#ARNOVA20
49TH ANNUAL CONFERENCE | CONVENE VIRTUALLY

FROM CLIMATE CHANGE TO SOCIAL JUSTICE
HOW CITIZENS ARE RE-SHAPING NONPROFITS AND PHILANTHROPY IN AN AGE OF DISRUPTION AND TRANSITION
Welcome to ARNOVA’S
49TH ANNUAL CONFERENCE

All content current as of October 23rd
For most current schedule visit www.arnova.org/2020_conference

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ARNOVA
ASSOCIATION FOR RESEARCH ON NONPROFIT ORGANIZATIONS AND VOLUNTARY ACTION
Dear colleagues,

It is my great pleasure to welcome you to ARNOVA's 49th annual conference!

We are extremely grateful to our conference co-chairs, Drs. Lindsey McDougle and Khaldoun AbouAssi, as well as track chairs, awards committees, and many, many other volunteers for organizing such a great program this year. Special thanks to the ARNOVA staff for all they do, including ensuring we have the best possible experience in this year's virtual environment. The dedication and generosity of our board, members, and staff in offering their ideas, expertise, talents, and treasures to this conference, especially during these challenging times, is truly amazing.

Our theme this year, “From Climate Change to Social Justice: How Citizens are Re-Shaping Nonprofits and Philanthropy in an Age of Disruption and Transition,” inspired sessions that promise to be engaging and thought provoking.

Registration fees do not cover all conference expenses, so philanthropic support is critical to keeping ARNOVA fiscally stable. Much appreciated are our conference sponsors and member supporters. Our Premium sponsors this year are Lilly School of Philanthropy, IUPUI; O’Neill School of Public and Environmental Affairs, IUPUI; and O’Neill School of Public and Environmental Affairs, Indiana University. In addition to these and other sponsors, also supporting this conference and other ARNOVA activities are the Ford, Charles Stewart Mott, and the Lilly Foundations. Thanks to all!

This conference will mark the end of my term as President. It has been an exciting and fulfilling two years! I have loved meeting and getting to know so many of you and feel honored to have been able to serve in this capacity. I am so pleased to turn over leadership to Dr. Pier Rogers and look forward to supporting her over the next year in my capacity as past-President.

Hopefully, we are able to get together in person next year at upcoming annual conferences:

- **ARNOVA-International** in Atlanta, November 18-20, 2021 – *Kicking off our 50th Anniversary!*
- **ARNOVA/Independent Sector Policy Seminar**
- **ARNOVA-Asia**
- **AROCSA (Africa)**

I hope you enjoy the conference. Stay safe and well!

Sincerely,

Angela Eikenberry, University of Nebraska at Omaha
ARNOVA Outgoing Board President
When we developed this year’s conference theme last September, we could never have anticipated the level of disruption that the Coronavirus pandemic would bring to all of our lives. In addition to the challenges faced due to the pandemic, we have been seeing rising concerns about racial injustice, police brutality, economic disparities, voter suppression, threats to personal freedoms, and environmental injustices across our communities. Let us be honest: for many of us, life right now is Not Normal. Most of us are trying our best to understand what is going on, to figure things out, and to deal with hardships and losses. And we are often doing so with a high level of despair.

However, individual citizens are still trying to make a difference, from small acts of kindness to active engagement with change. From Black Live Matter in the United States to the global Climate Action protests, citizens around the world are demanding that actions be taken to protect the planet and ensure that we all have equal opportunity to live—and, to do so with dignity, justice, equity, and fairness.

For this year’s conference, we invited you to reflect on the role and responsibility of citizens in organizing, mobilizing, and activating their time and skills in ways that best serve our collective interests in the fights for climate change and social justice. Many panels and papers at the conference will deal with the roles that nonprofits play in addressing climate change and social justice, the work that philanthropy has done in changing our environmental, political, economic, and social landscapes, and the ability of citizens (i.e., you and me) to shape the structures and roles of communities and institutions. This is why we are extremely excited to have Megan Ming Francis and Vanessa Nakate join us at the opening plenary to discuss these issues. We are grateful to Rhodri Davies for moderating the plenary.

As conference cochairs, we thank those who are presenting and those who are participating in other ways. We are grateful to the 35 track chairs who pushed through and helped us review more than 350 proposals. We also thank the conference sponsors for their renewed commitment to ARNOVA during these uncertain times as well as ARNOVAs President and Board for their leadership. Finally, but certainly not least, our gratitude goes to ARNOVA’s executive director and staff for their undivided efforts to convene us virtually.

We were supposed to be together in-person, in Indianapolis; instead, we will meet in a virtual space. We have organized, what we hope to be an engaging program that will allow you to continue to experience ARNOVA at its best, with enough flexibility and accommodations to meet your needs. Besides the usual paper sessions, including a special track on COVID—19, we have 48 posters for you to check out. Sections and common interest groups will host their business meetings as usual and the annual membership meeting takes place on Friday November 13 at 9:30AM ET. Please do not forget to join us as we congratulate this year’s awardees by visiting the Awards Hall and join us on Wednesday November 11 at 6:00PM ET for a social hour.

We look forward to seeing everyone we miss and we promise you that this conference will be one for the books!

Khaldoun AbouAssi & Lindsey McDougle
#ARNOVA20 Conference Co-Chairs
2020 ARNOVA AWARDS

ARNOVA DISTINGUISHED ACHIEVEMENT AND LEADERSHIP IN NONPROFIT AND VOLUNTARY ACTION RESEARCH AWARD
Melissa Stone, University of Minnesota

GABRIEL G. RUDNEY MEMORIAL AWARD FOR OUTSTANDING DISSERTATION IN NONPROFIT AND VOLUNTARY ACTION RESEARCH
Jiawei Sophia Fu, Rutgers University, “Where Does Innovation Come From? Exploring the Dynamic Processes of Organizing and Managing Social Entrepreneurship and Innovation”

BEST 2019 CONFERENCE PAPER
Tyrone Freeman, Indiana University - Lilly Family School of Philanthropy, “More Hands than We Originally Thought: W.E.B. DuBois, the Atlanta Conferences, and the Overlooked ‘Origins of the Serious Study of Philanthropy’”

RGK-ARNOVA PRESIDENT’S AWARD
Marlene Walk, O’Neill School of Public and Environmental Affairs IUPUI, Kerry Kuenzi, University of Wisconsin Green Bay, Amanda J. Stewart, North Carolina State University, “Career Intentions, Commitment to the Nonprofit Sector, and COVID-19: Insights from Nonprofit Graduate Alumni”

UNIVERSITY OF MARYLAND DO GOOD INSTITUTE – ARNOVA AWARD FOR GLOBAL PHILANTHROPY AND NONPROFIT LEADERSHIP
Jennifer Jones, University of Florida, “Cognitively Rising to the Challenge: Subtle yet Monumental Variations in Board Members’ Structure of Thought”

ARNOVA RESEARCH AWARD ON PHILANTHROPIC IMPACT
Rachel Fyall, University of Washington, “A New Methodology for Evaluating Advocacy Impact”

OUTSTANDING ARTICLE IN NONPROFIT AND VOLUNTARY SECTOR QUARTERLY
Ruth Simsa, University of Economics and Business Vienna, Paul Rameder, WU Vienna, Anahid Aghamanoukjan, Distance Learning University of Applied Sciences Vienna, Marion Totter, University of Economics and Business Vienna, “Spontaneous volunteering in social crises: Self-organization and coordination”

BEST REVIEWER FOR NVSQ
Dyana Mason, University of Oregon

NML EDITOR’S PRIZE FOR BEST SCHOLARLY PAPER CITATION
Jason Coupet, North Carolina State University, Jessica Berrett, School of Public Affairs at the University of Colorado, “Toward a Valid Approach to Nonprofit Efficiency Measurement”

OUTSTANDING BOOK IN NONPROFIT & VOLUNTARY ACTION RESEARCH
Dennis Young, Georgia State University - Nonprofit Policy Forum (NPF), “Financing Nonprofits and Other Social Enterprises: A Benefits Approach”

VIRGINIA A. HODGKINSON RESEARCH PRIZE AWARD
Sabith Khan, California Lutheran University, Shariq Siddiqui, Indiana University - Lilly Family School of Philanthropy, “Islamic Education in the United States and the Evolution of Muslim Nonprofit Institutions”

THE PETER DOBKIN HALL HISTORY OF PHILANTHROPY BOOK PRIZE
David King, Indiana University - Lilly Family School of Philanthropy, “God’s Internationalists: World Vision and the Age of Evangelical Humanitarianism”

EMERGING SCHOLARS AWARDS
ChiaKo Hung, UH Manoa
Michael Cauley, Case Western Reserve University Weatherhead School of Management
Qun Wang, The University of Toledo
Robert Ressler, Gonzaga University
Viviana Wu, University of Massachusetts Amherst
Ximeng Chen, Sacred Heart University

DOCTORAL SEMINAR FELLOWS
Adam Kuczynski, Rutgers University - Newark
Andrew Williams, Indiana University Lilly Family School of Philanthropy
Anne-Marie Singh, Northwestern University
Bo Li, Georgia State University
Esther Han, Georgia State University
Francisco Santamarina, University of Washington
Hanjin Mao, Rutgers University - Newark
Holly Miori, The University of Texas at Dallas
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Kidist Yasin, IUPUI Lilly Family School of Philanthropy
Kymberly Byrd, Vanderbilt University
Lina Ochoa, Indiana University
Lucas Faure, Byrd, Institute of Political Science - Aix-en-Provence, France
Maurice Omolo, Tangaza University College, Catholic University of Eastern Africa
Muhammet Coskun, Georgia State University - Andrew Young School
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Qiaozhen Liu, Georgia State University
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Shuyi Deng, University of Minnesota
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Susan Goodman, University of South Florida
Tania Lizzeth Hernandez Ortiz, Arizona State University
Zeeshan Noor, The University of Texas at Dallas

2020 ARNOVA AWARDS
2020 ARNOVA AWARDS CONTINUED

GRADUATE DIVERSITY SCHOLARS AND LEADERS
Amanda Bankston, University of Arizona School of Government and Public Policy
Anthoanette Komme, Nonprofit Leadership Alliance, International Society for Third-Sector Research
Beverly Coddles, Student at University of San Diego
Bowie Kim, Florida State University
Byung Min, Florida State University
Chen Ji, Lilly Family School of Philanthropy, IUPUI
Edem Klu, University of Ghana
Eugena Anderson, University of San Diego
Eunsil Yoo, Penn State University, Harrisburg
Fahad Ahmad, Carleton University
Hourie Tafech, Rutgers University
Jeonghwa Yang, Florida State University
Jihoon Jeong, University of North Texas
Kareem Willis, School of Public Affairs and Administration, Rutgers University-Newark
Keratiloe Mogotsi, Centre on African Philanthropy and Social Investment
Lordess Shabazz, University of Pennsylvania
Meng Ye, Georgia State University
Ming Ye, University of Nebraska at Omaha
Misun Lee, Florida State University
Monica Lea, University of Florida
Nara Yoon, Syracuse University
Olanike Ojelabi, University of Massachusetts Boston
Ose Agho, School of Public Affairs, University of Colorado Denver
Peiyao Li, Arizona State University
Qingqing Sun, School of Public Policy, University of Maryland-College Park
Samantha Erskine, Case Western University - Weatherhead School of Management
Samantha Temple, University of Colorado Denver
Sara Ismaïl, Wayne State University
Sombo Muzata-Chunda, Virginia Commonwealth University
Taiwo Oguntuyo, Old Dominion University
Taylor Coats, Seattle University
Thanh Hoang, School of Economic, Political and Policy Sciences - University of Texas at Dallas
Tianshu (Tina) Zhao, University of Illinois at Chicago
Troy Williams, University of Wisconsin-Madison
Wen-Chi Shie, Florida State University
Xintong Chen, North Carolina State University

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Chinenye Amagwu, Nonprofit Leadership Alliance
Jessica Salas, Arizona State University
Kayla Calvo, Rutgers University-Newark
DISTINGUISHED ACHIEVEMENT AND LEADERSHIP IN NONPROFIT AND VOLUNTARY ACTION RESEARCH AWARD
Angela Eikenberry, President, Chair, University of Nebraska at Omaha
Ramon Borges-Mendez, Clark University
Ramya Ramanath, DePaul University
Yuan (Daniel) Cheng, Humphrey School of Public Affairs, University of Minnesota
Rachel Wimpee, Rockefeller Archive Center

GABRIEL G. RUDNEY MEMORIAL AWARD FOR OUTSTANDING DISSERTATION IN NONPROFIT AND VOLUNTARY ACTION RESEARCH
Sheila Cannon, Chair, Business School, Trinity College Dublin
Cassandra Chapman, The University of Queensland
Georg von Schnurbein, Universität Basel
Steven Smith, American Political Science Association
Thang Truong Thi Nam, CFVG/National Economics University
Noah Isserman, University of Illinois

BEST 2019 CONFERENCE PAPER
Joannie Tremblay-Boire, Chair, School of Public Policy, University of Maryland
Dyana Mason, University of Oregon
Aya Okada, Tohoku University
Matthew Bennett, University of Birmingham

RGK-ARNOVA PRESIDENT’S AWARD
Roseanne Mirabelli, Chair, Seton Hall University
Jesus Valero, The University of Utah
Sean Rogers, University of Rhode Island
Susan Appe, University at Albany, SUNY
Thomasina Borkman, George Mason University

UMD DO GOOD INSTITUTE & ARNOVA GLOBAL PHILANTHROPY AND NONPROFIT LEADERSHIP AWARD
Jennifer Madden, Chair, Carthage College
Federickia Washington, University of North Texas
Kara Coleman, Mount Mary University
Stuart Mendel, National Center on Nonprofit Enterprise
Robbin Hudson, Platform and Zenith

ARNOA RESEARCH AWARD ON PHILANTHROPY IMPACT
Alnoor Ebrahim, Chair, Fletcher School, Tufts University
Jodi Sandfort, University of Minnesota
Nicole Esparza, University of Southern California
Bin Chen, Baruch College

OUTSTANDING ARTICLE IN NONPROFIT AND VOLUNTARY SECTOR QUARTERLY
Rachel Fyall, Chair, University of Washington
Elizabeth Dale, Seattle University
Kirk Leach, University of Arkansas at Little Rock
Lauren Dula, Binghamton University, SUNY
Jiahuan Lu, Rutgers University - Newark
Joseph Mead, Cleveland State University

BEST REVIEWER FOR NVSQ
Angela Bies, Chair, University of Maryland, College Park
Chao Guo, University of Pennsylvania
Susan Phillips, Carleton University

OUTSTANDING BOOK IN NONPROFIT AND VOLUNTARY ACTION RESEARCH/VIRGINIA A. HODGKINSON RESEARCH PRIZE AWARD
Jessica Sowa, co-chair, School of Public and International Affairs, University of Baltimore
Jurgen Willems, co-chair, Vienna University of Economics and Business
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Craig Talmage, Arizona State University
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THE PETER DOBKIN HALL HISTORY OF PHILANTHROPY BOOK PRIZE
Stephen Porter, Chair, History, University of Cincinnati
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Gregory Witkowski, Columbia University
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Rebecca Nesbit, University of Georgia - Nonprofit and Voluntary Sector Quarterly (NVSQ)
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WEDNESDAY, NOVEMBER 11

- Unless noted all sessions are 1 hour

Doctoral Fellowship Program (by invitation)
Nov 11, 2020 2:00 PM - 7:00 PM Eastern [US & Canada]

Graduate Diversity Program (by invitation)
Nov 11, 2020 11:00 AM – 4:00 PM Eastern [US & Canada]

NOTE: Undergraduate Diversity Program scheduled for Nov. 7 (by invitation)

Professional Development Workshop: The Academic Job Market
Nov 11, 2020 11:00 AM - 12:15 PM Eastern [USA & Canada]

Professional Development Session
This session, which targets emerging scholars but is open to everyone, will cover issues related to preparing for and navigating the academic job market. Topics include developing materials, participating in interviews, negotiating the offer, going back on the job market, considering alternative, careers and choosing the right job.

Professional Development Workshop: Pre-tenure
Nov 11, 2020 12:30 PM Eastern [US & Canada]

Climate Change and Civil Society Common Interest Group
Nov 11, 2020 1:00 PM Eastern [US & Canada]

Membership Meeting
The newly formed Climate Change and Civil Society (CCCS) Common Interest Group will hold its first meeting on Nov. 11 at 1 pm. The objective is to discuss shared vision for the group and explore how it can contribute to the various ARNOVA activities. All ARNOVA members are welcome to join the meeting. Contact person: Aseem Prakash

ARNOVA NP3 Common Interest Group
Nov 11, 2020 2:00 PM Eastern [US & Canada]

Membership Meeting
Nonprofit Policy, Practice, and Partnership members who will attend this year’s ASPA conference. Bok Gyo Jeong will lead the meeting along with its board members.

Critical Perspectives Common Interest Group
Nov 11, 2020 3:00 PM Eastern [US & Canada]

Membership Meeting
Join us for the annual gathering of the Critical Perspectives Common Interest group, providing a space for research, collaboration and discourse on critical approaches to nonprofit research and practice, assisting individuals with research, teaching, and practice interests related to critical perspectives on nonprofit organizations and voluntary action. At our annual meeting we will share current research, announce critical theory panels to take place during the conference, and plan for next year. We will also provide an update on progress towards becoming an ARNOVA section.

Theories, Issues, Boundaries Section (TIBS)
Nov 11, 2020 3:00-3:30 PM Eastern [US & Canada]

Membership Meeting

TIBS Professional Development Session: Peer Discussion on Publishing Theory Articles
Nov 11, 2020 3:30 PM Eastern [US & Canada]

The session, “Peer Discussion on Publishing Theory Articles seeks to provide a friendly space for participants to share their personal insights about the process of publishing theoretical and conceptual articles, as well as work that spans disciplinary boundaries. This friendly and informal session will encourage all participants—regardless of their experiences and disciplines—to discuss best practices and share their experiences in encountering hurdles when submitting theoretical and boundary-spanning manuscripts and navigating the peer review process. This is a peer-to-peer type of discussion that invites sharing a variety of experiences with the theory publication process, so everyone is welcome to join us – from students and early scholars to academics in advanced ranks as well as those with experience on editorial boards. The session will be facilitated by TIBS executive committee members who will rely on a set of questions and Zoom breakout rooms to organize the discussion.

