volunteering and Place
Voluntarism & Volunteering
Paper Session
2:00 to 3:30 pm
Room 400
Participants:
Life Changes and their Influence on Change in Volunteering and Civic Engagement
Nathan E. Diets, Do Good Institute; Robert Grimm, University of Maryland
The Added Value of Local Volunteerism to Community Resilience
Benjamin J. Lough, University of Illinois at Urbana-Champaign; Thomas Bannister, United Nations Volunteers (UNV) Programme
The Effects of County-Level Social Roots on Civic Engagement
Won No, Arizona State University; Kuang-Ting Tai, SPAA, Rutgers University; David Swindell, Arizona State University
The Moderating Effect of Rurality on the Incidence and Intensity of Volunteering Behavior
Austin McCrea, Texas A&M; Suyeon Jo, Maxwell School, Syracuse University; Rebecca Nesbit, University of Georgia;

047. Undergraduate Nonprofit Education: Between Institutionalization and Recruitment
Teaching & Education
Colloquium
2:00 to 3:30 pm
Room 402
Presenters:
Roseanne M. Mirabella, Seton Hall University
Carol Brunt, University of Wisconsin-Whitewater
Tyrone Freeman, IU Lilly Family School of Philanthropy
Michelle Wooddell, Grand Valley State University
Antonella Fegan, Seton Hall University
Chair:
Peter Christian Weber, Murray State University
Discussant:
Norman A. Dolch, Retired

048. Emerging Scholars Research Roundtable: Board Governance
Paper Session
2:00 to 3:30 pm
Room 403
Participants:
Governing Board Turnover in Nonprofits: Examining the Effects of Governing Board Turnover in United Way on Nonprofit Financial Capacity
Seung-Ho An, Texas Tech University
Measure to Improve: Influence and Impact of Performance Measurement on Social Enterprises
Chen Ji, Indiana University - Lilly Family School of Philanthropy
SUPARNA DUTTA, PhD student
Discussants:
David O. Renz, University of Missouri-Kansas City
Judith R. Saidel, University at Albany, SUNY

049. History and ARNOVA Reflections on History Books, ARNOVA and the Peter Dobkin Hall Prize
Humanities
Colloquium
2:00 to 3:30 pm
Room 404
Presenters:
Dwight F. Burlingame, IU Lilly Family School of Philanthropy
Amanda Moniz, Smithsonian Institution
Patricia Rosenfield, Herbert and Audrey Rosenfield Fund
Benjamin Soskis
Jessica Elfenbein, University of South Carolina
Chair:
050. Understanding Innovation and Change in Nonprofit Human Services
Innovation & Entrepreneurship
Colloquium
2:00 to 3:30 pm
Room 406
Presenters:
Lehn M. Benjamin, IU Lilly Family School of Philanthropy
Gemma Donnelly-Coar, Trinity College-Dublin
Jennifer E. Mosley, University of Chicago
Jodi R. Sandfort, University of Minnesota
Chair:
Steven Rathgeb Smith, American Political Science Association

051. TIBS COLLOQUY: The End of Theory? The Place of Theory in Empirical Times
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability
Colloquium
2:00 to 3:30 pm
Room 408
Presenters:
Jesse Lecy, Arizona State University
Brent Durbin, Smith College
Julia L Carboni, Syracuse University
Joseph J. Galaskiewicz, University of Arizona
Thema Monroe-White, Berry College
Chair:
Brent Never, University of Missouri-Kansas City
Discussants:
Seth Jared Meyer
Jonathan Edward Beagles, Maxwell School, Syracuse University

052. Images, Bodies, and Motivations to Give
Philanthropy, Fundraising & Giving
Paper Session
2:00 to 3:30 pm
Room 410
Participants:
Active Choice Architectures: A New Mechanism to Spark more Blood Donations Meikel Soliman, Universität Hamburg
Does Fundraising Images Contribute to Gender and Racial Biases? Learnings from Fundraising Experiment Abhishek Bhati, Bowling Green State University
The Organizational and Institutional Determinants of Blood Donation: A Multilevel Study on Blood Collection Regimes in Europe Sam Gorleer, Department of Sociology, Ghent University; Piet Bracke, Department of Sociology, Ghent University; Lesley Hustinx, Ghent University
“Whose Milk Is This?” the Complexities of Human Milk Donation Susan Appe, Rockefeller College of Public Affairs and Policy, University at Albany, SUNY; Ayelet Oreg, Binghamton University
Chair:
Huafang Li, Grand Valley State University

053. Philanthropy and Religion
Philanthropy, Fundraising & Giving
Paper Session
2:00 to 3:30 pm
Room 412
Participants:
Fielding the National Study of Congregations’ Economic Practices: What We Are Learning from Studying the Finances of U.S. Faith Communities David King, Indiana University Lilly Family School of Philanthropy; Brad R. Fulton, Indiana University - SPEA; Amy Lynne Hemphill, Indiana University
Identity and Activity of Nonprofit Humanitarian Organizations: Defining and Estimating the Reach of Religious Affiliation in America and Abroad Thad S Austin, Lilly Family School of Philanthropy; David King, Indiana University Lilly Family School of Philanthropy; Amy Lynne Hemphill, Indiana University; Brad R. Fulton, Indiana University - SPEA
Normative Giving: National and Religious Norms of Charitable Giving Patricia Snell Herzog, Lilly Family School of Philanthropy, IUPUI
Chair:
Laura Littlepage, School of Public and Environmental Affairs

054. Measuring What Matters: New Data and Approaches
Accountability, Effectiveness, Evaluation & Program Outcomes
Paper Session
2:00 to 3:30 pm
Room 414
Participants:
Implementation and Effectiveness: Examining the Impact of Program Fidelity and Adaptation on Nonprofit Human Service Delivery Jessica Word, University of Nevada Las Vegas; Patricia Cook-Craig, University of Nevada Las Vegas
Panel Data Analysis in Nonprofit Studies: Embracing the Potential of Longitudinal Data Yuhao Ba, North Carolina State University; Jessica Berrett, North Carolina State University; Jason Coupet, North Carolina State University
The Influence of Network Structure on Nonprofit Use of Outcome Data Michelle D Shumate, Northwestern University
The State of Nonprofits and Philanthropy in San Diego County: A Longitudinal Analysis of the Nonprofit Sector Colton C Strawser, University of San Diego; Laura Deitrick, University of San Diego
THURSDAY, NOVEMBER 15

**Chair:**
*Nicolas Duquette*, University of Southern California

**055. Innovations in Advocacy Research Methods**
Public Policy, Law, & Advocacy
Colloquium
2:00 to 3:30 pm
Room 415A

Presenters:
*Rachel Fyall*, University of Washington
*Kevin D. Ward*, Seattle University
*Kun Huang*, School of Public Administration, University of New Mexico

**Chair:**
*David Suarez*, Evans School of Public Policy and Governance

**056. Nonprofit Corruptions of the Political Process: Dimensions of Legal Liability**
Public Policy, Law, & Advocacy
Panel
2:00 to 3:30 pm
Room 415B

Participants:
*When Soft Law Meets Hard Politics: Taming the Wild West of Nonprofit Political Involvement Lloyd Hitoshi Mayer, University of Notre Dame*

*Foreign Corruption of the Political Process through Nonprofit Instrumentalities Norman I. Silber, Yale Law School/Hofstra Law School*

*Curbing (or not) Foreign Influence on United States Political Processes through the Federal Taxation of Tax-Exempt Organizations and their Managers Johnny Rex Buckles, University of Houston Law Center*

*Power Brokers or Innocent Pawns? The Role of Charitable Organizations in Political Influence Webs Terri Lynn Helge, Texas A&M Law School*

**Chair:**
*Evelyn Brody*, Chicago-Kent Coll of Law IIT

Management, Leadership & Strategy
Panel
2:00 to 3:30 pm
Room 416A

Participants:
*Governance Values and Roles in Nonprofit Arts Organizations Roland J. Kushner, Muhlenberg College*

*Characterization, Career Trajectory, and Contributions: Understanding Systems Intelligence as a Dimension of Leadership in the Nonprofit Cultural Sector Katherine Preston Keeney, College of Charleston Arts Mgt Program; Yuha Jung, University of Kentucky*

*Systems Theory and Museum Management: Identifying, Refining, and Applying Structures and Strategies Yuha Jung, University of Kentucky; Neville Vakharia, Drexel University*

Together We Are An Ocean: Relationship Marketing and the Recruitment and Retention of Volunteers Among Arts and Culture Nonprofits B. Kathleen Gallagher, Southern Methodist University; Matt Ehlmans, The Numad Group

**Chair:**
*Roland J. Kushner*, Muhlenberg College

**058. Writing a Successful Book Proposal**
ARNOVA Professional Development
Colloquium
2:00 to 3:30 pm
Room 416B

**059. Government-Nonprofit Relations in Poverty Alleviation in China: Different Perspectives**
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability
Panel
2:00 to 3:30 pm
Room 417A

Participants:
*Government-Nonprofit Relations in Poverty Alleviation in China: A Perspective of the Street-Level Bureaucrats Zelin Xue, Shanghai Academy of Social Science; Qingqing Wang, Arizona State University; Qiang Qin, Tsinghua University of China; Qionglian Liu, Tianjin Institute of Public Administration*

*Government as the Principal Philanthropist in Poverty Alleviation in China: An Institutional Analysis Qingqing Wang, Arizona State University; Zelin Xue, Shanghai Academy of Social Science; Qiang Qin, Tsinghua University of China; Qionglian Liu, Tianjin Institute of Public Administration*

*Government-Nonprofit Relations in Poverty Alleviation in China: A Perspective of college volunteers Qiang Qin, Tsinghua University of China; Qingqing Wang, Arizona State University; Zelin Xue, Shanghai Academy of Social Science; Qionglian Liu, Tianjin Institute of Public Administration*

**Chair:**
*Qingqing Wang*, Arizona State University

**Discussant:**
*Zelin Xue*, Shanghai Academy of Social Science

**060. Nonprofit Sustainability and Resilience**
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability
Paper Session
2:00 to 3:30 pm
Room 417B

Participants:
*Starting from Scratch: Endowment Building in Charitable Nonprofits Todd Ely, University of Colorado Denver; Thad D. Calabrese, NYU Wagner*

*Beyond Campaigns: Investing in 501(C)(4) Organizations as a New Form of Resilient Political Action Margaret Post, Clark University; Gigi*
THURSDAY, NOVEMBER 15

Barsoum, Barsoum Policy Consulting; Merrill Sovner, Center on Philanthropy and Civil Society

An Examination of Nonprofit and Local Government Relationships: Evidence from Florida Counties
Jingran Sun, University of North Texas; Robert Bland, University of North Texas; Xiangyu(Dale) Li, West Texas A&M University

Are Disasters Disastrous to Nonprofit Organizations?
Investigating the Financial Implications for Nonprofits Following Hurricane Sandy
Xintong Chen

Chair:
Zakhar Berkovich, University at Albany

061. Creating Social Impact: Higher Education Institutions as Community Organizations and in Collaboration with Community Organizations
Community & Grassroots Organization (Secular & Faith-based)
Panel
2:00 to 3:30 pm
Room 602
Participants:
Using The Gardener’s Perspective to Cultivate New Projects With Nonprofits & Educators
Stephanie C. Boddie, The Pew Forum on Religion
Rebecca Padot, Misericordia University
Embracing Authenticity and Innovation: University-Community Collaboration at the Local Level
Catherine E. Wilson, Villanova University; Lia Howard, Eastern University; Templeton Honors College

Chair:
Rebecca Padot, Misericordia University

Discussant:
Catherine E. Wilson, Villanova University

062. Considerations for Collaboration and Partnership for Research to Practice
Research to Practice
Panel
2:00 to 3:30 pm
Room 614
Participants:
In Search of an Optimal Crossing: Reflection on Academic-Practitioner Collaboration in Japan
Aya Okada, Kanazawa University; Yu Ishida, Miyagi University; Masahiro Yamamoto, ADRA Japan
Guiding and Informing the Local Government – Nonprofit Relationship: A Case Study of an Cross-Sector Partnership in Loudoun County, Virginia
Mary Beth Dunkenberger, Virginia Tech; Elizabeth Allen, Virginia Tech; Liz Weaver, Loudoun County Department of Management and Budget; Shalom Black, Loudoun County VA, Dept. of Management and Budget
Academic and Practitioner Partnerships in Fundraising Research: An Action Inquiry Case Study of One Successful Partnership
Jennifer Amanda Jones, University of Florida; David L. Daniel, The Nature Conservancy

Chair:
Catherine Vrentas, Iowa State University

Discussant:
Judy Freiwirth, Nonprofit Solutions Associates

063. How Collaborative Networks Evolve and Develop
Collaboration & Networks
Paper Session
2:00 to 3:30 pm
Room 615A
Participants:
A Study on the Evolution of the Nonprofit Board Interlock
Nara Yoon, Syracuse University
Do Birds of a Feather Collaborate Together? A Longitudinal Examination of Collaborative Network Attributes, Nonprofit Engagement, and Institutional Logics
Kate Albrecht, North Carolina State University; Branda Nowell, North Carolina State University
Homophily and Competition Within Networks: Implications for Community Long-Term Care Implementation
Li-Chuan Liu, National Taiwan University; Li-Chuan Liu, National Taitung University
Lost in the Fray: How Network Development Processes Influence Network Outcomes in a Rural Child Education Development Regional Network
Donna Sedgwick, Virginia Tech; Robin Hargroder Lemaire, Virginia Tech; Jessica Wirgau, Community Foundation of the NRV

Chair:
Jason Pudlo, Oral Roberts University

064. Resourcing Strategies and Power Dynamics in Collaboration
Collaboration & Networks
Paper Session
2:00 to 3:30 pm
Room 615B
Participants:
A Study of Cross-Sector Collaboration for Homeless Medical Services: The Costs of Public Service Collaboration to Nonprofit Organizations
HeeSoun Jang; Jesus N. Valero, University of Utah; Federickia Washington, University of North Texas; jihoon jeong, University of North Texas
Michelle Hei Yan Shum, Hong Kong Baptist University
How Do You Set the Stage? Resourcing in the Early Stages of Collaboration
Donbi Seo, University of Minnesota; John Bryson, University of Minnesota; Barbara Crosby, University of Minnesota
Power and Resource Exchange in Collaborative Networks: Evidence from Local Health Systems in Honduras
Jade Wong, School of Social Service
065. NGOs, Advocacy and the Environment

Chair: Jessica E. Sowa, University of Baltimore

Participants:
- A Conceptual Typology of NGO Roles in Environmental Participatory Processes: Itay Greenspan, Hebrew University of Jerusalem; Galit Cohen-Blankshtain, Hebrew University of Jerusalem; Yinnon Geva, Hebrew University of Jerusalem
- Explaining development of eNGOs in China: Chenyang He
- Environmental Treaty Laggards and Domestic Pressure Points: Christiana Parr, University of Washington, Seattle
- Mobilizing Political Voice: How do Faith-Based and Secular NGOs Inform and Challenge their Constituencies?: Paul J. Nelson, University of Pittsburgh

Chair: Itay Greenspan, Hebrew University of Jerusalem

066. VRADS SECTION LIGHT SIDE SESSION: Multinational Research on NPO Association External Impact

Chair: Lucas C.P.M. Meijs, Erasmus University Rotterdam

Participants:
- The Contribution of Belgian Grassroots Migrant Organizations for the Provision of Services to People in Poverty: A Network Perspective: Sylvie van Damme, Antwerp University; Peter Raeymaeckers, Universiteit Antwerpen
- Internationalization of Chinese NPOs/NGOs for Greater Impact: An Emerging Social Field: CHAO WANG, TSINGHUA UNIVERSITY & SAVE THE CHILDREN CHINA PROGRAM
- Review of Recent Research on How Interest Groups and Activist Associations Affect USA National Governance and Why David Horton Smith, BOSTON COLLEGE, & ICSERA

