UNDERSTANDING AND NAVIGATING REGIONALISM IN AFRICA

3RD ANNUAL ARNOVA-AFRICA & AROCSA CONFERENCE

JULY 26 - 28, 2018
EGYPT, CAIRO at the AMERICAN UNIVERSITY IN CAIRO

AROCSA
ASSOCIATION FOR RESEARCH ON CIVIL SOCIETY IN AFRICA
American University
NEW CAIRO CAMPUS

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WELCOME TO THE
3RD ANNUAL ARNOVA-AFRICA & AROCSA CONFERENCE
UNDERSTANDING AND NAVIGATING REGIONALISM IN AFRICA

In the face of a rapidly changing global terrain, a major goal of this conference is to engage with the question of the ideal role of African CSOs in the pursuit of increased regional integration in Africa. The event is designed to provide a space of interaction and engagement between and among CSO practitioners from all the regions of Africa, as well as policy makers, students and members of the public. In particular, we seek to put African CSO practitioners in conversation with academics working in the area of philanthropy in Africa.

The conference presentations have been selected to stimulate conversations not just on the question of regionalism as it is understood by CSO practitioners, but also to intellectually engage the concept of regionalism as it might apply to CSO practitioners. Besides rigorous intellectual analyses of contemporary issues concerning regionalism in Africa, this event will provide opportunities for practitioners to share their lessons, particularly on how they have built relationships with cross-border and cross-regional counterparts.

By means of empirical research, conceptual analysis as well as practitioners’ insights, we will also identify and showcase examples of how African CSOs have used regional approaches to achieve improved results in their work.

Stay engaged throughout the conference through the Twitter and Facebook hashtags, #AROCSA2018
Global geopolitical trends such as Brexit in 2016, the American presidency, the rise of neo-nationalism in Europe, and certain leadership shifts on the African continent have fuelled calls for Africa to begin looking internally towards its own interests and ‘homegrown’ solutions. Africa, as a continent, is being called upon to retreat and review its position in the current world order, and leverage its regional and continental resources, policies and networks for its own benefit. One may ask what these calls for regionalism really mean, exactly how it can be leveraged, and what role Civil Society may play.

Regional engagements on the continent of Africa have taken many forms over time, and the literature is replete with terminology that illustrates the diversity and simultaneously insular nature of these conceptualized zones. There is hardly any consensus on the definition of “regionalism” though it often triggers several other related concepts (regionalization, collaboration, treaties, multilateralism, agreements, liberalization, integration, cooperation, defragmentation, connectivity), which all point to an effort to unite a large and fragmented continent, in terms of socioeconomic status, geographical similarities, governance, political economy, culture, religion, and more. It is indeed a complex effort.

In the 1960s, the Economic Commission for Africa (ECA) led the efforts towards regional integration, with the aim of economic development. Calls for regional integration in Africa have also been made from Pan-Africanist, political and symbolic motives, especially evidenced by the Lagos Plan of Action, crafted by the OAU in 1980. Over time, calls for integration have had strong economic and trade underpinnings. Inter-regionalism has also been on the rise, as regional blocs in Africa have looked to engage other regional blocs outside the continent, as evidenced by The Cotonou Agreement in the year 2000, between the African, Caribbean and Pacific Group of States (ACP) and the EU.

Thus far, conceptualization of regionalism (and all its variants) and the actual practice of agreements and initiatives have tended to focus on politico-ideological motivations for regionalism, as well as economic partnership opportunities, which have yielded mixed results, at best (Matthews, 2003). There is a significant gap in the narrative, created by the lack of attention given to socio-political and cultural variants of regionalism.