Early Scholars Section (ESS)
Nov 11, 2020 4:00 – 5:30 PM Eastern [US & Canada]

Membership Meeting
We are combining our membership meeting and social together into one virtual event this year and hope all early career scholars and individuals interested in contributing to their mentor opportunities will be able to attend! For the first portion of our meeting, ESS Leadership will introduce ourselves, go over what we have accomplished for the section throughout the year, and outline important upcoming events and opportunities. We will then spend the remainder of the time engaging in a social activity that will allow for small group networking as well as general discussions about the section.

Teaching Section
Nov 11, 2020 5:30 – 6:00 PM Eastern [US & Canada]

Membership Meeting
**ARNOVA Welcome Reception**  
*Nov 11, 2020 6:00 PM - 7:00 PM Eastern [US & Canada]*

Join us for the ARNOVA Reception with “The Four Singers” providing music for the first 20 minutes or so and then breakout sessions to give you the opportunity to connect, seeing old friends and meeting new ones.

**Teaching Section Pre-conference Workshop**  
*Nov 11, 2020 6:00 PM Eastern [US & Canada]*

**Data & Analytics Section (DAS)**  
*Nov 11, 2020 7:00 PM Eastern [US & Canada]*  
**Membership Meeting**

At this business meeting, we will announce results of the executive committee election and solicit ideas for how the section can best serve members in the coming year. Please come with ideas on how you would like to see the section evolve. All are welcome, even if you haven’t previously been associated with the section.

**Nonprofit Finance & Financial Management Section (NPFFM)**  
*Nov 11, 2020 7:00 PM Eastern [US & Canada]*  
**Membership Meeting**

Come meet the members of the Nonprofit Finance and Financial Management Section! At our annual general meeting, we will announce the election results for contested seats on our Board, plus start planning for our upcoming year. Now that we’re “official”, it’s time to start making things happen! Only members can vote, but all interested are welcome to join us.

**Governance Section Pre-Conference: Nonprofit Governance in an Age of Disruption and Transition**  
*Special Track on Covid-19*  
*Nov 11, 2020 7:00 – 8:30 PM Eastern [US & Canada]*  
**Colloquium Session**

This year’s theme is Nonprofit Governance in an Age of Disruption and Transition: The Impact of COVID-19. Around the globe, communities are dealing with mounting challenges. Indeed, we now face increasing resource competition, questions regarding mission sustainability, potential consolidation in the sector, and leadership preparedness. The only known is the unknown. The unexpected emergence of a global viral pandemic has fundamentally altered individual nonprofit entities and sub-sectors of civil society. Case proposals must focus specifically on the role and responsibility of citizens in organizing, mobilizing, and activating their time, talents, and treasures in ways that best serve our collective interests in what may emerge as a new paradigm in the sector.

**Values, Religion, Altruism, and Drawbacks Section (VRADS)**  
*Nov 11, 2020 7:00 - 8:30 PM Eastern [US & Canada]*  
**Membership Meeting**

**Nonprofit Finance & Financial Management Section (NPFFM) Happy Hour from the Couch**  
*Nov 11, 2020 8:00 PM Eastern [US & Canada]*

After all that discussion in the annual general meeting, please join us as we each grab a beverage of choice from our own homes and share a Happy Hour from the Couch! Look for emails with suggested themed drinks (alcoholic and non-alcoholic), plus other opportunities to both relax and socialize during our first virtual conference.

**THURSDAY, NOVEMBER 12**

- Unless noted all sessions are 1 hour

**Conference Welcome and Opening**  
*Nov 12, 2020 10:30 – 11:00 AM Eastern [US & Canada]*

**Plenary Session: Changing Roles in the Fight for Climate Change and Social Justice**  
*Nov 12, 2020 11:00 AM - 12:00 PM Eastern [US & Canada]*  
**Plenary Session**

The plenary will focus on how institutions respond to citizens’ demands for action, the need to reconsider approaches and values in times of transition and disruptions, the power that individuals have in framing narratives and leading the way toward meaningful change, and the urgency of rethinking relations and roles that are suitable for tomorrow’s challenges and promises.

*Vanessa Nakate, Climate Activist; Dr. Megan Francis Ming, University of Washington; Rhodri Davies, Charities Aid Foundation*

**The Future of Impact Measurement: New Developments in Measurement, Management, and Accountability**  
*Accountability, Effectiveness, Evaluation, and Program Outcomes*  
*Nov 12, 2020 12:15 PM Eastern [US & Canada]*  
**Colloquium Session**

This colloquium examines new developments in impact measurement, management, and accountability. It focuses on advances in how citizens, beneficiaries, front-line workers, and managers of nonprofit organizations are measuring and delivering social change. It will address four key questions through an interactive discussion format: What is “impact” from the perspectives of recipients of nonprofit services such as clients, or front-line workers and managers who run nonprofits? What does “accountability” mean from these perspectives? What do these trends imply for designing nonprofit “strategy”? And what are the lessons for the future of impact management?
Unintended Consequences of Nonprofit Financing and Funding Practices
Accountability, Effectiveness, Evaluation, and Program Outcomes
Nonprofits face a myriad of regulations, rule of thumb best practices, and policy incentives related to their finances. Choices of revenue mix, asset holdings, and expenditure patterns are all impacted. This session explores the potential second order or unintended impacts of some of these constraints and highlights the need for policymakers, donors, grant/foundation funders, and nonprofit watchdogs to carefully consider indirect and longer run effects on the health of the nonprofit sector. The three papers in this session each examine distinct examples involving a wide range of nonprofits, highlighting the pervasiveness of such effects and discuss potential solutions to address the impacts.

The Hidden Costs of Normative Nonprofit Financial Management Practices Thad Calabrese, New York University; George Mitchell, CUNY - Baruch College

Endowments: Examining the Unintended Consequences on the Concentration of Nonprofit Institutions Teresa Harrison, Drexel University

From For-Profit to Nonprofit and Back Again: Does Hospital Conversion Affect Charity Care? Michah Rothbart, Syracuse University; Nara Yoon, Syracuse University

Organizational Strategy, Neutrality, and Managerialism
Civil Society, Communit, and Grassroots Associations
Project-Think: Impacts on Civil Society, Social Justice, and Democracy in the Middle East Catherine Herrold, Indiana University; Gizem Zencirli, Providence College

Organizational Slack in CSOs During Unexpected External Shocks: The Case of Refugee Emergency Reception Ebba Henrekson, Ersta Sköndal Brücke University College; Marta Reuter, Stockholm University; Filip Wijkström Stockholm School of Economics

Apolitical Agents: An Examination of INGO Neutrality Claims in Developing Countries Rachel Castellano, University of Washington, Seattle; Morgan Wack, University of Washington, Seattle

Building and Strengthening Capacity for Better Collaboration
Collaboration: In, Between, and Among Sectors
Collaboration during Crisis and Disaster: Citizen Response and Grassroots Organizing Jack Harris, Assistant Professor of Communication, State University of New York at New Paltz

The Strengthening Of Civil Society: Nonprofit Capacity Building In The City Of San Diego Lyn Corbett, The University of San Diego

Building capacity and navigating diversity amongst Muslim nonprofits through collaboration Shariq Siddiqui, Indiana University; Rafeel Wasif, University of Washington, Seattle

Sectors Long-term Crisis Recovery Response: Examining the Network Capacity of Nonprofit and Local Government Emergency Management Network Structures Teshanee T Williams, University of North Carolina – Chapel Hill, School of Government; Maureen Berner, University of North Carolina – Chapel Hill, School of Government

Community Responsiveness in Hazard Mitigation and Climate Adaptation Planning
Conference Theme
Since Hurricane Katrina, the New Orleans region has developed multiple community-engaged disaster mitigation and climate adaptation plans. While Louisiana local governments have long enlisted planners, architects, and civil engineers to help develop plans, seeking input from local community members is a relatively novel approach. In this colloquium, we explore the methods planners have used to elevate community voices during the planning process, highlighting changes in and effectiveness of the methods over time. Considering both formal engagement mechanisms and informal ones, we draw our findings from a series of interviews with government officials, planners, philanthropists, community leaders, and local residents.

Nonprofit Innovation: Processes and Contested Outcomes
Innovation and Entrepreneurship
A matter of context? Exploring the conditions under which business-like practices can ‘work’ Ben Suykens, Ghent University; Bram Verschuere, Ghent University

Bricolage as a road to innovation in small nonprofit organizations Fredrik O. Andersson, O’Neill School of Public and Environmental Affairs IUPUI; Per Svensson, Louisiana State University; Lewis Faulk, American University

Philanthropic Innovations: How Program-Related Investments Expanded Grantmaking Strategies Peter Weber, Auburn University

Social Enterprise Start-Up and Survival
Innovation and Entrepreneurship

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The role of nonprofit incubators in encouraging the evidence of social impact from local community startups and entrepreneurs Marina Saitgalina, Old Dominion University

A Typology of Chinese Social Enterprises and Their Resource Acquisition and Bricolage Strategies Rong Wang, University of Kentucky; Bin Chen, Baruch College; Francois Bar, Annenberg School for Communication and Journalism, University of Southern California

The Interplay between Environmental Condition and Nonprofit Growth and Resource Management Strategies Tamaki Onishi, University of North Carolina at Greensboro; Wolfgang Bielefeld, Indiana University Purdue University Indianapolis


The Silver Lining of Staff Experiences of Secondary Trauma in Nonprofit Human Service Organizations: The Role of Post-Traumatic Growth Anthony Silard, California State University

Exploring the Gendered Dimensions of Meaningful Nonprofit and Public Work in a Neoliberal Era Billie Sandberg, Portland State University; Robbie Robichau, Texas A&M University; Andrew Russo, Portland State University

Career choices in grantmaking organizations: Continuation of right place, right time, or intentional choice? Erin Nelson, The University of Memphis; Heather Carpenter, Nortre Dame of Maryland University; Elizabeth Gillespie, University of Memphis; Megan LePere Schloop, Ohio State University


Assessing the factors contributing to the financial vulnerability of non-profit New York State Emergency Medical Services Agencies Zakhar Berkovich, Rockefeller College of Public Affairs and Policy, University at Albany, SUNY

How CEOs Lead Values Based Financial Institutions Dwayne Naylor, Case Western Reserve University DM Candidate


What sector do consumers prefer for the delivery of 'public' services? A comparative analysis of USA and China Dr. Kenneth J. Meier, American University; Xiaoyang Xu, American University; Anita Dhillon, American University

Relational Fitness: A Model for Sector Differences Chengxin Xu, Seattle University

Resourcing for Open-Endedness: Resolving the Nonprofit Starvation Cycle through Dynamic Efficiency Elizabeth Castillo, Arizona State University

A Bourdieusian framework for nonprofit organization business models Gaëlle Cotterlaz-Rannard, University of Geneva and University of Savoie Mont-Blanc; Michel Ferrary, University of Geneva and Skema


The Impact of Ride Hail Services on the Accessibility of Nonprofit Services Dyana Mason, University of Oregon

Identifying Infrastructure Organizations Through Mission Statements Qiaozhen Liu, Georgia State University

Finding Faith: Religion and Multiple Institutional Logics Robert Ressler, Gonzaga University; Pamela Paxton, The University of Texas at Austin; Brad Fulton, Indiana University


Envisioning “Impact:” Strategic Philanthropy and Shifting Evaluation Practices in the Human Services Jennifer Mosley, University of Chicago; Nicole Marwell, University of Chicago; Emily Claypool, University of Chicago; Cameron Day, University of Chicago

Unrestricted impact: The effects of unrestricted funding on grantees’ organizational and project impact Pamala Wiepking, IU Lilly Family School of Philanthropy; Arjen de Wit, Vrije Universiteit Amsterdam

Infrastructure-oriented grantmaking on the rise? An experimental investigation of foundation managers’ grantmaking preferences Peter Schubert, University of Hamburg


Effect of Implicit Mindsets and Efficacy on Charitable Giving in Social Causes with Ambiguous Controllability Alice Labban, Business Administration Division, Seaver College, Pepperdine University; Corinne Novell, Business Administration Division, Seaver College, Pepperdine University; Steven Bauer, Business
Administration Division, Seaver College, Pepperdine University

A one-time increase, but long felt loss? Social information and substitution effects on charitable giving Claire van Teunenbroek, VU University

Does overhead matter? A survey experiment exploring framing effects of nonprofit overhead information on donor decisions Ellie Heng Qu, Texas A&M University; Levine Daniel, IUPUI

Gratitude and fundraising: Does “putting the ‘you’ in thank you” promote giving? Patrick Dwyer, (Ph.D) Indiana University Lilly Family School of Philanthropy; Audra Vaz, Appalachian State University

What Influences Charitable Giving? (Part 3 - External events)
Philanthropy, Fundraising, and Giving
Nov 12, 2020 12:15 PM Eastern [US & Canada]
Paper Session

Who Were More Likely to Donate to Disaster Victims? Lessons from Hurricane Sandy Chenyi Ma, University of Pennsylvania; Stephanie Boddie, Baylor University; Amy Baker, University of Pennsylvania

Influence of Organizational Identity on Form of Post-disaster Philanthropy David Berlan, Florida State University

Individual and Community Behavioral Responses to Natural Disasters Hanan Yonah, The Hebrew University of Jerusalem; Claude Berrebi, The Hebrew University of Jerusalem; Ariel Karlinsky, The Hebrew University of Jerusalem

The Impact of the Great Recession on Philanthropy in the USA Kidist Yasin, IUPUI Lilly Family School of Philanthropy; Patrick Rooney, IUPUI Lilly Family School of Philanthropy

Special Track on Covid-19
Nov 12, 2020 12:15 PM Eastern [US & Canada]
Colloquium Session

This colloquy features a mixed panel of local practitioners from community and grassroots organizations in our host city of Indianapolis and academics that study grassroots and community-based activism. The colloquy offers a local perspective on a much broader issue: how do grassroots and community activists and organizations engage and advocate for marginalized populations in the face of a global health and economic crisis? Panelists will discuss their respective work supporting populations experiencing homelessness, in the face of a dramatic public health crisis and its subsequent impact on their crucial work.

Collaboration, Vulnerability, and the Role of the Board
Special Track on Covid-19
Nov 12, 2020 12:15 PM Eastern [US & Canada]
Paper Session

COVID-19 and Hashtag Activism: Fostering Collaborations among Nonprofits through Social Media Kayla Schwoerer, Rutgers University, Newark; Zeeshan Noor, The University of Texas at Dallas

Covid-19 and Nonprofit Employee Vulnerability: Employment Relations in the time of COVID Kunle Akingbola, Lakehead University; Alina Baluch, University of St Andrews; Carol Brunt, University of Wisconsin – Whitewater; Ian Cunningham, University of Strathclyde

Responding to COVID-19: The Role of the Board Michelle Wooddell, Grand Valley State University

Nonprofit advocacy coalitions in times of COVID-19: brokerage, crowdfunding and advocacy roles Peter Raeymaeckers, University of Antwerp; Stijn van Puyvelde, University of Brussels (VUB) Applied Economics

Skills and Competency in Nonprofit and Philanthropic Education
Teaching and Education
Nov 12, 2020 12:15 PM Eastern [US & Canada]
Paper Session

Alumni perspectives of nonprofit graduate education: Advancing our knowledge of a professionalizing sector Amanda Janis Stewart, NC State; Kuenzi, University of Wisconsin-Green Bay; Marlene Walk, IUPUI

Preparing Graduate Students for Careers in the Third Sector, Through Community-Engaged Course Models Mary Beth Collins, UW-Madison Center for Community and Nonprofit Studies; Garret Zastoupil, UW-Madison Center for Community and Nonprofit Studies; Amy Hilgendorf, UW-Madison Center for Community and Nonprofit Studies

Prepping for the ‘new normal’: A needs-assessment of skills and competencies for a transforming sector Matthew Leight, North Carolina State University; Kara Lawrence, North Carolina State University; Brad Johnson, North Carolina State University; Amanda Janis Stewart, NC State

Volunteer Management and Retention
Voluntarism and Volunteering
Nov 12, 2020 12:15 PM Eastern [US & Canada]
Paper Session

A Volunteer Perspective on How to Improve Volunteer Management Jaclyn Schede Piatak, University of North Carolina at Charlotte; Will Prince, University of North Carolina at Charlotte

Don’t You Want My Help? Volunteer Involvement and Management in Local Government Jeffrey L. Brudney,
VRADS Section Colloquy: The Importance of Humanities and Values for ARNOVA
Nov 12, 2020 12:15 PM Eastern [US & Canada]

The ARNOVA Board has recently had some discussion about broadening the scope of themes and topics treated in our annual conferences and publications. For many years, some members have criticized ARNOVA for its overly technocratic emphasis and narrowness, feeling that the full range of global university arts and sciences are given insufficient emphasis. In particular, quite a few members have argued for broadening the multi-disciplinary range of the membership, as well as seeking more emphasis on the humanities, values, ethics, and emotions in our work. The so-called “rational person” model of human behavior has long been challenged in many socio-behavioral science disciplines.

The present Colloquium is sponsored by the ARNOVA VALUES SECTION (Values, Religion, Altruism, and Drawbacks Section/VRADS), which has a very central concern about perceived excessive narrowness of themes, often ignoring a wide range of global research and theory in the Arts and Sciences in universities. This session invites thinking and discussion about dilemmas and possible futures of ARNOVA and of the broader interdisciplinary field of nonprofit and voluntary sector studies, now sometimes referred to as voluntaristic. Three well-known Presenters will seek to stimulate a broad audience discussion of these issues in 10-minute presentations.