Chair: David Horton Smith, BOSTON COLLEGE, & ICSERA

Discussant: Marty Sulek, Indiana University

067. How bizarre: the bias in our Knowledge on Volunteering

Voluntarism & Volunteering Lightning Research Roundtable (Panel)

2:00 to 3:30 pm

068. What's Up with Diversifying our Boards? We know it makes a Difference

Chair: Paloma Raggo, Carleton University

Participants:
- Achieving Diversity and Inclusion in Nonprofit Governance: Kelly M. LeRoux, University of Illinois at Chicago
- Decomposing the Impact of Leadership Diversity Among Nonprofit Organizations: Ruth S. Bernstein, University of Washington Tacoma; Chris Fredette, University of Windsor
- Looking Through the Lens of Leadership: The Challenges of Curating Diverse Nonprofit Boards: Emily Ashby, Utah Microloan Fund
- The Difference in Male and Female Leaders in Member-Serving Nonprofit Organizations: Jill Nicholson-Crotty, Indiana University; Beth Gazley, Indiana University-Bloomington; Lauren Dula, Binghamton University, SUNY

Chair: Paloma Raggo, Carleton University

069. Emerging Scholars Professional Development Workshop: Me, You, Us: #MeToo, Biases, and Prejudices and All in Between

ARNOVA Professional Development Colloquium

2:00 to 3:30 pm
Salon B
Thursday, Nov. 15 3:45 pm - 5:15 pm

070. Work and Volunteering
Voluntarism & Volunteering
Paper Session
3:45 to 5:15 pm
Room 400
Participants:
Time is Indeed a Scarc Resource – A Re-examination of the Relationship between Time Spent on Paid Work and Volunteering
Hans-Peter Y. Qvist, Aalborg University, Dept. of Sociology and Social Work
Volunteering as a Source of Conflict or Enrichment for Work: The Role of Employer Support
Zahir I Latheef
What do Olympic/Paralympic Volunteers Look For? Implications for the 2020 Tokyo Olympic/Paralympic Games
Naoto Yamauchi, Osaka University
Whatever is Easiest? Difference-Making in the Gig Volunteer Imaginary
Jillian Crocker, SUNY Old Westbury

Chair:
Hans-Peter Y. Qvist, Aalborg University, Dept. of Sociology and Social Work

071. Action Research in Integrating Diversity and Inclusion into Nonprofit Education: Lessons from the Trenches
Teaching & Education
Colloquium
3:45 to 5:15 pm
Room 402
Presenters:
Andrew Charles Schoeneman, University of Richmond
Roseanne M. Mirabella, Seton Hall University
Anna Erwin, Miami University of Ohio
Zita Dixon, Brandeis University

Chair:
Jennifer Amanda Jones, University of Florida

Discussants:
Jennifer A. Wade-Berg, Kennesaw State University
Maureen Emerson Feit, Seattle University
Jennifer E. Dodge, University of Albany, SUNY
Heather L. Carpenter, Notre Dame of Maryland University
Jodi Benenson, University of Nebraska Omaha

072. Emerging Scholars Research Roundtable: Education and Healthcare
Paper Session
3:45 to 5:15 pm
Room 403
Participants:
“It’s Not Your Everyday Classroom”: A Qualitative Analysis of Student Experiences in School-based Enterprise
Kimberly Byrd, Vanderbilt University
David Diehl, Vanderbilt University
Service-Learning as Capacity Building: An Evaluation of Applied Projects Effect on Program Sustainability
Colton C Strawser, University of San Diego
The Impact of Medicaid Expansion on the Survival of Nonprofit Hospitals
Rui Wang, American University

Discussants:
Jeff Aulgur, Arkansas Tech University
Teresa D Harrison, Drexel University

ARNOVA Professional Development Colloquium
3:45 to 5:15 pm
Room 404
Presenters:
Julia I Carboni, Syracuse University
Kelly M. LeRoux, University of Illinois at Chicago
Laurie E. Paarberg, Indiana University - Lilly Family School of Philanthropy

Chair:
Ashley E. English, Texas Christian University

074. Innovation and Collaboration across Sectors
Innovation & Entrepreneurship
Paper Session
3:45 to 5:15 pm
Room 406
Participants:
Partnering for Success: A Systematic Review and Research Agenda on the Performance of Nonprofit-Firm Collaboration
Gabi Spitz, Radboud University
Hubert Korzilius, Radboud University
Opportunities for Cooperative, Open Innovation among Rivals
Jennifer Kuan
Generating Social Entrepreneurship: A Survey of Social Business Incubators
Rhonda Phillips, Purdue University
Patsy Kraeger, Georgia Southern University

Chair:
George McCully, Catalogue for Philanthropy

076. Donation and Fundraising Strategy Studies
Philanthropy, Fundraising & Giving
Paper Session
3:45 to 5:15 pm
Room 410
Participants:
Fundraising Efficiency and Financial Capacity Performance in Nonprofits in the U.S.
Kuang-Ting Tai, SPAA, Rutgers University
Jongmin Shon, Rutgers University
Geography as an Effective Segmentation Approach for Nonprofit Donation Strategy through Spatial Demography
Steven Bauer, Pepperdine University
Alice Labban, Pepperdine University
Robert Shearer, Pepperdine University
Getting by with a Little Help from My Friends: The Cost-Effectiveness of Using Professional Solicitors to Raise Nonprofit Revenue
Christopher Prentice.
University of North Carolina Wilmington; Nicole Geczi, University of North Carolina Wilmington; Jeffrey Brudney, University of North Carolina Wilmington

Lift and Shift: The Effect of Fundraising Interventions in Charity Space and Time
Kimberley Scharf, University of Birmingham; Sarah Smith, University of Bristol; Mark Ottoni-Wilhelm, Indiana University Purdue University Indianapolis

Chair: Michael D. Layton, Independent Researcher

077. Opportunities and Challenges: Experiments in Nonprofit and Philanthropy Research
Philanthropy, Fundraising & Giving Panel
3:45 to 5:15 pm
Room 412

Participants:
Ordinal Representativeness: Female Public Leaders and Individual Giving Decisions Huafang Li, Grand Valley State University

Breaking the Starvation Cycle in Nonprofits - A Lab Experiment Yuan Tian, Indiana University Lilly Family School of Philanthropy; Chiako Hung, Arizona State University; Peter Frumkin, University of Pennsylvania

Does Giving Tuesday Lift or Shift Year-end Charitable Giving? Danielle L. Vance-McMullen, University of Memphis

Sector Information and Legitimacy for Social Enterprises: Insights from An Experiment Chengxin Xu, Rutgers University-Newark

Chair: Sara Konrath, Indiana University

Discussant: Sara Konrath, Indiana University

078. Governance and Accountability: Audits, and Evaluation
Accountability, Effectiveness, Evaluation & Program Outcomes Paper Session
3:45 to 5:15 pm
Room 414

Participants:
Influence of State Auditing Regulations on Nonprofit Financial Security Saerim Kim, University of Kentucky; Andrew Alfred Sullivan, University of Kentucky

The State Performance Audit: Another Tool for Nonprofit Accountability Joanne G. Carman, University of North Carolina at Charlotte

Governance Vulnerabilities and Risk Assessment: A Red Cross Case Study Part II Christopher Corbett, Independent Researcher

The Role of Evaluations in Limiting Con CONSTRAINTing Effects of Funding Volatility David A Bell, Savannah State University

Chair: Linda Sugin, Fordham University School of Law

081. Maximizing the Impact of Nonprofit Organizations: From Relief to Resilience through Strategic Leadership
Management, Leadership & Strategy Colloquium
3:45 to 5:15 pm
Room 416A

Presenters: William F Meehan, Stanford University Graduate School of Business
**Tim Hanstad**, Landesa, Chandler Foundation  
Chair:  
**Kim Starkey Jonker**, King Philanthropies

**082. Views from the Vanguard of Social Entrepreneurship and Enterprise Funding: Lessons Learned and Implications Moving Forward**  
Innovation & Entrepreneurship  
Paper Session  
3:45 to 5:15 pm  
Room 416B

Participants:  
Does Crowdfunding Benefit Social Entrepreneurship?  
**Wendy Chen**, George Mason University; **Alan J. Abramson**, George Mason University  
Field Configuring Events as Sites of Hybridization: Accounts of Impact Investing Conferences  
**Kirsten Andersen**, University of Illinois at Chicago  
Inhabiting Parallel Universes: Impact Investors’ and Nonprofits’ Separate Worlds and Implications for Delivering Social Impact  
**Bronwen Mary Dalton**, University of Technology Sydney  
Why do Different Regions have different Approaches to Foreign Direct Investment: An exploratory study of West Vs East’ Investments in Nigeria  
**Mukhtar Abubakar Yusuf**, Mukhtar Abubakar Yusuf

Chair:  
**Wendy Chen**, George Mason University

**083. Nonprofit Reputation: Who Cares?**  
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability  
Panel  
3:45 to 5:15 pm  
Room 417A

Participants:  
Natural disasters and charitable giving: Do religious charities have an edge?  
**Joannie Tremblay-Boire**, University of Maryland, College Park; **Aseem Prakash**, University of Washington, Seattle  
Co-evolving ideas and institutions in NGO accountability: Toward a learning approach of self-education and self-governance in collective self-regulation  
**Stefan Hielscher**, University of Bath; **Jan Winkin**, Martin Luther University Halle-Wittenberg; **Ingo Pies**, Martin Luther University Halle-Wittenberg  
Understanding nonprofits’ corporate volunteering collaborations  
**Hanna Schneider**; **Michaela Neumayr**, WU Vienna  
Reputation star-ratings, does it affect how we think about nonprofits?  
**Carolin Johanna Waldner**, University of Hamburg; **Jurgen Willems**, Hamburg University

Chair:  
**Jurgen Willems**, Hamburg University  
Discussants:  
**Carolin Johanna Waldner**, University of Hamburg  
**Aseem Prakash**, University of Washington, Seattle

**084. Effective Peer Review and Article Revision: Guidance for Reviewers and Authors**  
ARNOVA Professional Development  
Colloquium  
3:45 to 5:15 pm  
Room 417B

**085. Emerging Scholars Research Roundtable: Organizational and Sectoral Behavior**  
Paper Session  
3:45 to 5:15 pm  
Room 418

Participants:  
Linking Green Nonprofit Density to Local Governments’ Climate Change Adaptation Efforts  
**Yuan (Daniel) Cheng**, Humphrey School of Public Affairs, University of Minnesota; **James Farmer**, Indiana University School of Public and Environmental Affairs  
Life Cycle of Multi-Site Nonprofit Affiliates  
**Seth Jared Meyer**, Modeling Recessionary Adaptation in The Nonprofit Sector  
**Lilli Shaffer**, American University

Discussants:  
**Alicia Schatte man**, Northern Illinois University  
**Joseph J. Galaskiewicz**, University of Arizona

**086. Muslim-American Nonprofits and Philanthropy**  
Community & Grassroots Organization (Secular & Faith-based)  
Colloquium  
3:45 to 5:15 pm  
Room 602

Presenters:  
**Shariq Ahmed Siddiqui**, Association for Research on Nonprofit Organizations and Voluntary Action  
**Sabith Khan**, California Lutheran University  
**Rafeel Wasif**, University of Washington, Seattle  
Chair:  
**Shariq Ahmed Siddiqui**, Association for Research on Nonprofit Organizations and Voluntary Action

**087. PRACADEMICS SECTION COLLOQUIUM: Research to Practice or Practice to Research? Considering Approaches to Research Partnerships**  
Research to Practice  
Colloquium  
3:45 to 5:15 pm  
Room 614

Presenters:  
**Jasmine Johnson**, George Washington University  
**Genevieve G Shaker**, Indiana University - Lilly Family School of Philanthropy  
**Allison R. Russell**, University of Pennsylvania School of Social Policy & Practice  
Chair:  
**Emma A Powell**, Central Michigan University  
Discussant:  
**Georgina E Winfield**, St. Luke's University Health Network
### 088. Developing a Regional Data Nonprofit Ecosystem in Austin, Texas: From Community Indicators to Measuring Impact

Collaboration & Networks
Colloquium
3:45 to 5:15 pm
Room 615A

**Presenters:**
- Semonti Basu, Michael and Susan Dell Foundation
- Jesse Simmons, St. David’s Foundation
- Reyda Taylor, Mission Capital

**Chair:**
R. Patrick Bixler, University of Texas, RGK Center for Philanthropy and Community Service

**Discussant:**
Marisa Zappone, Mission Capital

### 089. The NGO meets Civil Society: from Self-Help to Democracy

Community & Grassroots Organization (Secular & Faith-based)
Paper Session
3:45 to 5:15 pm
Room 615B

**Participants:**
Hybrid Organizations in the Governance Dynamics of the Seoul Metropolitan Area of Korea
- Byung Hoe Min, Florida State University; Ralph S. Brower, Florida State University

NGOs as Vehicles for Democracy: The Case of
- Maria Veronica Elias, University of Texas at San Antonio; Jennifer Alexander, University of Texas at San Antonio

The Spatial Stories of Nonprofit Organizations
- Dominik Karner, WU Vienna; Florentine Maier, WU Vienna University of Economics and Business

Understanding Grassroots Associations Through Emerged Grassroots Self-Help Groups Among Chinese Lost-Child Parents
- Ximeng Chen, Binghamton University

**Chair:**
Margaret Post, Clark University

### 090. Social Capital

Civil Society
Paper Session
3:45 to 5:15 pm
Room 616A

**Participants:**
Activist Coalitions and the Third Sector: Building the Civic Capacities and Organizational Social Capital of Community-Based Organizations
- Sean Young, Loyola University Chicago

The Role of Civil Society Organizations for Integration and Tolerance
- Susanne Wallman Lundassen, Ersta Skoland University College; Lars Tragardh, Ersta Skandal University College

NGOs Building Social Capital: Contact, Discrimination, and Cooperation
- Ana Bracic

**Chair:**
Minerva Bediako

### 091. The State of Nonprofit Theory

Civil Society
Colloquium
3:45 to 5:15 pm
Room 616B

**Presenters:**
- Rikki Abzug, Ramapo College
- Richard Steinberg
- Megan LePere-Schlopo, The Ohio State University
- Rebecca Nesbit, University of Georgia
- James M. Mandilberg
- Julie A Langer, Northern Illinois University
- Elizabeth A. Castillo, Arizona State University
- Michael P. Moody, Grand Valley State University

**Chairs:**
- Curtis Child, Brigham Young University
- Eva Witesman, Brigham Young University

### 092. Developing Institutional Understanding of Social Entrepreneurship and Enterprise

Innovation & Entrepreneurship
Paper Session
3:45 to 5:15 pm
Room 617

**Participants:**
A Country-Level Analysis of Institutional Arrangements Around Social Entrepreneurial Activities
- Ahreum Han, Florida State University; Boyie Kim, Florida State University; Sung Eun Lee, Florida State University

A Multi-Level Framework for Understanding Institutional Influences on Social Enterprise
- Janelle Kerlin, Andrew Young School of Policy Studies

Impacts of Compatibility and Incompatibility Between Competing Institutional Logics and Organizational Identities on Venture Philanthropy Practice
- Tamaki Onishi, University of North Carolina at Greensboro

**Variations**
- Tamaki Onishi, University of North Carolina at Greensboro

**Chair:**
Ryall Carroll, St. John’s University

### 093. Watching Over What We Know and How We Practice

Boards & Governance
Paper Session
3:45 to 5:15 pm
Room 619

**Participants:**
A Performative View on Organizational Ownership
- Stephanie Maas, Erasmus Universiteit

At Ground Zero: Nonprofit Leaders’ Knowledge and Application of Fiduciary Duties
- Crystal Trull, University of San Diego

Nonprofit CEO Power and Multiple Boards: Their...
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The Journal of Muslim Philanthropy & Civil Society is a biannual, peer-reviewed, open access journal that focuses on the broad scope of Muslim philanthropy and civil society. The terms “Muslim” and “philanthropy” are defined broadly to be inclusive of cutting-edge research from across the world and disciplines, and the journal’s editorial focus is to showcase the dynamic practice and understanding of Muslim prosocial action. The journal seeks original academic research examining Muslim nonprofit, philanthropic, and voluntary action and provides a forum for researchers to publish timely articles from a variety of disciplinary perspectives.