Perhaps it is time to showcase the challenges, opportunities and possibilities offered by regionalism in Africa, along dimensions that look beyond trade and economic partnerships. There are salient questions to be asked, with regard to civil society actors, and how civil societies have worked across boundaries and/or in regional blocs, in their efforts to solve regional problems related to governance, human rights, food security, migration, gender, public policy, health, education, philanthropy and more.
## CONFERENCE SCHEDULE OVERVIEW
### 26th – 28th July, 2018

### THURSDAY, 26th July
**Location:** The Westin Cairo

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>09:00 – 12:00</td>
<td>Pre-Conference Workshop: Sharing Research Through Storytelling</td>
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<tr>
<td>17:00 – 18:00</td>
<td>Tea</td>
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<td>18:00 – 20:00</td>
<td>Opening Plenary</td>
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### FRIDAY, 27th July
**Location:** American University of Cairo – New Campus

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<th>Time</th>
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<tr>
<td>08h30 – 09h00</td>
<td>Posters and Exhibition Stands (CSOs, Academics)</td>
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<tr>
<td>09h00 – 10h30</td>
<td>Morning Plenary</td>
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<td>10h30 – 10h55</td>
<td>Refreshments &amp; Networking Break</td>
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<tr>
<td>10h55 – 12h10</td>
<td>PARALLEL SESSION 01: Panels 1, 2, 3, 4</td>
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<tr>
<td>12h10 – 13h10</td>
<td>Lunch</td>
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<td>13h15 – 14h30</td>
<td>PARALLEL SESSION 02: Panels 5, 6, 7, 8</td>
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<tr>
<td>14h30 – 15h55</td>
<td>Refreshments &amp; Networking Break</td>
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<tr>
<td>16h00 – 17h30</td>
<td>Roundtable Discussion</td>
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### SATURDAY, 28th July
**Location:** American University of Cairo – New Campus

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<td>Refreshments &amp; Networking Break</td>
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<tr>
<td>10h15 – 11h30</td>
<td>PARALLEL SESSION 03: Panels 9, 10, 11, 12</td>
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<tr>
<td>11h30 – 13h00</td>
<td>Closing Plenary</td>
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<tr>
<td>13h00 – 14:30</td>
<td>Lunch &amp; Networking</td>
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SPECIAL GUESTS: PLENARY SPEAKERS

SINDISO NDEMA NGWENYA, FRIDAY MORNING PLENARY

Mr. Sindiso Ngwenya is a Zimbabwean economist and transportation expert. He is the current Secretary General of the Common Market for Eastern and Southern Africa (COMESA). Mr. Sindiso Ndema Ngwenya is the fifth Secretary-General of the Common Market for Eastern and Southern Africa (COMESA) since it was transformed from the PTA in 1994. He brings with him over 30 years of service in industry, regional and multilateral levels covering the public sector, private sector and quasi-government institutions. Before his appointment, Mr. Ngwenya was the Assistant Secretary General of COMESA in charge of Programmes a position he held for ten years.

In industry, Mr Ngwenya was involved in the design and implementation of programmes and projects in the road, airline and railway sectors. At the regional level, he was instrumental in the formulation of the PTA (now COMESA) regional integration programmes culminating in the launch of the COMESA Free Trade Area on 31st October 2000. He also worked on the establishment of COMESA specialized institutions, such as, the Eastern and Southern Africa Trade and Development Bank (PTA Bank), the COMESA Clearing House and the PTA Re- He has edited two books on transport and communications and public service and is a regular contributor to several publications on economic cooperation and integration. He has also won many awards in recognition of his contribution to social and economic development and regional integration. In 2010 he was the winner of the Southern Africa Trust Drivers of Change award in the Government category and was cited by Judges for “His dedication to poverty eradication and equitable development in Africa through enabling broader markets by business. Through his leadership, a future is being crafted out for Africa that looks promising.”

NOHA EL-MIKAWY, SATURDAY MORNING PLENARY

Noha El-Mikawy is Ford's representative for the Middle East and North Africa office in Cairo. She oversees all of the foundation's grant making in the region. She has 20 years of experience in research and development. She was UNDP’s regional Governance team leader for the Arab States region. Before that, she was UNDP's governance and poverty advisor at the Oslo Governance Centre in Norway. Noha served as a team leader for democratic governance at the United Nations Development Program’s regional center in the Arab States region and as a global policy adviser who connected governance and poverty reduction themes to social and economic rights. She supervised a number of global and regional UNDP initiatives in the areas of nationally owned governance assessments and legal empowerment. She helped produce a number of UNDP knowledge products, including a guide for gender-sensitive measurement of social services. Previously, Noha led Middle East-focused comparative research on political economy and institutional analysis at the Centre for Development Research at the University of Bonn, in collaboration with the Economic Research Forum for the Arab Countries, Iran, and Turkey. She began her career lecturing and writing on politics of the Middle East at the American University in Cairo, Free University of Berlin, and Erlangen-Nuremberg University. Noha has written two books on politics of reform in Egypt and edited another on comparative processes of economic reform, participation, and legislation in Egypt, Jordan, and Morocco. Noha has a Ph.D. in Political Science and a Master’s degree from the University of California, Los Angeles.
PROGRAMME OVERVIEW