1:45 – 2:45 pm Sessions

Donor and Advocacy Coalitions’ Effect on Performance
Accountability, Effectiveness, Evaluation, and Program Outcomes
Nov 12, 2020 1:45 PM Eastern [US & Canada]

Paper Session

Defining network effectiveness in climate advocacy coalitions Anne-Marie Singh, Northwestern University; Michelle Shumate, Northwestern University

Performance Under Pressure: The Effect of Donor-Imposed Financial Restrictions ChiaKo Hung, University of Hawaii at Manoa; Jessica Berrett, North Carolina State University

Competing for donations in the environmental nonprofits Gina Rossi, University of Udine, Udine, Italy; Chiara Leardini, University of Verona, Verona, Italy; Stefano Landi, University of Ca’ Foscari, Venezia, Italy

Donors, Distance, and the Influence of Accounting Information Julie Mercado, Boise State University

Nonprofit Governance at the Individual Level
Boards and Governance
Nov 12, 2020 1:45 PM Eastern [US & Canada]

Paper Session

Toward a Typology of Nonprofit CEO Power Kathryn Gamble, Consultant; Richard Clerkin, North Carolina State University

Time to say goodbye? Evidence on board turnover and female representation from United Way Lauren Dula, Binghamton University, SUNY; Ruodan Zhang, University of Connecticut

Chief Executive Compensation: Implications of Board Governance Activities Ruth Bernstein, Assistant Professor, Nonprofit Studies, University of Washington, Tacoma; Christopher Fredette, University of Windsor

Understanding and Assessing Board Member Engagement William Brown, Texas A&M University; Nicole Collier, Texas A&M University

(re)Constructing Civil Society
Civil Society, Community, and Grassroots Associations
Nov 12, 2020 1:45 PM Eastern [US & Canada]

Paper Session

Tocqueville, the Gates Foundation, and the New American Aristocracy Ian Anstee, Stanford University, 2018; UCLA Law, 2023

Social origins of nongovernmental organizations: The making of Seniors Associations in rural China Ji Ma, RGK Center, Lyndon B. Johnson School of Public Affairs, The University of Texas at Austin; Zhaonan Zhu, RGK Center, Lyndon B. Johnson School of Public Affairs, The University of Texas at Austin

Transfers from public services into the English and Welsh third sector: manufacturing civil society? John Mohan, Third Sector Research Centre, University of Birmingham; James Bowles, University of Birmingham

Has liberalism lost ground against conservativism? Legitimacy of civil society in public media discourses in Austria Julia Litofteenko, WU Vienna University of Economics and Business, Institute for Nonprofit Management
Systematic Reviews and Applications of Emergent Theory in International Development Contexts

Civil Society, Community, and Grassroots Associations
Nov 12, 2020 1:45 PM Eastern [US & Canada]
Panel Session

The current state of research in the Global South is marked by building country and regional datasets, synthesizing dispersed and interdisciplinary research and applying existing theory to new contexts. This panel presents multiple methodologies that examine the state of current research, explore the role of institutions and contexts in international research and extend nonprofit theory developed out of Global North to nongovernmental organizations (NGOs) in the Global South. Overall, this panel identifies key areas of research in Global South contexts, while at the same time contributing more broadly to our understandings of the third sector, globally.

NGO or CSO? A Systematic Review of Term Usage and Definitions in Third Sector Research
Samantha Temple, University of Colorado Denver

A Systematic Review of the Sustainable Development Goals
Sandy Zook, University of Colorado Denver; Meme Kinoti, Regis University; Ose Agho, University of Colorado Denver

Moving Towards Fiscal Sustainability: A Case Study in Ghana
Kara Newby, Auburn University; Noemi Oeding, Auburn University

Examining the Role of Women leaders in the Ghanaian NGO Context
Akua Twumasi, North Carolina State University

Coproduction: Facilitators and Dynamics

Collaboration: In, Between, and Among Sectors
Nov 12, 2020 1:45 PM Eastern [US & Canada]
Paper Session

Co-production and sustainability: How do co-production projects evolve over time? Caitlin McMullin, Concordia University

The innovative capacity of Area Agencies on Aging: Engaging users, community groups, and volunteers in co-production of aging services through public-nonprofit partnerships Sungdae Lim Sam, Houston State University

Accountability and Performance: Examining Community-Based Apprenticeship Mechanisms Between United States and Taiwan
Wen-Chi Shie, Florida State University; Yun-Hsiang Hsu, National Central University

Privatization in Public Service Delivery and Coproduction: Threat or Opportunity?
Yuan Cheng, Humphrey School of Public Affairs, University of Minnesota; Jeffrey L. Brudney, University of North Carolina Wilmington

Nonprofit-Government Collaboration: International Perspectives

Collaboration: In, Between, and Among Sectors
Nov 12, 2020 1:45 PM Eastern [US & Canada]
Paper Session

Examining the role of institutional relationships within and between PES intermediaries: A case study of Bolivian NGO and municipal actors Brooke McWherter, Purdue University; Zhao Ma, Purdue University; Laura Zanotti, Purdue University; Meagan Rathjen, Purdue University; Will Munger, Utah State University

Institutional Complexity and Organizational Hybridity in the Dynamics of Government-CSO Partnerships: The Case of Seoul Metropolitan Community Development
Byung Min, Florida State University; Ralph Brower, Florida State University

The Role of Chinese Hybrid Civil-State Organizations in Crisis: SARS, HIV/AIDS, and COVID-19
Samuel Galler, Redstone Strategy Group

Politics, Purpose & Preferences in Religious Philanthropy

History, Religion, and Arts
Nov 12, 2020 1:45 PM Eastern [US & Canada]
Paper Session

Politics and Fundraising in Religious Congregations: Principled or Pragmatic
Andrew Williams, Indiana University Lilly Family School of Philanthropy; Brad Fulton, Indiana University; Jonathan Oxley, Florida State University

Examining Donor Preference for Charity Religious Affiliation
Jonathan Oxley, Florida State University

The Appearance of Religious Language on Form 990 and Websites: A Study of International Affairs Organizations
Thad Austin, Duke University; David P. King, Indiana University Purdue University at Indianapolis; Andrew Williams, Indiana University; Lilly Family School of Philanthropy

Social Enterprise Policy and Context

Innovation and Entrepreneurship
Nov 12, 2020 1:45 PM Eastern [US & Canada]
Paper Session

Public Policy toward Social Enterprise in the U.S. and Around the World
Alan Abramson, George Mason University

Hybridity Issues Beyond Organizational Identity and Multiple Logics: A Study of a Joint Cooperative – Union Initiative
James Mandiberg, Silberman School of Social Work at Hunter College

Comparing Social Enterprise Development across the BRICS Emerging Economies: Insights for Developing Countries
Janelle Kerlin, Georgia State University; Marcelo Dionisio, COPPEAD Federal University of Rio de Janeiro
Isomorphic pressures or not? An Analysis of Latest Social Enterprise Laws and Policy in China Meng Ye, Ph. D. student at Andrew Young School of Policy Studies at Georgia State University

The Impact of Culture, Leadership, and Information on Nonprofits’ Performance
Innovation and Entrepreneurship
Nov 12, 2020 1:45 PM Eastern [US & Canada]
Paper Session
National Culture and Nonprofit Entrepreneurial Climate: An Exploratory Study Fredrik O. Andersson, O’Neill School of Public and Environmental Affairs IUPUI; Madeline Venable, O’Neill School of Public and Environmental Affairs IUPUI
The Financial Returns of Information Technology Cost in Nonprofit Organizations Hanjin Mao, Rutgers University - Newark
Executive Turnover in The Nonprofit Sector: The Trend and Financial Impacts Shuyang Peng, University of New Mexico; Young Joo Park, School of Public Administration, University of New Mexico

Supporting Staff and Volunteer Labor in the Nonprofit Environment
Management, Leadership, and Strategy
Nov 12, 2020 1:45 PM Eastern [US & Canada]
Paper Session
Volunteers in Name Only? Implications of Court-Ordered Service on Volunteer Management Kara Lawrence, North Carolina State University; Richard Clerkin, North Carolina State University; Jerrell Coggburn, North Carolina State University
Staffing the Mission: Compensation Unfairness and Values Incongruity in Nonprofits Laurie Goldman, Tufts University, Urban & Environmental Policy & Planning; Betsy Leondar-Wright, Lasell University
Supervision versus Communication in Retention of Volunteers Mark Hager, Arizona State University; Jeffrey Brudney, University of North Carolina Wilmington Department of Public & International Affairs
How volunteers’ proactivity translates HR practices into satisfaction: the mediating role of job crafting Marlene Walk, IUPUI; Emily Peterson, IUPUI

The Future of Transnational NGOs
Management, Leadership, and Strategy
Nov 12, 2020 1:45 PM Eastern [US & Canada]
Colloquium Session
Geopolitical shifts, increasing demands for accountability, and growing competition have been driving the need for change within transnational non-governmental organizations (TNGOs). As the world has changed and TNGOs’ ambitions have expanded, the roles of TNGOs have shifted and their work has become more complex. To remain effective, legitimate, and relevant in the future necessitates organizational changes, but many TNGOs have been slow to adapt. Drawing upon a variety of academic and experiential perspectives, colloquium presenters will discuss how TNGOs can adapt for the future and what obstacles they will need to overcome to be successful.

Researching Voluntary Action: Innovations and Challenges
Networks and Methodology
Nov 12, 2020 1:45 PM Eastern [US & Canada]
Panel Session
This panel will involve third sector scholars from a range of academic disciplines examining the methodological issues inherent in studying voluntary action and volunteering, charitable giving and philanthropy, and the organization and policy structures of the third sector. Drawing on a wide range of studies from international researchers deeply embedded in understanding voluntary action in all its forms, this panel will provide conference attendees with examples of the challenges of trying to understand the myriad forms of altruistic activity, and the innovations and strategies employed by researchers in order to better conceptualize how we think and know about charity.

Charity advertising: Visual methods, images, and elicitation Abhishek Bhati, Bowling Green State University; Jon Dean, Sheffield Hallam University
Investigating Meanings and Messages on Volunteering through Television Media Kim Wiley, University of Florida
Studying collaborative philanthropy and the challenges of making scholarly research relevant for practice Angela Eikenberry, University of Nebraska
Annual Reporting in voluntary organisations: Opportunities for research Carolyn Cordery, Aston University

Advancing Research on Asian Civil Society and Philanthropy: Accomplishments, Research & Data/Theory
Open Track
Nov 12, 2020 1:45 PM Eastern [US & Canada]
Colloquium Session
This colloquium aims to facilitate an organized effort advancing research on civil society and philanthropy in Asia, especially East Asian nations. Scholars representing China, Japan, Korea, and Taiwan will first overview research on their own country’s nonprofit sector to showcase accomplishments, data availability, and theory applications. Unique conditions affecting East Asian nonprofit sectors (e.g., disaster giving) will also be discussed. We will then discuss future opportunities—research agendas, necessary data and theory development—and challenges for comparative research. The colloquium will conclude with action plans for collaborative research and data collection efforts advancing Asian nonprofit research.”
**Community Foundations and their Role in Society:**

**Transitions and Challenges**

Philanthropy, Fundraising, and Giving  
Nov 12, 2020 1:45 PM Eastern [US & Canada]  
**Paper Session**

- Community Philanthropy as practice: a case study of Thousand Currents Fahad Ahmad, PhD Candidate, Carleton University; Ashlesha Khadse, Thousand Currents
- Mapping Select U. S. Community Foundations and COVID 19 Responsive Community Philanthropy Patsy Kraeger, Georgia Southern University; Rhonda Phillips, Purdue University
- Decisions, decisions, decisions: community foundations and community well-being Salvatore Alaimo, Grand Valley State University; Joanne Carman, University of North Carolina - Charlotte
- The Impact of Tax Credits on Charitable Donations to Community Foundations Yue Ming, Indiana University Lilly Family School of Philanthropy; Yongzheng Yang, Indiana University Lilly Family School of Philanthropy

**Exploring Advocacy Venues, Tactics, and Organizational Characteristics**

Public Policy, Law, Regulation, and Advocacy  
Nov 12, 2020 1:45 PM Eastern [US & Canada]  
**Paper Session**

- Nonprofit Representation of Disadvantaged Constituencies: Examining the Strategic Repertoire of Nonprofit Advocacy for Marginalized Populations Heather MacIndoe, University of Massachusetts Boston; Erynn Beaton, The Ohio State University; Maria Manuela Pacheco Athayde, University of Massachusetts Boston
- Venue Perceptions and Strategy Decisions Among Nonprofits and Industry Advocates in Environmental Policy Debates Jennifer Kagan, University of Hawaii at Manoa; Kristin Olofsson, Oklahoma State University
- Nonprofit Advocacy and Political Activity Kirsten Gronbjerg, Indiana University Bloomington; Noah Betman, Indiana University

**Supplementary, Complementary, or Adversarial: Changing Roles of Nonprofit Organizations in Trump Era**

Public Policy, Law, Regulation, and Advocacy  
Nov 12, 2020 1:45 PM Eastern [US & Canada]  
**Colloquium Session**

As part of the three interrelated colloquia organized under an election theme, the focus of this colloquium collaboratively developed by the TIBS, CGA, and PPPL sections of ARNOVA, is on looking back over the past four years of the Trump presidency and assessing the impacts of the 2016 presidential election and resulting policy changes on nonprofits and philanthropy both at the policy and grassroots levels. We adopt Dennis Young's supplementary, complementary, and adversarial relationship theory as an overall conceptual framework that guides our discussion. This session will be followed by two other interconnected sessions centering on future prospects for the sector after the 2020 election.

**Adaptation and Resiliency During Uncertain Times**

Special Track on Covid-19  
Nov 12, 2020 1:45 PM Eastern [US & Canada]  
**Paper Session**

- Dancing through Disruption: Can Arts & Culture Help Communities be Resilient? Leigh Hersey, University of Louisiana Monroe
- The Impact of COVID-19 on nonprofits and operating reserves: National survey results Mirae Kim, George Mason University; Dyana Mason, University of Oregon
- Nonprofit arts adaptation to COVID-19: Initial evidence and emerging scenarios Roland Kushner, Muhlenberg College; Randy Cohen, Americans for the Arts

**Diversity in Nonprofit and Philanthropic Education**

Teaching and Education  
Nov 12, 2020 1:45 PM Eastern [US & Canada]  
**Paper Session**

- Transactional distancing: The impacts of online education on student learning outcomes learned from the COVID-19 pandemic Laura Keyes, University of North Texas; Hee Soun Jang, University of North Texas
- Internationalization of Nonprofit Education Program: Opportunities and Challenges in Transforming Nonprofit Education Curricula worldwide Matthew Ma, St. Louis University
- Gender in Nonprofit Graduate Curricula: A Pedagogical Approach to Fostering Inclusion Michelle Evans, University of Tennessee at Chattanooga; Jose Luis Irizarry, University of Illinois Springfield

**Effects of Volunteering on Health and Well-being**

Voluntarism and Volunteering  
Nov 12, 2020 1:45 PM Eastern [US & Canada]  
**Paper Session**

- Can Government Intervention Increase Volunteers and Donations? Analyzing the Influence of VISTA with a Matched Design Andrew Messamore, University of Texas at Austin; Kristopher Velasco, University of Texas at Austin; Pamela Paxton, The University of Texas at Austin
- International Humanitarian Aid Volunteers, Emotional Labor and Burnout: A Qualitative Exploratory Study Holly Richardson, University of Utah
- Informal volunteering, wellbeing and chronic stress: A longitudinal analysis in the UK Matthew Bennett, University of Birmingham
- Volunteering and Health: A Mega-Analysis René Bekkers, Vrije Universiteit Amsterdam; Arjen de Wit Vrije, Universiteit Amsterdam; Ellie Heng Qu, Texas A&M University
Succeeding in Publishing in Peer-Reviewed Nonprofit Journals
Nov 12, 2020 1:45 PM Eastern [US & Canada]
During this panel, editors of leading nonprofit journals will discuss how to successfully navigate publishing in peer-reviewed academic journals.