Published each May and November, the journal is sponsored by the Center on Muslim Philanthropy and the Lilly Family School of Philanthropy at Indiana University.

Keywords: Education, History, Islamic Ethics, Muslim Studies, Nonprofit Studies, Philanthropy, Political Science, Prosocial Action, Religious Studies, Volunteer Studies

Learn more at bit.ly/iup-jmp.

Philanthropy & Education publishes interdisciplinary works which examine prosocial voluntary actions benefitting education. The journal’s mission is to advance scholarship in and inform practice around philanthropy, broadly defined, including but not limited to fundraising, volunteerism, civic engagement, alumni relations, corporate social responsibility, and prosocial behavior development. As such, Philanthropy & Education publishes empirical and scholarly studies that are written in a way that is accessible to practitioners across the spectrum of disciplinary perspectives with a clear implication for practice.

Publishing semiannually each May and November, Philanthropy & Education is a peer-reviewed scholarly journal sponsored by Teachers College, Columbia University.

Keywords: Anthropology, Economics, Education, Humanities, Management, Philanthropy, Political Science, Sociology, Prosocial Action, Volunteer Studies

Learn more at bit.ly/iup-ped.
### Effects on Governing Board Role Fulfillment

**Kathryn Yandell, North Carolina State University**

Understanding Voluntary Participation in Governance Accreditation Regimes

**Nathan Grasse, Carleton University; William A. Brown, Texas A&M University; Susan D Phillips, Carleton University**

Chair: **Marilyn A. Chorman**, Weatherhead School of Management

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<td>104</td>
<td>REGISTRATION OPEN</td>
<td>7:30 to 5:30 pm</td>
<td>Salon JK Foyer</td>
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<td>105</td>
<td>MEMBERSHIP MEETING</td>
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<td>Salon K</td>
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<td>106</td>
<td>EXHIBITS OPEN</td>
<td>8:00 to 5:00 pm</td>
<td>Salon JK Foyer</td>
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<td>107</td>
<td>PLENARY</td>
<td>8:45 to 10:00 am</td>
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### Nonprofit Starvation Cycle: Empirical Evidence and Avenues for Future Research on Nonprofit Overhead

Management, Leadership & Strategy Colloquium

**Jesse Lecy**, Arizona State University

**Elizabeth A.M. Searing**, University at Albany, SUNY

**Peter Schuber**, Universität Hamburg

**Linda M. Parsons**, University of Alabama

Chair: **Mark A. Hager**, Arizona State University

Discussant: **Silke Boenigk**, University of Hamburg

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<td>094</td>
<td>The Nonprofit Starvation Cycle: Empirical Evidence and Avenues for Future Research on Nonprofit Overhead</td>
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### Section Meet & Greet

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<td>095</td>
<td>SECTION MEET &amp; GREET</td>
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<td>096</td>
<td>TIBS Section Membership Meeting</td>
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<td>097</td>
<td>Governance Section Membership Meeting</td>
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<td>098</td>
<td>Public Policy, Politics and Law Section Membership Meeting</td>
<td>6:30 to 7:30 pm</td>
<td>Room 615A</td>
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<td>099</td>
<td>Values, Religion, Altruism and Drawbacks (VRADS) Membership Meeting</td>
<td>6:30 to 7:30 pm</td>
<td>Room 615B</td>
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<td>100</td>
<td>Teaching Section Membership Meeting</td>
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<td>Pracademics Section Membership Meeting</td>
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<td>102</td>
<td>SEES Section Membership Meeting</td>
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<td>103</td>
<td>Community Grassroots Association Section Membership Meeting</td>
<td>6:30 to 7:30 pm</td>
<td>Room 619</td>
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### Nonprofit Graduate Programs: Meeting the Needs of the Sector

Teaching & Education Paper Session

10:15 to 11:45 am Room 402

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<td>Fostering Future Responsible Leaders Through Overseas Service Learning Programs <strong>Ngai-ven Fontane Lau, City University of Hong Kong; Yuet-ngor Mary Pang, City University of Hong Kong</strong></td>
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<td>Stipended Volunteers’ Self-efficacy and Learning: An AmeriCorps Study <strong>Yinglin Ma, The Ohio State University; Mary Tschirhart, The Ohio State University</strong></td>
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Chair: **Margaret F. Sloan**, James Madison University

### Non-Economic Benefits of Volunteering

Voluntarism & Volunteering Paper Session

10:15 to 11:45 am Room 400

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**Friday, Nov. 16 10:15 am – 11:45 am**

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<td>Fostering Future Responsible Leaders Through Overseas Service Learning Programs <strong>Ngai-ven Fontane Lau, City University of Hong Kong; Yuet-ngor Mary Pang, City University of Hong Kong</strong></td>
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<td>Stipended Volunteers’ Self-efficacy and Learning: An AmeriCorps Study <strong>Yinglin Ma, The Ohio State University; Mary Tschirhart, The Ohio State University</strong></td>
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**62 ARNOVA’S 47TH ANNUAL CONFERENCE**
Comparing Curricula of the Nonprofit Management and Philanthropic Sector Programs (NMPS) in South Korea and the U.S. Sung-Ju Kim, NC State University; Bok Jeong, Kean University

How Truly “Nonprofit” are Nonprofit Graduate Programs? The Faculty Perspective Jessica E. Sowa, University of Baltimore

Chair: Jessica E. Sowa, University of Baltimore

110. Possibilities and Limitations of Commercialization in Social Ventures
Innovation & Entrepreneurship
Paper Session
10:15 to 11:45 am
Room 404

Participants:
Commercialization and the Financial Performance of Human Service Nonprofits: A Latent Growth Modeling Approach Junghee Bae, University of Georgia
Nonprofit for Sale? Determinants of Commercial Behavior in Nonprofit Organizations Ben Suykens, University of Ghent; Bert George, Erasmus University Rotterdam; Filip De Ryne, Ghent University; Bram Verschuere, University of Ghent
The Marginal Market Value of Nonprofitness Eva Witesman, Brigham Young University; Curtis Child, Brigham Young University
Marching to a Different Tune: Morality and Agency Among China’s Grassroots NGOs Within the Marketization Trend Shijing Zhang, Indiana University Bloomington

Chair: Marcus Lam, University of San Diego, School of Leadership and Education Sciences

111. Emerging Scholars Professional Development Workshop: Career choices: Escaping the Bermuda Triangle
ARNOVA Professional Development Colloquium
10:15 to 11:45 am
Room 408

Presenters:
Abhishek Bhati, Bowling Green State University
Yuan (Daniel) Cheng, Humphrey School of Public Affairs, University of Minnesota
Peter Frumkin, University of Pennsylvania
Joannie Tremblay-Boire, University of Maryland, College Park

Chair: Jodi Benenson, University of Nebraska Omaha

112. Social Shifts, Shocks, and Giving Patterns
Philanthropy, Fundraising & Giving
Paper Session
10:15 to 11:45 am
Room 410

Participants:
From Control to Consolidation: China’s Framework for Foreign NGOs and Foundations in its Second Stage Mark Sidel, University of Wisconsin-Madison
Gendered Giving: Board Composition and Funding of Women and Girl Serving Organizations Lauren Dula, Binghamton University, SUNY
Rage Giving and Civic Engagement: A Behavioral Shift in Online Giving Jennifer A. Taylor, James Madison University; Katrina Miller-Stevens, Colorado College; Jeron Baker, James Madison University; Maddison Lee, Colorado College

Chair: Brittany Keegan, VCU

113. Transnational Perspectives on Philanthropy
Philanthropy, Fundraising & Giving
Paper Session
10:15 to 11:45 am
Room 412

Participants:
A Multinational Comparison of Giving and Volunteering: A Fuzzy-set analysis of OECD 25 countries Sohyun Park, Yonsei University
Crossing the Language Barrier: Cultural Differences in Charitable Giving Oto Potuka, Center for Philanthropy Studies, University of Basel; Sophie Hersberger, Center for Philanthropy Studies (CEPS)
The Reciprocal Effects of Looking Good and Doing Good: Prosocial Behaviors and Attractiveness Sara Konrath, Indiana University; Femida Handy, University of Pennsylvania

Chair: Richard Steinberg

114. Evaluation and accountability in the transnational NGO sector
Accountability, Effectiveness, Evaluation & Program Outcomes
Paper Session
10:15 to 11:45 am
Room 414

Participants:
Addressing Complexity in International Non-Governmental Organizations: Improving Evidence and Practice Kathryn Hendren, George Washington University
Doing Accountability Differently (1) Elena McCollim, University of San Diego
Measuring Impact: Can Codes of Conduct Encourage Impact Measurement among NGOs? Mary Kay Gugerty, University of Washington; George E. Mitchell, Baruch College; Francisco J Santamarina, Evans School of Public Policy & Governance
The Relationship Between Capacity, Evaluation, and Types of Nonprofit Accountability  
Tara K. Bryan, University of Nebraska at Omaha; Gabrielle E Henderson, James Madison University

Chair:  
Adam Eckerd, IUPUI-SPEA

115. Do You See What I See?  
Boards & Governance  
Paper Session  
10:15 to 11:45 am  
Room 415A

Participants:  
Nonprofit Governance: What’s Political Science Got to Do With It? Judith L. Millesen; Joanne G. Carman, University of North Carolina at Charlotte

On the Same Page: How Differences Between Managers and Board Chairs Can Lead to Organizational Innovation Jurgen Willems, Hamburg University; Patrick Valeau, University of Reunion

The Impact of Board Performance Assessment on Nonprofit Governance and Organization Effectiveness Yvonne D. Harrison, Luther College; Vic V. Murray, University of Victoria, Canada

Examining Nonprofit Executive Director – Board Relations in Two Countries as they Relate to Perceptions of Board Effectiveness: Executive Director Perspectives Michael Ford, University of Wisconsin-Oshkosh; Douglas Ihrke, Helen Bader Institute for Nonprofit Management

Chair:  
Linda M. Parsons, University of Alabama

116. Data for Research: State of the U.S. Nonprofit Sector  
Public Policy, Law, & Advocacy  
Colloquium  
10:15 to 11:45 am  
Room 415B

Presenters:  
Jesse Lecy, Arizona State University

Brice McKeever, Urban Institute

Lester Milton Salamon, Johns Hopkins University

Barbara Rosen, Nonprofit Finance Fund

Chair:  
Alan J. Abramson, George Mason University

117. Co-Production for the Public Benefit  
Management, Leadership & Strategy  
Paper Session  
10:15 to 11:45 am  
Room 416A

Participants:  
The Role of Non-Profit Organizations in the Co-Production of Welfare Services: A Systematic Literature Review Ola Segnestam Larsson, Ersta Sköndal Bräcke University College

Possibilities and Limitations of Coproduction in the Framework of Social Impact Bonds as Outcome-Based Contracts for Scaling up Evidence-Based Services Takayuki Yoshioka, Okayama University

The Disaggregation and Re-aggregation of Social Services in Light of Hybridity James M. Mandisberg

How NYS Congregations are Bridging the HIV-AIDS Gap from the Late Nineties Until Now Joyce Keyes Williams, California State University East Bay

Chair:  
Alisa Moldavanova, Wayne State University

118. New opportunities for nonprofit leadership development  
Management, Leadership & Strategy  
Paper Session  
10:15 to 11:45 am  
Room 416B

Participants:  
Becoming a Leader ‘On the Job’: Examining How Internal Interim Leaders Build Leadership Capacity Michelle Schneider, University of San Diego; Tessa Tinkler, University of San Diego

Mentoring Generation X Women: Increasing Success for Principals or Nonprofit Leaders Mollie Ann Bond

Reflective Sensemaking and Leadership Skills Development for Nonprofit Leaders: How Does Developmental Sensemaking Promote Interpretive Leadership Skills? Sungdae Lim; Ralph S. Brower, Florida State University; David G. Berlan, Florida State University

Validating a Nonprofit Talent Development Process Heather L. Carpenter, Notre Dame of Maryland University

Chair:  
Naoto Yamauchi, Osaka University

119. Nonprofits, Disasters, and Resilience  
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability  
Paper Session  
10:15 to 11:45 am  
Room 417A

Participants:  
The Role of Educational NPOs in Empowering Youth and Community after Disaster Yuko Nishide, Tohoku University; Junro Nishide, Meiji University

Democracy, Development, and Disaster: Civic Participation in the 2014-2015 International Response to Ebola Michelle Reddy, Stanford University

Cultural Preservation and Community Resilience: Drivers and Barriers to Disaster Planning in Historic Preservation Nonprofits Anne-Lise K. Velez, Virginia Tech

Disaster Response Networks and Perceived
Performance Wen-Jiu Wang, Sam Houston State University; Helen K. Liu, National Taiwan University

Chair:
Michelle Reddy, Stanford University

120. Nonprofits, Communication and Challenging Times
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability

Paper Session
10:15 to 11:45 am
Room 417B

Participants:
Still Contentious? Community Foundation Lobbying and Representation on Websites Kelly Husted;
David Suarez, Evans School of Public Policy and Governance
Founders’ Stories of Grassroots International Nonprofit Organizations and Diaspora Connections Susan Appe, Rockefeller College of Public Affairs and Policy, University at Albany, SUNY; Ximeng Chen, Binghamton University; Ayelet Oreg, Binghamton University
Role of Social Media in Retaining Disaster Relief Donors to Future Giving: A Case Study from Japan Aya Okada, Kanazawa University; Yu Ishida, Miyagi University; Masahiro Yamamoto, ADRA Japan
Disadvantaged Communities, Unchained Leadership? Resource Constraints and Community Foundations’ Strategic Use of Social Media Viviana Chiu-Sik Wu, University of Pennsylvania; Chao Guo, University of Pennsylvania; Weiai Xu, University of Massachusetts-Amherst

Chair:
Viviana Chiu-Sik Wu, University of Pennsylvania

121. CGA Colloquy: “Show Me Your Papers”: Oppositional Threats to Grassroots Immigration Organizing in Texas

Community & Grassroots Organization (Secular & Faith-based)
Colloquium
10:15 to 11:45 am
Room 602

Presenters:
Jose Garza, Workers Defense Project
Bob Libal, Grassroots Leadership
Catherine E. Wilson, Villanova University

Chair:
Stephen Danley, Rutgers-Camden University

122. Disaster Philanthropy and Nonprofit Impact on Strategic Planning, Relief, and Recovery

Humanities Panel
10:15 to 11:45 am
Room 614

Participants:
Nonprofit Organizational Operation in Long-Term Recovery Groups Michelle Meyer, Lousiana State University
Second Responders: The September 11th Fund and Relief in New York City Gregory Witkowski, Columbia University

Chair:
Beth Gazley, Indiana University-Bloomington

123. Destigmatizing Nonprofit Collaboration: Evidence from Academia and the Field

Collaboration & Networks Colloquium
10:15 to 11:45 am
Room 615A

Presenters:
William A. Brown, Texas A&M University
Teresa D Harrison, Drexel University
Nadya Shmavonian, SeaChange Capital Partners

Chairs:
Patricia Connolly, Drexel University
Dennis Young, Georgia State University

124. How Do Individual Involvement, Narratives, and Experience Influence Collaboration, Network, and Social Movement?”

Collaboration & Networks Paper Session
10:15 to 11:45 am
Room 615B

Participants:
Collaboration between Spontaneous Volunteers and Nonprofits in High-Reliability Settings: The Dilemma of Prior Experience and Intra-Organizational Knowledge Transfer Jan Graw, Kiel University
Understanding Internal Social Movement Differences and Framing in the Movement against the Dakota Access Pipeline Jonathan Taylor Downs, Kennesaw State University
Combining Law and Social Work in Social Movements: The Role of Graduate Education Andrew Charles Schoeneman, University of Richmond
The Power of the Individual: Community Member Engagement in a Health and Wellness Collaborative Honey Minkowitz, North Carolina State University; Krista Kenney, North Carolina State University; Kate Albrecht, North Carolina State University; Branda Nowell, North Carolina State University