THURSDAY, 26 July 2018
Location: The Westin Cairo

09h00 – 12h00  Pre-Conference Workshop: Sharing Research Through Storytelling
Facilitator: Dr. Esi E. Ansah
Location: Fairway Boardroom

17h00 – 18h00  Tea | Coffee | Welcome & Registration

18h00 – 20h00: OPENING PLENARY
Location: Lake View Hall

18h00 – 18h10  Welcome Address: American University
18h10 – 18h20  Welcome Address: ARNOVA
18h20 – 18h30  Welcome Address: Ford Foundation
18h30 – 18h40  Introduction to AROCSA
18h40 – 19h00  Music Interlude
19h00 – 19h30  Special Guest Speaker
20h00  Group photos
20h15  Conference Gala Dinner

FRIDAY, 27 July 2018
Location: American University of Cairo – New Campus

08h30 – 09h00  Posters and Exhibition Stands (CSOs, Academics)

09h00 – 10h00: MORNING PLENARY
Location: Main Hall Moataz Al Alfi

09h00 – 09h10  Moderator: Dr. Bhekinkosi Moyo
09h10 – 09h40  Keynote: Mr. Sindiso Ngwenya, Secretary-General of the Common Market for Eastern and Southern Africa (COMESA).
Topic: In What Ways Can Regional Integration Drive Socio-Economic Development And Indigenous Philanthropy?
09h40 – 10h00  Q & A
10h30 – 10h55  Refreshments & Networking Break
10h55 – 12h10  PARALLEL SESSION 001: Panels 1, 2, 3, 4
### 10h55 – 12h10

#### Parallel Session 001 - Panel 1: PHILANTHROPY AND REGIONALISM

<table>
<thead>
<tr>
<th>Panel</th>
<th>Description</th>
</tr>
</thead>
</table>
| Philanthropy and Regionalism | - Noha El-Mikaway, Regional Director, Ford Foundation, Egypt  
- Halima Mahomed, Independent philanthropy consultant  
- Tendai Murisa, Executive Director, SIVIO Institute  
- Nalit Farouki, Executive Director, Arab Foundations Forum  
- Seteney Shami, Director, Arab Council for Social Sciences |

### 10h55 – 12h10

#### Parallel Session 001 - Panel 2: CIVIC AFFAIRS AND ACTIVISM

<table>
<thead>
<tr>
<th>Room P019</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>BROYHILL</td>
<td>Governance in Transition: A Narrative on Civil Society during the Post-Apartheid Transition</td>
</tr>
<tr>
<td>MILOFSKY/HUNTER</td>
<td>Ethiopia’s Charities and Societies Law and Experiences of NGO Leaders</td>
</tr>
<tr>
<td>TCHAWE</td>
<td>Monitoring and Empowering the Third Sector in French Speaking Countries of Central and West Africa</td>
</tr>
<tr>
<td>PATEL</td>
<td>Data for Development and Public Participation - A South African Case Study</td>
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</tbody>
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### 10h55 – 12h10

#### Parallel Session 001 - Panel 3: FORD ARNOVA/AROCSA FELLOWS – REGIONALISM AND CIVIL SOCIETY IN AFRICA

<table>
<thead>
<tr>
<th>Room P020</th>
<th>Description</th>
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<tbody>
<tr>
<td>FORSTER</td>
<td>The Role of Civil Society Organisations in the Regionalisation Processes in Africa</td>
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<tr>
<td>NGAMLANA</td>
<td>Locating Civil Society in the Conversation on Regionalism in Africa: A Call for an Inclusive Approach to Regionalism</td>
</tr>
<tr>
<td>KELECHUKWU</td>
<td>Inward Push: Trajectory to Sustainability in the Non-Profit Sector</td>
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### 10h55 – 12h10

