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IN CLOSING ..................................................................................................... 22
I am pleased to report the IAP2 global organisation is strong and vibrant and there were very exciting developments this year to advance the practice of public engagement around the world.

During 2017, IAP2 participated in several forums on community engagement on the international stage.

A delegation of IAP2 leaders from the Asia-Pacific region participated in the United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP) Expert Group Meeting on Stakeholder Engagement held in Bangkok, Thailand in August 2017. The IAP2 international Professional Development Manager, Dr. Cassandra Hemphill, was invited to participate in the Experts Workshop at the 14th World Congress of the Organization of World Heritage Cities in South Korea. Participation in these high-profile events offered IAP2 the opportunity to share our principles and framework for authentic public engagement with new audiences.

In September, a group of IAP2 leaders gathered in Denver, Colorado, USA to begin the process to develop a shared view of the future of IAP2, bring added-value to our membership, and work to advance the practice of P2/ engagement around the world. This was a tough but rewarding few days.

The IAP2 Professional Certification of Practitioners designation was earned by six individuals in 2017. Shawn Bravender, Jessica Delaney, Anne Harding, Natalie Henault, Amanda Kaiser, and Yvonne Morrison from Canada earned the Certified Public Participation Practitioner (CP3) designation. Congratulations to them and thanks to the many dedicated volunteers who continue to devote their time and expertise to this strategic initiative.

The IAP2 International Core Value Awards were celebrated at a special gala in Melbourne, Australia where I was honoured to present the awards to Lake Macquarie City Council (Australia) for the Organization of the Year and The Dahlia Campus for Health and Well-Being (USA) for Project of the Year. Congratulations to all winners and finalists of the international and affiliate award programs.

continued
IAP2 training provides P2 practitioners and others involved in engagement with the structure, techniques, and knowledge required for success in today’s rapidly changing P2 landscape. Developed in consultation with practitioners and IAP2 licensed trainers from countries around the world, professional development opportunities included the international training courses, Foundations in Public Participation and Strategies for Dealing with Opposition and Outrage in Public Participation, the IAP2 Australasia Certificate in Engagement and Advanced Certificate programs, and the IAP2 USA online training courses on choosing the right P2 tools, social media and P2, evaluation, and participatory budgeting.

Global conferences and symposiums promoting the practice were organised by IAP2 Australasia in Auckland, New Zealand and Melbourne, Australia, and by IAP2 USA and IAP2 Canada jointly in Denver, Colorado, USA. Additionally, IAP2 Affiliates held various webinars, seminars, training events, and general meetings for members throughout the year.

Sincere gratitude to the IAP2 Federation staff for their hard work and dedication: Ellen Ernst (Executive Manager), Cassandra “Cassie” Hemphill, Ph.D. (Professional Development Manager), Jennifer Armstrong (Training and Member Services Administrator), and Christina Stimson (Finance Manager).

As I look back on my first year as International Chair, I extend my deepest appreciation to my colleagues on the Federation board for their support, dedication and friendship, to the Affiliate board chairs for their counsel and friendship, to the Affiliate boards for their invaluable input and advice on ensuring the long-term relevance and sustainability of the entire organisation, to my new friendships forged at Denver, to who have shared their time, energy and intellect in delivering the IAP2 training to participants around the world, and finally, to IAP2 members worldwide who have supported and shared their knowledge and expertise to advance the practice of public participation – A HEARTFELT THANK YOU!

On behalf of the IAP2 Federation Board, I present to you the Annual Report of the IAP2 Federation.

Kylie Cochrane
The IAP2 Federation
International Chair and IAP2 Federation Board of Directors
IAP2 and UNESCAP – a PARTNERSHIP in P2

Representatives from IAP2 and United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP) have been working together for the past three years supporting the engagement and facilitation for key events within UNESCAP, exploring the potential for the relationship into the future and ways to develop engagement practise in support of the 2030 United Nations Agenda on Sustainable Development. IAP2 Australasia and Indonesia affiliates are leading this initiative on behalf of the IAP2 International Federation.