Chair:
Andrew Charles Schoeneman, University of Richmond

125. Identity, Diversity and Associational Life

Civil Society Paper Session
10:15 to 11:45 am
Room 616A

Participants:
Terrorists or Philanthropists?: Analyzing Portrayal
126. Managing External and Internal Stakeholders in a Turbulent Middle East

Civil Society Panel
10:15 to 11:45 am
Room 616B

Participants:
Grassroots Organizations in Palestine: Reclaiming Civil Society? Catherine E. Herrold, IU Lilly Family School of Philanthropy
Trapped Between the Sticky Floor and the Glass Ceiling: The Employment of Women as Mid-Level Managers in Non-Profit Organizations Michal Almog-Bar, Hebrew University of Jerusalem; Inbar Livnat, The Hebrew University of Jerusalem
The Local Determinants of Local-International NGO Interactions: Evidence from Lebanon Khaldoun AbouAssi, American University; Long Hoang Tran, American University

Chairs:
Michal Almog-Bar, Hebrew University of Jerusalem
Catherine E. Herrold, IU Lilly Family School of Philanthropy

Discussant:
Aseem Prakash, University of Washington, Seattle

127. Why do we need critical nonprofit and voluntary action studies?

Humanities Lightning Research Roundtable (Panel)
10:15 to 11:45 am
Room 617

Participants:
The Strangled Sector: Hungary and Beyond Jon Van Til, Rutgers University - Camden
Defining and Applying Critical Nonprofit Scholarship: What’s its nature and where is it published? Tracey Coule, Sheffield Hallam University; Jennifer E. Dodge, University of Albany, SUNY; Angela M. Eikenberry, University of Nebraska at Omaha
Whiteness and masculinity in nonprofit organizations Nuriel Heckler, University of Colorado Denver
Personal reflections on the ‘broad umbrella’ of critical scholarship Ashley Elizabeth Nickels, Kent State University
The nonprofit sector as a site of exclusion and inequality Jon Dean, Sheffield Hallam University

Chair:
Jon Dean, Sheffield Hallam University

Discussant:
Roseanne M. Mirabella, Seton Hall University

128. Governance Section Colloquium - Why are we Still Struggling with Diversity, Inclusion, and Equity in Nonprofit Governance?

Boards & Governance Colloquium
10:15 to 11:45 am
Room 619

Presenters:
Ruth McCambridge, The Nonprofit Quarterly
Chris Fredette, University of Windsor
Vernetta Walker, BoardSource
Jasmine A. McGinnis Johnson, The George Washington University

Chairs:
Kelly M. LeRoux, University of Illinois at Chicago
Ruth S. Bernstein, University of Washington Tacoma

129. Succeeding in Publishing in Peer-Reviewed Nonprofit Journals

ARNOVA Professional Development Colloquium
10:15 to 11:45 am
Salon J

130. Bridging Research and Practice: The State of the Art

Research to Practice Colloquium
10:15 to 11:45 am
Salon K

131. AWARDS LUNCH

11:45 to 1:45 pm
Salon FGH

Friday, Nov. 16 2:00 pm - 3:30 pm

132. The Contributions of Volunteers to Capacity Building in the Global South

Voluntarism & Volunteering Panel
2:00 to 3:30 pm
Room 400

Participants:
International Volunteering and Capacity Building: Volunteer Partner Organization Experiences of Mitigating Factors for Effective Practice Benjamin J. Lough, University of Illinois at Urbana-Champaign; Rebecca Tiessen, University of Ottawa
The Role of International Volunteers in the Promoting Gender Equality and Women’s Economic Empowerment Rebecca Tiessen, University of Ottawa
Ottawa
Women’s Leadership and Capacity Building in African Social Enterprises: Mobilizing Bonding and Bridging Social Capital
Bok Jeong, Kean University; Sara Compion, Kean University

The Value of Partnership between IVCOs: A Comparative Case Study of the mechanisms linking Partnership and Collaborative Value within Volunteer Tourism
Simon Kuijpers-Heezemans, Radboud University Nijmegen; Lau Schulpen, Radboud University Nijmegen; Maurice Gesthuizen, Radboud University Nijmegen; Marja Spierenburg, Radboud University Nijmegen; Peer Scheepers, Radboud University Nijmegen

Chair: Rebecca Tiessen, University of Ottawa

133. Critical Pedagogy in the Nonprofit Classroom
Teaching & Education Panel
2:00 to 3:30 pm
Room 402
Participants:
Resource Allocation through a Critical Theory and Design Lens Elizabeth A. Castillo Elizabeth A. Castillo, Arizona State University
Diversity in Nonprofit Education: Expanding Students’ Perspective-taking Skills Using First-Person Narratives Jennifer Amanda Jones, University of Florida; Lindsey M. McDougle
Implementing Inequality: Setting an Agenda for Work and Policy Alienation of Welfare Street-Level Workers Joshua Shirk, University of Nebraska at Omaha
Lost in Translation? Critical Pedagogy in the Online Classroom Kelsea Hott, University of Illinois Springfield; Kimberly Kay Wiley, University of Illinois Springfield

Chair: Kimberly Kay Wiley, University of Illinois Springfield
Discussant: Roseanne M. Mirabella, Seton Hall University

134. Building the Field: Expanding Theoretical Understanding of Social Entrepreneurship and Enterprise
Innovation & Entrepreneurship Paper Session
2:00 to 3:30 pm
Room 404
Participants:
How Social is Social Enterprise in Puerto Rico: A View through the Lens of Resource Dependency Theory Zakhar Berkovich, University at Albany; Felix Quinones-Nieves, Rockefeller College of Public Affairs and Policy, University at Albany, SUNY
Mapping and Testing Social Enterprise Models Across the World: Evidence from the “International Comparative Social Enterprise Models” (ICSEM)
Jacques Defourny, ULg/EMES; Marthe Nyssens, UCLouvain/EMES; Olivier Brolis, UCL
Social Venture Design and Developing Contexts Abhisekh Ghosh Moulick, University of Oklahoma; Robert J Pidduck, University of Oklahoma
Secrets of Success for Health Enterprises Emily Barman, Boston University

Chair: Matthew Ripper, Siena Heights University

135. Street-level nonprofit engagement
Accountability, Effectiveness, Evaluation & Program Outcomes Paper Session
2:00 to 3:30 pm
Room 408
Participants:
Discretion and Deserving: A View from the Front Lines of Nonprofit Tracy Nicholson, University of Texas at Dallas
“I Didn’t want to be a Burden”: Exploring Interactions between Refugees and Nonprofit Service Providers Brittany Keegan, VCU
The Density of Nonprofit Organizations, Neighborhood Diversity, and Resource Tracy Shicun Cui, Georgia State University; Joowon Jeong, Georgia State University
Nonprofit Staff Perspectives on Single-site and Scattered-site Housing First Program Models for Homeless Adults Rachel Fyall, University of Washington; Molly Brown, DePaul University

Chair: Crystal Trull, University of San Diego

136. Community Catalyst Funds for Nonprofit Collaboration: A National Conversation
Philanthropy, Fundraising & Giving Colloquium
2:00 to 3:30 pm
Room 410
Presenters:
Margaret Black, Lyda Hill Foundation
Laurie E. Paarlberg, Indiana University - Lilly Family School of Philanthropy
Dennis Cavner, Cavner Social Enterprises

Chair: R. Patrick Bixler, University of Texas, RGK Center for Philanthropy and Community Service

137. Innovative Practices in Fundraising
Philanthropy, Fundraising & Giving Paper Session
2:00 to 3:30 pm
Room 412
Participants:
Impure Impact Giving: Theory and Evidence Daniel Hungerman, University of Notre Dame; Mark Ottoni-Wilhelm, Indiana University - Lilly Family
School of Philanthropy
Message (In)Congruence: Tweeting for Donations in a Competitive Philanthropy Context Jamie Levine Daniel, Indiana University-Purdue University Indianapolis; Marlene Walk, Indiana University Purdue University Indianapolis; Cali Curley, SPEA IUPUI
Self-Disclosure in Fundraising Relationships Deanna Richards Nelson, Plymouth University
Who Influences Gen Z Giving: Friends, Social Media Influencers or Micro-Influencers? Regan Harwell Schaffer, Pepperdine University; Ron Conlin, Pepperdine University
Chair: Michelle Wooddell, Grand Valley State University

138. NGO Capacity and Structure
Accountability, Effectiveness, Evaluation & Program Outcomes
Paper Session
2:00 to 3:30 pm
Room 414
Participants:
Building Capacity Without Red Tape? the Role of Support Organizations for GINGOs in the US Susan Appe, Rockefeller College of Public Affairs and Policy, University at Albany, SUNY; Allison Youatt Schnable, Indiana University
Transnational NGO Mergers and Acquisitions Tosca Bruno-van Vlietijken, Transnational NGO Initiative; Hans Peter Schmitz, University of San Diego; George E. Mitchell, Baruch College
Cultural Concerns on Redesigning Organizational Structure: A Case Study of an INGO Sungil “Calvin” Chung
A Study Of Humanitarian Supply Chain Management For Daily Supply In Kingdom Of Saudi Arabia Illias Abdulkareem Musliyar, al-aradi.org; Mohammed Alkahtani, King Saud University, Industrial Engineering Department; Ghadah Alarifi, Princess Nourah bint Abdulrahman University
Chair: Lauren Dula, Binghamton University, SUNY

139. Federal Policy and Nonprofits: Interactions and Impacts
Public Policy, Law, & Advocacy
Paper Session
2:00 to 3:30 pm
Room 415A
Participants:
Comparing Government and Philanthropic Funding of Nonprofit Services by Poverty and Race Sarah L. Pettijohn, University of North Carolina at Charlotte; Elizabeth T. Boris, The Urban Institute
Do Welfare Attitudes Influence Service Utilization by Needy Families? An Examination of The Human Needs Index and State-Level Remoteness Chelsea Clark, IU Lilly Family School of Philanthropy; Jonathan J. Bergdoll, IU Lilly Family School of Philanthropy
Advocacy and Lobbying for Broad, Sector-Wide Interests: How the Nonprofit and For-Profit Sectors Compare Alan J. Abramson, George Mason University; Michael M. Sweigart, George Mason University
Nonprofit Practitioners Chat Back: Responses to the National Council of Nonprofits’ Webinar on the new Federal Tax Law Rikki Abzug, Ramapo College
Chair: Rikki Abzug, Ramapo College

140. Nonprofit Regulation
Public Policy, Law, & Advocacy
Paper Session
2:00 to 3:30 pm
Room 415B
Participants:
Fundraising Regulation and the “Voluntary” Levy: Examining the Effectiveness of the UK Fundraising Levy on Charity Participation Alasdair C Rutherford, University of Stirling; Diarmuid McDonnell, University of Stirling; Eddy Hogg, University of Kent
Government Reporting Requirements for NGOs and Data Availability: A Data Story Elizabeth Bloodgood, Concordia University; Michael Lenczner, Ajah; Powered By Data; Jenny Tabet, Concordia University; Takumi Shibaike, University of Toronto
The “Whys” of Charity Regulation Rebecca S Fry, University of Toronto
Chair: Paul J. Nelson, University of Pittsburgh

141. Revenue portfolio management: Evidence and new directions for research
Management, Leadership & Strategy
Paper Session
2:00 to 3:30 pm
Room 416A
Participants:
Nonprofit Financial Sustainability and Benefits-based Revenue Diversification Strategy: The Case of Nonprofit Arts Organizations Qiaozhen Liu, Georgia State University; Mirae Kim, Georgia State University
The Impact of Revenue Diversification on Nonprofit Financial Health: A Meta-Analysis Chiao Hue, Arizona State University; Mark A. Hager, Arizona State University
Using Correlations Among Nonprofit Revenue Sources in Nonprofit Revenue Portfolio Composition Ellie Heng Qu, The Bush School of Government and Public Service, Texas A&M University; Saerim Kim, University of Kentucky
Do Nonprofit Issuers Make a Cost-justified Decision by Acquiring a Credit Rating? Qiaozhen Liu, Georgia
142. Gendered issues in nonprofit management
Management, Leadership & Strategy
Paper Session
2:00 to 3:30 pm
Room 416B
Participants:
Are Women and Men's Pay Increase Trajectories Different in the Nonprofit and the For-Profit Sectors? Rong Zhao
Nonprofit Entrepreneurship: The Landscape of Gendered Leadership Leonor Camarena, Arizona State University; Jesse Lecy, Arizona State University; Mary K. Feeney, Arizona State University
The Nonprofit CEO Position: Gender Implications for Career Trajectories Dorothy Norris-Tirrell, Nonprofit Leadership Alliance; Jennifer Rinella, Rockhurst University; Xuan Pham, Rockhurst University
Women's Experiences with Sexual Misconduct in Nonprofit Organizations Megan LePere-Schloof, The Ohio State University; Erynn E. Beaton, John Glenn College of Public Affairs, The Ohio State University
Chair: Daisha M Merritt, Embry-Riddle Aeronautical University

143. Emerging Perspectives from African NGO Leaders (Session I)
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability Colloquium
2:00 to 3:30 pm
Room 417A
Presenters:
Hannah J. Forster, African Centre for Democracy and Human Rights Studies
Jimmy Wilford, SAYWHAT
Mina Ogbanga
Josephine Effah-Chukwuma
Ngozi Iwere

144. Challenges and Opportunities of Hybrid Organization Models
Innovation & Entrepreneurship
Paper Session
2:00 to 3:30 pm
Room 417B
Participants:
Altruism, Hybrid Firms, and Mixed-Market Competition Eleanor Brown, Pomona College; Qing Fun, Pomona College; Yufeng Hu, Pomona College
A Penalty for Hybrid Organizing? The Contingent Consequences of Being a Social Enterprise Yi Zhao, University of Arizona; Cheryl M Ellenwood, University of Arizona, School of Government and Public Policy
Interactive Effects of Legal Forms and Entrepreneurial Orientation on Organizational Experience with Logic Plurality Tamaki Onishi, University of North Carolina at Greensboro
New Legal Structures for Social Enterprises: Not Yet Living Up to Their Billing Elizabeth Schmidt, UMass Amherst
Chair: Jennifer Kuan

145. Emerging Scholars Research Roundtable: Civil Society
Paper Session
2:00 to 3:30 pm
Room 418
Participants:
Monitor And Empower The Third Sector In French Speaking Countries Of Central And West Africa Emil Hatcheu Tchawe; Pierre Tiencheu, JCAD-International; Mamadi Camara, Université GLC de Sonfonia-Conakry
Persistence in Adversity: Why Do Protesters in China Respond to State Control Differently? Ruodan Zhang, Indiana University Bloomington
The Great Gun Divide: Faculty Attitudes Toward Campus Carry Mylah Kate Robinson, Indiana University - Bloomington
Discussants:
Kelly M. LeRoux, University of Illinois at Chicago
Jodi R. Sandfort, University of Minnesota

146. Giving and Receiving: Giving Circles and Collaborative Philanthropy in Local Communities
Community & Grassroots Organization (Secular & Faith-based)
Panel
2:00 to 3:30 pm
Room 602
Participants:
Democratizing philanthropy? Identity and the Impact of Giving Circles in the U.S. Angela M. Eikenberry, University of Nebraska at Omaha; Julia L Carboni, Syracuse University; Jessica Bearman, Independent Researcher; Jason Franklin, Dorothy A. Johnson Center for Philanthropy @ Grand Valley State University
Assessing the impact of an event-based giving circle model in Central and Eastern Europe Jason Franklin, Dorothy A. Johnson Center for Philanthropy @ Grand Valley State University; Jessica Bearman, Independent Researcher
Does Connection Matter? Social Networks and Philanthropic Behavior of Giving Circle Participants and Non-participants Julia L Carboni, Syracuse University; Angela M. Eikenberry, University of...
Civic and Political Participation