3:15 – 4:15 pm Sessions

Examining Social Impact and Program Effectiveness
Accountability, Effectiveness, Evaluation, and Program Outcomes
Nov 12, 2020 3:15 PM Eastern [US & Canada]
Paper Session
Does Community Food Assistance Matter? A National Evaluation Using the County-Level Aggregated Data
Baorong Guo, University of Missouri-St. Louis; Jin Huang, Saint Louis University
Charitable Food Service Programs: An Examination
Karabi Bezboruah, University of Texas at Arlington
A house divided cannot stand: Capacity building in community-based development organizations (CBDOs)
Nathaniel Wright, Texas Tech University; Teshanee Williams, University of North Carolina – Chapel Hill, School of Government
Information Asymmetry, Organizational Performance, and Private Giving: Can Performance Ratings Restore Trust in Nonprofits?
Yuriy Davydenko, Georgia State University

Understanding Nonprofit Governance Using Structural Network Approaches
Boards and Governance
Nov 12, 2020 3:15 PM Eastern [US & Canada]
Paper Session
Elite Consolidation Among Community-Based Organizations: Evidence from Interlocking Directorates
Andrew Messamore, University of Texas at Austin
A Study of Nonprofit Governance in Pursuit of Good Governance
Duchess Humphrey, University of North Texas, Department of Public Administration; Hee Soun Jang, University of North Texas
Examining Government Agencies in Cross-Sector Partnerships: A Social Network Analysis
Joshua-Paul Miles, Northwestern University
Adoption of Nonprofit Board Governance Policies: Roles of Network Embeddedness and Institutional Dynamics
Nara Yoon, Syracuse University

Coproduction, Public Value Creation, and Representative Bureaucracy
Civil Society, Community, and Grassroots Associations
Nov 12, 2020 3:15 PM Eastern [US & Canada]
Paper Session
A Model to Encourage Citizens to Re-engagement in the Act of Governance in Urban Areas
David Swinell, Arizona State University
Organizing for Open-Endedness: The Logic and Efficiency of Prosocial Exchange and Public Value Creation
Elizabeth Castillo, Arizona State University
Representative bureaucracy through staff with lived experience: peer co-production in the U.S. substance use disorder treatment field
Sunggeun (Ethan) Park, University of Michigan
Not only in the public sector: Coproduction theory and nonprofit sector
Sunggeun (Ethan) Park, University of Michigan; Jeffrey L. Brudney, University of North Carolina Wilmington

Weaving the Fabric of Community Development by Incorporating the Arts
Civil Society, Community, and Grassroots Associations
Nov 12, 2020 3:15 PM Eastern [US & Canada]
Panel Session
The panel Weaving the Fabric of Community Development by Incorporating the Arts brings together interdisciplinary research at the crossroads of arts and community development in urban areas. The four research papers presented will examine different aspects of contribution of arts and culture to our communities.
Organizational Social Connectedness and Arts and Culture Nonprofits' Engagement in Local Sustainable Development
Alisa Moldavanova, Wayne State University; Nathaniel Wright, Texas Tech University
Art Controversy and Asset-Based Community Development: Cultural Capital Flowing from Richard Serra’s Tilted Art
Gordon Shockley, Arizona State University; Anne Kotleba, Arizona State University
Cultural Districts on the Horizon: The Intersection of Policy and Practice Outside of Metropolitan Centers
Kathleen Gallagher, Southern Methodist University
Creating a Welcoming Urban Learning Environment: Highlights from Higher Education Partnerships involving Art Education and Community Partners
Bryna Bobick, University of Memphis

Government-nonprofit Contracting and Collaboration: Drivers, Reputation, and Resources
Collaboration: In, Between, and Among Sectors
Nov 12, 2020 3:15 PM Eastern [US & Canada]
Paper Session
Unpacking Nonprofit Contracting: An Empirical Investigation of Transaction Costs and Resource Dependence Explanations
Gowun Park, University of Washington; Yulan Kim, University of Washington
To Haves and Have-Not: A QCA Inquiry to Social Service Contracting across 38 Chinese Cities
Jiahuan Lu, Rutgers University – Newark; Bin Chen, Baruch College; Qiang Dong, China Agricultural University
Reputation Under Contract: A Public Accountability Assessment of Government-Nonprofit Contracts
During Success and Failure Travis Ruddle, University of Oklahoma

Nonprofit-Government Collaboration: Case Study and Longitudinal Perspectives
Expanding the scope of nonprofit-government relations theory: A longitudinal examination of interlocal collaborations Kate Albrecht, University of Illinois-Chicago; Kelly LeRoux, University of Illinois-Chicago; Saman Shafiq, University of Illinois-Chicago

How Partnership Re-Shapes Organizations: A Longitudinal Study of a Large Public-Nonprofit Collaboration Renee Nank, University of Texas Rio Grande Valley


The Role of Trust in Collaborations
The Roles of Trust in Cross-Sector Collaborative Interest Long Tran, American University
Reshaping State-Local-Nonprofit Relationships through Collaborative Governance: Building Trust in the Minnesota Two-Generation Policy Network Yuan Cheng, Humphrey School of Public Affairs, University of Minnesota; Jodi Sandfort, University of Minnesota

Macro Influences on Nonprofit Behavior
Nonprofit subfield structuring and variation: have pressures shaping U.S. historic preservation changed the subsector? Anne-Lise Velez, Virginia Tech; Joseph Daniel, Virginia Tech

The leadership dilemma with community champions Ruxandra Popovici, Purdue University
Funding Disparities between Race-conscious and Race-neutral Nonprofits Shuyi Deng, University of Minnesota

Financial Health and Organizational Performance
The Economic Consequences of Nonprofit Mergers Kyle Smith, The University of Alabama
Public banks: Meeting the financing needs of the nonprofit sector? Marcus lam, University of San Diego, School of Leadership and Education Sciences; Mehrnoush Jamshidi, University of San Diego, School of Leadership and Education Sciences

Capital Assets and Competitive Advantage: Florida’s Assisted Living Facilities Sarah Larson, University of Central Florida; Deborah Carroll, University of Central Florida

The Use of Financial Indicators for Predicting Nonprofit Dissolution Young Joo Park, School of Public Administration, University of New Mexico Jongmin Shon, School of Public Affairs and Administration, Rutgers University-Newark; Jiahuan Lu, Rutgers University-Newark

Nonprofit Identity: Current Research on Impression Management Strategies
The papers in this session will focus on the various rhetorical strategies that nonprofit organizations employ to enhance their identities, reputations and brands. They also outline the impact of these strategies for stakeholders. The papers have important implications for understanding the kinds of strategies that nonprofits adopt in order to attract individual donors, public and private funders, volunteers, clients and patrons and their possible implications for the cohesiveness of civil society.

Constructing “Community” in Fundraising Communications: Implicit Meanings and Mechanisms Ruth Hansen, University of Wisconsin-Whitewater
Legitimacy, Adaptation, Clarity and Tradition: Nonprofit Naming as a Growth and Survival Strategy Dr. Susan Chambre, Baruch, CUNY

Fundraising Appeals and Social Polarization: Evidence for a Proposed Model Avner Ben-Ner, University of Minnesota; Ruth Hansen, University of Wisconsin-Whitewater, Lehn Benjamin, Indiana University -Purdue University Indianapolis

Organizational Leadership and Sustainability in the Time of Crisis
Weathering the Storm: Lessons from Canadian Charities on Surviving Crises Elizabeth Searing, University of Texas at Dallas; Nathan Grasse, Carleton University; Susan Phillips, Carleton University
Too Flexible? The Impact of Flexible Labor on Nonprofit Performance Hala Altamimi, Georgia State University; Qiaozhen Liu, Georgia State University
Leadership During Crisis: Understanding Muslim-American Nonprofit Leaders’ Response to Covid-19 Rafeel Wasif; University of Washington, Seattle; Shariq Siddiqui, Lily School of Philanthropy; Zeeshan Noor,
The University of Texas at Dallas; Sabith Khan, California Lutheran University

What Helps Nonprofits Recover from Disasters? A Case Study of Hurricane Florence Xintong Chen, North Carolina State University

Understanding the Shifting Landscape of NP Organizations: Being Business-like, Commercialized & Hybrid

Management, Leadership, and Strategy

Institutionalism, Professionalization and the Evolution of a Nonprofit Sector Dyana Mason, University of Oregon; Rich Margerum, University of Oregon; Stacy Rosenberg, Oregon State University; Samuel Ault, University of Oregon

Organizational Change in the Nonprofit Context - A Systematic Literature Review Marlene Walk, IUPUI; Emily Peterson, IUPUI; Lindsay Turner, IUPUI

Networks and Communities

Networks and Methodology

Collaborative networks and structural holes: Mapping communication, funding, and cooperation in a local nonprofit market Chris Prentice, UNCW

Resisting gentrification of philanthropy - identifying communities that remain generous despite concentrating wealth and demographic change Francisco Santamarina, University of Washington; Jesse Lecy, Arizona State University; Eric van Holm, The University of New Orleans

Network Adaptation as Local Response to the COVID-19 Pandemic Jin Ai, IU Lilly Family School of Philanthropy

Bringing Beneficiaries More Centrally into Nonprofit Education and Research

Open Track

This panel examines nonprofit organizations through the eyes of their beneficiaries. The panel consists of four research papers preceded by opening remarks. The opening remarks set the context for the other papers, by pointing to other management literatures that have come to recognize beneficiaries as important organization actors and contrasting this with data that shows coverage of beneficiaries in this way is largely missing in nonprofit management texts and in our main nonprofit research journals. The four papers demonstrate how understanding beneficiaries as organizational actors, not simply targets of initiatives, can deepen our understanding of these organizations, including their structure, functioning and social impact.

Nonprofit Beneficiaries: The Current State of Knowledge Lehn Benjamin, Indiana University Purdue University Indianapolis; David A. Campbell, Binghamton University; Kristina Lambright, Binghamton University

What do beneficiaries look for in a nonprofit service provider? Dana R. H. Doan, Indiana University Purdue University Indianapolis

Does organizational ownership matter for clients’ experiences? A comparative study of nonprofit and for-profit organizations in the U.S. Meng-Han Ho, Indiana University Purdue University Indianapolis

Gender and Philanthropy

Philanthropy, Fundraising, and Giving

Dynamics of Household Decision Making about Charitable Giving: New Insight from a National Survey Tessa Skidmore, Indiana University Lilly Family School of Philanthropy; Debra Mesch, Indiana University Lilly Family School of Philanthropy; Una Osili, Indiana University Lilly Family School of Philanthropy

Gender and Social Networks in Collective Giving Julia Carboni, Syracuse University; Catherine Annis, Syracuse University

Breath of Fresh Air or More of the Same: Does Crowdfunding Remove the Glass Ceiling for Female-Led Social Ventures? Wendy Chen, George Mason University

Everyday sexism: The disproportionate effect of gender discrimination on women fundraisers Elizabeth Dale, Seattle University; Beth Breeze, University of Kent

Institutional Impacts in International Development: NGO Resource, Life Cycles & Govt-NGO Relationship

Philanthropy, Fundraising, and Giving

The institutional environments for international development organizations is in flux—retrenchment
in multi-lateral funding, global economic shocks and pandemics, and shrinking civil society space. This panel combines four papers addressing challenges of resource development, philanthropy, life cycles and classification systems of NGOs. Overall, this panel uses different units of analysis to contribute to critical conversations in international development. Findings contribute to understanding shifting government-NGO relationships, the impacts of institutions on philanthropic activities, and the sustainability and longevity of grassroots INGOs in international spaces.

Ghana’s NGO Sector: Cultivation and Analysis of a New Dataset Sandy Zook, University of Colorado Denver; Megan LePere-Schloop, The Ohio State University; Justice Bawole, University of Ghana

Replacing Foreign Funding with Government Funding: Comparing Impacts of Funding Transitions in Thailand and Vietnam Christopher Pallas, Kennesaw State University; Cortney Stewart, Kennesaw State University

Perpetual Ephemerescence? The Life Trajectories of Citizen Aid Organizations in the U.S. Allison Schnable, Indiana University; Susan Appe, University at Albany, SUNY; Janet Jock, Indiana University

Cross-National Variation in Charitable Giving and Pro-Social Behavior Kelly Krawczyk, Auburn University; Brian Ezeonu, Auburn University; Dabesaki Mac-Ikemenjima, Ford Foundation


The Promotion of Evidence Use in Federally Funded, Nonprofit-Delivered Social Services Christopher Horne, University of Tennessee at Chattanooga, John Brock, Tennessee Department of Transportation; Jaclyn Kenzie Freeman, University of Tennessee at Chattanooga; Holly Odel, University of Tennessee at Chattanooga

Effects of Education Reform on Revenue Strategies of K-12 Nonprofits Courtney Montague, Georgia State University

Is governance enough? Assessing municipal capacity for complex service delivery Renzo de la Riva Aguero, Indiana University – Bloomington

Federal Funding of Religious Nonprofits: A Study of International Affairs Organizations Thad Austin, Duke University; David King, Indiana University

Pracademics Section Colloquium: Researchers, Practitioners: The bridge and the need Research to Practice Nov 12, 2020 3:15 PM Eastern [US & Canada] Colloquium Session

Pracademics, what does that really mean? Are we an area of academic inquiry? A component of the market? What is the role of the pracademic and how can this role be actualized through participatory style research, action plans, and general collaboration? This colloquium will seek to further the researcher and practitioner connection, narrow the gap of needs, and make clear(er) the pracademic in society. During our time together we will seek avenues for collaboration, speak to the needs of local nonprofits, and find ways that we can disseminate knowledge more generally.


This colloquium will discuss findings from a series of bi-weekly national public opinion polls conducted by the Nonprofit Institute, Luth Research, and the Chronicle of Philanthropy. The polls are designed to track shifts in public confidence, giving behaviors, and individual preferences for messaging from nonprofits, among other things. A facilitator will lead each of the three participants in a discussion of the findings from distinct vantage points including nonprofit leadership and capacity, consumer marketing and behavior, and media.”


Higher education has historically struggled to provide quality career opportunities for PhD recipients, which is especially true in these uncertain times. Join a panel of professionals who have pursued research careers entirely outside of academia or through non-academic research within universities to explore your options for future success. This professional development opportunity for doctoral candidates and early career PhDs is organized by Early Scholars Section in partnership with the Pracademics section. Panelists will include practitioners who work as consultants or program leaders at think tanks, NGOs or foundations.

Nonprofit Higher Education in East Asia Teaching and Education Nov 12, 2020 3:15 PM Eastern [US & Canada] Panel Session

This panel brings scholars together to examine the development and status of nonprofit higher education programs in the East Asian countries as well as comparing them from a comparative perspective. While a significant amount of literature has been accumulated on nonprofit higher education in the Western context including the United States, scant literature has focused on the same topic in the Eastern context. This panel may contribute
to sharing knowledge and insights on nonprofit higher education programs in Asian countries for nonprofit sector practitioners, nonprofit-focused scholars, and educators with interests in programmatic/curricular development related to this topic and region.

Nonprofit Education in China: Status Quo and the Way Forward Qihai Cai, Macao University of Science and Technology; Li Yang, Beijing Normal University

Who’s Teaching Nonprofit Courses in Japan? Academics, Practitioners, and Pracademics Aya Okada, Tohoku University; Yu Ishida, Miyagi University

Nonprofit Higher Education in South Korea Sung-Ju Kim, North Carolina State University; Bok Gyo Jeong, Kean University

Nonprofit education in Taiwan Helen K. Liu, National Taiwan University

Succeeding in Publishing in Peer-Reviewed Public Administration & Management Journals
Nov 12, 2020 3:15 PM Eastern [US & Canada]

During this panel, editors of leading nonprofit journals will discuss how to successfully navigate publishing in peer-reviewed academic journals

Exhibit Hall Open
Nov 12, 2020 4:15 PM Eastern [US & Canada]

Social Entrepreneurship/Enterprise Section (SEES)
Nov 12, 2020 4:00 PM Eastern [US & Canada]

Membership Meeting
Please join SEES (Social Entrepreneurship/Enterprise Section) for our 2020 section meeting scheduled for Thursday, November 12, 2020 at 4pm (EST). We will discuss upcoming events and activities as well as spend a good deal of time sharing what SEES members are currently working on in order to identify areas for collaboration and support. SEES members are invited as well as anyone interested in social enterprise and social entrepreneurship. All are welcome! We look forward to “seeing” you soon.

Pracademics Section
Nov 12, 2020 4:00 PM Eastern [US & Canada]

Membership Meeting

Governance Section
Nov 12, 2020 5:00 PM Eastern [US & Canada]

Membership Meeting

Public Policy, Politics, and Law (PPPL)
Nov 12, 2020 5:00 PM Eastern [US & Canada]

Membership Meeting

You are invited to join us on Thursday November 12th, 2020 from 5:00 to 6:00 pm for the PPPL annual section meeting! This business meeting will be followed by a joint social event between the PPPL and Governance sections (6:30-8pm). During the regular section meeting, the leadership committee will report the main activities carried out by the section for the year, the results of the best paper competition, and a review of the section’s finances, as well as announce the vacant leadership positions for the upcoming elections. The section meeting is open to not only existing members, but also anyone who might be interested in the PPPL section and related activities. At the co-hosted virtual social event, the Governance and PPPL sections will gather to celebrate award winners as well as provide informal space for broadly exchanging research interests across the sections (to this end, two well-known scholars representing their respective sections will open the discussions for others to join in later) before offering time for friends and colleagues to catch up in small breakout rooms for more personal conversations over home-made drinks!

