

Diverse Voices. Green Vision. United Region



Elizabeth S. Kessler, Chair McHenry County Conservation District

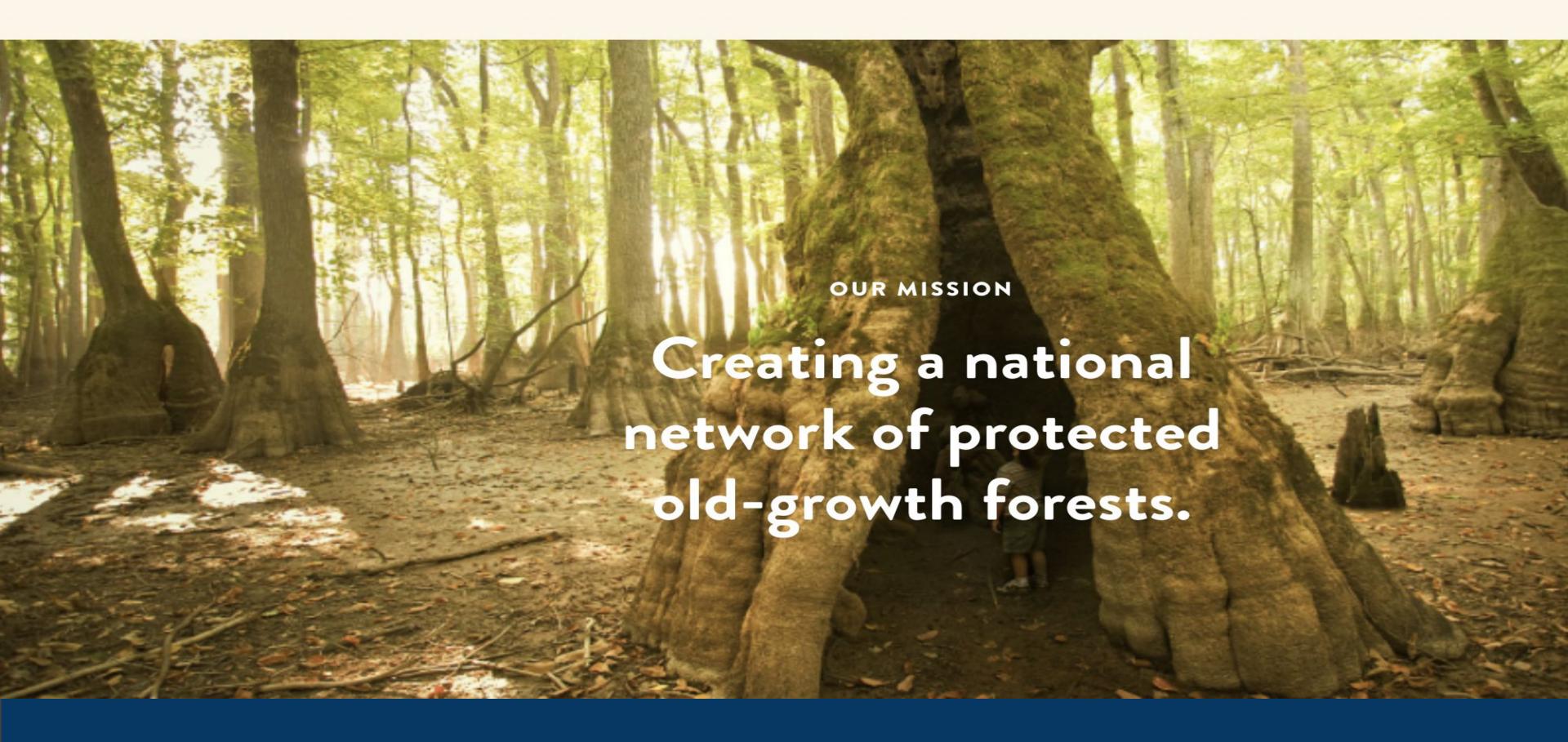




CONSENT AGENDA

- Acceptance of Treasurer's Report for April, May, June 2022 - Q2
- Approval of Executive Council Minutes for April 20, 2022
- Approval of CW Alliance Policy and Procedures
- Amendment to FY 2022 Approved Budget
- New Members
 - -Old Growth Forest Network-General





WELCOME NEW PARTNERS

Old-Growth Forest Network



Chicago Wilderness

Chicago Wilderness Alliance Green Vision Campaign

Communications strategy and messaging development update

July 20, 2022



Key Objectives & Goals

Develop a communications strategy and plan aimed at increasing engagement, building trust among members and partners, create broader awareness and assist in launching the bold new Green Vision promoting the Chicago Wilderness HUB.

Plan effectiveness will be measured by:

- More members participating in events/activities;
- More individuals aware of CW and positive perception of CW
- Increased membership and participation defined by geographic location and racial diversity
- Increased participation and engagement of partners across the four-state region.





Discovery Process, Marketing & Communications Assessment

To achieve objectives, we conducted research to glean insights into the challenges and opportunities for Chicago Wilderness Alliance to increase member recruitment, diversification and engagement

Communications Audit & Analysis:

- Website
- Green Vision materials & Hub
- Annual Reports
- Newsletters
- Culture & Inclusion
 Survey Results
- Historic, essential reports, plans and marketing tools

Qualitative Interviews:

 13 In-depth interviews with Green Vision Goal Leaders to date

Member Survey:

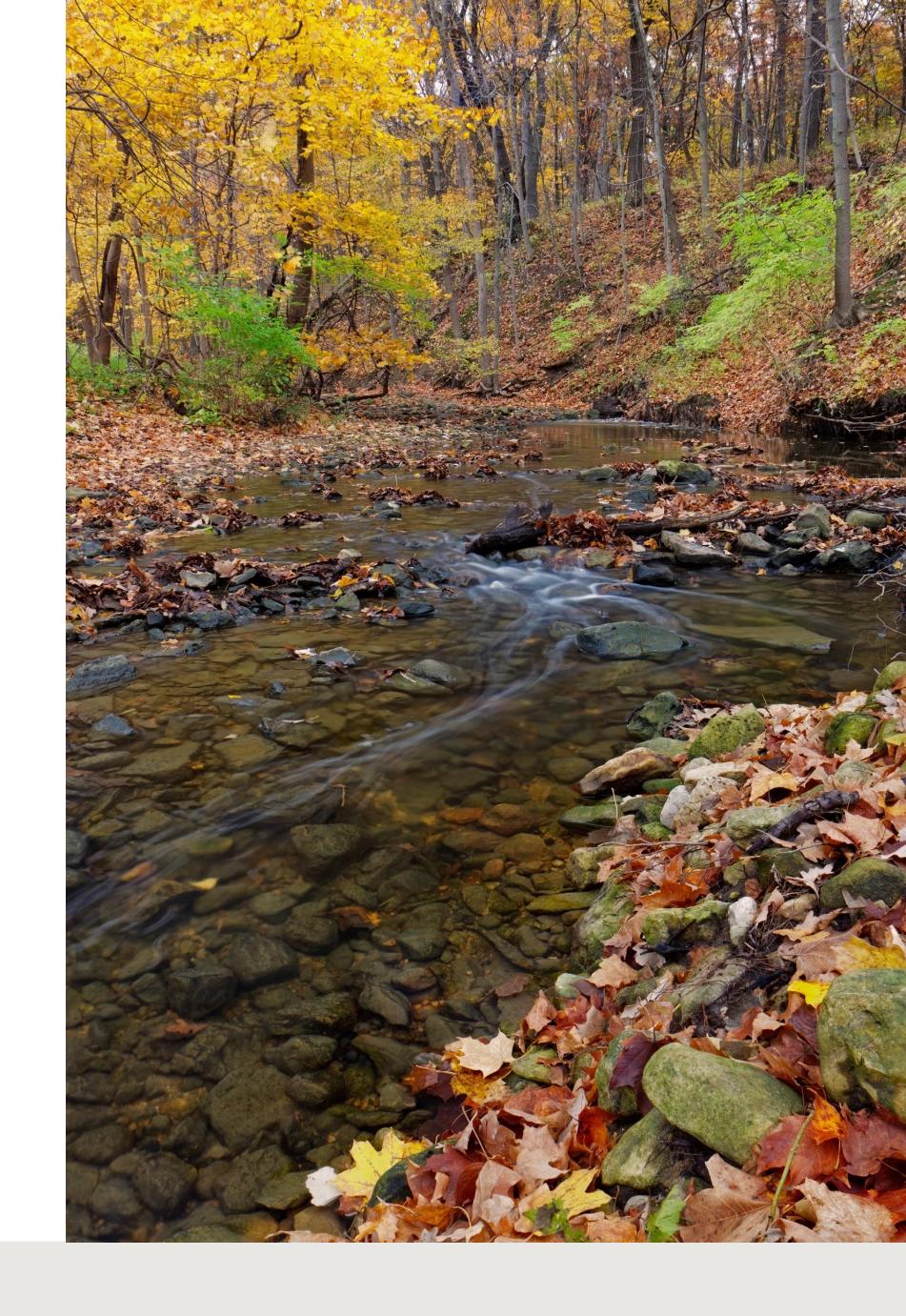
- 138 participants responded
- Primarily Illinois
- 62% are not currently active on a working group or committee



Chicago Wilderness

Summary of Key Communications Challenges

- Lack of Clarity and Consistency
- Information Overload
- Perception Issues and/or Structural Issues
- Constraints of the Name
- **Look/Tone/Personality**
- Lack of Member Recruitment and Engagement Strategy









Summary of Opportunities

- Develop message framework
- Align on name; Streamline info, elevate priorities and segment by audience; Website overhaul
- Refine storytelling: Elevate success stories that inspire, motivate, convey urgency and action
- Develop member engagement & recruitment strategies
- Update brand guidelines: Look/tone/personality (logo?)



NEXT STEPS



- Share messaging framework for Green Vision with goal leads for review to ensure accuracy; Refine as needed
- 2 Develop overall Chicago Wilderness Alliance message framework; Develop first draft of communications strategy and plan – goal is delivery within the next 2 – 4 weeks
- Work with Laura and Elizabeth to identify CWA Marketing Committee members to engage on this work; Share materials for their review; convene meeting
- Align on priority strategies for PCI to activate, design and develop in advance of Conservation Congress in early November





Contact Information

Sharon Dewar Senior Vice President

sdewar@pcipr.com

708-616-7452

About Bold Bison





BRANDON HAYES (He/Him)

Founder and Principal

PATRICK WILLIAMS (He/Him)

Director of Creative Services

Activities

- Assist Goal Team Chairs in preparing a guidance document for each goal team:
 - Guide language regarding goals, metrics, and milestones; codevelop implementation work plan and timeline
 - Identify and evaluate model projects that highlight outcomes
 - Ensure each goal team has incorporated actionable JEDI principles
 - Identify organizations and individuals for Goal Team recruitment
 - Help establish agendas, timelines, and project management

Activities

- Support Congress planning team
 - Coordinate development of story maps for each goal teams
 - Facilitate strategy sessions for goal teams to define user groups for the HUB
 - Develop strategies for recruiting user groups
- Facilitate leadership activities
 - Produce monthly updates to Steering Committee, Executive Council, and Goal Team regarding Goal Team successes and challenges

Timeline, Phase 1: Discovery and Development

- July 2022
 - Individual meetings between Goal Team Chairs and Bold Bison
 - Bold Bison team begins attending Congress planning meetings
- August 2022
 - Goal Teams develop and refine implementation work plans, specifically incorporating both Congress in November 2022 and related field trip gatherings in 2023

Timeline, Phase 2: Testing and Refining

- September 2022
 - Goal Teams finalize work plans
 - Bold Bison facilitates strategy sessions for Story Maps and HUB
 - Goal Teams develop and finalize plans for Congress workshops and pre-thinking for 2023 field trips

Timeline, Phase 3: Preparing for Congress

- October 2022
 - Goal Teams prepare for Congress sessions
 - Congress planning team makes final preparations
 - HUB and Story Maps finalized for Congress
- November 2022
 - Congress held on November 3

Timeline, Phase 4: Building and Assessment

- December 2022
 - Goal Teams build off of Congress sessions to refine any needed work plan elements
 - Pre-planning for field trips continues
 - Project assessment



REPORTS FROM WORKING GROUPS AND TEAMS

Join us at the next meeting July 26 at 9 am CT



BY 2025, WITHIN THE 7.7 MILLION ACRES IN CHICAGO WILDERNESS THERE WILL BE 500,000 ACRES OF HEALTHY LANDSCAPES AND THE NUMBER OF ACRES UNDER MANAGEMENT WILL BE INCREASED BY 7%



Managing Healthy Landscapes

Pati Vitt, Lake County Forest Preserve District Erik Neidy, Forest Preserve District of DuPage County



GROWING WITH AGRICULTURE

Tim Brennan, Farm Foundation Daniel Suarez, Audubon Great Lakes Maggie Soliz, AISWCD/KDSWCD