147. Civic and Political Participation

Civil Society

Paper Session

2:00 to 3:30 pm

Room 614

Participants:

Symbolic and Functional Domains of Motivations and Barriers to Civic Participation and Community Action Regarding Gun Safety

Cynthia Anne Golembeski, School of Public Affairs and Administration, Rutgers University-Newark

Mediating Structures: Their Organization in Civil Society

Margaret E. Harris, Aston University; Carl Milofsky, Bucknell University

The Influence of Citizens’ Political Participation on Voluntary Organizations

Cheon Lee, School of Public Affairs and Administration, Rutgers University-Newark

Nonprofits as a School for Democracy? Testing the Relationship between Individuals’ Volunteering for Different Types of Nonprofits and Voting

Suyeon Jo, Maxwell School, Syracuse University

Chair:

Carl Milofsky, Bucknell University

148. Frontiers of Open Data for the Nonprofit Sector

ARNOVA Professional Development Colloquium

2:00 to 3:30 pm

Room 615A

Presenters:

Jesse Lecy, Arizona State University

Nathan Grasse, Carleton University

149. Sustaining Network Responses to Crises: Tie Strength, Structure and Outcomes in Health, Human Services and Disaster Response Networks

Collaboration & Networks

Panel

2:00 to 3:30 pm

Room 615B

Participants:

Boundary Spanning and the Strength of Ties Between Public and Nonprofit Members of State Asthma Coalitions

Kun Huang, School of Public Administration, University of New Mexico; Stephanie L. Smith, University of New Mexico

The Impact of task domain conditions on organizational network structure: A comparison of child education and hunger relief

Robin Hargroder Lemaire, Virginia Tech; Jaimie Edwards, Virginia Tech; Kim Thurlow, Community Foundation of the New River Valley

Assessing Overall Success in Disaster Response: A QCA Approach to the Role of Network Centralities in a Disaster Response Network

Yana Lu, Nanjing Normal University; Bin Chen, Baruch College - CUNY; Zheng Yang, California State University-Dominguez Hills

Chair:

Huafang Li, Grand Valley State University

Discussant:

Lawrence Chuan-Cheng CHEN, Department of Business Administration, Providence University

150. Government, NGOs, and Citizens in China

Civil Society

Panel

2:00 to 3:30 pm

Room 616A

Participants:

Comparing Government-Organized NGOs and Civic NGOs in China: Funding, Structures, and Activities

Hui Li, University of Hong Kong

Scaling Up Social Organization Ecosystems in China: A Comparative Analysis of Three Policy Models

Jun Han, Georgetown University

The Impact of Public Donations on Nonprofit Leaders’ Power Distance Values: Evidence from Chinese Foundations

Qian Wei, Memorial University of Newfoundland

Dancing with the Big Brother: governmental funding and private donations to Chinese nonprofit organizations

Huafang Li, Grand Valley State University

Chair:

Huafang Li, Grand Valley State University

Discussant:

Lawrence Chuan-Cheng CHEN, Department of Business Administration, Providence University

151. Regional Perspectives on Civil Society: Good and Bad

Civil Society

Paper Session

2:00 to 3:30 pm

Room 616B

Participants:

Dose Corruption Matter? Civil Society Misconduct and Deviance in Korea and the Philippines.

Ralph S. Brower, Florida State University; Byung Hee Min, Florida State University; Rizalino B. Cruz, University of the Philippines

The Nonprofit Sector in Eastern Europe, Russia, and Central Asia: Civil Society Advances and Challenges

David Horton Smith, BOSTON COLLEGE, & ICSERA; Alisa Moldavanska, Wayne State University; Svitlana Krasynska, University of San
Diego

Trouble Makers or Partners for Change? the Case of Egyptian NGOs Sabith Khan, California Lutheran University; reza javadzadeh, california lutheran university

When a Civil Society Initiative Becomes an EU Priority: Success of Tenders Electronic Daily Database from the Civil Society Perspective Palina Prysmakova, Florida Atlantic University

Chair: Peter Weber, Murray State University

152. Film as a means of Engaging Communities: Andy Garrison Presents Films on East Austin and Other Communities

Humanities
Colloquium
2:00 to 3:30 pm
Room 617

Presenters:
Andrew Garrison, Dept. of Radio-Television-Film, Moody College of Communication, University of Texas
Francie L. Ostrower, University of Texas at Austin

Chair: David C. Hammack, Case Western Reserve University

Discussant:
James A. Smith, Rockefeller Archive Center

153. What’s on the Agenda and How Did it Get There?

Boards & Governance
Paper Session
2:00 to 3:30 pm
Room 619

Participants:
Community-Based Grantmaking Committees: Role Identification, Conceptualization, and Negotiation Megan M Farwell, University of Pennsylvania; Femida Handy, University of Pennsylvania
Creating and Sustaining a Generative Mode in a Boardroom Gwen DuBois-Wing, Fielding Graduate University
Managing Public Values Through Nonprofit Boards: Cases of Business Improvement Districts Jung Ah (Claire) Yun, Kean University
Perspectives of Nonprofit Board Leaders Phase Two: How Board Officers and Committee Chairs Understand, Prepare, and Share their Leadership Roles Judy Freiwirth, Nonprofit Solutions Associates; Mike Burns, BWB Solutions

Chair: Peter Raeymaekers, Universiteit Antwerpen

154. Diversity 1 - PWD Alumni Panel

ARNOVA Professional Development
Colloquium
2:00 to 3:30 pm
Salon J

155. The Data Transparency Movement: A Critical Conversation with Qualitative and Mixed Method

Researchers

Research to Practice
Colloquium
2:00 to 3:30 pm
Salon K

Presenters:
David C. Campbell, University of California, Davis
Alnoor Ebrahim, Fletcher School, Tufts University
Beth Gazley, Indiana University-Bloomington

Chairs:
Lehn M. Benjamin, IU Lilly Family School of Philanthropy
Paloma Raggo, Carleton University

Friday, Nov. 16 3:45 pm – 5:15 pm

156. Recruitment, Retention, and Impact of Volunteering

Voluntarism & Volunteering
Paper Session
3:45 to 5:15 pm
Room 400

Participants:
Getting Things Done for Life: Long-term Impact of AmeriCorps Service for Diverse Groups of Members Matthew Hudson-Flege, Clemson University
Nonprofit Social Media Use and the Recruitment and Retention of Post-Millennial Volunteers Vickie L. Edwards, Western Michigan University; Emma A Powell, Central Michigan University
Recession and Parental Role Model: The Predictors of Volunteering and Charitable Giving Among Teenagers and Young Adults Sara Konrath, Indiana University; Una Osili, Indiana University; Xiao Han, Lilly Family School of Philanthropy at IU; Xiaonian Kou, IU Lilly Family School of Philanthropy
Volunteer Retention and Commitment in Nonprofit Organizations: The Perspective of Volunteer Managers. Akua Twumasi, North Carolina State University

157. Reframing Nonprofit Management: Using Critical Approaches in the Classroom

Teaching & Education
Lightning Research Roundtable (Panel)
3:45 to 5:15 pm
Room 402

Participants:
Counter-mapping in the classroom: Counting and mapping nonprofit and voluntary organizations from critical perspective Susan Appe, Rockefeller College of Public Affairs and Policy, University at Albany, SUNY
Telling “Effective Histories” in the Classroom: Using
Critical Perspectives to Document the History of the Nonprofit Sector in the US Billie Sandberg, Portland State University

The Social Construction of INGO Accountability: A Practical Guide for Instructors Paloma Raggo, Carleton University

A Critical Fundraising Perspective: Understanding the Beneficiary Experience Abhishek Bhati, Bowling Green State University

Change Agent Strategies Explored: Nonprofit Advocacy from a Community-Based Approach Jennifer Alexander, University of Texas at San Antonio

Volunteering: From Social Control to Prefigurative Participation Jon Dean, Sheffield Hallam University

Chair: Billie Sandberg, Portland State University

158. Life on the Inside: Leadership and Strategy Within Social Ventures
Innovation & Entrepreneurship
Paper Session
3:45 to 5:15 pm
Room 404
Participants:

Digital Platforms as Strategy: Case Study Evidence of Social Enterprises Using Smartphone Apps for Social Change Sheila M. Cannon, Trinity College Dublin; Ray Dart, Trent University

Social Entrepreneurship Among Protestant Congregations: The Role of Lay and Clergy Leadership Thad S Austin, Lilly Family School of Philanthropy

The Sustainability of Social Enterprises in Hostile and Benign Environments Yoshiho Matsunaga

What Makes Working in Social Enterprises Distinct from NGOs and Commercial Corporations? Perspectives from Employees Cheryl Hiu-Kwan Chui, The University of Hong Kong; Michelle Hei Yan Shum, Hong Kong Baptist University

Chair: Bok Jeong, Kean University

159. Emerging Scholars Professional Development Workshop: Working in academia: Still having a life
ARNOVA Professional Development Colloquium
3:45 to 5:15 pm
Room 408
Participants:

Jennifer Amanda Jones, University of Florida
Helen K. Liu, National Taiwan University
Jaelyn Schede Piatak, University of North Carolina at Charlotte
Sean E. Rogers, Cornell University

Chair: Jessica E. Sowa, University of Baltimore

160. Private Wealth & Philanthropy

Philanthropy, Fundraising & Giving Paper Session
3:45 to 5:15 pm
Room 410
Participants:

Analyzing Donor-Advised Funds: How DAF Grants Flow and are Recession Resistant Dan Heist, University of Pennsylvania; Danielle L. Vance-McMullen, University of Memphis

Intergenerational Transmission of Charitable Giving Among Wealthy Israeli Donors Hillel Schmid, The Hebrew University of Jerusalem

Wealth and Giving Nicolas Duquette, University of Southern California

Who Feels Responsible for the Social Cause? The Relationship of Giving as a Share of Income Revisited: Evidence from Europe Michaela Neumayr, WU Vienna; Astrid Pennerstorfer, WU Vienna

Chair: Laurie E. Paarlberg, Indiana University - Lilly Family School of Philanthropy

161. Communicating with Donors & Nonprofit Sustainability
Philanthropy, Fundraising & Giving Paper Session
3:45 to 5:15 pm
Room 412
Participants:

A Stakeholder and Stewardship Theoretical Approach for Gift Financed Firms Matt Ryan Huml, Texas Tech University; Christopher Michael McLeod, Texas Tech University

Improving Mobile Donations: Exploring an Advanced Technology Acceptance Model, Media Preferences, and Demographics of Donors Yue Zheng, California State University, Northridge; Brooke McKeever, University of South Carolina

The Shock of Evaluation: Examining the Impact of Efficiency Metrics on Nonprofits Alexandra Graddy-Reed, University of Southern California

A Penny for Your Thoughts: How do Fundraisers Think about Clients and Donors When Writing Appeals? Ruth K Hansen, University of Wisconsin-Whitewater

Chair: Di Wu, Tsinghua University

162. Oxfam: Lessons for Nonprofit Theory and Governance
Accountability, Effectiveness, Evaluation & Program Outcomes Colloquium
3:45 to 5:15 pm
Room 414
Participants:

Helmut Anheier, President, Hertie School of Governance,
163. Causes and Consequences of Government Awards to the Nonprofit Sector
Public Policy, Law, & Advocacy
Panel
3:45 to 5:15 pm
Room 415A
Participants:
Title: Do Governments Punish Nonprofits’ High Administrative Costs in Their Funding Decisions?  
Jiahuan Lu, Rutgers University - Newark; Jianzhi Zhao, Fudan University
Reexamining the Role of Nonprofits in Local Governance  
Meeyoung Lamothe, University of Oklahoma
Strategy and Public Outsourcing: The Case of Foreign Aid  
Jennifer Kuan; Natalia Martin Cruz, University of Valladolid
Jeremy Philip Thornton, Samford University; Jesse Ley, Arizona State University

Chair:  
Jeremy Philip Thornton, Samford University
Discussants:  
Meeyoung Lamothe, University of Oklahoma  
Jiahuan Lu, Rutgers University - Newark  
Jeremy Philip Thornton, Samford University  
Jennifer Kuan

164. Nonprofit Service-Advocacy Hybridity and Engagement in Local and State Level Policy Arenas
Public Policy, Law, & Advocacy
Paper Session
3:45 to 5:15 pm
Room 415B
Participants:
Adequate Advocacy? Nonprofit Engagement in the Policymaking Process  
Jodi Benenson, University of Nebraska Omaha; Melanie Marlene Chapman, University of Nebraska at Omaha
Constructing Local Governance Arrangements.  
A Multi-Method Study on Local Civil Society Organisations and Governments in Flanders  
Ghent University, Ghent University; Filip De Rycke, Ghent University; Bram Verschueren, University of Ghent
The Extra Mile: Understanding the Decision-Making of Asian American Serving Nonprofits to Engage in Advocacy  
Tian Wang, University of Massachusetts Boston

165. Nonprofit Efficiency and Financial Structure
Management, Leadership & Strategy
Paper Session
3:45 to 5:15 pm
Room 416A
Participants:
The Antecedents and Barriers of Transforming Nonprofit Organizations into Sustainable Entities.  
Implementing ERP Systems as a Means to Waste Reduction.  
Amos Allie, Case Western Reserve University; Shola Ajiboye, Case Western Reserve University
On the Meaning of Nonprofit Debt  
Kellie McGiverin-Bohan, Indiana University
Explaining Charitable Nonprofit Revenue Structures without Modern Portfolio Theory  
William Cleveland, Springfield College

Chair:  
Joanne Tremblay-Boire, University of Maryland, College Park

166. Investigating the Soft Side of Nonprofit Management and Leadership
Management, Leadership & Strategy
Paper Session
3:45 to 5:15 pm
Room 416B
Participants:
Caring Too Much?: Can Job Involvement Cause Work Family Conflict?  
Jessica Word, University of Nevada Las Vegas; Mark S Preston
Managing the Emotion Costs of Nonprofit Work: Organizational Level Responses to Secondary Trauma  
Anthony Silard, California State University; Jeffrey Brudney, University of North Carolina Wilmington
Nonprofit Organizations as Antidotes to Loneliness  
Anthony Silard, California State University
When Spending More Yields Less: Financial Overhead’s Nonlinear Association with Nonprofit Employees’ Job Satisfaction  
Marcus Lam, University of San Diego, School of Leadership and Education Sciences; Mark Preston, Independent Consultant

Chair:  
Thad D. Calabrese, NYU Wagner

167. From Relief to Resilience: Nonprofits Bridging the Gap to Address Food Insecurity, Part I
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap
between Crisis and Sustainability
Panel
3:45 to 5:15 pm
Room 417A
Participants:
Lessons on Accountability and Relationship Definition Among Food Bank Partnerships
Marla A Parker, California State University, Los Angeles; Laurie I. Mook, Arizona State University; Chen-Yu Kao, Arizona State University; Alexander Murdock, London South Bank University
Beyond Food Distribution: The Context of Food Bank Innovation in Alabama
Kathryn Strickland, Community Food Bank of Central Alabama; John R. Whitman, University of Toronto
Happy Birthdays for Children: Food Insecurity and Social Exclusion
Lucas C.P.M. Meijs, Erasmus University Rotterdam; Femida Handy, University of Pennsylvania; Frans-Joseph Simons, Erasmus University; Lonneke Roza, Erasmus University Rotterdam
Chairs:
Laurie I. Mook, Arizona State University
Alexander Murdock, London South Bank University
Discussant:
Craig Gundersen, University of Illinois