#### Parallel Session 001 - Panel 4: INTEGRATION AND UNIFICATION

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<thead>
<tr>
<th>Room P022</th>
<th>Description</th>
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<tbody>
<tr>
<td>OGBANGA</td>
<td>Beyond Economic Integration: Civil Society and Cultural Integration in Africa</td>
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<tr>
<td>CLARK</td>
<td>Black American Perfumes on African Soil</td>
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<tr>
<td>OCHIENG</td>
<td>Supporting Eastern Africa Regionalism through Establishment of Regional Citizens Structure</td>
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<tr>
<td>GNAKA</td>
<td>Africa and Development: Towards the Ubuntu Regional Economic Integration</td>
</tr>
</tbody>
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### 12h10 – 13h10

**LUNCH**

### 13h15 – 14h30

**PARALLEL SESSION 002: Panels 5, 6, 7, 8**
### Parallel Session 002 - Panel 5: HUMAN SECURITY

- **ODUBAJO**
- **NWANGWU**
  - Transhumance Pastoralism and Human Security in West Africa: Whither Civil Society?
- **OMONA**
  - Religion and Human Security in Uganda: Challenges and Opportunities
- **SYALLOW**
  - The Role of Media in Fostering Conflict Resolution in EAC Partner States for Ease of Integration

### Parallel Session 002 - Panel 6: REGIONAL INTEGRATION: MODELS AND ISSUES

- **BALOGUN**
  - ECOWAS Community Strategic Framework and Regional Integration in West Africa: Assessing the Gains, Advancing the Agenda
- **OGBANGA**
  - Civil Society and New Regional Integration in a Changing Global Order: Africa in Perspective
- **OKOLIE**
  - Confederacy and Responsibility to Protect: Theoretical Explanation of Lake Chad Basin Commission’s Security Community
- **ILOH**
  - Deepening Regional Integration for Increased Food Security in Africa: Is there Any Role for the Civil Society?

### Parallel Session 002 - Panel 7: INNOVATION AND SOCIAL ENTERPRISE

- **LITTLEWOOD**
  - Exploring Regional Engagement Amongst Social Enterprises in Sub-Saharan Africa
- **BALOGUN**
  - From Resilience to Transilience: Youth Agency and the Factors Shaping Social Innovation in Africa
- **HAMALUBA**
  - Determinants and Consequences of Innovation Practice Among Small Service Firms in Botswana
- **WOODWORTH**
  - Social Entrepreneurship for Development: Education and Health in Mali

### Parallel Session 002 - Panel 8: SOCIO-POLITICAL CHALLENGES

- **OUEDRAOGO**
  - Determinants of Employability of 15-29-year-olds in Burkina Faso
- **MWANANGOMBE**
  - Selective Legal Reforms - The Case of Zambia
- **KWADZO**
  - Key Determinants of Volunteering Behaviour: Exploring Individuals’ Non-profit Volunteerism Engagement in Cape Coast Metropolis in the Central Region of Ghana.
- **ALABI**
  - Development-Induced Migration: Implications and Outcomes for Public Health in Lagos, Nigeria

**14h30 – 15h55** Refreshments & Networking Break

**16h00 – 17h30** Roundtable Discussion
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<tbody>
<tr>
<td>16h00 – 17h30</td>
<td><strong>ROUNDTABLE DISCUSSION</strong></td>
<td>Room P019, AMERICAN UNIVERSITY OF CAIRO: A Conversation on the Work of Civil Society Organizations in Northern Africa</td>
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<tr>
<td>18h00 – 20h00</td>
<td>Dinner</td>
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**SATURDAY, 28 July 2018**
*Location*: American University of Cairo – New Campus

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<tr>
<th>Time</th>
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<tr>
<td>09h00 – 09h00:</td>
<td><strong>MORNING PLENARY</strong></td>
<td><em>Location</em>: Main Hall Moataz Al Alfi</td>
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<tr>
<td>09h00 – 09h10</td>
<td>Moderator: Dr. Ndidi Nwaneri</td>
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<tr>
<td>09h10 – 09h40</td>
<td><strong>Special Guest Speakers</strong>: Dr. Noha El-Mikawy, Hashem El Dandarawy</td>
<td><strong>Topic</strong>: Philanthropy in Africa: Philanthropic Foundations and Community Priorities</td>
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<td><strong>Panelist</strong>: Ms. Titania Fernandez, Community Chest, South Africa</td>
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<tr>
<td>09h40 – 10h00</td>
<td>Q&amp;A</td>
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<td>10h00 – 10h15</td>
<td>Refreshments &amp; Networking Break</td>
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<td>10h15 – 11h30</td>
<td>PARALLEL SESSION 003: Panels 9, 10, 11, 12</td>
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**10h15 – 11h30**

