CORPORATE GOVERNANCE

Corporate Governance: Strategies for Internal Audit (CGSA)





- Gain the skills necessary to review and improve your corporate governance structure.
- Learn how to analyze and promote your organization's ethics program.
- Develop techniques to effectively assess your organization's risk management activities



Corporate Governance

- · Why is governance important?
- General definitions including the Standards definition
- · Value of corporate governance
- Examples of impact of poor governance on public and non-public entities
- King III

Roles And Responsibilities

- Board, audit committee, internal audit, external audit, and others
- Explore how the perspective of those responsible has changed and why

Legal, Regulatory, And Standard

- IIA Standards
- · Companies Act, PFMA, MFMA etc
- · COSO Enterprise Risk Management
- Examine the emerging body of knowledge of the various proponents of corporate governance and how we might act in response

Business Ethics

- Standards from Ethics professional organizations
- · Codes of conduct, conflict of interest, ethics policies,
- Tone at the top, vision, and values how to influence them
- Tools for assessing ethics
- Examine the impact on internal audit assurance and consulting services

Transparency

- Disclosure mechanisms
- · Executive compensation
- Independence of Board
- · The role of internal auditing in these sensitive issues
- · Tools for assessing transparency

Enterprise Risk Management

- Organizational performance
- · Internal auditing as a catalyst for ERM

Monitoring

- Audit committee role/charters
- · Tools for Board and audit committee self-assessment
- · Corporate governance as an auditable risk area
- Managing relationships
- Positioning internal auditing in the organization
- · Tracking and measuring governance

Communications

- · Ensuring all elements of governance are communicated
- Developing a strategy to link and implement all of the elements of corporate governance

Conclusion

- Practical solutions to meeting standards for assuring governance
- · Risk and opportunities for the internal audit profession
- · Personal challenges to the auditor