168. Different Perspectives on Understanding Nonprofits, Resilience, and Community
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability
Paper Session
3:45 to 5:15 pm
Room 417B
Participants:
Measuring the Intensity of Nonprofit Competition: Introduction of New Research Metrics
Chiako Hung, Arizona State University; Jesse Lecy, Arizona State University
Placing Nonprofit Studies
Brent Never, University of Missouri-Kansas City
Data for Nonprofit Sector for Resilience: From Community Indicators to Measuring Systemic Impact
R. Patrick Bixler, University of Texas, RGK Center for Philanthropy and Community Service; David Springer, RGK Center for Philanthropy and Community Service
Chair:
Sasha Zarins, Lilly Family School of Philanthropy

169. Intersections of legitimacy and democracy: Exploring the institutional mechanisms of credibility, participation, and grassroots leadership
Community & Grassroots Organization (Secular & Faith-based)
Panel
3:45 to 5:15 pm
Room 602
Participants:
Emergence and Contestation in Environmental Governance in Macarena, Colombia: A Community’s Struggle for Sustainable Development and Peace
Jennifer E. Dodge, University of Albany, SUNY; Diana Trujillo, Universidad de los Andes
What makes participation work? The scaffolding needed to support youth participation
Stephen Danley, Rutgers-Camden University; Wenhua Lu, Rutgers-Camden University; Curtis Williams, Rutgers-Camden University; Mary Mitsdarffer, Rutgers-Camden University; PJ Craig, Rutgers-Camden University
Process with purpose: Legitimacy building mechanisms of nonprofit intermediaries
Kirk A Leach, University of Arkansas at Little Rock
Institutional Legitimacy: A critical feminist and racial examination of grassroots leadership and the organizational experience of directly impacted individuals
Margaret Post, Clark University; Zita Dixon, Brandeis University
Chair:
Margaret Post, Clark University
Discussant:
Zita Dixon, Brandeis University

170. Relationships between NGOs, Nonprofits and the State: New Evidence and Models
Civil Society
Paper Session
3:45 to 5:15 pm
Room 614
Participants:
Manifest and Latent Functions of Nonprofit and For-Profit Organizations: Long-Term Care Insurance System in Japan
Yuko Suda, Toyo University
The Wisdom of the Crowd(out): The Importance of Model and Context in the Relationship between Government Support and Charitable Donations
Nathan Grasse, Carleton University; Elizabeth A.M. Searing, University at Albany, SUNY; Daniel Neely, Helen Bader Institute for Nonprofit Management
What Do NGOs Actually Provide When It Comes to State Services? A Systematic Review of the Literature
Jennifer N. Brass, Indiana University; Rachel Sullivan Robinson, American University; Andrew Shermeyer, Indiana University
Chair:
Itay Greenspan, Hebrew University of Jerusalem

171. What Contributes to Effective Interorganizational Collaboration?
Collaboration & Networks
Paper Session
3:45 to 5:15 pm
Room 615A
Participants:
Collaboration with Nonprofits for Community Health
Services: The Relationship Between Contracting and Health Performance  
Tianshu (Tina) Zhao, University of Illinois at Chicago; Kelly M. LeRoux, University of Illinois at Chicago

Factors Associated with Effective University-Community Engagement  
Yvonne D. Harrison, Luther College, University of Regina

Sung-eun Kim, Oakland University; Jeongyoon Lee, Ball State University

Chair:  
John C. Ronquillo, University of Colorado Denver

Collaboration & Networks  
Paper Session  
3:45 to 5:15 pm  
Room 615B  
Participants:  
City Council Member Attitudes Toward Nonprofit Policy Roles and Assessments of Nonprofit Capacity in Large Wisconsin Communities  
Douglas M Ihrke, Helen Bader Institute for Nonprofit Management; Michael Ford, University of Wisconsin-Oshkosh  
Collaborations between Local Governments and Non-Profit Organizations: Perceptions of Politicians  
Stijn Van Puyvelde, Vrije Universiteit Brussel; Peter Raeymaeckers, Universiteit Antwerpen

Creating Collaborative Value: Resources, and Transaction Costs in Government-Nonprofit Strategic Alliances  
Jason A Coupet, North Carolina State University; Teshanee Williams, North Carolina State University

The Change of the NPO Networks in Political Pressure: Based on The Council for Unification Education in South Korea  
Eunsil Yoo, Pennsylvania State University; Triparna Vasavada, Penn State Harrisburg

Chair:  
Diane Vinokur-Kaplan, University of Michigan - School of Social Work

173. Global and Transnational Perspectives on Civil Society  
Civil Society  
Paper Session  
3:45 to 5:15 pm  
Room 616A  
Participants:  
Beyond the Boomerang: Transnational Advocacy in an Age of Rising Southern Power  
Christopher Pallas, Kennesaw State University

Civil Society in Transition: A Narrative Study of German Reunification and Post-Apartheid South Africa  
Kristin Broyhill, University of Nebraska at Omaha

Cooperative Governance or Strategic Independence  
Indigenization Dilemma of International NGOs in China  
Zheng Xu, Soochow University; Chao Zhang, Soochow University; Pengcheng Yang, Soochow University

Rethinking Global Civil Society in an Era of a Rising China  
Reza Hasmath, University of Alberta; Jennifer Yuan Jean Hsu, University of Alberta

Chair:  
Kandyce M Fernandez, The University of Texas at San Antonio

Civil Society  
Colloquium  
3:45 to 5:15 pm  
Room 616B  
Presenters:  
Steven Rathgeb Smith, American Political Science Association  
Alnoor Ebrahim, Fletcher School, Tufts University  
Melissa Middleton Stone, University of Minnesota

Chair:  
Chao Guo, University of Pennsylvania  
Discussant:  
Chao Guo, University of Pennsylvania

175. What Can Program Officers Learn from the Past?  
Humanities  
Colloquium  
3:45 to 5:15 pm  
Room 617  
Presenters:  
Patricia Rosenfield, Herbert and Audrey Rosenfield Fund  
Barbara Shubinski, Rockefeller Archive Center  
Andrea Johnson, Carnegie Corporation

Chair:  
Gregory Witkowski, Columbia University

Boards & Governance  
Paper Session  
3:45 to 5:15 pm  
Room 619  
Participants:  
Deferred Compensation in Nonprofit Organizations: Aligning Executive and Stakeholder Interests  
Laurie Corradino, University of Wyoming; Linda M. Parsons, University of Alabama

Determinants of Cash Holdings in NPOs: The Role of CEO and Board Characteristics  
Lode Lancksweerdt, KU Leuven; Tom Van Caneghem, KU Leuven

Governing Board Turnover in Nonprofits: Examining
the Effects of Governing Board Turnover in United Way on Nonprofit Financial Performance. Seung-Ho An, Texas A&M University

To Give or to Get: A Study of Nonprofit Board Influence on Donation Jingran Sun, University of North Texas; Yu (Kelly) Shi, University of North Texas

Chair: Jasmine Johnson, George Washington University

177. Internal and External Stakeholder Relations: New Frontiers for Research
Management, Leadership & Strategy
Paper Session
3:45 to 5:15 pm
Salon J

Participants:
Employees as Mirrors of Nonprofit Organizations: How Employees Contribute to Organizational Reputation Carolin Johanna Waldner, University of Hamburg; Jurgen Willems, Hamburg University

Stakeholder Engagement by Nonprofit Organizations: A Social Media Analytics Framework ming xie, University of Nebraska at Omaha; Tara K. Bryan, University of Nebraska at Omaha

Strategic Use of Social Media for Nonprofit Organizations: Will Efforts to Grow Your Social Media Followers Pay Off? Young-joo Lee, University of Texas at Dallas; Jongmin Shon, Rutgers University

Who’s in Charge Here? Exercising Authority in the Organization-Volunteer Relationship Patricia Groble, Cleveland State University

Chair: Dyana Mason, University of Oregon

178. Overhead, Cost ratios, and Financial Accountability
Accountability, Effectiveness, Evaluation & Program Outcomes
Paper Session
3:45 to 5:15 pm
Salon K

Participants:
Balancing Management Capacity and Grant-Making in Private Foundations: An Investigation of Other Professional Fees Jihye Jung, University of Colorado Denver, School of Public Affairs; Todd Ely, University of Colorado Denver

Commercialization of the Nonprofits: Industry and Time effects Tracy Shicun Cui, Georgia State University; Bo Li, Georgia State University

Joint Cost Allocations: Management Imperative or Accounting Trick? Adam Eckerd, IUPUI-SPEA; Sara Jordan, Virginia Tech

The Impact of Overhead Costs on Donations to Human Service Nonprofits: A Survey Experiment Cleopatra Charles, School of Public Affairs and Administration, Rutgers University-Newark; Margaret F. Sloan, James Madison University

Chair: Oto Potluka, Center for Philanthropy Studies, University of Basel

179. Research in Grantmaking Common Interest Group Meeting
5:30 to 6:30 pm
Room 400

180. Civil Society in the Middle East Common Interest Group Meeting
5:30 to 6:30 pm
Room 402

181. Muslim Philanthropy and Civil Society Common Interest Group
5:30 to 6:30 pm
Room 404

182. Nonprofit Finance and Financial Management Common Interest Group Meeting
5:30 to 6:30 pm
Room 408

183. Global Issues Transnational Actors (GITA) Common Interest Group Meeting
5:30 to 6:30 pm
Room 410

184. Critical Perspectives Common Interest Group Meeting
5:30 to 6:30 pm
Room 412

185. Emerging Scholars on Chinese Nonprofit Research (ESCN) Common Interest Group
5:30 to 6:30 pm
Room 414

186. NP3 Common Interest Group Meeting
5:30 to 6:30 pm
Room 415A

187. Humanities Common Interest Group Meeting
5:30 to 6:30 pm
Room 415B

188. Early Scholars Section Membership Meeting
5:30 to 6:30 pm
Room 416A

189. ARNOVA RECEPTION
6:30 to 8:00 pm
Salon FGH

190. EXHIBITS OPEN
8:00 to 12:00 pm
Salon JK Foyer

191. REGISTRATION OPEN
8:00 to 12:00 pm
Salon JK Foyer
192. The Lasting Impact of Nonprofit Law Icon:  
Professor Evelyn Brody  
Teaching & Education  
Panel  
9:00 to 10:30 am  
Room 402  
Participants:  
  - Developing Charity Law Teaching and Scholarship – Lessons to be Learned Debra Morris, University of Liverpool  
  - Evelyn Brody, Regulatory Gatekeeping, and the “Twilight of Organizational Form” Debate Norman I. Silber, Yale Law School/Hofstra Law School  
  - Professor Evelyn Brody – Non-profit Law Scholar, Teacher and Mentor Adam Parachin, University of Western Ontario  
Chair:  
  - Dana Brakman Reiser, Brooklyn Law School

193. Enterprising Arts Organizations  
Innovation & Entrepreneurship  
Panel  
9:00 to 10:30 am  
Room 404  
Participants:  
  - Beethoven, Baumol and Bloat Nicolas Duquette, University of Southern California; Mirae Kim, Georgia State University  
  - Motivations for and use of contract labor among nonprofit arts organizations Joanna Woronkowiez, Indiana University; Doug Noonan, Indiana University Bloomington; Kelly M. LeRoux, University of Illinois at Chicago  
  - Audience-Building Strategies Among Nonprofit Performing Arts Organizations: Innovations and Challenges Francie L. Ostrower, University of Texas at Austin  
  - What is a Subsidy? Examining Subsidies to Arts and Culture Organizations to See What Sort of Nonprofit-Government Relationship this Term Defines Carole E Rosenstein, George Mason University  
Chair:  
  - Carole E Rosenstein, George Mason University

194. Volunteers: Why They Come and How Best to Channel Them  
Voluntarism & Volunteering  
Paper Session  
9:00 to 10:30 am  
Room 408  
Participants:  
  - Urban Ecology and the Organism Metaphor: Contextualizing Houston Community Involvement Patricia Snell Herzog, Lilly Family School of Philanthropy, IUPUI

An Analysis of Online Volunteer Mentors Dyana Mason, University of Oregon; Saurabh Lall, University of Oregon  
How Organizations Use Volunteers: An Exploratory, Empirical Analysis Rebecca Nesbit, University of Georgia; Robert K. Christensen, Brigham Young University  
Chair:  
  - Patricia Snell Herzog, Lilly Family School of Philanthropy, IUPUI

195. Philanthropy: East and West  
Philanthropy, Fundraising & Giving  
Paper Session  
9:00 to 10:30 am  
Room 412  
Participants:  
  - Measuring Enabling Philanthropic Environment across Countries Silvia C. Garcia, IU Lilly Family School of Philanthropy; Una Osili, Indiana University; Xiaonan Kou, IU Lilly Family School of Philanthropy; Cathie Carrigan, IU Lilly Family School of Philanthropy  
  - Behind the Data: Examining Why U.S. Muslims Give Less to Religious Institutions and Causes Shariq Ahmed Siddiqui, Association for Research on Nonprofit Organizations and Voluntary Action; Rafia Khader, Indiana University - Lilly Family School of Philanthropy  
  - Japan and U.S. Parallels in Industrialization and Philanthropy: The Case of Shibusawa Eiichi Katherine Badertscher, Lilly Family School of Philanthropy; Dwight F. Burlingame, IU Lilly Family School of Philanthropy  
Chair:  
  - Una Osili, Indiana University

196. Measurement and Evaluation: Learnings, Frameworks, and New Directions  
Accountability, Effectiveness, Evaluation & Program Outcomes  
Paper Session  
9:00 to 10:30 am  
Room 414  
Participants:  
  - Earning the Right to Scale in the Nonprofit Sector William F Meehan, Stanford University Graduate School of Business; Kim Starkey Jonker, King Philanthropies  
  - Human Centered Design and Developmental
197. Drivers of Advocacy Tactics and Strategies
Public Policy, Law, & Advocacy
Paper Session
9:00 to 10:30 am
Room 415A
Participants:
- Content Analysis of Homelessness Advocacy on Social Media: A Grounded Theory and Machine Learning Approach
  Seongho An, University of Pennsylvania
- Exploring the Advocacy Activities of Environmental Nonprofits
  Jennifer Kagan, University of Colorado Denver
- Public Support Revenue and Media Visibility: The Case of U.S. Advocacy-Oriented Nonprofit Organizations
  Lewis Faulk, American University; Long Hoang Tran, American University; Lilli Shaffer, American University
- Visible or Invisible Interest Expression? Nonprofit Advocacy of Human Service Nonprofits in China
  Chao Zhang, Soochow University; Xintong Zhao, Tsinghua University; Zheng Xu, Soochow University
Discussant:
  Long Hoang Tran, American University

198. Policy Engagement and Representation of Vulnerable Populations
Public Policy, Law, & Advocacy
Paper Session
9:00 to 10:30 am
Room 415B
Participants:
- Mobilizing Against Judicial Resistance: Court-Centered Activism Among Disability Non-profit Organizations
  David Pettinicchio, University of Toronto
- New Opportunities or Old Obstacles? China’s First Charity Law and its Implications for Civil Society
  Anthony Spires, The University of Melbourne
- Policy Advocacy with People in Poverty: Informality as a Key Mechanism to Seek and Maintain Commitment of Vulnerable Populations
  Peter Raeymaeckers, Universiteit Antwerpen; Pieter Cools, Dr.
- The Shifting Roles of Nonprofit Advocacy Coalitions in the Policy Process
  Kimberly Kay Wiley, University of Illinois Springfield
Chair:
  Peter Raeymaeckers, Universiteit Antwerpen

199. Leading for Results: Evidence and Opportunities
Management, Leadership & Strategy
Paper Session
9:00 to 10:30 am
Room 416A
Participants:
- Desired vs. Actual Outcomes: Investigating Board Leadership of Executive Transitions
  Amanda J. Stewart, North Carolina State University
- How Results-Based Accountability Changes the Management of Nonprofit Work: The New Importance of Leadership
  Gerhard Speckbacher, WU Vienna; Marius Metzl, WU Vienna
- Leadership Strategies for Overcoming Nonprofit Productivity Challenges in the Human Services Industry
  Nichole Guerra, The Resource Exchange
- Leadership in Social Movement Organizations – Empirical Evidence and Theoretical Reflection
  Ruth Simsa, University of Economics and Business, Vienna; Marion Totter, Vienna University of Economics and Business
Chair:
  Morgen Johansen, University of Hawaii