**Parallel Session 003 - Panel 9: FORD ARNOVA/AROCSA FELLOWS**

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<tr>
<th>Panel</th>
<th>Topic</th>
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<tbody>
<tr>
<td>WILFORD</td>
<td><strong>Moving from Grassroots Organization Driven by Energy &amp; Passion into Formal Non-Profit Structures: Problems and Reflections</strong></td>
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<tr>
<td>OGBANGA</td>
<td><strong>Non-Profit Resilience and Diversification: A Critical Assessment of CEDSI Nigeria</strong></td>
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<tr>
<td>EFFAH-CHUKWUMA</td>
<td><strong>The Maputo Protocol, Feminist Interventions &amp; Gender-Based Violence in Africa: Case Study of Nigeria</strong></td>
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<tr>
<td>DHLIWAYO</td>
<td><strong>The Role of Civil Society Organisations in Promoting Regional Integration through the Africa Mining Vision</strong></td>
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<tr>
<td>IWERE</td>
<td><strong>Towards a More Inclusive Civil Society Participation in the Promotion of Regional Integration in Africa: Lessons from Grassroots Civil Society Engagements in Nigeria.</strong></td>
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### Parallel Session 003 - Panel 10: RETHINKING CITIZENSHIP

**Room P019**

| PANEL | Big Data: Rethinking Citizenship-Strengthening Civic Engagement in East Africa  
|       | - Linda Ochiel, Program Officer, Ford Foundation, Kenya (Facilitator)  
|       | - John Kipchumba, Executive Director, Infonet, Kenya  
|       | - Maria Sarungi Tsehai, Executive Director, Change Tanzania |

### Parallel Session 003 Panel 11: PROMOTING REGIONALISM FOR RESULTS

**Room P020**

| KINGSLLEY | The Role of Civil Society Organizations in Achieving Sustainable Development Goal 5 in Africa and its implication on Regional Integration |
| MARTIN | Efforts to Solve Regional Problems: An Evaluation of a Civil Society Organization’s Role in Improving Maternal and Child Health Outcomes in the Western Cape, South Africa |
| OGWUEZE | Gender Inclusion and Exclusion in Africa: How Do CSOs Leverage Regional Integration to Promote Women Political Participation in Nigeria? |
| NGANG | Valuing the Capacity of Local Actors in Promoting Multi-Thematic and Cross-Sector Engagement in Monitoring, Evaluation and Reporting on the Implementation of the SDGs in Cameroon, Potential for Scaling up Regionally |

### Parallel Session 003 - Panel 12: PERSPECTIVES ON AFRICA, PHILANTHROPY, EDUCATION AND KNOWLEDGE

**Room P022**

| MA | Reassessing, Refocusing and Redefining the Future of Non-Profit Education in Africa |
| STANFIELD II | Indigenous African Philanthropy: Conceptualizing Bridging Local, National, Regional, Continent, and Global Trends |
| TWUMASI | Westernization in African Non-profits |
| EIKENBERRY | Schools or Pools of Democracy? Evidence from Giving Circles in the United States and the United Kingdom |

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### Schedule

**11h30 – 13h00:** Closing Plenary  
*Location: Main Hall Moataz Al Alfi*

**13h00 – 14h30** Lunch and Networking  
*Participants Depart*
Africa in the 21st century faces many challenges, but it has incredibly valuable opportunities as well, requiring the attention and collaborative action of scholars and researchers, practitioners in civil society, business, and policymakers alike. The Association for Research on Civil Society in Africa (AROCSA) seeks to create a platform for meaningful engagement of these and other stakeholders, with the goal of knowledge generation and dissemination on civil society by African scholars and practitioners, reflecting global excellence standards and propelling development on the continent.