PRIORITIZING GREEN INFRASTRUCTURE

Maggie Soliz, AISWCD/KDSWCD Jim Jerozal, Nicor Gas Sara Race, ComEd



CONSERVING LAND FOR BIODIVERSITY

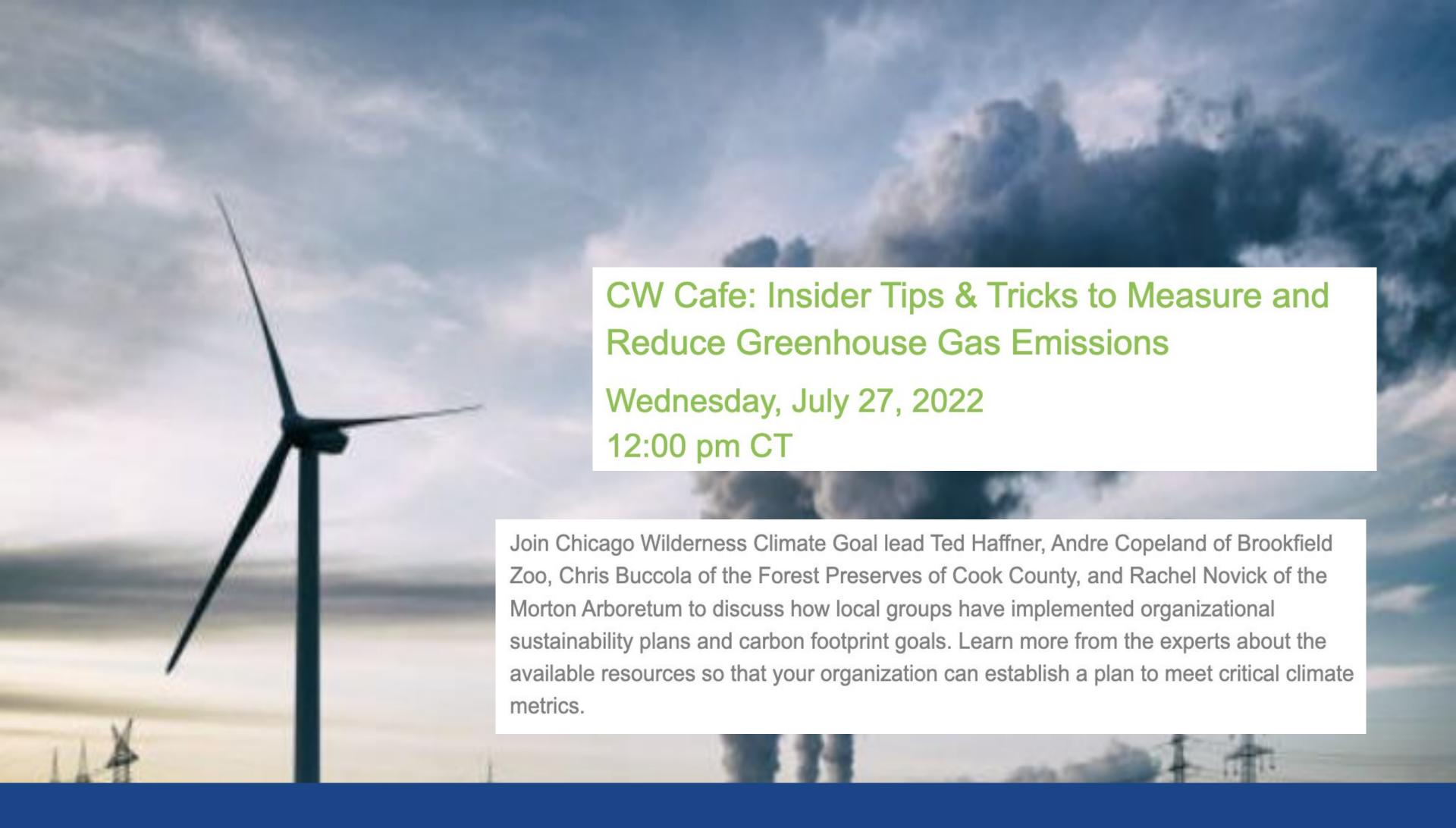
Ben Haberthur, Kane County Forest Preserve District Cathy Geraghty, Forest Preserves of Cook County



Our big team meetings are quarterly, and each one will have a "community spotlight" on a group or individual making recognized progress toward our shared goals. We will spend the rest of the meeting focused on our own work toward our sub-goals and indicators. Join us on April 29, June 24, September 23, and December 9. Note that we will try to make the September 23 meeting inperson with a site visit for our "community spotlight."

INCREASING EQUITABLE ACCESS TO NATURE

Teish Daniel, Chicago Park District Radhika Miraglia, Friends of the Forest Preserves Amy Rosenthal, Field Museum