Community and Grassroots Association (CGA)
Nov 12, 2020 6:00 PM Eastern [US & Canada]

Membership Meeting & Social

Governance and PPPL Section Awards Banquet
Nov 12, 2020 6:30 PM Eastern [US & Canada]

FRIDAY, NOVEMBER 13

• Unless noted all sessions are 1 hour

ARNOVA Membership Meeting
Nov 13, 2020 9:30 AM Eastern [US & Canada]

ARNOVA Poster Session
Nov 13, 2020 10:30 AM Eastern [US & Canada]

“The Arts” as a key player in the nonprofit sector: stories of comfort in Wisconsin’s arts and culture community Megan Matthews, University of Wisconsin-Whitewater

A constructive developmental perspective on volunteering: From charity to solidarity Beixi Li, University of Georgia

A roadmap to supporting preparedness in disaster philanthropy: Exploring two case studies across Cuba and New Orleans, Louisiana Hawea Muhammad, Pink Trumpet

Accountability and Trust in the Nonprofit Sector: A Meta-analysis Peiyao Li, Arizona State University; Lili Wang, Arizona State University

Age, frequency of volunteering and Present-Hedonistic time perspective as predictors of young adults’ non-financial, but not financial donations during COVID-19 Iwona Nowakowska, The Maria Grzegorzewska University, Institute of Psychology


Anti-Racist Philanthropy: Is the Nonprofit Sector Really Living Its Values? Monica Lea, University of Florida; Jennifer Jones, University of Florida
Asset-based Approaches in Social Enterprise and Entrepreneurship Targeting Formerly Incarcerated Individuals
Kymberly Byrd, Vanderbilt University

Big Reputation: An Examination of Perception in Art Museum Development
Peter Wetherbee, Southern Methodist University; Alicia Schortgen, Southern Methodist University

Change through Chaos: Using Bricolage in Cross-Sector Social Partnerships
Melissa Intindola, Western Michigan University; Laurel Ofstein, Western Michigan University

Comparative Study of Accountable Food Banks
Laurie Mook, School of Community Resources and Development, Arizona State University; Laura Berardi, G. d’Annunzio University of Chieti-Pescara – Depar

Cultural Foundations of Social Action: A Literature Review of Cross-Cultural Beliefs, Morality, and Values, 2010-2020
Jamie Goodwin, Indiana University Purdue University Indianapolis; Williams Indiana University, Lilly Family School of Philanthropy; Patricia Snell Herzog, Indiana University, Lilly Family School of Philanthropy

Do Collaborative Platforms Breed Trust? Change in Levels of Trust in Government-led Collaborative Governance Regimes in South Korea
Yulan Kim, University of Washington

Does Additional Mandatory Reporting Alter Charity or Donor Behavior? Examining the 2006 Pension Protection Act
Jonathan Oxley, Florida State University

From #Hashtag to Environmental Justice: Can Social Media Lead Civil Society towards Behavioral Risk Management?
Tahmina Afroz, American University

Fundraiser Compensation: Preference, Prevalence and Effects
Matthew Beem, Hartsook

Geography of Giving –Evidence from Crowdfunding
Wendy Chen, GMU

How Characteristics of Association Executives Correspond to Board Diversity
Jacob Weist, University of North Carolina at Charlotte; Jaclyn Piatak, University of North Carolina at Charlotte

How Did Nonprofit Organizations Respond to the Covid-19 Crisis? The Case of Japan
Yuko Nishide, Tohoku University

Industry Associations and the Development of New Business Models: The Case of Venture Capital
Jennifer Kuan, California State University Monterey Bay; Kyle Mayer, University of Southern California; Lyda Bigelow, University of Utah

Information as Persuasion? How Consulting Civil Society Organizations Affects Human Trafficking Policy
Rachel Castellano, University of Washington, Seattle

Institutional Design and The Effects of Voluntary Environmental Programs: A Quantitative Review
Qianhui Li, University of Arizona

Interactions of student motivations and school environments in a system of compulsory school-based volunteerism
Jin Yao Kwan, University of California, Los Angeles

Leveraging on Technology To Hold Them Accountable: Assessment Of Civil Society-Led Campaign To End Police Brutality In Nigeria
Raymond Adibe, University of Nigeria; Itoro Akpan, University of Nigeria

Making Down the New Up: Bringing Balance to Upward and Downward NGO Accountability
Kara Lawrence, North Carolina State University

Meta-organizations & Status: An in-depth study of the International Tennis Federation
Madeleine Saari Byström, Stockholm School of Economics

Nonprofit accountability to beneficiaries through program evaluation and co-production: Exploratory research
Takayuki Yoshikawa, Okayama University

Nonprofits’ Accountability in a changing context
Sylvie Babadjide, Carleton University; Paloma Rago, Carleton University

Operationalizing Sociotechnical Systems (STS) to Deliver Value
Curtis Merriweather Jr, Case Western Reserve University

Organizational cultures in humanitarianism: A critical exploration of “doing good” across the INGO sector
Andrew Henek, University of San Diego

Psychological Underpinnings of Alumni Giving
Anastesia Okaomee, Indiana University Lilly Family School of Philanthropy; Patrick Dwyer (Ph.D), Indiana University Lilly Family School of Philanthropy

Succession management of civil society organizations in the transforming sustainability era
Takako Nakajima, Osaka University of Commerce

Succession Planning in Faith-based Nonprofits: A Comparative Case Study
Vasudev Das, Walden University

The added organisational value of third-party volunteering models: transformative learning through corporate volunteering programmes
Philine van Overbeeke, Rotterdam School of Management, Erasmus Universiteit; Lucas Meij, rasmus Universiteit Rotterdam / Rotterdam School of Management / Department of B-SM

The Connections that Lead: Visualizing the Impact of Social Networks in Fundraising
David Okereke, of Social Networks in Fundraising

The Distinctiveness of Marketing and Fundraising to the Latinx community
Alissa Santana, Student; Dr. Ruth Hansen, Mentor

The Effect of Perceived “Price” of Civic Engagement on Intention and Behavior of Charitable Giving and Volunteering
Minjung Kim, American University

The Intersection of Black Philanthropy and Sports
Philanthropy Eugena Anderson, University of San Diego

24 ARNOVA’S 49TH ANNUAL CONFERENCE
Eric Boyer, University of Texas, El Paso

Understanding the Dynamics of Shifting Multi-Brand Competition to a Collaborative Alliance: The Case of Intercollegiate Athletics
Stephanie Herbst-Lucke, Case Western Reserve Student; Dr. David Aron, Case Western Reserve; Paul Salipante, Case Western Reserve; Dr. Jackie Stavros, Case Western Reserve

Voluntary Membership, Financial Satisfaction, and Well-being: A Comparative Study
HaeJung Kim, Kyung Hee University

Volunteer Transition among Married Men and Women: Evidence from the Japanese Time Use Survey
Megumi Kojima, College of Business Administration

We produce public goods: classifying social enterprises through public goods theory
Misun Lee, Florida State University

We produce pure public goods: types of social enterprises based on the public goods theory
Misun Lee, Florida State University

## 11:45 am – 12:45 pm Sessions

### Nonprofit Accountability Challenges in Modern-Day Settings

**Accountability, Effectiveness, Evaluation, and Program Outcomes**

**Nov 13, 2020 11:45 AM Eastern [US & Canada]**

**Paper Session**

- Stakeholder relationships and the financial outcomes of nonprofit performing arts organizations
  - Ettie Tevel, Guilford Glazer Faculty of Business and Management, Ben-Gurion University of the Negev; Hagai Katz, Guilford Glazer Faculty of Business and Management, Ben-Gurion University of the Negev; David Brock, Guilford Glazer Faculty of Business and Management, Ben-Gurion University of the Negev

- Accountability Control Mechanisms in Korea Nonprofits: Revenue Stability, Board Involvement, and Social Media Engagement
  - Jiwon Suh, The University of Texas at Austin; Pamela Paxton, The University of Texas at Austin

- Closing the Skills Gap for Students and Uplifting Communities through the SURE™ Program
  - Saleha Khumawala, University of Houston; Charles Becker, University of Houston

**Nonprofit Governance and Stakeholders Beyond the Nonprofit Boardroom**

**Boards and Governance**

**Nov 13, 2020 11:45 AM Eastern [US & Canada]**

**Paper Session**

- Stakeholders’ Involvement in Nonprofit Governance:
  - Evidence from Community Development Associations in Taiwan
    - ChiaKo Hung, University of Hawaii at Manoa; Chin-Chang Tsai, National San Yat-Sen University; Wei-Ning Wu, National San Yat-Sen University

- Stakeholders, Power, and the Impact of Dominant Coalitions in Nonprofit Governance
  - David Renz, Midwest Center for Nonprofit Leadership, University of Missouri-Kansas City; Fredrik Andersson, O’Neill School Public and Environmental Affairs, Indiana University Purdue University Indianapolis

- Principals, Stakeholders and Stewards in the Governance of Church Kindergartens
  - Filip Wijkström, Stockholm School of Economics; Erik Sjöstrand, Stockholm School of Economics; Marta Reuter, Stockholm University

- Equitable Decision Making in Community Foundation Boardrooms
  - Lauren Azevedo, Penn State Harrisburg; Andrew Bell, Penn State Harrisburg

**Advocacy, Social Movements, and Identity Based Organizations**

**Civil Society, Community, and Grassroots Associations**

**Nov 13, 2020 11:45 AM Eastern [US & Canada]**

**Paper Session**

- Surviving Victimization: How Service And Advocacy Organizations Describe Traumatic Experiences, 1998-2016
  - Andrew Messamore, University of Texas at Austin; Pamela Paxton, The University of Texas at Austin

- The Women’s March: How does a coalition learn?
  - Honey Minkowitz, North Carolina State University

- External Support And Hijack Of Civil Society-Led Social Movements In Nigeria: Assessing The #Not-Too-Young-To-Run Movement
  - Raymond Adibe, University of Nigeria; Chukwuemeka Ejiofor, University of Nigeria

- Will a Wild Goose Lay a Tame Egg? The Effect of Government Funding on Citizen Participation Among Identity-Based Organizations
  - Ruodan Zhang, University of Connecticut; Jill Nicholson-Crotty, Indiana University

**Community Organizations & the Fight for Social Justice: Immigration, Criminal Justice, Foster Care**

**Civil Society, Community, and Grassroots Associations**

**Nov 13, 2020 11:45 AM Eastern [US & Canada]**

**Panel Session**

This panel recognizes that community organizations, both secular and faith-based, are central in the fight for social justice. The first paper is focused on the typology of tactics and strategies of the immigrant rights movement (national, state, local and nonprofit organizations) and demonstrates how such tactics are both motivated by a deep concern for social justice. The second paper recognizes that foster care, largely rooted in community organizations, intersects deeply with the criminal justice system. The final paper focuses on the role that faith-based organizations (including Black congregations) play in the creation of food organizations, food pantries or soup kitchens.
Local Tactics and Strategies Employed in the Immigrant Rights Movement Catherine Wilson, Associate Professor & Chair, Department of Public Administration, Villanova University; Rachel Flores, MPA Student, Villanova University

Practicing social justice at the crossroads of foster care community organizations and criminal justice Rebecca Padot, Assistant Professor and Department Chair, Government, Law & National Security Program, Misericordia University; Non-Resident Senior Fellow, PRRUCS, University of Pennsylvania; Non-Resident Senior Fellow, Penn Partnership for Effect

Faith Inspired Food Movements and Their Fight For Social Justice Stephanie Boddie, The Pew Forum on Religion

State-Society Relations, Funding, & Service Provision
Civil Society, Community, and Grassroots Associations
Nov 13, 2020 11:45 AM Eastern [US & Canada]

Paper Session
Understanding Social Enterprise Growth in China: the Art of the State Echo Wang, National University of Singapore; Chengcheng Song, School of Public Administration, East China Normal University

NGO, Private, and Government Service Provision: Relationships between Provider Type and Views of State Legitimacy Jennifer Brass, Indiana University, Bloomington; Janet Jock, Indiana University, Bloomington

Nonprofits’ Strategies and Financial Sustainability in Authoritarian Regimes Marcelo Marchesini da Costa, Insper

NGO as Sympathy Vendor in Internet Fundraising Campaign: The Realignment of Market, State, and Civil Society in China Shixin Huang, University of Washington

Interorganizational Collaboration: Formation, Dynamics, and Benefits
Collaboration: In, Between, and Among Sectors
Nov 13, 2020 11:45 AM Eastern [US & Canada]

Paper Session
A Collaborative Research Approach for the Study of NGOs Anna Erwin, Purdue University; Zhao Ma, Purdue University

NGO Collaboration at the UN Climate Change Summits Bi Zhao, Whitworth University

A Network Approach to Congregational Partnerships Katherine Cooper, DePaul University; Rong Wang, University of Kentucky; Lynn Cooper, Wheaton College

Interorganizational Partnerships Formed Under Stress by Arts and Culture Organizations in Metropolitan Detroit Sara Ismail, Wayne State University; Alisa V. Moldavanova, Wayne State University, Detroit

Network Coordination and Governance: the cases of Homeless Network and Community Network
Collaboration: In, Between, and Among Sectors
Nov 13, 2020 11:45 AM Eastern [US & Canada]

Paper Session
A Study of Collaboration Maturity in Homeless Emergency Discharge Coordination Federickia Washington, University of North Texas; Hee Soun Jang, University of North Texas

Cross-Sector Collaboration with Charitable Nonprofit Organization: Better or Worse? Saerim Kim, Columbus State University; Andrew Sullivan, University of Kentucky; David Lee, University of Hawaii at Manoa

Multiple Embedded Institutional Logics: The Mechanisms of Networked Community Governance in Rural China Zhaonan Zhu, RGK Center, Lyndon B. Johnson School of Public Affairs, The University of Texas at Austin: Ji Ma, RGK Center, Lyndon B. Johnson School of Public Affairs, The University of Texas at Austin

Do Pedagogical Approaches Prepare Students to Re-shape the Sector: A Review of JNEL’s Publications
Conference Theme
Nov 13, 2020 11:45 AM Eastern [US & Canada]

Colloquium Session
An examination of the Journal of Nonprofit Education and Leadership (JNEL) explores the extent that nonprofit education during this age of disruption is preparing students with “community-oriented and participatory approaches ... to reshape the values of our organizations.” A multidisciplinary team of nonprofit scholars conducted the content analysis for every article published over the entire 10-year history of JNEL using the Person and Gallagher model found in the Journal of Literary Research, vol 24, no.4. This colloquium discusses the journal’s contributions to the field to date and how the field embraces community-oriented and participatory approaches in its teaching.

Social Equity and the Nonprofit Sector I
Conference Theme
Nov 13, 2020 11:45 AM Eastern [US & Canada]

Panel Session
The papers on this panel highlight different ways to understand social equity in nonprofit sector research using a range of theoretical and empirical approaches. The first paper outlines a social equity framework that nonprofit scholars can use to improve equity in the nonprofit sector. The second paper explores the results of a qualitative study of an intervention aimed at creating more inclusive and equitable nonprofits. The third paper uses moral licensing theory to link nonprofit donations to sexism and racism. The fourth paper uses anti-oppressive research methods to highlight a community-based participatory project with homeless service providers.

Toward an Equitable Sector: A Nonprofit Social Equity Framework Jodi Benenson, University of Nebraska Omaha; Nuri Heckler, University of Nebraska Omaha
Beyond Diversity Initiatives: Understanding Barriers and Facilitators to Creating More Inclusive and Equitable Nonprofit Organizations
Billie Sandberg, Portland State University; Masami Nishishiba, Portland State University

White Masculine Tote Bags: Your Donation = Moral License, Whiteness, and Masculinity
Nuri Heckler, University of Nebraska Omaha

Management and Sustainability in Nonprofit Organizations
Management, Leadership, and Strategy
Nov 13, 2020 11:45 AM Eastern [US & Canada]
Paper Session

The Differential Effects of Nonprofit Leader Emotion Display on Volunteer Engagement
Anthony Silard, California State University; Jeffrey Brudney, University of North Carolina Wilmington Department of Public & International Affairs

How do management practices build sustainable nonprofits during challenging times? Jeongyoon Lee, University of Kentucky; Young Joo Park, School of Public Administration, University of New Mexico; Sungun Kim, Oakland University

Responsible Leadership: Non-Profit Governance for Sustainability
Kemi Ogunyemi, Lagos Business School, Pan-Atlantic University, Nigeria; Ijeoma Nwagwe, Lagos Business School, Pan-Atlantic University

Nonprofit Assets: Developing a Management Framework that Includes All Assets
Michelle Walker, Walker Philanthropic Consulting

Organizational Culture, Values, and Engagement in Nonprofits
Management, Leadership, and Strategy
Nov 13, 2020 11:45 AM Eastern [US & Canada]
Paper Session

Values, Performance or Both? The Benefits and Risks of Results-based Management
Gerhard Speckbacher, WU Vienna

Organizational Culture and NGO mergers and acquisitions
Hans Schmitz, University of San Diego; George Mitchell, Baruch college; Tosca Bruno-van Vlijmen, Five Oaks Consulting

Divided Loyalties or Singular Focus: Examining the Role Complexity, Combined Programs and Organizational Size on Staff Turnover
Jessica Word, University of Nevada Las Vegas; Patricia Cook-Craig, University of Nevada Las Vegas; Robin Mendoza, University of Nevada Las Vegas

Employee Engagement in Nonprofits: The role of perception of HR & Organizational Culture
Kunle Akingbola, Lakehead University

Researching Muslim Philanthropy: Lessons for Studying Underrepresented Populations
Networks and Methodology
Nov 13, 2020 11:45 AM Eastern [US & Canada]
Colloquium Session

Muslim nonprofits are playing an active role in helping humanity across the world. However, scholarship on Muslims currently faces several issues, including a lack of data on the Muslim population and organizations. Moreover, the Muslim understanding of philanthropy differs in fundamental ways from western ideas. These issues pose numerous unique challenges to studying an under-represented community like Muslims. This colloquium gathers scholars working at the forefront of research on Muslims, and using diverse methods including data science, survey research as well as a qualitative study of Muslim. The lessons can be applied to studying other under-researched populations.

Mechanisms of social change: under- and over-appreciated actors and strategies
Open Track
Nov 13, 2020 11:45 AM Eastern [US & Canada]
Paper Session

Giving Beyond 990s: The Embedded Philanthropic Practices Within Black and Native American Communities
Amanda Bankston, School of Government and Public Policy, University of Arizona; Cheryl Ellenwood, University of Arizona

The abuse of charity: The case of Jimmy Savile
Jon Dean, Sheffield Hallam University

The Individual Actor in Institutional Theories: Conceptualizations and Implications for Nonprofit Studies and Social Change
Matthew Bakko, University of Michigan

NPO strategies toward companies and their effects on households’ willingness to buy and donate
Nicholas Arnold, Center for Philanthropy Studies, University of Basel, Switzerland

Marketization and Commercialization of Philanthropy
Philanthropy, Fundraising, and Giving
Nov 13, 2020 11:45 AM Eastern [US & Canada]
Paper Session

Cross-border tax and philanthropy: avoiding the icebergs in the sea of generosity
Carolyn Cordery, Aston University; Oonagh Breen, Sutherland School of Law, University College Dublin

When Does Commercialization Sound Reasonable to Donors? Effects of Message Framing
Cheon Lee, School of Public Affairs and Administration, Rutgers University-Newark

The influence of nonprofit capital structure and operations on donor restriction
Chris Prentice, UNCW

How Predictable is Predictable Giving? Why Donors Give Monthly
Elizabeth Searing, University of Texas at Austin
Dallas; Liam Duell, University at Albany, SUNY; Tim Sarrantonio, Neon One, LLC

Message Strategies in Fundraising and Volunteer Recruitment
Philanthropy, Fundraising, and Giving
Nov 13, 2020 11:45 AM Eastern [US & Canada]
Panel Session
“Being asked” is an important mechanism through which people make decisions to take voluntary actions. “How” they are asked further makes a difference. This panel brings together four papers that shed light on message strategies employed by nonprofit organizations around the world to encourage people to give or to volunteer. This is the very first panel organized by the Common Interest Group on message strategy that aims to connect those who study messaging at the micro, meso, and macro levels for the purposes of building a community of practice around message analysis in nonprofit research and teaching.