AROCSA was founded in September 2015 in Accra, Ghana, under the auspices of the Association for Research on Non-Profit Organizations and Voluntary Action (ARNOVA), to promote and advance a community of excellence in research and practice on civil society in the service of African development.

There are multiple, stand-alone efforts to encourage research and knowledge-sharing on the ‘third sector’ globally, and this is evident in the existence of various organizations, conferences, academic journals etc. in various parts of the world. In Africa, the contemporary complexities of governance and relationships between sectors — public, private, non-profit, and academia — has led to the rise in the relevance of civil society and the citizen sector in general. It is therefore crucial to have a continent-wide organization that will serve as the bedrock of advancing knowledge and practice in the area of civil societies in Africa. This is why AROCSA was set up.

AROCSA expects to operate in the five areas listed below:

- The creation of a fund to support research and scholarship on civil society in Africa
- An annual conference bringing together scholars and practitioners for networking, learning, and skills-building
- A regional academic journal focused on African civil society
- Fellowships for doctoral students and civil society professionals
- Training for scholars and civil society organization (CSO) staff on applied research methods and evidence-based work.

[www.arocsa.org](http://www.arocsa.org)
The Association for Research on Nonprofit Organizations and Voluntary Action (ARNOVA) is the U.S.-based, national and international association that connects scholars, teachers, and practice leaders interested in research on nonprofit organizations, voluntary action, philanthropy and civil society.

ARNOVA's mission is to be a “leading interdisciplinary community of people dedicated to fostering — through research and education — the creation, application, and dissemination of knowledge on nonprofit organizations, philanthropy, civil society, and voluntary action.” ARNOVA's membership comes from a broad range of academic disciplines, including sociology, political science, economics, history, law, and many others. While about three-quarters of ARNOVA's members identify themselves as academics, the remaining one-quarter self-identify as nonprofit practitioners. Nearly one-third of ARNOVA's membership and conference attendees live outside the United States. The association's scholarly journal, Nonprofit and Voluntary Sector Quarterly, is the leading peer-reviewed journal in the field. In addition, its annual conference hosts around 700 scholars, practitioners, and policymakers to present over 400 research papers. ARNOVA's website address is www.arnova.org.

Principal activities include an annual conference, publications, electronic discussions and special interest groups.

Values
Member-Driven: Welcoming, supportive, developmental, collegial, interdisciplinary, diverse and inclusive, responsive
Field-building: Connecting research to practice, legitimizer for field, translational, influential, growing the field, innovative, relevant
High Integrity: high quality research and services, ideologically neutral, promoting creativity, learning organization, sustainable, role model, accountable

Strategic Priorities
Expand organizational capacity to fulfill mission and address strategic priorities
Enhance value of member experience while growing membership
Build external relationships to enhance contributions to knowledge, policy and practice

www.arnova.org
The Ford Foundation is a New York-headquartered, globally oriented private foundation established in 1936 by Edsel Ford and Henry Ford. Across eight decades, the Ford Foundation’s mission has been to reduce poverty and injustice, strengthen democratic values, promote international cooperation, and advance human achievement.

The foundation invests in innovative ideas, visionary individuals, and frontline institutions advancing human dignity around the world. Ford believes in the inherent dignity of all people. Around the world, too many people are excluded from the political, economic, and social institutions that shape their lives. In addressing this reality, Ford is guided by a vision of social justice - a world in which all individuals, communities, and peoples work toward the protection and full expression of their human rights; are active participants in the decisions that affect them; share equitably in the knowledge, wealth, and resources of society; and are free to achieve their full potential.

Ford believes that social movements are built upon individual leadership, strong institutions, and innovative, often high-risk ideas. While the specifics of what the Foundation works on have evolved over the years, investments in these three areas have remained the touchstones of everything we do and are central to our theory of how change happens in the world.

The Ford Foundation grant to ARN OVA aims to strengthen a community of NGO leaders and scholars in Africa and assist in the development of the Association for Research on Civil Society in Africa (AROCSA).

The American University Cairo John D. Gerhart Center for Philanthropy, Civic Engagement and Responsible Business promotes social change in the Arab region through building a culture of effective giving, corporate social responsibility and civic responsibility. Building on social value, the center serves as a source of knowledge, a cultivator of partnerships, and a catalyst for innovation, community engagement and a heightened sense of citizenship and social responsibility.