The most recent collaboration resulted in an Expert Group Meeting (EGM) on Stakeholder Engagement held in Bangkok in August 2017. A delegation from IAP2 joined a group of government, research and civil society representatives from around the region, to explore how engagement practise might be supported and enhanced, through the 2030 Agenda. An initial draft tool based on the IAP2 Quality Assurance Standard was created; the objectives scoped and the criteria for the design of a future tool aligned with the IAP2 Core Values was developed.

IAP2 International Federation thanks Leanne Hartill, IAP2 Australasia and Aldi Muhammad Alizar, IAP2 Indonesia who have dedicated time and energy to build the relationship with UNESCAP, given proximity to Thailand where the UNESCAP secretariat is based. IAP2 would also like to acknowledge the work and contributions of the P2 for 2030 Agenda Consultant team: Joel Levin, Michelle Feenan, Helen Christiansen, Martin de los Rios and Chris Mene.

IAP2 PARTICIPATES in 14TH WORLD CONGRESS of the ORGANIZATION of WORLD HERITAGE CITIES

“Heritage and community: Tools to engage local communities” was the theme of this year’s 14th World Congress of the Organization of World Heritage Cities. Mayors and other leaders of 280 cities that contain UNESCO World Heritage sites gathered in the ancient city of Gyeongju, capital of Korea’s Silla Kingdom between 57 BCE - 935 CE.

Dr. Cassandra Hemphill, IAP2 Federation’s Professional Development Manager, participated in the two-day Experts Workshop, which was designed to support the adoption and implementation of the Tools for Community Engagement developed in two previous workshops hosted by the OWHC Asia-Pacific Region. OWHC-AP’s Tools include a set of overarching principles; a spectrum of participation, which is based on IAP2’s Public Participation Spectrum, and a matrix and questions to assess and evaluate the process.
Programs and Accomplishments

LEADERSHIP GROUP GATHERS in DENVER to PLAN the FUTURE of IAP2

In September, workshops held over two days around the IAP2 North American Conference, in Denver, Colorado, brought together IAP2 leadership, trainers and members from Australasia, Canada, Indonesia, Southern Africa and the United States. The group began a review process to develop a shared view of the future of IAP2, bring added-value to our membership, and work to advance the practice of P2/engagement around the world.

IAP2 would like to thank Bang The Table for their generous pro-bono contribution of the online engagement platform to support our ongoing conversations on the future of IAP2.

IAP2 PROFESSIONAL CERTIFICATION

IAP2 created the Professional Certification Program in response to requests by members and practitioners around the globe for a professionalization of the field and standards for practitioners. Professional certification requires a formal and independent assessment that an individual meets industry-defined standards for performance.

Congratulations to Shawn Bravender, Jessica Delaney, Anne Harding, Natalie Henault, Amanda Kaiser, and Yvonne Morrison, all members of IAP2 Canada who were awarded the Certified Public Participation Practitioner (CP3) designation in 2017.

The IAP2 Certification Program offers two levels of certification: Certified Public Participation Professional (CP3) and Master Certified Public Participation Professional (MCP3). Credentials are awarded upon completion of a three-step assessment based on five Core Competencies developed through the membership consultation process. The IAP2 Federation acknowledges the leadership of IAP2 USA and IAP2 Canada and extends its sincere appreciation to the task force members for this great work and contribution to the practice.

Left to right from top: Bravender, Delaney, Harding, Henault, Kaiser and Morrison.
Programs and Accomplishments

CORE VALUE AWARDS

The 2017 International Core Values Awards honouring award winners from around the world were announced by Kylie Cochrane at the IAP2 Core Values Awards Gala in Melbourne, Australia.

IAP2’s seven Core Values go to the very heart of our association and guide how we think about and practice authentic public participation. Finalists for the “Best of the Best” International Awards were gathered from entries submitted by national affiliates. Winners recognized this year include:

2017 Organisation of the Year

Lake Macquarie City Council, Australia

“Building a Culture of Shared Leadership”

shape.lakemac.com.au/

Lake Macquarie City Council completed one of the most extensive community engagement programs in its history, Shape Your Future, with a reach of more than 170,000. Although recognised as groundbreaking for both its reach and innovation, Shape Your Future is perhaps more significant because it demonstrates Council’s success in building a culture of shared leadership with its community.