How Direction of Gaze Affect Viewers Impression of Charity Ads: A Study Using Questionnaires and Eye-Tracking
Aya Okada, Tohoku University; Rasmus Lindgren, Tohoku University; Yuichi Wada, Tohoku University

Promoting Environmental Volunteerism Through Message Framing: The Role of Regulatory Focus
Patrick Dwyer, Indiana University Lilly Family School of Philanthropy; Alexander Rothman, University of Minnesota

COVID-19 and Nonprofits: Crisis Leadership, Social Media and Strategy Adaptation
Zeeshan Noor, The University of Texas at Dallas

The State of Research on Philanthropy
Philanthropy, Fundraising, and Giving
Nov 13, 2020 11:45 AM Eastern [US & Canada]
Colloquium Session
What have we learned about causes and consequences of philanthropy in the past decades? We answer this meta-question about research on philanthropy with an analysis of a bibliographic database compiled by the Revolutionizing Philanthropy Research consortium.

Advancing Advocacy and Political Theories and Methods
Public Policy, Law, Regulation, and Advocacy
Nov 13, 2020 11:45 AM Eastern [US & Canada]
Paper Session
Nonprofit change-makers? Looking beyond the narrow conceptualization of advocacy Björn Carré, University of Antwerp; Stijn Oosterlynck, University of Antwerp; Bram Verschuere, Ghent University; Peter Raeymaeckers, University of Antwerp

The Social Change Activity of Nonprofit and Voluntary Organizations: Definitions, Domains, Directions
Jennifer Mosley, University of Chicago; David Suarez, University of Washington; Hokyu Hwang, University of New South Wales

Exploring Innovations in Nonprofit Advocacy Research Methods: A systematic review of the literature
Kevin Ward, Seattle University; Dyana Mason, University of Oregon; Gowun Park, University of Washington; Rachel Fyall, University of Washington

In Nonprofits We Trust: Partisanship, Government Failure, and the Nonprofit Sector
Samantha Zuhlke, Texas A&M University

Theory, Data, and Policy
Research to Practice
Nov 13, 2020 11:45 AM Eastern [US & Canada]
Paper Session
Social Justice Philanthropy meet Indigenous Data Sovereignty: Combatting Oppressive Research and Evaluation Practices
Cheryl Ellenwood, University of Arizona; Raymond Foerther, First Nations Development Institute

Policy and Remittances: Human Needs and the Shaping of Practice with Policy
Daisha Merritt, Embry-Riddle Aeronautical University, Worldwide; Sabith Khan, California Lutheran University

Recasting Three-Failures Theory
Richard Steinberg, IUPUI - Lilly Family School of Philanthropy; Lisa L. Taylor, IUPUI; Eleanor Brown, Pomona College

COVID and Philanthropic Behavior
Special Track on Covid-19
Nov 13, 2020 11:45 AM Eastern [US & Canada]
Paper Session
Fragmentation and Resilience: A Study of the Chinese Foundations between the Epidemic and the Authoritarian Regime
Echo Wang, National University of Singapore; Runya Qiaoan, Palacky University and Mendel University; Jiangang Zhu, Nankai University

‘Pipeline Philanthropy’: understanding corporate philanthropic action in education during the COVID-19 era
Nora Reikosky, University of Pennsylvania

Understanding Global Generosity in Times of Crisis
Pamala Wiepking, IU Lilly Family School of Philanthropy; Femida Handy, University of Pennsylvania; Una Osili, Indiana University Lilly Family School of Philanthropy

Exploring Relationships between COVID and Volunteering
Special Track on Covid-19
Nov 13, 2020 11:45 AM Eastern [US & Canada]
Paper Session
An Exploratory Study into the Impact Covid-19 is Having on Organization’s Volunteer Programs
David Thorne, Bowling Green State University

Effects of COVID-19 volunteering on the willingness to volunteer long-term
Georg von Schnurbein, Universität Basel; Florian Liberatore, Zurich University of Applied Sciences; Jörg Lindenmeier, University of...
Freiburg; Stefan Trautwein University of Freiburg; Eva Holenstein, Zurich University of Applied Sciences


Volunteer Mobilization Of Epidemic Prevention And Control In Communities: Effect And The Optimizing Strategy Zucheng Yu, Shanghai International Studies University; Jiachen Huang, Shanghai International Studies University

Advancing Knowledge of Nonprofit and Philanthropic Education

Teaching and Education

Nov 13, 2020 11:45 AM Eastern [US & Canada]

Paper Session

Nonprofit Organizations and Student Philanthropy: The Role of Social Media Apoorva Gupta, School of Public Affairs and Administration (SPAA), Rutgers-Newark

Experiential Philanthropy: A Systematic Review of Peer-Reviewed Literature Hanjin Mao, Rutgers University – Newark

Public-private partnership in higher education: A case study of the Geneva Centre for Philanthropy Kinga Zsofia Horvath, Geneva Centre for Philanthropy, University of Geneva; Henry Peter, Geneva Centre for Philanthropy, University of Geneva

For-Benefit Education in Higher Education Sungil Chung, Mary Baldwin University

Predictors of Volunteering

Voluntarism and Volunteering

Nov 13, 2020 11:45 AM Eastern [US & Canada]

Paper Session

Motivating volunteer turnout during natural hazards in Japan Akiko Lizuka, Utsunomiya University

Who Volunteers and Why? An Empirical Study on the Characteristics of Chinese College Students Itay Greenspan, Hebrew University of Jerusalem; Marlene Walk, IUPUI

Exploring the Intensity of Volunteering Across Rural and Urban Communities Rebecca Nesbit, University of Georgia; Laurie Paarlberg, Indiana University - Lilly Family School of Philanthropy

Volunteering Across the Life Course

Voluntarism and Volunteering

Nov 13, 2020 11:45 AM Eastern [US & Canada]

Paper Session


Young volunteers – a structured literature review Anna Oppelmayer, Alpen-Adria University Klagenfurt

From compulsory school-based volunteerism in adolescence to voluntary community-based volunteerism in young adulthood Jin Yao Kwean, University of California, Los Angeles

The impact of marital transitions on informal volunteering: a panel analysis Marlo Ramaekers, Radboud University Nijmegen; Ellen Verbakel, Radboud University Nijmegen; Gerbert Kraaykamp, Radboud University Nijmegen; Tanja van der Lippe, Utrecht University

Exhibit Hall Open

Nov 13, 2020 1:00 PM Eastern [US & Canada]

2:15 pm – 3:15 pm Sessions

Accountability and Transparency in Nonprofit Finances

Accountability, Effectiveness, Evaluation, and Program Outcomes

Nov 13, 2020 2:15 PM Eastern [US & Canada]

Paper Session

Private Foundation Transparency Jihye Jung, University of Colorado School of Public Affairs

Nonprofit Misconduct: A Comprehensive Approach to the Study of Financial Fraud and Other Misbehaviors Minjung Kim, American University; Lewis Faulk, American University; Jurgen Willems, Vienna University of Economics and Business

Restoring Public Trust in Charitable Organizations: An omnibus experiment strategy to test inter-organizational spillover effects

Contemporary Ethical Issues in Nonprofit Governance

Boards and Governance

Nov 13, 2020 2:15 PM Eastern [US & Canada]

Colloquium Session

Unethical behavior remains a challenge in the nonprofit sector, and ethical difficulties emerge in many forms: tainted money, compensation, conflicts of interest, appearances of impropriety, lack of transparency, internal controls, fundraising, and so on. Nonprofit governance, through the collective action of governing boards and the decisions of individual board members, struggles with ethical dilemmas. The five case studies presented here offer an examination of ethical dilemmas in nonprofit governance in multiple contexts. What themes consistently emerge at the intersection of governance and ethical choices? How
do governance and organizational theories address ethical dilemmas in the nonprofit sector?

**Neighborhood Associations, Local Government, and Civic Engagement**

*Civil Society, Community, and Grassroots Associations*

Nov 13, 2020 2:15 PM Eastern [US & Canada]

**Paper Session**

- Democracy & The CDC System: Critical Analysis of How Funder-CBO Dynamic Shapes Local Democratic Norms, Values, and Practices. Ashley Nickels, Kent University; Zachary Wood, Seattle University; Kirk Leach, University of Arkansas- Little Rock

- Community Associations and Small Nonprofits: Mobilizing Resources and Fostering Cohesion or Building Nonprofit Firms? Carl Milofsky, Bucknell University - Voluntary Sector Review; Margaret Harris, Aston University

- Schools of Democracy? The Contributions of Civic Engagement Organizations to Municipal Governance. Melissa Mathews, California State University, Long Beach

**Environmental & Climate Change**

*Conference Theme*

Nov 13, 2020 2:15 PM Eastern [US & Canada]

**Paper Session**

- Congregations, Climate Change, and Disaster Response. Beth Gazley, Indiana University-Bloomington; Brad Fulton, Indiana University; Wesley Zebrowski, Indiana University-Bloomington; David P. King, Indiana University Purdue University at Indianapolis

- Nonprofit and Voluntary Sector Responses to Environmental Issues: Blazing a Trail for Scholarship. Jennifer Kagan, University of Hawaii at Manoa; Jennifer Dodge, University at Albany, SUNY

- Fighting Goliath: policy advocacy strategies of environmental nonprofits facing large corporate interests on climate change. Sheldon Gen, San Francisco State University

**The Utilization of Data Science, Digital Media, and Experiments in Studying Muslim Philanthropy**

*History, Religion, and Arts*

Nov 13, 2020 2:15 PM Eastern [US & Canada]

**Panel Session**

- Muslim Americans are relatively under-studied population. Muslim Americans are highly diverse, geographically dispersed and represent one percent of the US population. Furthermore, the United States does not count religious affiliation in the census and the IRS NTEE code for Islamic charities (X40) does not account for all Muslim American nonprofits. This panel seeks to present research utilizing data science, digital media and experiments to study Muslim Americans and their nonprofit organizations.

- A Social Norms Approach Toward Understanding and Promoting Faith-Based Giving: An Experimental Study of Mandatory Charitable Contributions in Islam. Patrick Dwyer, Indiana University Lilly Family School of Philanthropy; Zeeshan Noor, The University of Texas at Dallas; Shariq Siddiqui, Indiana University Lilly Family School of Philanthropy

- Social Media Behavior of American-Based Muslim Nonprofits: An Analysis of Accomplishments and Missed Opportunities. Zeeshan Noor, The University of Texas at Dallas

- How Many Muslim-American Nonprofits Are There?: Using Data Science to Map the Muslim American Nonprofit Sector. Rafeel Wasif, University of Washington; Shariq Siddiqui, Indiana University Lilly Family School of Philanthropy

- Building Reputation Through Social Media: Twitter Use of Muslim Nonprofits. Shariq Siddiqui, Indiana University Lilly Family School of Philanthropy; Rafeel Wasif, University of Washington

**Muslim Nonprofit Leadership - Diversity and Inclusion**

*Management, Leadership, and Strategy*

Nov 13, 2020 2:15 PM Eastern [US & Canada]

**Panel Session**

- Over the years, the Muslim communities in America and Europe have experienced demographic shifts, leading to more second-generation immigrants, youth and women in the Muslim nonprofit sector. In this context of transition, this panel examines the impact of these diverse segments in the sector, as well as barriers to leadership experienced by each of these groups. Drawing upon ethnographic and qualitative data, insights on changes to Muslim nonprofit leadership are highlighted.

- Leadership Transition & European Muslim Charities: From British Roots to an Original French Islamic Philanthropy. Lucas Faure, Institut d’études Politiques d’Aix-en-Provence / Institute of Political Sciences of Aix-en-Provence (CHERP), France

- Generational & Cultural Barriers in the Leadership of American Mosques. Zahir Latheef, University of Houston Downtown

- Through the Stained-Glass Ceiling: Female Leadership in Muslim Nonprofits. Shahrin Upoma, University of Texas at Dallas

**Nonprofit Finance and Financial Management Section Colloquy**

*Management, Leadership, and Strategy*

Nov 13, 2020 2:15 PM Eastern [US & Canada]

**Colloquium Session**

- The National Center on Nonprofit Enterprise (NCNE) has launched an initiative in which scholars and practitioners are invited to post insights about the various financial challenges that nonprofits are facing due to the COVID-19 crisis. As a collaboration with NCNE, the ARNOVA Section on Nonprofit Finance and Financial Management (NPFFM) proposes a colloquium organized around the broad theme...
Collective Action in the Nonprofit Sector
Networks and Methodology
Nov 13, 2020 2:15 PM Eastern [US & Canada]

Paper Session
New Roles of Advocacy Organizations in Collective Action in Digital Age: Some Evidence from South Korea
Seongho An, University of Central Florida; Nara Yoon, Syracuse University; Jiheyon Song, Yonsei University; Solomon Park, Lake Highland Preparatory School

The Women & Girls Index: A Five-Year Look at Giving to Women’s and Girls’ Organizations
Tessa Skidmore, Indiana University Lilly Family School of Philanthropy; Jon Bergdoll, Indiana University Lilly Family School of Philanthropy; Jon Durnford, DataLake Nonprofit Research

African American Muslim Contributions to Philanthropy
Open Track
Nov 13, 2020 2:15 PM Eastern [US & Canada]

Colloquium Session
African American Muslims have played an important, yet understudied role in American philanthropy and civil society. A reported twenty percent of slaves brought to the United States during the transatlantic slave trade were Muslim. Scholars have explored how enslaved Muslims sought unique ways to preserve their faith through religious practice, including philanthropy. African American Muslims, like Malcolm X who advocated for black and pan-African liberation, established the modern infrastructure of Islam in America and civil society more broadly. This colloquium seeks to highlight, and further research focused on African American Muslim philanthropy.

Editor Perspectives on Advancing (and Publishing) Nonprofit Theory
Open Track
Nov 13, 2020 2:15 PM Eastern [US & Canada]

Colloquium Session
TIBS invites ARNOVA 2020 attendees to a colloquium of journal editors to discuss the role of theory in the growing and evolving scholarship on nonprofit organizations and voluntary action. Editors will provide an overview of their journal and their perspective. After each editor shares a background on their journal and their goals for the journal, there will be a guided discussion of trends and challenges in advancing nonprofit theory as well as recommendations for publishing theory pieces. We will then open the panel up to questions from the audience.

Participatory Grantmaking: Distributing Power Through the Inclusion of Community Voices
Philanthropy, Fundraising, and Giving
Nov 13, 2020 2:15 PM Eastern [US & Canada]

Panel Session
For many years, the power and privilege of foundations has been questioned in both the academic and practitioner literature. With the wealth gap becoming large, many large foundations can unintentionally be doing more harm than good by not including the voice of the individuals that face the challenges that a foundation is seeking to solve. This panel includes three projects from academics who received funding from the Ford Foundation to investigate how foundations are engaging community voice and redistributing power through their grantmaking programs. Findings presented in this panel include both local, statewide, and national studies.

The Art of Community Leadership: Cases on the Community Leadership Role of Community Foundations
Colton Strawser, University of San Diego

Plutocracy and Democracy: Foundations and the Emergence of Participatory Grantmaking
David Suarez, University of Washington; Emily Finchum-Mason; University of Washington; Kelly Husted; University of Washington

Giving with Pride: Adopting participatory grantmaking in an anti-racist, LGBTQ community foundation
Elizabeth Dale, Seattle University

The Tragedy of the Donative Commons? Donor Fatigue and Institutional Responses
Philanthropy, Fundraising, and Giving
Nov 13, 2020 2:15 PM Eastern [US & Canada]

Lightning Research Roundtable Session
This session brings together scholars with a range of empirical, theoretical and methodological perspectives to critically assess the argument that donative philanthropy is similar to natural resource common-pool resources (CPR) because of the difficulty of exclusion from asks and that the cumulative asks for time and/or money deplete the giving resource. The CPR conceptualization focuses attention on the institutional arrangements that preserve the resources and avoid the tragedy of the commons. The plan is: organizers articulate the argument, participants support/critique/extend, and audience interacts for remainder of the session.

Philanthropy as Commons
Brent Never, University of Missouri-Kansas City; Brenda Bushouse, University of Massachusetts

Reaction: Philanthropy as Commons
Jeffrey Brudney, University of North Carolina Wilmington; Lucas Meijs, Erasmus University

Reaction: Philanthropy as Commons
Dan Heist, University of North Carolina Wilmington; Danielle Vance-McMullen, DePaul University; Saba Siddiki, Syracuse University
Reaction: Philanthropy as Commons
Angela Eikenberry, University of Nebraska Omaha; Nathan Grasse, Carleton University; Laurie Paarlberg, IUPUI

Trends in Asian Philanthropy
Philanthropy, Fundraising, and Giving
Nov 13, 2020 2:15 PM Eastern [US & Canada]
Paper Session

Qun Wang, University of Toledo (August 2020–)

Estimate of philanthropic behaviors and attitudes in South Korea: Methodological consideration
Sung Ju Kim, North Carolina State University; Yoon-Joo Jahang, Beautiful Foundation

The Influence of Giving Circle on Its Members: A Case Study of Vizhong Fund in Shanghai
Wendi Li, Shanghai Jiaotong University; Yung Pin Lu, Shanghai Jiaotong University

Does making compulsory donations crowd out voluntary charitable giving? Evidence from China Labor-force Dynamics Survey
Yongzheng Yang, Indiana University Lilly Family School of Philanthropy

Assessing the Legal and Regulatory Frameworks for U.S. Civil Society
Public Policy, Law, Regulation, and Advocacy
Nov 13, 2020 2:15 PM Eastern [US & Canada]
Panel Session

Legal and regulatory regimes around the world shape and oversee the activities of civil society organizations and philanthropy. In the current global political environment, a supportive legal and regulatory framework is considered a key factor in protecting and promoting just societies. Papers in this panel explore research and commentary on the efficacy of the legal and regulatory framework in the United States, assess applications of a new index of state regulatory breadth, and examine the consequences of regulations on nonprofit mergers and consolidation activities. These papers have implications for future research and efforts to improve regulatory frameworks and self-regulation.