MISSION
Serve as a regional incubator for knowledge, responsible business practices, civic leadership and capacity building to promote effective social responsibility.

VISION
Strengthen the culture of social responsibility through philanthropy, as well as effective civic and business engagement in the Arab region.

VALUES
- Respect
- Transparency
- Proactivity
- Compassion, empathy and giving
- Inclusion and participatory engagement

The Community Chest’s vision of a country where all individuals and families reach their human potential is based on the fundamentality of access to Health, Education, Income-Generation and Community Development. These key strategic focus areas facilitate social change to inspire a citizenship that is active, engaged and impactful.

MISSION STATEMENT
To improve the lives of all South Africans by mobilising the caring power of communities, business and government to advance the common good.

VALUES
We espouse the following eight values, which we believe are crucial to achieving transformation:

- A focus on strategic initiatives in order to shift from a culture of poverty to a culture of prosperity
- A clear intention of our strategy and areas of engagement
- A focused strategy for our intervention
- Purposefully designed strategies to address the ‘Power Versus Influence’ challenge that often strangles development
- The use of intelligence in solutions, to address the issues we seek to solve
- Innovative approaches to donor fund management, which seek to go above and beyond ‘the norm’
- Quantitative measurement of the impact of our interventions
- Integrity when dealing with donors and the community.

These eight values, which we seek to implement in all four of our focus areas, underpin our core objective – to inspire a Nation of Active Citizens.

www.fordfoundation.org
www.aucegypt.edu
www.comchest.org.za
There is a need for an NGO leadership transition program to support leaders in the sector who are thinking of transitioning to have a supportive infrastructure to enable them successfully transit and in so doing create spaces for new generation of leaders in teh social sector to not only emerge, but also have platforms to apply their creative and youthful energies. In response, ARNOVA, AROCSA and the Ford Foundation have created the NGO LTFP initiative. Visit www.arnova.org/LTFP to apply for 2019.

**OBJECTIVES**

The objectives of the LTFP in Africa are to:

1. Contribute to the process of establishing a supportive infrastructure for leadership transition within the NGO movement in Africa.
2. Promote the creation of leadership spaces for the next generation of leaders in African civil society to grow and strive.
3. Increase the documentation of leadership experiences/reflections and renewal processes within civil society in Africa.

**ELIGIBILITY**

1. Executive Director of an NGO in Zimbabwe, South Africa, Nigeria, Ghana, Senegal, Gambia, Liberia and Sierra Leone.
2. Approval from the board to take a sabbatical from work for the semester of selection
3. Eligible to receive a J1 visa to the United States. Once an offer is made, participation may not be deferred.

**OUTCOMES**

1. Attendance of the pre- and post- retreats.
2. Residential placement in a US university during the Fall 2018 semester.
4. Publishable chapter on a topic of their choice about their leadership experience. The chapter must be between 5,000 – 7,500 words including references.
5. Organizing of at least one seminar on a topic of their choice with students and faculties of host institution where they would share their experience amongst others.
6. Possible co-teaching of a course with faculty at the host university.

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Erynn Beaton
Nonprofit Management
Qualitative Social Research

Jill Clark
Civic Engagement, Advocacy & Volunteerism
Food Policy

Kim Young
Economic Policy
Public Policy Analysis
Social Policy

Mary Tschirhart
Civic Engagement, Advocacy & Volunteerism
Nonprofit Management
Public Sector Leadership

Russell Hassan
Nonprofit Management
Performance Measurement & Program Evaluation

Stephanie Moulton
Housing & Urban Planning
Nonprofit Management
Social Policy
The ARNOVA Conference is designed to create a public conversation on, as well as opportunities for presenting research about, pressing issues and vital opportunities facing the voluntary or nonprofit sector. It is both a showcase for the best and most current research, as well as a seed bed from which new research is born. This three-day event includes plenary sessions, panel and/or paper presentation sessions, a poster session and numerous opportunities for networking/idea sharing.

Become a member to learn more about attending the ARNOVA Conference and taking part through fellowships, scholarships, poster presentations, and more! To sponsor, exhibit, or advertise, send an email to conference@arnova.org.
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