TAKING CLIMATE ACTION

Ted Haffner, Climate Goal Chair Michelle Carr, The Nature Conservancy

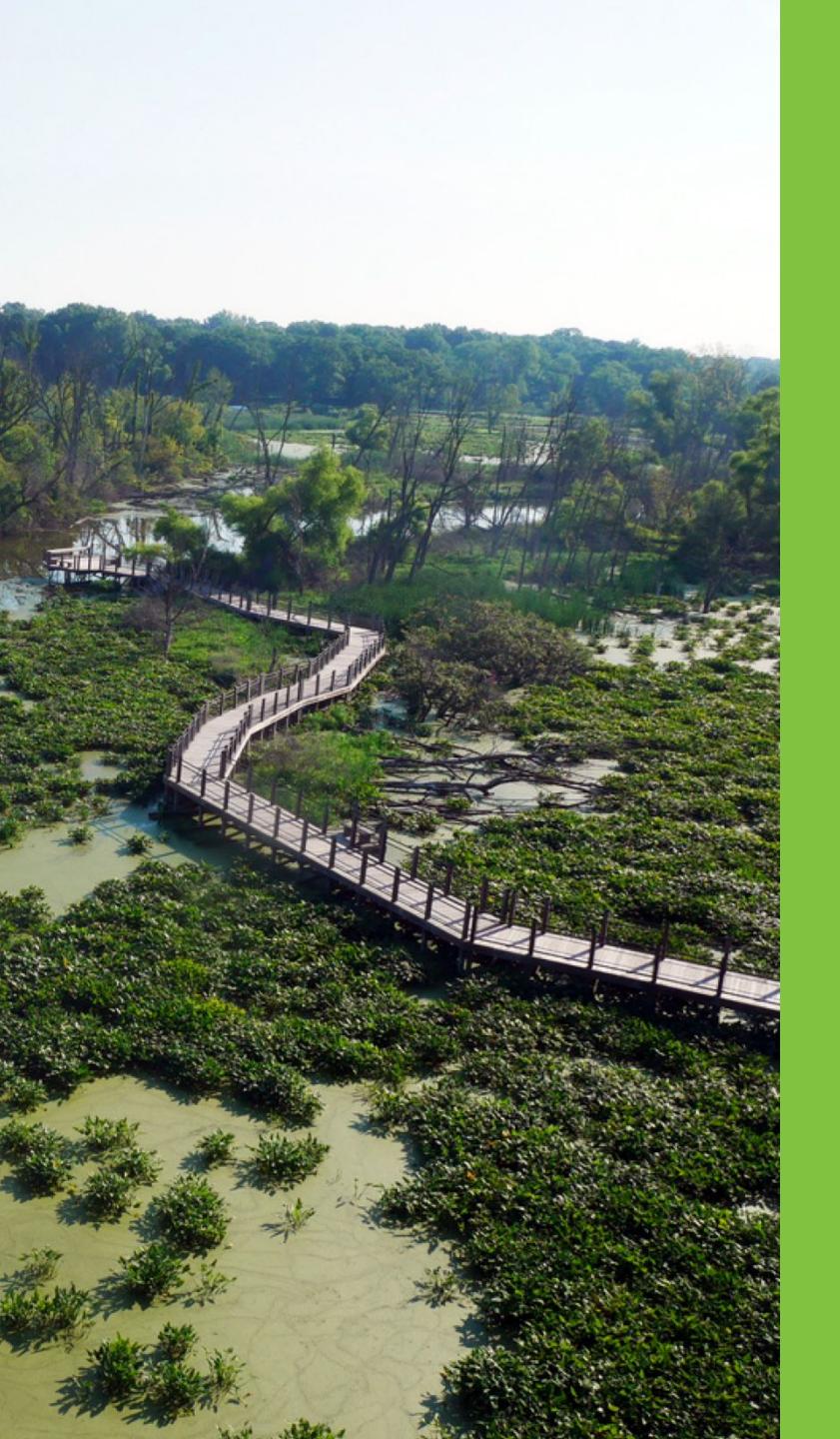


BY 2025, ESTABLISH A BASELINE FOR MEMBERS AND PARTNERS TO CONTRIBUTE TO AND COMPREHENSIVELY MEASURE IMPROVEMENTS TO WATERSHED HEALTH



PROTECTING HEALTHY WATER

Stacy Meyers, Openlands Matthew Santagata, Openlands



APPROVAL OF THE DRAFT FY 2023 BUDGET

Mike Glester, Treasurer Magnolia Land Partners, LLC

CHICAGO WILDERNESS ALLIANCE FY 2023 AMENDED BUDGET - FY 2023 DRAFT BUDGET REVENUE & EXPENSE REPORT FY 2022 - AS OF 6/30/2022

	ACTU FY 20	IAL YE 020	ACTU FY 20	IAL YE 021	FY 20	NDED	FY 20	NDED GET AS OF	EST. FY 20 12/3			POSED FY BUDGET
REVENUE												
Membership Dues	\$	136,610	\$	112,380	\$	110,000	\$	88,250	\$	128,250	\$	110,000
Sponsorships	\$	43,120	\$	1,100	\$	50,000	\$	3,730	\$	53,730	\$	42,000
Donations	\$	53,040	\$	53,136	\$	101,000	\$	103,270	\$	103,270	\$	1,000
Grants	\$	-	\$	18,579	\$	56,000	\$	37,262	\$	57,262	\$	28,500
Registration Fees			\$	-	\$	-	\$	250	\$	250	\$	4,000
Application Fees	\$	2,000	\$	4,000	\$	-	\$	-	\$	-	\$	800
OPERATING REVENUE SUBTOTAL	\$	234,770	\$	189,195	\$	317,000	\$	232,762	\$	342,762	\$	186,300
CWA Fund Reserves Investment	\$	-	\$	I=1	\$	131,147	\$	-	\$	a=	\$	89,914
TOTAL REVENUE	\$	234,770	\$	189,195	\$	448,147	\$	232,762	\$	342,762	\$	276,214
EXPENDITURES												
Fiscal Sponsor	¢	7,043	\$	5,676	Ś	7,500	¢	6,983	\$	10,282	\$	7,500
Insurance D/O	Š	1,585	Š	1,424	Š	1,600	Š	-	5	1,600	Š	1,600
Office/Technology/Member Portal	Š	16,100	Š	9,268	Š	15,310	Š	5,362	Š	15,310	Š	16,070
Contractor - Alliance Coordinator	Š	66,359	Š	67,828	Š	78,837	Š	34,966	Š	78,837	Š	84,194
Program	Š	7,268	Ś	47,076	Š	271,900	Š	16,739	\$	271,900	Ś	101,100
Marketing & Communications	Ś	12,015	Š	17,871	Š	73,000	Ś	9,345	5	73,000	Š	65,750
TOTAL EXPENDITURES	\$	110,371	\$	149,143	\$	448,147	\$	73,394	\$	450,929	\$	276,214
NET SURPLUS/(DEFICIT)	\$	124,399	\$	40,052	\$	<u> </u>	\$	159,368	\$	(108,167)	\$	-

CASH RESERVES/OPERATING FUND BALANCE

Actual Net Assets as of 12/31/2017	\$33,600
Actual Net Assets as of 12/31/2018	\$121,545
Actual Net Assets as of 12/31/2019	\$205,362
Actual Net Assets of 12/31/2020	\$329,761
Actual Net Assets as of 12/31/2021	\$369,813
Actual Net Assets as of 6/30/2022	\$529,181
Est. Net Assets as of 12/31/2022	\$421,014
The second secon	