2017 Project of the Year

The Dahlia Campus for Health and Well-Being (a Partnership Between the Mental Health Center of Denver and the Northeast Park Hill Community)

“Facilitating Grassroots Support for a Controversial Construction Project in an Economically Distressed Community of Color”

mhcd.org/dahlia-campus-for-health-well-being

In 2012, the Mental Health Center of Denver (MHCD) purchased the dilapidated Dahlia Square property in the Park Hill Neighborhood. According to Dr. Lydia Prado, project lead for the Dahlia campus, “Communities often resist construction of mental health facilities, in response to a strong (but largely unfounded) stigma associated with the work. The team at MHCD had a compelling recognition that the campus would only achieve its full potential if it was closely connected to and supported by local community members.”
Programs and Accomplishments

CORE VALUE AWARDS, continued

Special thanks are extended to the international jury members (pictured at right): Mr. Kyle Bozentko, Jefferson Center (USA), Mr. Timothy Hart, SRK Consulting (South Africa) and Ms. Claire Paddison, LandCorp (Australia), as well as all the members of the judging panels for the IAP2 Affiliate Awards programs. On behalf of IAP2 you have our sincere thanks for your commitment and dedication to advancing and promoting international best practice in the field of public participation.

CORE VALUES AWARDS INTERNATIONAL JURY MEMBERS

Kyle Bozentko  Timothy Hart  Claire Paddison  Kylie Cochrane

The Core Values Awards Showcase of Winners, available on the IAP2 Federation website, summarizes best practice in public participation and features submissions by all our national and international award winners. We hope you will gain some valuable insights into how IAP2 Core Values are being applied to the practice around the world.

JOURNAL of PUBLIC DELIBERATION

The IAP2 Federation in partnership with the Deliberative Democracy Consortium (DDC) and NewDemocracy supports the Journal of Public Deliberation (JPD). Two issues published in 2017 including were enjoyed by more than 40,000 readers around the world. The JPD occupies a leading role in a growing, global, cross-disciplinary field. The editorial team includes: Laura Black, Ph.D., of the School of Communication Studies at Ohio University, Editor; Tim Shaffer, of the Center for Leadership and Engagement at Wagner College, Associate Editor and the Book Review Editor; and Nancy Thomas of the Tisch College of Citizenship and Public Service at Tufts University, Associate Editor.

RESEARCH INITIATIVES

The IAP2 Canada Affiliate Research Committee led the way in developing and implementing a P2 research initiative and commissioned four White Papers relevant to P2:

- Challenges and Advancements in Evaluating P2
- Conflict Management in P2
- Decision-Maker Support of Public Engagement
- Social Media in P2

Special thanks to the 2017 IAP2 Canada Research Committee: Sherry Campbell, Maria deBruijn, Mahtot Gebressellassie, Joceyln Kelln and Sherif Kinawy.
CONFERENCES and SYMPOSIUMS

IAP2 Affiliates held major conferences and symposiums for members in 2017.

The symposium was attended by the IAP2 Federation Board who provided a perspective of challenges and issues being experienced outside of Australasia.

- The **IAP2 Australasia Annual Engagement Symposium** took place in Auckland, New Zealand in May 2017. The theme of the symposium was: "Community-led Change: The People Speak!" and was attended by over 80 delegates including the IAP2 Federation Board who provided a perspective of challenges and issues being experienced outside of Australasia.

- The **IAP2 Australasia Community and Stakeholder Engagement Forum** was held in Melbourne, Australia, in October 2017. More than 190 delegates participated in the program on engagement #nextlevel. How do we take the growing body of experience, practitioners, lessons learned to reach even further?
Programs and Accomplishments

CONFERENCES and SYMPOSIUMS, continued

• The IAP2 North American Conference, jointly produced by IAP2 Canada and IAP2 USA affiliates, was held in Denver, Colorado, USA in September 2017. Attended by more than 260 delegates, the conference theme was “Pursuing the Greater Good – P2 For a Changing World.”