200. African Philanthropy
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability
Colloquium
9:00 to 10:30 am
Room 416B
Participants:
- The incompatibility of system and lifeworld understandings of food insecurity and the provision of food aid in an English city
  Madeleine Power, University of York; Neil Small, University of Bradford; Bob Doherty, University of York; Kate E Pickett, University of York
- Does the Theory of Voluntary Sector Failure Explain Food Pantries? A Case Study of a Network of Food Pantries
  Jennifer Amanda Jones, University of Florida; Laura Deitrick, University of San Diego
Chairs:
  Laurie I. Mook, Arizona State University
  Alexander Murdock, London South Bank University
Discussant:
Craig Gundersen, University of Illinois

202. Population Ecology and Patterns in Nonprofit Organizational Behavior
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability
Paper Session
9:00 to 10:30 am
Room 417B
Participants:
Income Trajectories of Voluntary Organisations in England and Wales, 1999 - 2014
John Mohan, University of Birmingham; Yeosun Yoon, Third Sector Research Centre
Failure or Function? A Notion of Nonprofitness
Inspired by Nature
Elizabeth A. Castillo, Arizona State University
Community-Level Perspectives on Post-War Change in the British Voluntary Sector
John Mohan, University of Birmingham; Diarmuid McDonnell, University of Stirling
Nonprofit Closure in an Uncertain Era
Tania Lizzeth Hernandez-Ortiz, Arizona State University
Chair:
Yuan (Daniel) Cheng, Humphrey School of Public Affairs, University of Minnesota

203. Emerging Scholars Research Roundtable: Foundation, Revenues and Transparency
Paper Session
9:00 to 10:30 am
Room 418
Participants:
Explore the Relationship between Revenue Sources and the Use of Funds in Chinese Philanthropic Foundations
Qingqing Sun, University of Maryland
Zhongsheng Wu, University of Maryland, College Park
Does Transparency Matter? Evidence on Citizens’ Responses to Foundation Transparency
Xiaoqian Li, Tsinghua University
Discussants:
Nathan Grasse, Carleton University
Roland J. Kushner, Muhlenberg College

204. Activism or Service Provision? The Quandary of Faith-Based Organizations
Community & Grassroots Organization (Secular & Faith-based)
Paper Session
9:00 to 10:30 am
Room 602
Participants:
Challenges and Opportunities for Islamic Organizations Seeking Change: A Comparative Case
Study Andrew Charles Schoeneman, University of Richmond; Sabith Khan, California Lutheran University
Little Rock Congregations Study: Congregations and Non-profit Partnerships
Rebecca A Glazier, University of Arkansas at Little Rock; Kirk A Leach, University of Arkansas at Little Rock
Presence of Housing Nonprofits: Impacts of Religious Environment and Government Funding
Kirsten Craig, University of Minnesota
The Collaboration between Federal Emergency Management Agency (FEMA) and Faith-based Organizations (FBOs): A Stopgap or Standing Partnership?
Jungwon Yeo, University of Central Florida; Bok Jeong, Kean University; Paul J. Nelson, University of Pittsburgh
Chair:
Hanna Shaul Bar Nissim, Brandeis University

205. Research to Practice case Studies to Invigorate the Student Experience
Research to Practice Colloquium
9:00 to 10:30 am
Room 614
Presenters:
Michelle Wooldell, Grand Valley State University
Rasheda L Weaver, University of Vermont
Russell Jeung, San Francisco State University
Chair:
Sylvia Ramirez Benatti, Sylvia Benatti

206. Collaborative Networks: Funding and Mandates
Collaboration & Networks Paper Session
9:00 to 10:30 am
Room 615A
Participants:
Beyond the Break-Up: Learning from the Dissolution of a Grantmaking Collaboration
David G. Berlan, Florida State University
Exploring Factors Associated with the Funding Success of Collaborative Networks: Who Wins and Why?
Jesus N Valero, The University of Utah; David Lee, University of Hawaii
Networks of Influence: Patterns in NGO Giving and Receiving
Elizabeth Bloodgood, Concordia University
Policy Mandated Collaboration: Understanding Challenges in Homeless Service Coordination of Emergency Discharge Planning
Federickia Washington, University of North Texas; Hee Soun Jang, University of North Texas; Jesus N. Valero, University of Utah
Chair:
Robin Hargroder Lemaire, Virginia Tech

207. Emerging Data and Methods in Network Analysis
Collaboration & Networks
Paper Session
9:00 to 10:30 am
Room 615B

Participants:
- Strategic Network Management: Examining Structure and Multiplexity in the Networking Portfolios of Community-Based Nonprofits Branda Nowell, North Carolina State University; Kate Albrecht, North Carolina State University
- Evaluating Nonresponse Bias in Hypernetwork Samples Constructed Using a Probability-Based Household Panel Brad R. Fulton, Indiana University - SPEA; Ipek Bilgen, NORC at the University of Chicago; J. Michael Dennis, NORC at the University of Chicago; Vicki Pineau, NORC at the University of Chicago; Rosalind Koff, NORC at the University of Chicago; David King, Indiana University Lilly Family School of Philanthropy
- Cross-Boundary Collaboration: Findings from 2016 New Mexico Nonprofit Survey Yuanqing Cai, School of Public Policy & Management, Tsinghua University, Beijing China; Kun Huang, School of Public Administration, University of New Mexico; Sean Thomas-Breitfeld, Co-Director of Building Movement Project New York, NY.

Chair:
Jiahuan Lu, Rutgers University - Newark

208. Civic Engagement in Scandinavia
Civil Society Panel
9:00 to 10:30 am
Room 616A

Participants:
- The Scandinavian Organizational Landscape: Extensive and Different Kristin Stromsnes, Department of Comparative Politics, University of Bergen
- Trends in Volunteering in Scandinavia Hans-Peter Y. Qvist, Aalborg University, Dept. of Sociology and Social Work
- Giving in Scandinavia Johan Vamstad, Ersta Sköndal University College

Chair:
Lars Svedberg, Ersta Skondal University College

Discussants:
- Femida Handy
- Kirsten Gronbjerg, Indiana University

209. Critical Perspectives on Nongovernmental Organizations in the Global South
Civil Society Panel
9:00 to 10:30 am
Room 616B

Participants:
- Guilty by Association: Impact of War on Terror on Reputation of Western NGOs in Pakistan Rafeel Wasif, University of Washington, Seattle
- Halting an Epidemic: How Liberian Civil Society Fought Ebola and Won Kelly A. Krawczyk, Auburn University
- NGO classification from the bottom-up: Using self-reported data and machine learning to map NGOs in Ghana Sandy Zook, University of Colorado Denver; Megan LePere-Schloop, The Ohio State University; Justice Nyigmah Bawole, University of Ghana
- Representations of poverty by new(er) aid workers: A comparative case study of international, grassroots NGOs in Kenya. Susan Appe, Rockefeller College of Public Affairs and Policy, University at Albany, SUNY

Chair:
Sandy Zook, University of Colorado Denver

Discussant:
Christopher Pallas, Kennesaw State University

210. Historical and Contemporary Challenges to Nonprofit Health and Social Services Provision
Humanities Paper Session
9:00 to 10:30 am
Room 617

Participants:
- Designing America’s Healthcare System: Basil O’Connor, Public Relations, and the Crusade to End Polio in America Julia Marino
- Historical Trends in the Development and Delegation of Human Service Outcome Measurement in the American Nonprofit Sector Maoz Brown, University of Chicago
- Missing Minorities in Blood Donation: A Conceptual Framework for Revisiting the Institutional Pillars of Altruism and Solidarity in Ethnically Diverse Societies Lesley Hustinx, Ghent University; Nathan Wittock, Department of Sociology, Ghent University

Chair:
Ruth K Hansen, University of Wisconsin-Whitewater

211. Nonprofit Governance: Best Practices & Emerging Issues
Boards & Governance Paper Session
9:00 to 10:30 am
Room 619

Participants:
- Nonprofit Board Best Practices: An Empirical Inventory of Knowledge and Adoption Nara Yoon, Syracuse University; Jesse Lecy, Arizona State University; Jurgen Willems, Hamburg University
212. New Perspectives -- and New Approaches -- for Valuing Volunteers
Voluntarism & Volunteering
Panel
9:00 to 10:30 am
Salon J
Participants:
- Meaningful and Relevant Measures of Volunteer Value
  
  Sue Carter Kahl, University of San Diego
- New Approaches to Volunteer Value: Social Return on Investment
  
  Rachel Minkin, Cohen Center for Modern Jewish Studies, Brandeis University
- The Impact of New Approaches to Volunteer Management on Social Return of Volunteer Service
  
  Fern Chertok, Cohen Center for Modern Jewish Studies, Brandeis University
- Practitioner Perspective: Why Traditional Reporting Practices Are No Longer Sufficient
  
  Melissa A. Heinlein Storti, Veterans Affairs Medical Center
Chair:
- Elizabeth J. Dale, Seattle University

215. Emerging Scholars Research Roundtable: Collaboration and Networks
Paper Session
10:45 to 12:15 pm
Room 403
Participants:
- The Local Determinants of Local-International NGO Interactions
  
  Long Hoang Tran, American University
- Emerge and Evolve: Community-Campus Collaborative Networks and Partnerships in Coastal Communities
  
  Wen-Chi Shie, Florida State University
Discussants:
- Jessica E. Sowa, University of Baltimore
- Brent Never, University of Missouri-Kansas City
Tsinghua University
The Resilience of Cultural Entrepreneurs During Disruption: The Role of Relationship Building and Collective Action
shola ajiboye, Case Western Reserve University; Amos Allie, Case Western Reserve University

Effective, but Inefficient? Public Support Granted to Social Enterprises for Employment
Oto Potluka, Center for Philanthropy Studies, University of Basel

Chair:
Abhishek Bhati, Bowling Green State University

217. The Business of Volunteering: Organization Level Studies of Volunteering

Volunteer Contributions in Supported Social Enterprises: Results from a National Survey
Laurie I. Mook, Arizona State University; Andrea Nga Wai Chan, University of Toronto; Annie Luk, University of Toronto; Jack J. Quarter, University of Toronto

Volunteer Engagement: Lessons from the Service Enterprise Diagnostic
Emily Finchum-Mason, University of Washington

Chair: Jon Dean, Sheffield Hallam University

218. Philanthropic Transparency and the Public’s Trust

Participants:

Does Greater Nonprofit Transparency Augment Trust and Increase Donations?: Reflections on the Case of Mexico
Michael D. Layton, Independent Researcher; Miguel Angel Rosales Legorreta, Independent researcher

Financial Accountability, Transparency and Private Donations to Charitable Organizations: Does
Deborah A Carroll, University of Texas at Dallas; Young-joo Lee, University of Texas at Dallas

Publicness Matter? Trang Hoang, The University of Texas at Dallas; Young-joo Lee, University of Texas at Dallas

Measuring Voluntary Disclosure of Information by NPO: Proposition of a Transparency Index
Fanny Dethier, HEC ULege

Trust and Giving Rene Bekker, Vrije Universiteit Amsterdam; Pamela Wiepking, Erasmus University Rotterdam; Matthew Richard Bennett, University of Birmingham

Chair: Mark A. Hager, Arizona State University

219. Analyzing Philanthropic Organizations in the US

Participants:

Innovations in Foundations and Foundations’ Role in Encouraging Innovation in the Nonprofit Sector
Kristina Jaskyte Bahr, University of Georgia; Olivia Amato, Athens Area Homeless SHeleter

Philanthropic Foundation Identity and Grant-making Behaviors
Emily Finchum-Mason, University of Washington

Philanthropic Investments in Scientific Research Centers: Addressing Social Needs with Science
Emily Nwakpuda, UNC

Teaching Philanthropy in America: Fundamentals, Trends, and Biases
Paloma Raggo, Carleton University; Joannie Tremblay-Boire, University of Maryland, College Park

Chair: Paloma Raggo, Carleton University

220. Dimensions of Nonprofit Competition and Collaboration: What do Recent Data and Methodologies Tell us about Emerging Trends?

Participants:

The Nature of Inter-Organizational Collaboration and Nonprofit Autonomy
Chengxin Xu, Rutgers University-Newark; Mirae Kim, Georgia State University

Measuring Competition in Nonprofit Donor Markets
Teresa D Harrison, Drexel University; Jeremy Philip Thornton, Samford University

Nonprofit Entry, Competition, and Fundraising
Teresa D Harrison, Drexel University; Philip GAyle, Kansas State University

Accelerating Entrepreneurship: Evaluating the Effectiveness of Incubator Programs for Nonprofit vs. For-Profit Enterprises
Deborah A Carroll, University of Texas at Dallas; Young-joo Lee, University of Texas at Dallas

Chair: Paloma Raggo, Carleton University
221. Government-Nonprofit Relationships
Public Policy, Law, & Advocacy
Paper Session
10:45 to 12:15 pm
Room 415A

Participants:

Government-Nonprofits Relationship in Croatia: A Thorny Road Danijel Baturina, Faculty of Law, University of Zagreb
Reconfiguration of Civil Society in the Ethiopian Developmental State: The Politics of Law and Civil Society Seife Ayalew Asfaw, George Mason University
Sub-national Variations in Government-Nonprofit Relations in Authoritarian Regimes: A Comparison of Regional Differences in Russia Stefan Toepler, George Mason University; Ulla Pape, National Research University Higher School of Economics, Russian Federation; Vladimir Benevolenski, NRU Higher School of Economics
The Institutional Mix of Public Governance. Examining the Role of Civil Society Organisations and Government in Flemish Governance Arrangements Ghent University; Ghent University; Filip De Rynck, Ghent University; Bram Verschuere, University of Ghent

Chair: Teresa D. Harrison, Drexel University

222. Nonprofit Engagement and Influence in Multi-Sided Policy Issues
Public Policy, Law, & Advocacy
Paper Session
10:45 to 12:15 pm
Room 415B

Participants:

Left vs. Right Policy Advocacy for Tax Reform in the US Renee A. Irvin, University of Oregon; Jes Sokolowski, University of Oregon
Organizational Perspective on Political Activism of Professional Membership Associations Marina Saitgalina, Old Dominion University; Lisa A. Dicke, University of North Texas; Patricia Birungi, Old Dominion University
State-Level Nonprofit Advocacy in Politically Contentious Policy Areas: Indiana’s Abortion Debate in 2017 Riley Vgain, Ball State University
The Role of Mission and Expertise in Shaping Public Support for Nonprofit Advocacy Elizabeth Bell, The University of Oklahoma; Alisa Hicklin Fryar, University of Oklahoma; Tyler Johnson, The University of Oklahoma

Chair: Mark Sidel, University of Wisconsin-Madison

223. Leadership Challenges: Macro and Micro Perspectives
Management, Leadership & Strategy
Paper Session
10:45 to 12:15 pm
Room 416A

Participants:

A Model of Leadership Types and Their Capabilities and Limits: Evidence From Civil Society Development Organizations Adela Z. Ghadiimi, Florida State University; Ralph S. Brower, Florida State University
Are We All on the Same Page? Using Data and Dialogue to Understand Nonprofit Capacity Building Richard Clerkin, Institute for Nonprofits NC State University; Kate Albrecht, North Carolina State University
Five Nonprofit Leadership Challenges: A Proposed Typology of Common Issues That Nonprofit Leaders Face Richard Clerkin, Institute for Nonprofits NC State University; Jayce Sudweeks, North Carolina State University; Sapna Varkey, North Carolina State University
Understanding Strategic Orientation and Collaborative Behaviors in Nonprofit Human Service Organizations William A. Brown, Texas A&M University; M. Apolonia Calderon, University of Maryland, College Park; Seoeun (Grace) Jung, Texas A&M University

Chair: Lauren Dula, Binghamton University, SUNY

224. Emerging Perspectives from African NGO Leaders (Session II)
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability
Colloquium
10:45 to 12:15 pm
Room 416B