REVENUE	FISCAL YEAR 2023 (January 1, 2023 to December 31, 2023)			1	1	r .	NOTES
and the second s	G REVENUE						NUTES
				\$:		
Members			12.500	ć 25.000			0 1 1 1 1 1 1 2 2 2 2 2
	Tier 1	\$	12,500	\$ 25,000			Dues levels remaining the same for 2023.
	Tier 2	\$	8,500	\$ 34,000			
	Tier 3	\$	4,500	\$ 13,500			
	Tier 4	\$	2,500	\$ 15,000			
	Tier 5	\$	1,200	\$ 4,800			
	Tier 6	\$	550	\$ 11,000			
7	Tier 7	\$	300	\$ 2,100			
27	Tier 8	\$	100	\$ 2,700			
30	Tier 9	\$	50	\$ 1,500			
16	Tier 10 - Individual/Retired	\$	25	\$ 400			
	Tier 11 - Student	\$	10				
	Tier 12 - Other/Sponsorship	\$	-	•			
125				\$ 110,000			
	Total Membership Dues			,,	\$ 110,000		
-	Total Melitacistip Dates			<u> </u>	7 220,000		
Donations				-			
Donations	Corporate Donations			\$ -			
-	Individual Donations			\$ 1,000			
	Total Donations			7 1,000	\$ 1,000		
	Total Donations			<u> </u>	\$ 1,000		
Grants				A			AU C. (doc) 2022 day 2022 c
	Nicor Gas			\$ 20,000			Nicor Gas (\$20k 2022, \$20k 2023) - Grant Awarded - Support Green Vision/HUB Core Work Total grant \$75,000 (Green Vision work - IDNR secured for JEDI, Admin Support and Tree Initiative)
	Illinois Department of Natural Resources			\$ 8,500			
8	Total Grants			X.	\$ 28,500		\$30,500k in 2021; \$8,500 for Tree Café in 2023
Programs		11					
	The state of the s				W. Control of the con		
Cafe S	eries & Workshops						
12	Sponsorship - Café Series	\$	1,500			T I	To be solicited and secured.
	Sponsorship - JEDI Worksops & Initiatives	\$		\$ 14,000			To be solicited and secured.
	Sub-Total Café Series & Workshops			\$ 32,000			
				, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Conse	rvation Congress - Field Trips						
4	Sponsorship - Field Trips	Š	2,000	\$ 8,000			To be solicited and secured.
	Registration - Field Trips	Š	10				100 Registrations x 4 Field Trips
700	Sub-Total Conservation Congress - Field Trips		10	\$ 12,000	-		100 negistrations x 47 leta trips
	Sub-Total Conservation Congress - Field Trips			\$ 12,000			
Fund	ones in Ecological Restaurtion Resources (Riennich)			1			December 11/2022
	ence in Ecological Restoration Program (Biennial)		500	ć 1.000			Program 11/2023
4	Sponsorship	2	500 100	\$ 1,000 \$ 800			
	Applicant Fee (\$100 Members/\$300 Non-Members)	>	100				
	Sub-Total EERP			\$ 1,800			
	of Nature Awards (Biennial)						Program 11/2023
2	Sponsorship	\$	500	\$ 1,000			
(Applicant Fee	\$	-	\$ -			
	Sub-Total Force of Nature Awards			\$ 1,000			
	Total Progam				\$ 46,800		
OPERATIN	G REVENUE SUB-TOTAL				\$ 186,300		
CWA FUN	D RESERVES INVESTMENT				\$ 89,914		Investment from Fund Reserves to Support FY 2023 Initiatives. Discussion on sustainability.
	A STREET STREET STREET				1111111		
TOTAL REVEN	jE			*		\$ 276,214	
		-		7			
EXPENSES		-		2			
Fiscal Spo	nsor						
	orship Fee of 3% of Revenue	13		\$ 7,500			
Sports	Total Fiscal Agent			7 7,300	\$ 7,500		
	Total Fiscal Agent				\$ /,500		
lana.							
Insurance	Neurance & General Liability Incurance			č 1.000			Actual 2021 - C
0/01	nsurance & General Liability Insurance			\$ 1,600			Actual 2021 - \$
	Total Insurance				\$ 1,600	4	
	erations: Technology (Computer/Software, Credit Processing, Web)						
	pership Portal (YourMembership.com)			\$ 8,000	Ī	7	Semi-Annual \$3,719.80 x 2
	ite Domain Licensing (GoDaddy.com, Network Solutions.com)			\$ 200			Paid in 2019 - 3 Years @ \$197.91 - Budget in 2022
Credit	Card Processing (BluePay.com, PayPal.com, etc.)			\$ 3,100		1	2
EERP	& FON Application - Formsite			\$ 1,000			Remain on Formsite.com - EERP/Force of Nature, etc.
	Communications Platform			\$ 2,000			Café Series/Webinars - Capacity up to 500 Participants
Comp				\$ -			13" Macbook Pro, Mouse, Microsoft Suite, etc Purchased in 2021 - Replacement (2028) - 7 Years
	t Management: Trello			\$ -			, and the second
	ys (Google)			\$ -			
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	Adobe	111 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					\$	120					\$9.99 per month
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- 10		Drive Storage		- 4		- 22	Ś	120		- 0			\$9.99 per month
- 1		of Illinois - Annual Filing Not-for-Profit		-		-	ć	10		-			\$5.55 per moner
		Expenses					Č	1,000					
	IVIISC.		7				7	1,000		40.000		-	
		Total Office Operations	_						\$	16,070			
				- 04									
Alli	ance Co	ordination											
	CW AI	liance Coordinator		- 1									V
				-			ć	82,194		- 3			2023 \$35.60 (7%); 2022 - \$33.28 (4%); 2021 - \$32; \$31; 2019 - \$30
_	+	1 @ 40 Hrs/Wk x \$35.60 (7%) Hr x 52 Weeks) & 11% Overhead Mileage Reimbursement, Misc.					2		-			-	
	-						Þ	2,000	_				Standard Mileage Rate - Itemize Submittal of Mileage Request
		82193		- 3					\$	84,194			
Pro	gram	1 - 100 100 - 100 - 100 0 0 0 0 0 0 0 0											
		ebranded Program - Conservation Congress Field Trips 2023		-									
		Event Coordination Management		- 8			ć	-	 	51			
	-	General Communication		-			2		-	500			
_	-			-			\$		-			_	
		Facility Rental					\$	-					
	400	Food & Beverage	\$	10	\$	4,000	\$	4,000					
		Speakers/Presenters					\$	-					
	4	Transportation - Field Day	\$ 2	,000	\$	8,000	\$	8,000					
		Misc Field Trips		,000		4,000		4,000					
-	- 4	Sub-Total Conservation Congress	A 1	,000	Ψ.	4,000	Č	16,000	_			_	
	+	Sub-Total Conservation Congress					P	10,000	-			-	
	1												
		ence in Ecological Restoration - Biennial (2021)	,							i i			
	100	Awards Reception (Food & Beverage)			\$	25	\$	2,500					
		Awards - Site Signage & Award			\$	200		1,600			Ţ.		
	0	Postage/Mailing			S	0		-					
+	+ -	Sub-Total EERP		-	*		Č	4,100	-			<u> </u>	
_	-	Sub-Total EERF		-			2	4,100	-			<u> </u>	
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		of Nature Awards - Biennial											
		Awards Reception (Food & Beverage)	,	1	\$	25	\$	2,500					
		Awards			\$	100		1,500					
		Postage/Mailing			Ś	0		-					
	1	Sub-Total Force of Nature	-		Ψ	U	ć	4,000					
	1	Sub-Total Force of Nature		70			2	4,000	1			<u> </u>	
									-				
	Progra	m Funding											
		Program Grants (Goal Group Led Initiatives)					\$	25,000			j		Team Working Groups - Review Process, Develop Timeline, etc 7 Goals @ \$3,500 Per Goal
		HUB Mapping & Intern					S	-					
	1	Green Vision Specialist		-			3	40,000					Supported by Nicor \$20k (2023 Corporate Donation)
-	+			-			4		-			-	Supported by Micor Szok (2023 Corporate Donation)
- /	-	JEDI Workshops & Engagement Strategy	/	- 2			5	10,000	-				Arany di Tanaka
		Funds for Key Work Activities - Strategic Support & Meetings					\$	2,000					Max. \$250 Working Teams/Groups
		Sub-Total Program Funding					\$	77,000					
10								-	1	- 1			
	Meeti	ng Supplies					-						
_		Member Appreciation Event		-			5		_			_	
-	+	Executive Council Meetings (4 @ \$200)					Ś	-	 	-	-	-	
	-	Executive Council integrings (4 @ \$200)		-			\$	-	-	-			
		Corporate Council Meetings (4 @ \$75)					\$	-		-			
		Misc. Supplies - Coffee Service (4 @ \$75)					\$	-					
	3 / 3	Sub-Total Meeting Supplies	1	8		- 2	\$	-					
		Total Program		12			-		\$	101,100			
Ma	rketing	& Communications							1	202,200			1
ivia							-	-	-		-		
-	comm	unications Consultant				-	<u>^</u>	1.000	-	- 2		_	Made Codewald Can 40 Here & All al Code App his (144)
		Outreach to Donors/Supporters/Partners on Green Vision Stories (4 Stories - 15 Hours)	is .	- 12		- 9	\$	4,200				-	Maria Sadowski - 5 to 10 Hours Per/Week @ \$52/Hour (4%) - Increase to \$70 -2022 - 500 Hours
		Annual Report (45 Hours)					\$	3,150					ment of the section of the section of the section with the section with
		Café Series (20 Workshops x 5 Hours)		7			\$	7,000					
		Promote JEDI Workshops & Field Trips (4 Workshops & 4 Field Trips x 5 Hours Each					\$	2,800					
	1	Implementation of PCI Recommendations					Ś	5,000					
-	+	Supporting GV Process (7 Goals x 15 Hours)		_			¢	7,350		-	-		
	1	Promoting GV Process (7 Goals x 15 Hours) Promoting GW Brand & CW Activities and Work of Partners (12 Months x 25 Hours)					Š	21,000	 	- 23		<u> </u>	
	1			- 2			2		-				
	,	Sub-Total Communications Consultant		0		7.	5	50,500					
	1			- 3					1				
-	Print (ollateral & Branding		89		- 13				- 3			
	1	Misc. Campaign/Advertising		- 09			\$	15,000					Future Wish List Ideas: Video Informercial, Annual Report, Branding - Increased from \$10k to \$15k
		Postage/Mailing (\$0.49)		70			Ś	250				-	7
-	+			-			-	230	ė	CF 7FO	-	<u> </u>	
1	4	Total Marketing & Communications				- 4	17		>	65,750		-	
	1		-	-		12	-					13	
TOTAL	EXPENS	ES									\$ 276,214		
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	RPLUS/	LOSS		/-			-				\$ -		
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NET SU			-	-			-	-	+			-	
NET SU													
		C (ODED ATING FUND DAI ANGE	,				_		-	-		-	
	ESERVE	S/OPERATING FUND BALANCE					4						
CASH R	ESERVE	S/OPERATING FUND BALANCE Retained Earnings as of 12/31/2017 Retained Earnings as of 12/31/2018	, ,						\$	33,600 121,545			Goal of 25% Revenue