Regulation of Nonprofits and Philanthropy: A Comprehensive Review
Elizabeth Boris, Urban Institute; Cindy Lott, Columbia University

Analysis of State-level Regulations of Charities:
Application of a new Regulatory Breadth Index
Cindy Lott, Columbia University; Mary Shelly, University of Michigan; Nathan Dietz, University of Maryland

Impediments to Nonprofits Mergers: Examining Unintended Consequences of Antitrust and Finance Regulations
Teresa Harrison, Drexel University

Navigating Dynamics in Community-Engaged Research and Practice
Research to Practice
Nov 13, 2020 2:15 PM Eastern [US & Canada]
Panel Session

This panel engages the critical literature on community-engaged scholarship to explore issues related to navigating power dynamics in research and practice. Using a critical inquiry approach informed by feminist perspectives, the panelists reflect on their own experiences to examine three distinct yet overlapping challenges in the field: the role of power between academic researchers and community-based collaborators, the importance of measuring impact in community-engaged teaching and research, and navigating dynamics in complex collaborative environments.

Interactive Panel Discussion Moderated by Session Chair

Health and Resiliency of Civil Society During COVID
Special Track on Covid-19
Nov 13, 2020 2:15 PM Eastern [US & Canada]
Paper Session

Hybrid Organizations, Economic Distress, and the Imperative of Resilience
Dr. Rasheda Weaver, Iona College; Chyanne Blakey, Iona College; Zenobia Mojica-Turner, Iona College

Extreme Disruption: Examining the Dynamic Capabilities of Nonprofit Organizations for Resilience
Shola Ajiboye, Case Western Reserve University

Civil society and the global health agenda in the age of covid-19
Stephanie Smith, Virginia Tech

Tracking Global Responses to the COVID-19 Pandemic
Special Track on Covid-19
Nov 13, 2020 2:15 PM Eastern [US & Canada]
Colloquium Session

The goal of this colloquium will be to collaborate with scholars from different countries and different disciplinary backgrounds to discuss the role of charitable giving in response to the COVID-19 crisis and ways that research can use existing data to better understand and track responses both domestically and internationally. Consisting of two segments, the colloquium will present up-to-date information on philanthropic responses to the COVID-19 crisis based on results from numerous projects conducted by the presenters, as well as, engage the audience to evaluate...
the role and impact of global philanthropy during the fight against the COVID-19 global pandemic.

**Experiential Philanthropy in Adolescence: Emerging Issues in Research on Pedagogy**  
Teaching and Education  
Nov 13, 2020 2:15 PM Eastern [US & Canada]  
Colloquium Session

Researchers have chronicled the growth in teaching experiential philanthropy, courses in which students make grants as part of their course work. This form of pedagogy has existed for over twenty years, and research on it has created a foundation of knowledge. However, as experiential philanthropy increases in popularity, new research topics have emerged. The purpose of this colloquium is to identify and discuss future areas for research, including variations in pedagogy and course goals across settings, the effect of progressivism and critiques of philanthropy on the practice of teaching philanthropy, and teaching in online settings.

**Conceptualizing Volunteering in New Domains**  
Voluntarism and Volunteering  
Nov 13, 2020 2:15 PM Eastern [US & Canada]  
Paper Session

Using Data Science for Social Impact: Understanding Volunteer Motivations in the “Data for Good” Movement Benjamin Kinsella, DataKind; Rachel Wells, DataKind

Additional Evidence and Methodology for Leisure General Activity-Voluntarism Theory: USA/Russia National Sample Survey Results David H Smith, Research & Emeritus Professor, Dept. of Sociology, Boston College

Unpaid Work Meets Profit Motives: Towards a Current Definition of Volunteering in Social Enterprises Charlotte Overgaard, Macquarie University; Janelle Kerlin, Georgia State University

Volunteering Infrastructures in Nonprofit Organizations: Definition and Empirical Findings from A Comprehensive Survey Itay Greenspan, Hebrew University of Jerusalem; Michal Almog-Bar, Hebrew University of Jerusalem; Mayrav Ashkenazi-Anur, Hebrew University of Jerusalem

**Environmental Justice, Conservation, & Climate Change**  
Civil Society, Community, and Grassroots Associations  
Nov 13, 2020 3:45 PM Eastern [US & Canada]  
Paper Session

What are they saying? Environmental Civil Society Dialogues at the International Organization Level Christianna Parr, University of Washington, Seattle

Multilevel Feedback Effects: The Role of Nonprofits in Shaping Public Values Juniper Katz, School of Public Policy, University of Massachusetts Amherst

Neoliberal Discourses in Environmental Justice: Case Studies of Environmental Nonprofit Organizations in China Ming Xie, University of Nebraska at Omaha

Institutional diversity demographics in environmental nonprofits: A strategy for enhancing coastal sustainability in vulnerable communities Taiwo Oguntuyo, Old Dominion University

**Theoretical and Empirical Perspectives on Nonprofit Performance and Efficiency**  
Accountability, Effectiveness, Evaluation, and Program Outcomes  
Nov 13, 2020 3:45 PM Eastern [US & Canada]  
Paper Session

Do governments reward nonprofit performance? Jason Coupet, North Carolina State University

Pushing the Methodological Rigors of Nonprofit Research: Revisiting the Effect of Revenue Concentration on Nonprofit Efficiency Jessica Berrett, North Carolina State University

Is Policy Advocacy Harmful? The Impact of Lobbying Engagement on Nonprofits’ Financial Performance Qingqing Sun, School of Public Policy, University of Maryland- College Park; Jiahuan Lu, Rutgers University- Newark

Organizational Commitment and the Underlying Impact of Organizational Processes Rong Wang, University of Kentucky

**Exploring Power Dynamics in Nonprofit Governance: A Deeper Dive A Provocative Interactive Colloquium**  
Boards and Governance  
Nov 13, 2020 3:45 PM Eastern [US & Canada]  
Colloquium Session

Nonprofit governance is about power. With governance power, depending upon who has it and how it used, arises issues of privilege, influence, class tensions, racial and social justice, and lack of democracy. As critical as this discussion is to the field, surprisingly, there is little research about nonprofit governance and power and even less in the practitioner literature. Given the significant interest in this topic at the ARNOVA 2019 conference, this colloquium will take a deeper dive into the different dimensions of governance power This interactive and provocative colloquium will explore different power dimensions as it relates to effective governance, including dominant coalitions; power dynamics, equity, oppression, class; and the challenges of redistributing nonprofit governance power beyond the board. The short presentations will be followed by facilitated, interactive small group discussions which will focus on a set of provocative questions related to the presentation.
Social Action, Civic Inclusion, & Participation
Civil Society, Community, and Grassroots Associations
Nov 13, 2020 3:45 PM Eastern [US & Canada]
Paper Session

Constructing Clients: The Influence of Practice Frames on Promoting Civic Health Kandyce Fernandez, The University of Texas at San Antonio; Robbie Robichau, Texas A&M University; Jennifer Alexander, The University of Texas at San Antonio

Predictors of youths' roles in co-producing their transitional independent living plans at age 19 Sunggeun (Ethan) Park, University of Michigan; Jenna Powers, University of Connecticut; Nathanael Okpych, University of Connecticut; Mark Courtney, University of Chicago

Civic Inclusion and Decisions to Emigrate: The Case of Lithuania Thomas Bryer, Kaunas University of Technology

Business-nonprofit Interactions and Relationships
Collaboration: In, Between, and Among Sectors
Nov 13, 2020 3:45 PM Eastern [US & Canada]
Paper Session

Do Civil Society Organizations Cluster with Businesses? Analyzing Agglomeration Effects as a Location Factor for CSOs Dominik Karner, WU, Vienna University of Economics and Business

Determinants of Industry Engagement and Satisfaction at Higher Education Institutions Jessica Watts, University of North Texas

Behind These Googly Eyes: Understanding Partnership Formation between Environmental Nonprofits in Achieving Environmental Outcomes Judy Millesen, College of Charleston; Haley Schanne, College of Charleston

NP Sector and Change I
Conference Theme
Nov 13, 2020 3:45 PM Eastern [US & Canada]
Paper Session

Children or Convicts: How Public Perception Predicts the Shape of the Nonprofit Sector Samantha Zuhlke, Texas A&M University

The “Matthew Effect” in Generosity: Examining the Impact on Nonprofit Capacity Across Place and Time Viviana Wu, University of Massachusetts Amherst; Chao Guo, University of Pennsylvania

Influencing Charitable Giving Among Generation Z Consumers: Optimal Advertising Appeals Ronald Conlin, Pepperdine University; Steven Bauer, Business Administration Division, Seaver College, Pepperdine University

Queer Perceptions: Understanding the Consequences of Increasing LGBTQIA Visibility
Conference Theme
Nov 13, 2020 3:45 PM Eastern [US & Canada]
Panel Session

Recently, queer communities have increased their visibility in their pursuit of social justice. While many credit this heightened awareness as being productive for achieving greater inclusion, how does this visibility manifest and what are unexplored consequences? The papers in this panel investigate this question by assessing how expanding queer visibility impacts the workplace, nonprofit success, and governmental and nonprofit frontline workers.

"Employee Resilience and Self-Disclosure of an LGBTQ Sexual Identity at Work and the Impact on Workplace Behaviors." Matthew Ripper, Siena Heights University

Perspectives of the LGB population by Government and Nonprofit Professionals on the Continent of Africa Seth Meyer, Bridgewater State University

Reward or Punishment: How Social Inclusion Impacts Success of Queer Nonprofits Kristopher Velasco, University of Texas at Austin; Pamela Paxton, University of Texas at Austin

Identities, Practices & Methods in Diverse Philanthropy
History, Religion, and Arts
Nov 13, 2020 3:45 PM Eastern [US & Canada]
Paper Session

Addressing Nonprofits’ Historical Harm to Minority Groups through Radical Transparency: the IUPUI Neighborhoods Project Denise Rayman, IUPUI (Indiana University Purdue University Indianapolis)

Parachurch: Faith Based Fundraising Holly Miori, The University of Texas at Dallas


Liberating the Philanthropic Archive: Navigating Historical “Silences” and “Absences” when Researching Philanthropy in Marginalized Communities Tyrone Freeman, IUPUI; Kim Williams-Pulfer, Indiana University Lilly Family School of Philanthropy

Muslim Philanthropy Responding to Crisis
Management, Leadership, and Strategy
Nov 13, 2020 3:45 PM Eastern [US & Canada]
Panel Session

Like any other actors in civil society, the operation of non-profit and faith-based organizations is impacted by global and regional crises such as pandemics and wars. This panel will include two papers that examine how the Muslim nonprofit and philanthropic sector reacted to the Covid-19 pandemic and investigate their different attempts to navigate the crisis. In addition, to a third paper that examines the impact of Covid-19 on Muslim, Christian, and
Jewish philanthropic sector, and how did different faith-based organizations react and work together to address this common enemy.

Islamic schools, Covid 19 pandemic and leadership Shariq Siddiqui, Lilly Family School of Philanthropy Muslim Philanthropy Initiative; Sabith Khan, California Lutheran University; Zeeshan Noor, The University of Texas at Dallas

Leadership During Crisis: Understanding Muslim-American Nonprofit Leaders’ Response to Covid-19 Rafeel Wasif, University of Washington; Shariq Siddiqui, Lilly Family School of Philanthropy Muslim Philanthropy Initiative; Sabith Khan, California Lutheran University

Faith-Based Communities and Covid-19: Diversity and Inclusion Holly Miori, The University of Texas at Dallas

Strategic Management for Intra-sector and I

Unpacking the density debate: What types of communities do nonprofit really serve? Anita Dhillon, American University

The Place Equation: Does Placemaking Lead to Greater Place Attachment? Brian Blackford, Ball State University; Jeonggoon Lee, University of Kentucky

How Do Public Libraries Respond to Growing Community Needs for Services?: Creating Special-Purpose Governments Issei Suzuki, Graduate School of Library, Information and Media Studies, University of Tsukuba; Masanori Koizumi, Faculty of Library, Information and Media Science, University of Tsukuba

Researching Nonprofits: Critical Qualitative Approaches, Methods, and Applications Networks and Methodology Nov 13, 2020 3:45 PM Eastern [US & Canada] Panel Session

This panel features contributions examining critical qualitative methods, research processes, and challenges specific to the study of the third sector. The goals of the panel are to illustrate the diversity of critical qualitative research approaches in our field of study; critically analyze the state of the field related to the use of critical methods, and provide a discussion of particular considerations when using and assessing such methods. Drawing attention to these issues can also provide resources for scholars interested in doing critical research and for reviewers or editors interested in supporting methodological pluralism.

Gendered Research Methods? Representation, Publishing Patterns, and Supporting a Diverse Research Field Paloma Raggo, Carleton University, School of Public Policy and Administration; Mirae Kim, George Mason University

A Systematic Review of Critical Methodologies in the Nonprofit Literature Angela Eikenberry, University of Nebraska at Omaha; Tracey Coule, Sheffield Hallam University; Jennifer Dodge, University at Albany, SUNY

Using Interpretive Methods to Understanding Civil Society Networks Susan Anne, University at Albany, SUNY; Jennifer Dodge, University at Albany, SUNY

Genealogy of Nonprofitness: Expanding the Curricula of Nonprofit Management Education Roseanne Mirabella, Seton Hall University; Maureen Feit, Seattle University

Race, Prejudice, Islamophobia and Philanthropy Open Track Nov 13, 2020 3:45 PM Eastern [US & Canada] Colloquium Session

This colloquium will focus on the intersection of racism and prejudice with philanthropy and Muslims. This includes an external examination of the funding of Islamophobia through philanthropy as well as attempts within philanthropy to combat Islamophobia. We will also examine issues of racism and prejudice within Muslim American civic organizations. Muslim Americans are the most diverse faith group in the United States, with no one ethnic group having a majority status within the community. How the Muslim community engages with this diversity, racism, and prejudice therefore have important implications and lessons for a country that is projected to become majority minority by 2045.

Space Matters: Bringing Spatial Approaches to Nonprofit Studies Open Track Nov 13, 2020 3:45 PM Eastern [US & Canada] Panel Session

Space matters in the world of direct service provision where many human service organizations operate. This panel brings spatial analysis to the foreground as a means to better explaining how communities interact with nonprofit and voluntary organizations. Each paper makes the explicit argument that an organization’s geographic location has a determinative role in not only where it operates, but how individuals and clients interact with it.

Theorizing Nonprofit Location Brent Never, University of Missouri- Kansas City; Drew Westberg, Coe College

Charity deserts and social justice in the UK: bad science, inadequate policy, and Conservative politics John Mohan, University of Birmingham

Compounding advantage or spreading the wealth? Exploring foundation grantmaking patterns in seven U.S. cities Heather MacIndoe, University of Massachusetts Boston; Charla Burnett, University of Massachusetts Boston

Fundraising Efforts, Crowding, and Efficiency in Canadian Donor Markets Nathan Grasse, Carleton University; Christopher Dougherty, Carleton University; Marcus Lam, University of San Diego
Trends in U.S. Philanthropy  
*Philanthropy, Fundraising, and Giving*  
Nov 13, 2020 3:45 PM Eastern [US & Canada]  
*Paper Session*  
How does religion affect secular giving? A Systematic Literature Review  
*Anita Graesser Adams, IUPUI*  
Lilly School of Philanthropy;  
*Kidist Yasin, IUPUI*  
Lilly School of Philanthropy;  
*David P. King, Indiana University Purdue University at Indianapolis*  
Evolving with the past: Optimizing one foundation's role in a homeless services stalemate  
*Nancy Stutts, Virginia Commonwealth University*  
*Ava Wagner, Virginia Commonwealth University*  
*Sarin Adhikari, Virginia Commonwealth University*  
Contemporary Challenges Faced by U.S. Nonprofit Organizations and Their Intersection with Donor-Advised Funds  
*Sasha Zarins, Indiana University Lilly Family School of Philanthropy*;  
*Jon Bergdoll, Indiana University Lilly Family School of Philanthropy*;  
*Una Osili, Indiana University Lilly Family School of Philanthropy*  
Giving Ecosystem: Research on Declining US Donor Participation  
*Sasha Zarins, Indiana University Lilly Family School of Philanthropy*;  
*Xiao Han, Indiana University Lilly Family School of Philanthropy*;  
*Una Osili, Indiana University Lilly Family School of Philanthropy*  
*What influences charitable giving? (Part 2 - Fundraising relationships)*  
*Philanthropy, Fundraising, and Giving*  
Nov 13, 2020 3:45 PM Eastern [US & Canada]  
*Paper Session*  
Examining fundraiser and major donor philanthropic relationships in U.S. higher education  
*Genevieve Shaker, IU Lilly Family School of Philanthropy*;  
*Deanna Nelson, Avila University*  
Constructing Multiple-Indicator Structural Models of Social Connectedness, Volunteering and Giving  
*Nathan Dietz, Do Good Institute - University of Maryland*;  
*Bob Grimm, Do Good Institute - University of Maryland*  
Getting Rich but Not Giving: How to Understand the Giving Puzzle in China  
*Qian Wei, The University of British Columbia*  
How does economic inequality affect charitable giving?  
*A cross-national perspective*  
*Yongzheng Yang, Indiana University Lilly Family School of Philanthropy*  
*PPPL Section Colloquium; 2020 Elections: Future Prospects for Nonprofits and Philanthropy*  
*Public Policy, Law, Regulation, and Advocacy*  
Nov 13, 2020 3:45 PM Eastern [US & Canada]  
*Colloquium Session*  
What does the future hold for nonprofits and philanthropy after the 2020 elections? As part of the three interrelated colloquia organized under an election theme, the focus of this colloquium is to discuss the consequences for nonprofits and philanthropy of potential post-election changes concerning government taxes, spending, and regulation. Led by a moderator involved in similar public discourse after the 2016 elections (Abramson and Salamon 2016), this colloquium will bring panelists from academia, sector leadership, and philanthropy together for a post-election forum in the hope of providing informed thinking regarding likely policy changes and their implications for the sector.