Presenters:

Bhekinkosi Moyo, BHEKINKOSI MOYO
Kazanka Comfort, Fantsuam Foundation
Theresa Michael, Model Mission of Assistance in Africa | Momi Africa
Anyakwee Nsirimovu, Institute of Human Rights and Humanitarian Law(IHRHL)
Ahmed Hamza Tijani, Oxfam

225. The Resilience and Responsiveness of Community Philanthropy
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability
Panel
10:45 to 12:15 pm
Room 417A

Participants:

Defining Community Philanthropy Dana R.H. Doan, IU Lilly Family School of Philanthropy
Fragile or Resilient? The Landscape of American Community Foundations post 2008 Laurie E. Paarlberg, Indiana University - Lilly Family School of Philanthropy; Hyunseok Hwang, Texas A&M University

A Security Blanket or a Patchwork Quilt? Understanding Patterns of Community Foundation Grantmaking Heather MacIndoe, University of Massachusetts-Boston; Maria Pache de Athayde, University of Massachusetts Boston

Building Community Foundations: 27 Years of Lilly Endowment’s GIFT Initiative Xiaoyun Wang, IU Lilly Family School of Philanthropy

Chair: Laurie E. Paarlberg, Indiana University - Lilly Family School of Philanthropy

Discussant: Susan D Phillips, Carleton University

226. Truth or Dare: Nonprofit Financial Decisions and Their Impact on the Balance Sheet
The Conference Track: From Relief to Resilience: How Philanthropy, Nonprofits and Volunteers Bridge the Gap between Crisis and Sustainability
Panel
10:45 to 12:15 pm
Room 417B

Participants:
Out of Balance: Accruals Manipulation and Earnings Management in Nonprofits Elizabeth A.M. Searing, University at Albany, SUNY
Nonprofit unrestricted liquid reserves under environmental uncertainty Marcus Lam, University of San Diego, School of Leadership and Education Sciences; Nathan Grasse, Carleton University
Out of Balance: Factors Affecting the Level of Nonprofit Financial Reserves, a Longitudinal Study Alicia Schattenman, Northern Illinois University
From Transactions to Trust: How Nonprofit Borrowers and Lenders Collaborate to Help Communities Kellie McGiverin-Bohan, Indiana University

Chair: Alicia Schattenman, Northern Illinois University

227. Emerging Scholars Research Roundtable: Gender, Faith and Immigration
Paper Session
10:45 to 12:15 pm
Room 418

Participants:
Gender Equality and Women’s Foundations Elizabeth May Gillespie, University of Nebraska at Omaha
Faith-Based Organizations: The Case of Nigeria’s Religious-Affiliated Microfinance Banks Daniel Anyanwu, Archdiocese of Owerri
Relational Interactions Between Immigrant and Native-Born Volunteers: Trust-Building and Integration or Suspicion and Conflict? Anne Stefanie Ruiz Sportmann; Itay Greenspan, Hebrew University of Jerusalem

Discussants: Ruth S. Bernstein, University of Washington Tacoma Jurgen Willems, Hamburg University

228. Civil Society and Social Media
Civil Society
Paper Session
10:45 to 12:15 pm
Room 614

Participants:
Determinants of Successful Digital Action for Nonprofit/Nongovernmental Organizations Richa Adhikari, Georgia State University; Esther Han, Georgia State University; Anmol Soni, Georgia State University
Does Social Media Engagement Translate to Civic Engagement Offline? An Examination of Formal and Informal Volunteering Jaclyn Schede Piatak, University of North Carolina at Charlotte; Nathan E Dietz, Do Good Institute; Brice McKeever, Urban Institute
Public Responsiveness to Social Media: Nonprofits and “Hashtag Activism” Brice McKeever, Urban Institute
Nonprofits and Social Media: A Theoretical Framework Crystal Rachael Charles, University at Albany (SUNY)

Chair: John P. Casey, Baruch College - CUNY

Collaboration & Networks
Paper Session
10:45 to 12:15 pm
Room 615A

Participants:
“Here’s What Should Happen If You Want This Program”: Social Enterprise Scale up and Collaboration with Schools Amanda Jones-Layman, Penn GSE
Is Collective Impact the Destination? A Typology of Interorganizational Collaboration Rong Wang, Northwestern University; Katherine Cooper, Northwestern University; Anne-Marie Boyer, Northwestern University; Shaun Dougherty, University of Connecticut; Michelle D Shumate, Northwestern University
“Moving the Needle”: A Case Study on Multisectoral Collaboration to Improve Population Health Melanie Marlene Chapman, University of Nebraska at Omaha
The Process and Mechanisms of Aligning and Governing Interests in Social Impact Bonds Reinhard Millner, WU Vienna

Chair:
230. Partnerships, Collaboration and Competition: Structures and Outcomes
Collaboration & Networks
Paper Session
10:45 to 12:15 pm
Room 615B
Participants:
Between Friend and Foe: A Multidimensional Discrete Model of Network Management Practices Junesoo Lee, KDI School of Public Policy and Management; Jeongyoon Lee, Ball State University
Do Human Service Organizations Collaborate? An Exploration of Strategies Used for Informing Policy- Decisions Karabi C. Bezboruah, University of Texas at Arlington; Jennifer Sloan, University of Texas at Arlington
Do Public-Nonprofit Partnerships Result in More Equitable Allocation of Public Services? Evidence from Parks and Partnership in New York City Yuan (Daniel) Cheng, Humphrey School of Public Affairs, University of Minnesota; Zhengyan Li, Indiana University Bloomington
Nonprofit Collaborative Networks in the USA: Empirical Study of Governance and Outcomes Razilya Shakirova
Chair: Stephanie L Smith, University of New Mexico

231. Local Perspectives on Civil Society
Civil Society
Paper Session
10:45 to 12:15 pm
Room 616A
Participants:
Examining Multiracial Congregations as Civil Society Organizations Edward C. Polson, Baylor University
Research, Action, and Civic Engagement: Three Essential Ingredients to Strengthening Civil Society at the Community Level Mary Hyde, Corporation for National and Community Service; Andrea Robles, Corporation for National and Community Service
For Better or for Worse? Are Local Government and NGOs Relations Necessary for Poverty Reduction in Ghana? Justice Nyigmah Bawole, University of Ghana
The Paradox of Vibrant Giving in Social Relationships Alongside Apathy and Dependency in Civic Relationships in Local Communities in Ghana Esi Sey, University of Ghana; Justice Nyigmah Bawole, University of Ghana
Chair: Sabith Khan, California Lutheran University

Civil Society
Panel

233. Grassroots Advocacy: Where Legitimacy, Social Media and Power Meet
Community & Grassroots Organization (Secular & Faith-based)
Paper Session
10:45 to 12:15 pm
Room 617
Participants:
Change Agent Strategies Explored: Nonprofit Advocacy From Institutional to Community Based Approaches Jennifer Alexander, University of Texas at San Antonio; Kandyce M Fernandez, The University of Texas at San Antonio
From Two-Way Communication to a Two-Step Flow of Communication: Grassroots Engagement on Twitter Matthew P Taylor, Middle Tennessee State University
Service-Organizing Hybrids as ‘Grassroots’ Models of Service Delivery : Legitimacy Amongst Community-Based Nonprofit Organizations Rachel Wells, UCLA Luskin School of Public Affairs; Theresa Anusti, Oakland University
Civil Society and Social Movements in Food System Governance: A Conceptualization of Power and Governance Arrangements Jill Clark, John Glenn College of Public Affairs, Ohio State University; Peter Andree, Department of Political Science, Carlton University; Charles Leckoe, Lakehead University; Kristen Lovitt, Department of Geography and Environment, Mt. Allison University
Chair: Alicia Schortgen, Southern Methodist University
234. Teaching Section Colloquy: Teaching the Four Facets of the Nonprofit/Public Policy Relationship
Teaching & Education
Colloquium
10:45 to 12:15 pm
Room 619

Presenters:
Shelly Arsenaul, California State University, Fullerton
Shannon K. Vaughan, Western Kentucky University

235. Governance Section Post Conference Symposium
1:30 to 5:30 pm
Room 400
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Angela Bies
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The ARNOVA Board of Directors and staff would like to thank the significant in-kind financial contributions of the The Do Good Institute at the University of Maryland School of Public Policy, University of Pennsylvania School of Social Policy & Practice, and Carleton University School of Public Policy and Administration as the institutional homes of Co-Editors-in-Chief Angela Bies, Chao Guo and Susan Phillips.
Nonprofit and Voluntary Sector Quarterly (NVSQ) is the official journal of ARNOVA and is a peer-reviewed academic journal that covers research on the nonprofit and voluntary sector. On behalf of ARNOVA and the journal’s editors-in-chief Angela Bies, Chao Guo, and Susan Phillips: thank you to all those who have lend their time, expertise, and talent as reviewers between August 2017- August 2018.

* an asterisk added behind names are those who have completed multiple reviews.
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The ARNOVA Board of Directors and staff would like to thank The RGK Center for Philanthropy and Community Service at the University of Texas at Austin, The Do Good Institute at the University of Maryland School of Public Policy, The Mohammed and Abdullah Ibrahim Al-Subaie Charity Foundation and Charity Navigator for their commitment to furthering research through the awards above, presented at the 2018 ARNOVA Conference.
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  Nonprofit Management and Organizational Networks

- Hector Cordero-Guzman
  Immigrant-Serving Nonprofits and Philanthropy

- Michael Feller
  Development and Coordination of Internships

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  Immigrant-Serving Nonprofits

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Working with the Diversity Scholars PDW has been an invaluable and rewarding experience. When I reflect upon these amazing scholars, I often see my younger self through their inquisitive eyes and am quickly energized and reminded of the reason why I began this journey. Mandela said “Education is the most powerful weapon which you can use to change the world.” I do this work to help scholars find and create their seat at a table that can often be uninviting.
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Our mission at AROCSA is to promote and advance a community of excellence in research and practice on civil society in the service of African development.

AROCSA was founded in September 2015 in Accra, Ghana, under the auspices of the Association for Research on Non-Profit Organizations and Voluntary Action (ARNOVA), to promote and advance a community of excellence in research and practice on civil society in the service of African development.

There are multiple, stand-alone efforts to encourage research and knowledge-sharing on the ‘third sector’ globally, and this is evident in the existence of various organizations, conferences, academic journals etc. in various parts of the world. In Africa, the contemporary complexities of governance and relationships between sectors -- public, private, non-profit, and academia -- has led to the rise in the relevance of civil society and the citizen sector in general. It is therefore crucial to have a continent-wide organization that will serve as the bedrock of advancing knowledge and practice in the area of civil societies in Africa. This is why AROCSA was set up.

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1. The creation of a fund to support research and scholarship on civil society in Africa
2. An annual conference bringing together scholars and practitioners for networking, learning, and skills-building
3. A regional academic journal focused on African civil society
4. Fellowships for doctoral students and civil society professionals
5. Training for scholars and civil society organization (CSO) staff on applied research methods and evidence-based work.

LEARN MORE AT WWW.AROCSA.ORG & save the date

4TH ANNUAL CONFERENCE
JULY 22-24, 2019 | NAIROBI, KENYA
ReSEARCH & KNOWLEDGE

The innovative faculty at the John Glenn College of Public Affairs at The Ohio State University bring their unique expertise and experience to our nonprofit policy programs.

**Research & Knowledge**

- **Erynn Beaton**
  - Nonprofit Management
  - Qualitative Social Research

- **Jill Clark**
  - Civic Engagement, Advocacy & Volunteerism
  - Food Policy

- **Mary Tschirhart**
  - Civic Engagement, Advocacy and Volunteerism
  - Nonprofit Management
  - Public Sector Leadership

- **Russell Hassan**
  - Nonprofit Management
  - Performance Measurement & Program Evaluation

- **Megan LePere-Schloop**
  - Public and Nonprofit Management
  - Social Networking Analysis

- **Stephanie Moulton**
  - Housing & Urban Planning
  - Nonprofit Management
  - Social Policy

- **Kim Young**
  - Economic Policy
  - Public Policy Analysis
  - Social Policy

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**IUPUI SCHOOL OF PUBLIC AND ENVIRONMENTAL AFFAIRS**

Indianapolis is SPEA's laboratory for faculty research, career exploration trips, capstone projects, and more. Our urban location in the heart of Indiana's capital city is just one of the many reasons that SPEA IUPUI's Nonprofit Management program is ranked #7 in the latest U.S. News and World Report rankings. The IUPUI campus is just a short walk or ride from a bustling city center that is home to hundreds of corporations and nonprofit organizations. At SPEA IUPUI, our students Major in Making a Difference.

- **SPEA Faculty ARNOVA Presentations**

  - **FREDRIK O. ANDERSSON, Assistant Professor**
    - Financial Resource Drivers of Nonprofit Startup and Sustainability
      - Thursday, 10:45 a.m. to 12:15 p.m., Room 417B

  - **ADAM ECKERD, Assistant Professor**
    - The Institutionalization of Nonprofit Indicators: Guidestar Reporting as Intentional Organizational Sensegiving
      - Thursday, 10:45 a.m. to 12:15 p.m., Room 414

    - Joint Cost Allocations: Management Imperative or Accounting Trick?
      - Friday, 3:45 to 5:15 p.m., Salon K

  - **JAMIE LEVINE DANIEL, Assistant Professor**
    - Message (In)Congruence: Tweeting for Donations in a Competitive Philanthropy Context
      - Friday, 2 to 3:30 p.m., Room 412

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#7 Nonprofit Management
#37 Public Management & Leadership

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**ARNOVA’S 47TH ANNUAL CONFERENCE**

108
The Bush School of Government & Public Service at Texas A&M University is proud to announce the new Center for Nonprofits & Philanthropy (CNP).

Education ★ Research ★ Outreach

The CNP will engage faculty and students from across campus to support a vibrant nonprofit and philanthropic sector in Texas and beyond, through high-quality research, professional outreach, and engaged learning.

The Center’s Faculty
A special welcome to our newest faculty

William Brown
Professor and Director of the Center for Nonprofits & Philanthropy

Kenneth Taylor
Assistant Professor of the Practice and Director of Outreach and Professional Development

Mary Hilderbrand
Associate Professor and Director of International Programs

Elie Heng Qu
Assistant Professor

Robbie Robichau
Assistant Professor

“For we’re a nation of community, of thousands and tens of thousands of ethnic, religious, social, business, labor union, neighborhood, regional and other organizations, all of them varied, voluntary and unique... a brilliant diversity spreads like stars, like a thousand points of light in a broad and peaceful sky.”

GEORGE H.W. BUSH, 41ST PRESIDENT OF THE UNITED STATES

FOR MORE INFORMATION:
979.862.3469 or 979.862.3195
BushSchool.NonprofitManagement@tamu.edu
bush.tamu.edu/nonprofit
Preparing public service leaders to translate ideas into actions that have an effective and lasting impact on the public good.

FACULTY HIGHLIGHTS

**Professor Scott Taitel** leads the Social Innovation and Investment Initiative, which serves as a central hub and incubator in the field of social finance. The Initiative recently partnered with the Michael & Susan Dell Foundation, developing a case study on the impact of the foundation’s visionary mission impact investing program.

**Professor Sonia Ospina** leads an international network of leadership scholars from nonprofits, community organizations, foundations, academic institutions, and public agencies who research and share knowledge and best practices on collective leadership.

**Professor Patricia Satterstrom** studies the micro-processes teams use to challenge traditional power structures and facilitate improved collaboration in organizations. She also studies the influence of multicultural experience and diversity on team members’ performance, exploring factors that influence perceptions.

**Professor Paul Light** is the author of 25 books, including works on the nonprofit sector, social entrepreneurship, and federal government reform. His research focuses on civil service, entitlement programs, nonprofit effectiveness, and organizational change.

CONGRATS

**Professor Thad Calabrese** for being elected and serving as ARNOVA’s treasurer beginning in 2018.