Chicago Wilderness Alliance DRAFT Operating Budget FY 2023

Actual Retained Earnings as of 12/31/2019	\$ 205,362
Actual Retained Earnings as of 12/31/2020	\$ 329,761
Actual Retained Earnings as of 12/31/2021	\$ 369,813
Actual Retained Earnings as of 6/31/2022	\$ 529,181
Est. Retained Earning as of 12/31/2022 - At time of Final Budget Approval 11/2021	\$ 238,666
Est. Retained Earning as of 12/31/2022 - At 6/31/2022 Est. Retained Earning as of 12/31/2022 - At 6/31/2022	\$ 421,014
Est. Retained Earning as of 12/31/2023	\$ 331,100

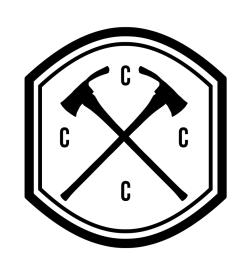


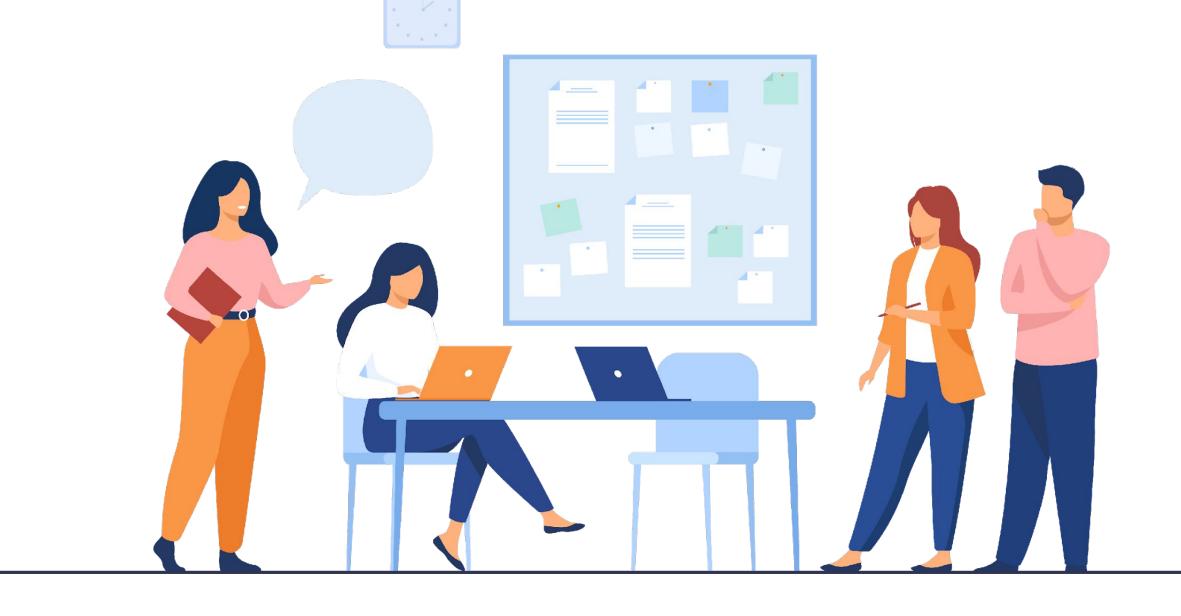
CONSERVATION CONGRESS 2022

Cherie Fisher, US Forest Service

Justice, Equity, Diversity & Inclusion ROADMAP

Chicago Wilderness





Raquel Garcia-Alvarez, Co-Chair JEDI Roadmap Forest Preserve District of Cook County



Elizabeth Kessler Executive Director McHenry County Conservation District, Chicago Wilderness Chair



Leslie Dorworth Illinois-Indiana Sea Grant and Purdue University Northwest (PNW)



Laura Reilly Chicago Wilderness Coordinator



Raquel Garcia-Alvarez Stewardship Program Coordinator



Dani Abboud Director of Community Programs & Partnerships, Brushwood Center Park - Chicago Park District at Ryerson Woods

