## Advanced Understanding of 10 Stages of the Enterprise Risk Management Process for Internal Auditors (AERM)

DAY/S: 2 CPD: 16 LEVEL: 2,3,4

TECHNICAL SKILLS



A study undertaken by the Commonwealth Secretariat on various commonwealth countries on the status of ERM, revealed numerous shortcomings and weaknesses and suggested a more effective ERM process. This course provides an advanced understanding of 10 stages in an ERM process (includes outcome of study above) so that IA may contribute, in an in-depth manner, to Risk Management assurance and advisory/consulting roles.

"Avoid tick-box auditing of Risk Management Process – it's not only futile but mis-leading and dangerous to any entity". Understand an adopted version of the iterative 10 stages of an ERM process depicted here

- Phase 1 Risk Strategy & Objective Setting
- Phase 2 Risk Identific ation
- · Phase 3 Risk Screening
- · Phase 4 Risk Analysis
- Phase 5 Risk Classifica tion
- · Phase 6 Risk Evaluation
- · Phase 7 Risk Assignment
- Phase 8 Risk Response/ Treatment
- · Phase 9 Risk Learning & Lessons Learnt
- · Phase 10 Risk Control, Reporting & Monitoring

## COURSE OUTCOME

On Completion you will have gained the following:

- In-depth understanding of each Stage & success factors of the iterative ERM Process
- Be able to audit the critical success factors in each ERMS stage holistically from Governance and Strategy to Implementation
- Be able to actively participate and contribute to the Risk Management practice with the likes of all stakeholders including Executive and Governing Body
- · Finally, you will be able to:
  - devise means to evaluate the ERM & recommend improvements

- o confidently participate and contribute especially to IA, RM and IT discussions
- o confidently cast an opinion to the Business at large on the effectiveness or lack thereof of the RM process



- Introduction to ERM
  - o General Overview of Risk Management
  - Overview of King III/IV on Corporate Governance and distinction between governance and management responsibilities and return on investment (ROI) - Why is Risk Management the cornerstone of Corporate Governance?
  - o The ERM Maturity Matrix
  - o IA involvement in Risk Management
- The Challenges in Implementing RM
  - o Challenges in correlating the Internal control environment with risk profiles and achieving a risk-based Audit Plan
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- · Governance considerations for effective ERM
  - o Cultural requirements
  - o ERM structure considerations
- The 10 stages of the ERM process
  - o Explanation
  - o Critical Audit questions
- Summary & Close
  - o Summary of the course
  - o How will you take this knowledge forward into your organisations?
  - o What are you additional training needs in the areas covered?



Progressive case studies, questionnaires, tests and model answers throughout the course – (refer those embedded in the course content)