Vital Audit Skills in dealing with Strategic Risk, Risk Appetite and KRI’s (VASR)

Strategic risk management (SRM) provides a methodology for addressing the businesses most significant goals and objectives. Effective SRM involves the calculation of risk exposures and the developing of suitable long-term mitigations. Strongly aligned to SRM, is the need for a comprehensive and fit-for-purpose risk appetite statement. Key risk indicators (KRIs) in turn identify areas where risk exposure in on the increase – a potential indication that a strategic risk is about to materialise. It is possible to design preventative KRIs, provided the business understands its risk drivers and is willing to take a renewed look at its reporting practices. As risk professionals, internal auditors have a major role to play in each of these three areas.

Through a combination of presentations and practical exercises, the course will offer a full review of strategic risk assessments, risk appetite and KRIs for both public and private sector. The course will seek to clarify some confusing ideas regarding the three themes and offer insights on their role in the risk management framework.

The course will provide examples of the best performing KRIs and propose a step by step design methodology. In addition to providing attendees with a good grounding, the course will also critically assess recent RSA case studies. Attendees will be also be given the opportunity to work through the challenges faced by their own organisations in developing and implementing the three areas.

COURSE OUTLINE

DAY 1
Strategic management
- SRM defined and the integration with ERM.
- Stakeholder management.
- International frameworks ISO31000 and COSO ERM 2017.
- A best practice SRM framework.
- How culture influences an SRM framework.
- Audits role in SRM.
- Audit dos and don’ts.
- 10 audit strategy questions.
- Real world audit case study.
- Day summary and online quiz.

DAY 2
Risk appetite
- Differentiating between appetite, tolerance and capacity.
- Methods of creating fit-for-purpose appetite and tolerance statements.
- Best practices.
- Audit’s role in developing and maintaining a risk appetite.
- Key risk indicators
  - Process mapping and root cause analysis.
  - Assessing the businesses KRI library.
  - Dealing with “soft indicators”.
  - Best practices.
  - Real world audit case study.
  - Day summary and online quiz.

DAY 3
Real-world application and auditing the process
- Audit planning, assessment and reporting – the how to,
- Relevant IA standards and guidelines.
- Impact on the lines of defense model and the combined assurance plan.
- Designing fit-for-purpose audit guidelines and tools.
- Auditing your strategy, risk appetite and KRI library (company specific) 1.
- Course summary and online quiz.
- Course assessment and close.

WHO SHOULD ATTEND?

- Ideally for internal auditors at intermediate and advanced level.
- Risk managers.

1 Attendees will be encouraged to apply their learnings to their organisation’s publicly disclosed strategy, appetite and KRIs.

A 10% group discount will apply to organisations placing a simultaneous booking for 2 or more registrants.

Please click here for general course information

Delegates are also requested to review the content and the levels of the courses presented before booking, to ensure they are attending the right course.