**The Regulation of Nonprofit Organizations and Philanthropy in Uncertain Times: New & Recurring Themes**  
*Public Policy, Law, Regulation, and Advocacy*  
Nov 13, 2020 3:45 PM Eastern [US & Canada]  
*Panel Session*  
This panel brings together important and overlapping themes in the regulation of nonprofit organizations and philanthropy, issues that resonate in the history of our regulation of the field and are of particular importance today. They include the policy and constitutional ramifications of conditioning tax benefits on nonprofits avoiding the “wrong” kind of speech; the development of program-related investment by foundations and reforms to that important investment and programmatic framework; the fiscal crisis of American states and localities, especially in the Covid era, and how the crisis of states and localities is affecting the traditional charitable property tax exemption for nonprofit organizations; and the pressures on nonprofit organizations in the Covid era, when cancellations, costs and commitments are causing conflict between donors and consumers and the nonprofits with which they work.

- Tax Exemption, Tax Deductions, and Speech  
  *Lloyd Mayer, University of Notre Dame*  
- Foundation Regulation in an Age of Impact  
  *Dana Brakman Reiser, Brooklyn Law School*  
- Refunds, Substituted Performance, and Cancellations: The Conflict Between Nonprofit Survival and Consumer Law  
  *Norm Silber, Yale Law School*  
- Chair: *Mark Sidel, University of Wisconsin-Madison*  

**Community and Nonprofits During COVID**  
*Special Track on Covid-19*  
Nov 13, 2020 3:45 PM Eastern [US & Canada]  
*Paper Session*  
Community AND Crisis: The Impacts of the COVID-19 Pandemic on Local Nonprofits  
*Colton Strawser, Ford Foundation*;  
*Laura Deitrick, University of San Diego*;  
*Tessa Tinkler, University of San Diego*;  
*Colton Strawser, Ford Foundation*  
Organizational action amid crisis, or how a network of health centers responded to COVID-19  
*Jade Wong, University of Chicago*  
How sensitive are nonprofit labor markets to government spending? Estimates from of the American Recovery and Reinvestment Act  
*Jeremy Thornton, Samford University*  
Frontline Healthcare Professionals and Inquiry  
*Michael Cauley, DM Nonprofit Management Fellow,*
Special Track on Covid-19
Nov 13, 2020 3:45 PM Eastern [US & Canada]
Lightning Research Roundtable Session
The COVID-19 pandemic has presented communities across the globe, including ARNOVA’s Global Issues and Transnational Actors (GITA) affinity group, with an unprecedented set of challenges. GITA holds this Lightning Research Roundtable with aims to share its specialized members’ insights, centered on questions clustered around three elements at the intersection of civil society, transnational actors and the COVID-19 pandemic: concepts, methodology, and managerial/policy implications. Panelists will represent different perspectives in responding to a set of questions developed to spur audience engagement and scholarly insights.

Challenges of Government-Civil Society Coordination in Pandemic Response in Africa Mary Kay Gugerty, University of Washington

Global civil society and health agenda setting in the age of Covid-19 Stephanie Smith, Virginia Tech

The Northern Triangle of Central America: Implications of the COVID-19 pandemic on transnational and domestic administration of NGOs Jeff Aulgur, Arkansas Tech University; Chris Sheach, Arkansas Tech University

Global pandemic and administrative sovereignty: Reflection on the global civil society space Bok Gyo Jeong, Kean University

The Impact of Covid-19 on Wisconsin’s Nonprofits
Special Track on Covid-19
Nov 13, 2020 3:45 PM Eastern [US & Canada]
Colloquium Session
While the nonprofit sector has shown incredible resiliency in the past, Covid-19 is causing significant stress on these organizations and may ultimately result in the closure of some organizations. Responding to this, a group of researchers across the state of Wisconsin have come together not only to study the impacts of this pandemic on the sector through a bi-monthly survey of organizations across the state but also in hopes in aiding the sector as it copes with this stress and rebuilds post-pandemic. This panel reports on the regional findings of this research and suggests mechanisms for coping and/or rebuilding.

Building a New Academic Field: How Philanthropy Supported the Development of Philanthropic Studies
Teaching and Education
Nov 13, 2020 3:45 PM Eastern [US & Canada]
Panel Session
The role of private philanthropy in supporting philanthropy and nonprofit studies (PNS) education is the focus of this panel with the aims of identifying funding rationales and assessing the impact of foundations’ support of this academic field. With higher education increasingly relying on external funding, private foundations offer a significant funding stream. Contributors will analyze the funding strategies of philanthropic foundations, identify sustainability strategies of grantees, and reflect on the future directions of PNS and prospective role of organized philanthropy.

Philanthropic Foundations and the Building of Nonprofit Education Peter Weber, Auburn University

Shifting Assumptions: Philanthropic foundations and nonprofit management education Robert Long, Murray State University

Developing Nonprofit and Philanthropic Education Programs and Centers in Higher Education Dwight Burlingame, IU Lilly Family School of Philanthropy at IUPUI; Patrick Rooney, IU Lilly Family School of Philanthropy at IUPUI

Funder and Stakeholder Relationships and Accountability Tools and Strategies
Accountability, Effectiveness, Evaluation, and Program Outcomes
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Panel Session
This panel explores in what ways actors work towards accountability through different strategies. These questions are examined through a diverse group of papers on topics including how stakeholders hold private banks accountable to support community development through policy; foundation openness in grantmaking; foundation accessibility and visibility through websites; and, how adaptive capacity impacts internal and external nonprofit accountability. By examining effectiveness, visibility, and accessibility, together these papers explore complex aspects of accountability. In addition, they focus on internal and external accountability, stakeholder relationships and pressures, and decisions nonprofits and funders make that impact public service.

Examining Stakeholder Relationships, Priorities, Values, and Accountability through the Community Reinvestment Act Jihye Jung, University of Colorado, Denver; Alexis R. Kennedy, University of Colorado, School of Public Affairs

Foundation Accountability: Openness in Grantmaking Jihye Jung, University of Colorado School of Public Affairs

Being accountable: Linking organizational learning, adaptive capacity, and individual attitudes in program evaluation Robbie Waters Robichau, Texas A&M University; Tara Kolar Bryan, University of Nebraska at Omaha; Jooho Lee, University of Nebraska at Omaha
Government-Nonprofit Partnerships for Public Safety:
Enhancing Accountability through Evidence Based Policing
Alexis Kennedy, University of Colorado Denver School of Public Affairs; Leslie W. Kennedy, Rutgers University School of Criminal Justice; Joel M. Caplan, Rutgers University School of Criminal Justice; Alejandro Giménez-Santana, Rutgers University School of Criminal Justice

Identity, Community, & Leadership
Civil Society, Community, and Grassroots Associations
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Paper Session
How do community media activities construct community identity? Comparative case studies from Metro Seoul
Jeonghwa Yang, Florida State University; Ralph Brower, Florida State University
Producing Social Value: The Role of Sector and Identity
Julie Langer, Northern Illinois University

The Role of Civil Society: From Local to Global
Civil Society, Community, and Grassroots Associations
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Paper Session
Organizational Social Connectedness and Arts and Culture Nonprofits’ Engagement in Local Sustainable Development
Alisa V. Moldavanova, Wayne State University; Nathaniel Wright, Texas Tech University
Immigrant-Serving Organizations as Local Policy Advocates
Apolonia Calderon, University of Maryland, College Park; Daniel Chand, Kent State University; Daniel Hawes, Kent State University
Changing seats and the evolving architectures of TNGOs
Jonathan Beagles, Maxwell School, Syracuse University

Faith-Based Organizations Practicing Collaboration
Collaboration: In, Between, and Among Sectors
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Paper Session
A partnership model in disaster response and recovery among NGOs, government, and business in Japan
Akiko Lizuka, Utsunomiya University
Evaluating Collaborative Dynamics: A Performance Model Using the Resource-Based View
Aline Santos, Fundação Getúlio Vargas; Alketa Peci, Fundação Getúlio Vargas
Cross-Sector Collaborations: Promoters and Inhibitors
Karabi Bezboruah, University of Texas at Arlington
Examining Health Outcomes among Muslim Migrants in Malta: Collaboration between Civil Society and the Government
Simone Martin-Howard, Long Island University-Brooklyn

NP Sector and Change II
Conference Theme
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Paper Session
A Tightrope of Advocacy: Nonprofits Negotiate the Promise and Perils of US Census 2020
Maureen Emerson Feit, Seattle University; Jack B. Philips, University of Texas at Arlington; Taylor Coats, Seattle University
Communication Breakdown: How do nonprofits use social media to communicate external crisis?
Maria Manuella Pache de Athayde, University of Massachusetts Boston
Nonprofits and Worker Cooperative Development
Michael Palmieri, Kent State University

Social Equity and the Nonprofit Sector II
Conference Theme
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Panel Session
The public administration social equity framework could be developed and adjusted to meet the needs of the nonprofit sector by developing knowledge across various methods, theories, and approaches. This panel starts with a paper challenging the hegemony of Western education on other nations and proposing recommendations to deconstructify higher education. The second paper uses quantitative methods to explore pay disparity between social workers in the nonprofit, for-profit, and government sectors, posing questions about how sector influences gender equity and why. The third paper explores the microfoundations of inequity in one small human services nonprofit using a grounded qualitative method.

Knowledge and Exportation of Curricular Models as Western Hegemony: Refocusing Curriculum to Empower Communities
Roseanne Mirabella, Seton Hall University; Heather Carpenter, Notre Dame of Maryland University
Pay disparities among American Social Workers in the nonprofit, for-profit, and public sectors
Rong Zhao, Hunter College – CUNY; Chi Zhang, Columbia University School of Social Work
Structural Injustice in a Liberal-leaning Organization: A Grounded Theory Case Study of the Micro foundations of a Macro-level Problem
Jennifer A. Jones, University of Florida; Elizabeth Castillo, Arizona State University

Issues of Diversity in Organizational Leadership and Management
Management, Leadership, and Strategy
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Paper Session
Race and Public Interest Law Leadership
Atinuke Adediran, Boston College Law School
Leaders of color and nonprofit financial outcomes: A study in Atlanta, Georgia
Bo Li, Georgia State University
Black Millennials Volunterism: Motivations and Barriers
Jasmine Johnson, George Washington University

Predictors Of Organizational Diversity: Examining Community Demographics & Political Ideology Skylar Rolf; University of Houston - Clear Lake; Steven Schlachter, University of Central Arkansas; Chris Tuggle, University of Central Arkansas; Ruth Bernstein, Assistant Professor, Nonprofit Studies, University of Washington, Tacoma

Data Considerations in Nonprofit Research
Networks and Methodology
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Paper Session
Cross-border philanthropic contributions: What we know and what we don’t Cathie Carrigan, Indiana University Lilly Family School of Philanthropy; Una Osili, Indiana University Lilly Family School of Philanthropy; Xiaowany Kou, Indiana University Lilly Family School of Philanthropy; Jon Bergdoll, Indiana University Lilly Family School of Philanthropy; Kinga Horvath; Indiana University Lilly Family School of Philanthropy; Geneva Centre for Philanthropy

Shedding New Light on Old Data Huafang Li, Grand Valley State University
Reconsidering data analysis choices for revenue diversification studies William Cleveland, University of Wisconsin Milwaukee

Community-Engagement in Campus-Based Nonprofit Studies Initiatives: Challenges, Promising Strategies
Open Track
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Colloquium Session
A variety of degree programs, departments, and centers, in a range of disciplines, serve as higher education hosts to nonprofit studies programming and research. This diverse range of “hubs” also includes a broad spectrum of community-engaged practices. In this colloquium session, representatives of university units using community-engaged methods will share about their strategies, challenges, successes, and lessons learned in their partnerships with community groups and nonprofit organizations. Methods discussed may include campus-based technical support, community-engaged action research, and service learning projects. Best practices, historic power dynamics, relationship-building, and guidance and resources available for such efforts will be explored and discussed.

Reviews of research, theory and discourse in the nonprofit sector: interdisciplinary and international
Open Track
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Paper Session

Muslim Philanthropic Interventions in the Global South: Impactful or another Disconnected Ideology?
Philanthropy, Fundraising, and Giving
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Colloquium Session
This colloquium aims to question some of the stereotypical perceptions Global North philanthropic organizations hold of Muslim nations in the Global south and how it impacts their philanthropic work. The discussion will bring together scholars and practitioners engaged in Muslim philanthropy to reflect on current organizational practices in Western nations and International agencies to better understand the nuances in motivations and types of interventions that Muslim philanthropies participate in. The main premise of the colloquium is to delineate whether such notions alter the goals and outcomes of philanthropy, or if they just become a means to advance globalized ideologies.
Regulatory Policy and the Nonprofit Sector: Issues, Reactions, and Impacts
Public Policy, Law, Regulation, and Advocacy
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Paper Session

Sticking Together: Insights from Membership Associations responding to Policy Decisions Amanda Janis Stewart, NC State; Hailey Post, North Carolina State University; Whitney Knollenberg, North Carolina State University; Ashley Schroeder, Penn State University

Donor Advised Funds as Philanthropic Projects: Implications of Differing Regulations in the US, Canada and Australia Susan Phillips, Carleton University; Dalziel Carleton, University

Viewing Nonprofit Priorities through Public Comments: The Redesign of the IRS Form 990 Todd Ely, School of Public Affairs, University of Colorado Denver; Juniper Katz, School of Public Policy, University of Massachusetts Amherst; Thad Calabrese, New York University

SEES Official Colloquy: The Role of Social Entrepreneurship Research in Times of Crisis
Special Track on Covid-19
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Colloquium Session

SEES is proposing a colloquium to discuss the role of social entrepreneurship in responding to times of crises and how crises affect social entrepreneurship and how social entrepreneurship affects crises. The colloquium will bring together scholars, who will introduce research on social entrepreneurship in the crisis context from different perspectives (economics, public policy, philosophy, and the global context), highlighting empirical settings, crisis definitions and typologies, theoretical perspectives, methodological approaches, and the major findings. The colloquium will facilitate the guided discussions about opportunities and challenges of research, followed by active discussions between the panelists and the audience.

Varying Responses to COVID-19 Pandemic
Special Track on Covid-19
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Paper Session

The Antecedents of Community Leadership During the COVID-19 Response: the implications for community resilience Laurie Paarlberg, Indiana University - Lilly Family School of Philanthropy; Megan LePere Schloop, Ohio State University; Marlene Walk, IUPUI

Understanding Diaspora Philanthropy under Crisis through Alumni Associations Ximeng Chen, Sacred Heart University

The Expanding Space for Faith-Based Mediating Institutions in the Time of COVID-19 Deborah Trent, Self-employed

Nonprofit and University Collaborations: How Can We Create Healthy Community-based Partnerships
Teaching and Education
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Colloquium Session

Many faculty rely on nonprofit collaborations to provide service-learning for their students studying nonprofit management. However, are we providing the nonprofits with sufficient benefits or are we simply asking too much of them? Some nonprofit leaders are growing fatigued by these initiatives as they find them time consuming, poorly coordinated, not always helpful and often a stress on resources. This raises some important questions for us as nonprofit management educators. Our participants will give short presentations in order to facilitate a lively discussion of how to create healthy, sustainable community-based partnerships, which benefit all stakeholders.

Political and Social Consequences of Voluntarism
Voluntarism and Volunteering
Nov 13, 2020 5:15 PM Eastern [US & Canada]
Paper Session

The case of Canada - In what ways does immigrant volunteering influence immigrant integration? A. Stefanie Ruiz Sportmann, University of Pennsylvania; Femida Handy, University of Pennsylvania

What Matters to You Matters: Natural Mentors and Self-valuation in School Sports Howard Lune, Hunter College; Margaret Kelley, University of Kansas, Department of American Studies; Kathryn Vaggalis, University of Kansas, Department of American Studies

Reasons to Leave, Commitment to Stay: Relational Job Design Factors on AmeriCorps Volunteers’ Persistence Yinglin Ma, The Ohio State University

Voluntary Association Involvement and Political Participation in South Korea Won No, Shanghai University of Finance and Economics; Lili Wang, Arizona State University; Hyunrang Han, Arizona State University

LGBTQIA Common Interest Group
Nov 13, 2020 6:30 PM Eastern [US & Canada]
Membership Meeting

The LGBTQIA CIG was created to encourage research into LGBTQIA issues within nonprofit studies as well as creating a safe-space for LGBTQIA-identifying individuals. During our CIG meeting, we will discuss our work over the past year and discuss our agenda for the upcoming year. We will also provide time for members to meet one another.

Korean Nonprofit and Philanthropy Researchers Network (KNPRN) Common Interest Group
Nov 13, 2020 7:00 PM Eastern [US & Canada]
Membership Meeting

We are excited to announce that the Korean Nonprofit & Philanthropy Researchers Network (KNPRN) Common
Interest Group will have our annual meeting at ARNOVA conference this year. The KNPRN is the United States based scholarly group for nonprofit and philanthropic studies. This annual meeting is led by the current executive directors, including Sung-Ju Kim (NC State University, Executive director), Jiwon Suh (The University of Texas at Arlington, Associate Director), and Seongho An (University of Central Florida, Associate Director). The meeting is open to any Korean-American attendees at the ARNOVA conference. On Friday, Nov 13, 7:00 PM(ET), we will share current research projects and interests and develop networking with members at the meeting. We hope that you will join us.

**Emerging Scholars on Chinese Nonprofit Research (ESCN)**

**Meeting**

Nov 13, 2020 7:00 PM Eastern [US & Canada]

Membership Meeting

Meeting topic: How to set up a research trajectory as a junior scholar.

**Global Issue and Transnational Actors (GITA) Common Interest Group**

**Meeting**

Nov 13, 2020 7:30 PM Eastern [US & Canada]

Membership Meeting

GITA members and board members who plan to attend ASPA Conference will attend the meeting. Bok Gyo Jeong will lead the meeting. This will be a typical member meeting.