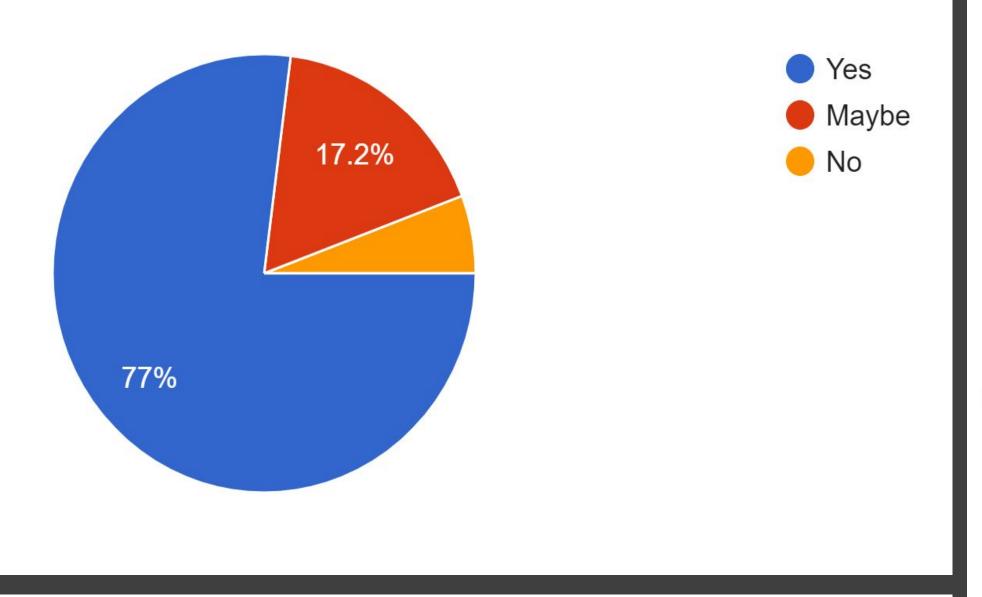


Teishetta Daniel Center Director, Northerly Island



Beatriz Cañas Director of Equity, Diversity, Inclusion and Accessibility

Awareness/Advocacy

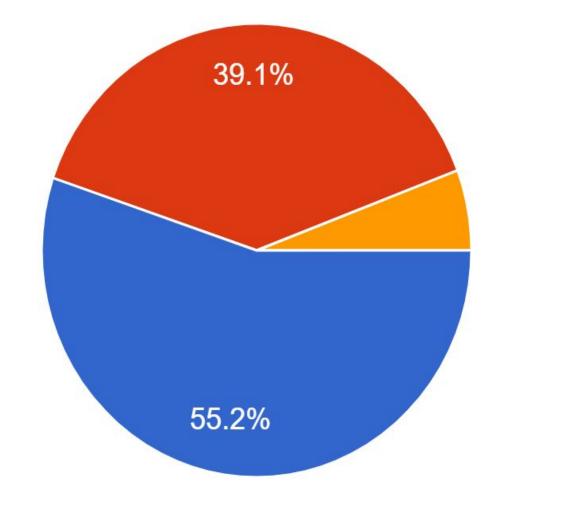


Yes

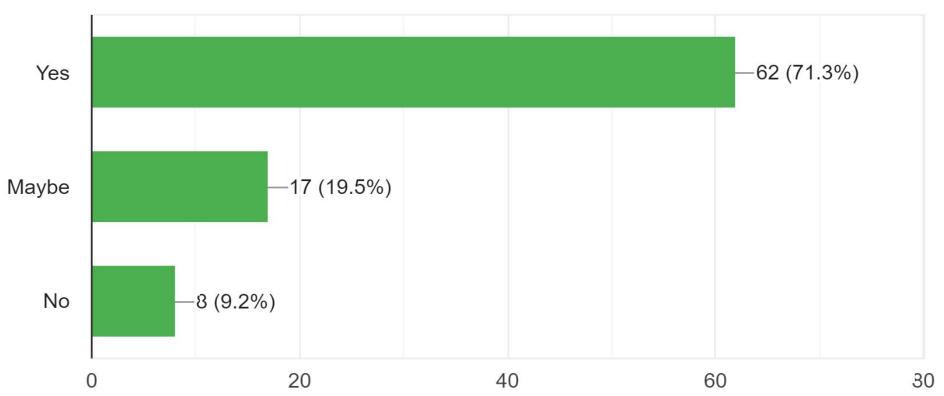
No

Maybe

Accessibility



Engagement



Next Steps

 Finalize goals within the three focus areas of Awareness/Advocacy, Engagement & Accessibility

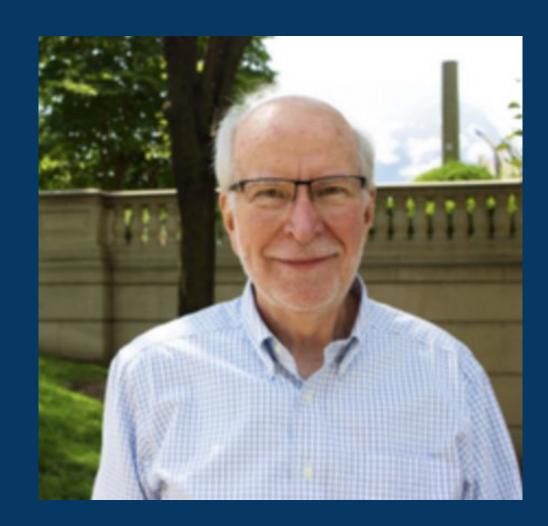
 Create sub-working groups to assist in carrying out the work











Bob Megquire, Openlands

and

Lynne Westphal, US Forest Service

RECOGNITION OF CWALLIANCE MEMBERS

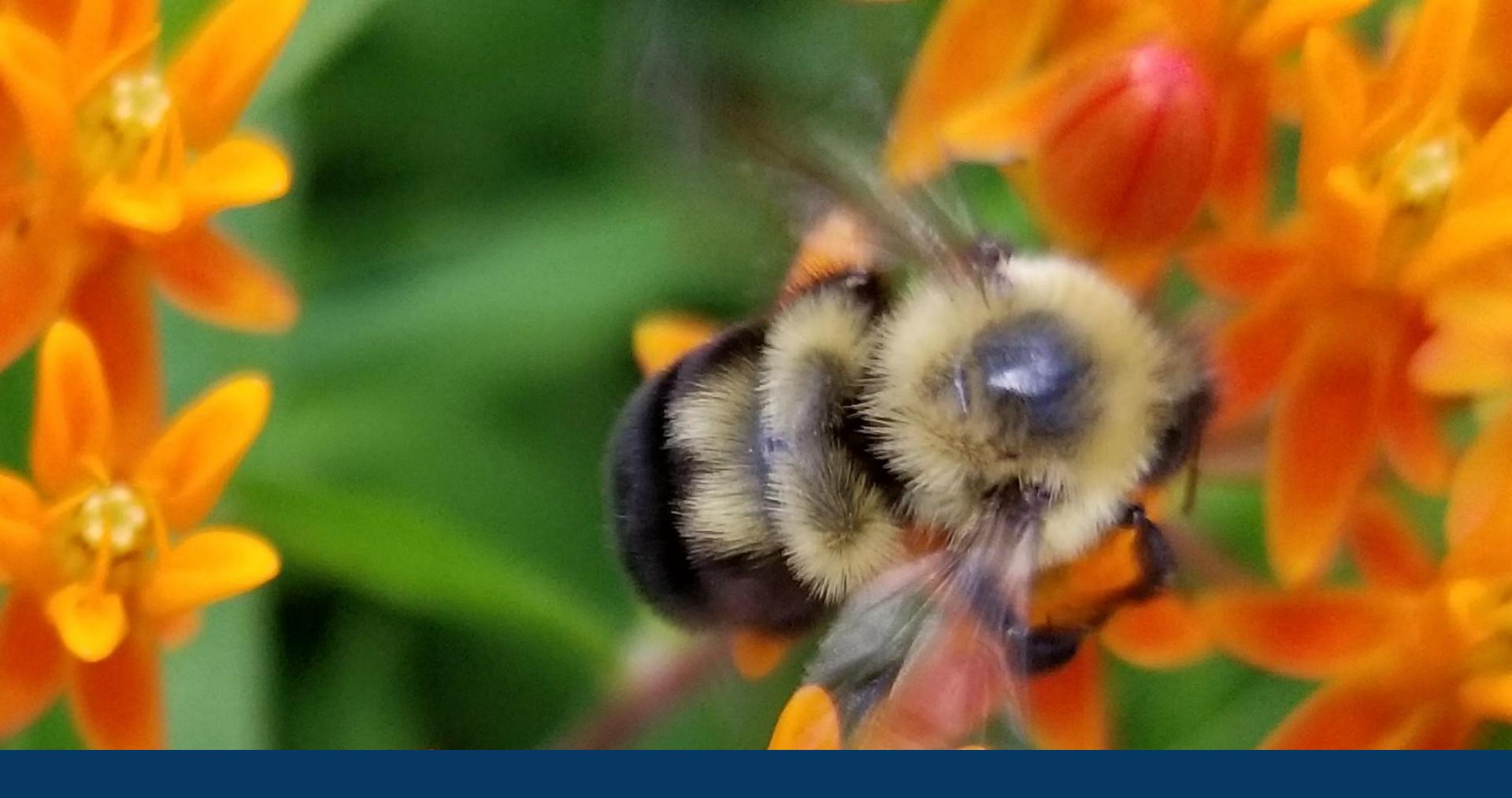
2022 STEERING COMMITTEE ROSTER								
Position	Individual	Term	Election Cycle Groups	Next Election Cycle	Next Installation Cycle			
Chair	Elizabeth Kessler	3-Years	1	2024	2025			
Vice-Chair	Jim Jerozal, Jr.	3-Years	1	2024	2025			
Treasurer	Mike Glester	3-Years	2	2023	2024			
Executive Secretary	Nathanael Pilla	3-Years	3	2022	2023			
At-Large – 1	Jerry Adelman	3-Years	1	2024	2025			
At-Large – 2	Jim Anderson	3-Years	1	2024	2025			
At-Large – 3	Cathy Geraghty	3-Years	1	2024	2025			
At-Large – 4	John Rogner	3-Years	1	2024	2025			
At-Large – 5*	Victoria Wittig	3-Years	1	2024	2025			
At-Large – 6	Amy Rosenthal	3-Years	2	2023	2024			
At-Large – 7	David Shimberg	3-Years	2	2023	2024			
At-Large – 8	Maggie Soliz	3-Years	2	2023	2024			
At-Large – 9	Michelle Carr	3-Years	3	2022	2023			
At-Large – 10	Leslie Dorworth	3-Years	3	2022	2023			
At-Large – 11	Open	3-Years	3	2022	2023			

2023 NOMINATIONS AND RECRUITMENT

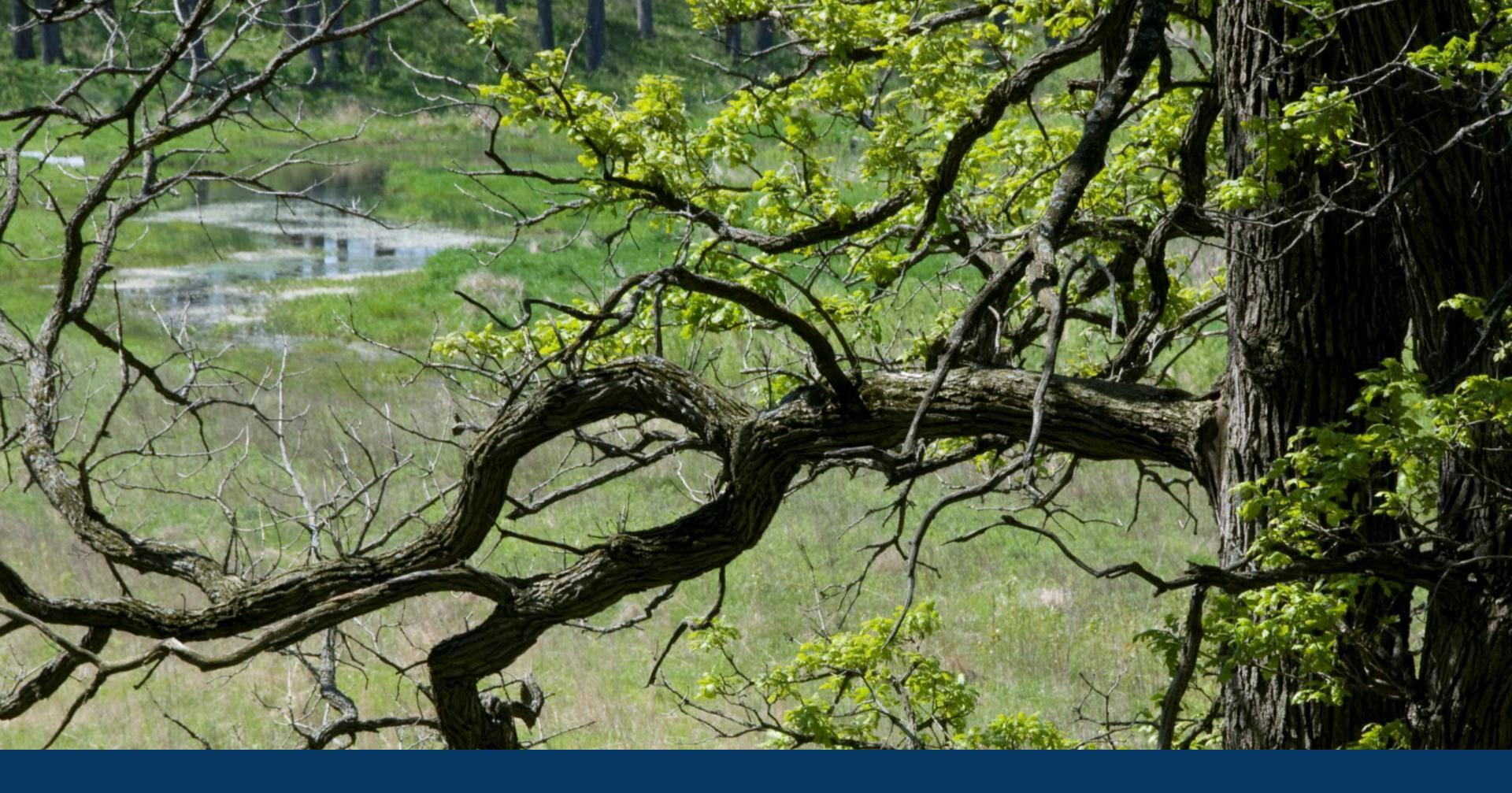


GOVERNMENT RELATION COMMUNITY

Ellicia Sanchez, The Nature Conservancy



COORDINATOR'S REPORT Laura Reilly



ANNOUNCEMENTS



FUTURE MEETING DATES FOR 2022 OAKtober 19 Congress 2022 UIC Forum