• IAP2 USA held its annual Skills Symposium in San Diego, CA in March 2017. This week of training offered a wide range of professional development opportunities for P2 practitioners with all levels of experience.

• IAP2 Southern Africa was an exhibitor and participant at the International Association for Impact Assessment for South Africa (IAIAsa) Conference held in August 2017 and jointly held the session on the nature of public consultation and engagement by civil society within the field of environmental management.

• IAP2 Indonesia gathered in Jakarta for a workshop on public engagement practices and the steps that must be taken by IAP2 Indonesia in the future. The topics of the workshop, attended by 20 participants from various groups, consisting of members and non-members of IAP2 Indonesia, included organizational promotion, innovative approaches, publication of ideas, ongoing socialization and education, facilitation and advocacy of public engagement, and networking.

• IAP2 Italy held several events during the year including a General Assembly, Festival della Partecipazione, and Manifestazione d’interesse for urban generation, among others.
Programs and Accomplishments

IAP2 PILLARS of P2

The IAP2 Spectrum of Public Participation, Core Values and Code of Ethics are widely referenced around the world for various purposes. IAP2 Federation received more than 240 requests for permission to use these P2 Pillars in 2017.

Written permission to copy, use or reproduce IAP2 copyrighted materials was granted by the IAP2 Federation to organisations and individuals in 2017 including the following:

- Australian Government, Department of Infrastructure and Regional Development
- Canadian Wind Energy Association
- The Salvation Army - New Zealand, Fiji and Tonga Territory
- Land Transport Authority, Singapore
- Mahikeng Local Municipality, South Africa
- Wales Centre for Public Policy, Wales, United Kingdom
- National Oceanic and Atmospheric Administration, U.S. Dept of Commerce

IAP2’s Pillars of P2 include its Spectrum of Public Participation, Core Values and Code of Ethics.
Membership

IAP2 AFFILIATES

IAP2 Membership has grown significantly since the formation of the Federation of Affiliates in 2011 with 1,937 members to more than 7,200 in 2017. This extraordinary success is due in part to the dedication and countless hours of volunteer and staff time, local delivery of an expanded offering of member benefits, and programming tailored to the particular needs of members.

Membership figures have been provided by each Affiliate for the calendar year ending December 31.

AFFILIATES BY YEAR

<table>
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<tr>
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<th></th>
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</tr>
</thead>
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<tr>
<td>Australasia</td>
<td>5,205</td>
<td>3,859</td>
<td>2,577</td>
<td>2,062</td>
<td>1,454</td>
<td>1,338</td>
<td>1,124</td>
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<tr>
<td>Canada</td>
<td>682</td>
<td>711</td>
<td>625</td>
<td>587</td>
<td>551</td>
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<td>350</td>
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<tr>
<td>Indonesia</td>
<td>25</td>
<td>30</td>
<td>35</td>
<td>56</td>
<td>42</td>
<td>28</td>
<td>n/a</td>
</tr>
<tr>
<td>Italy</td>
<td>43</td>
<td>41</td>
<td>n/a</td>
<td>64</td>
<td>61</td>
<td>51</td>
<td>n/a</td>
</tr>
<tr>
<td>Southern Africa</td>
<td>86</td>
<td>73</td>
<td>65</td>
<td>46</td>
<td>63</td>
<td>42</td>
<td>62</td>
</tr>
<tr>
<td>United States</td>
<td>1,215</td>
<td>909</td>
<td>758</td>
<td>451</td>
<td>492</td>
<td>511</td>
<td>401</td>
</tr>
</tbody>
</table>
Membership

IAP2 INTERNATIONAL ASSOCIATES

The International Associates Program is open to individuals and organisations who are interested in formally connecting with IAP2 and are located outside the geographic boundaries of IAP2 Affiliates. Benefits include: opportunities for professional development, international connections, Core Values Awards – Members at Large program, and advancement of the practice.

International Associates include P2 professionals in Costa Rica, Guyana, Iceland, Israel, Jordan, Malawi, Switzerland, Turkey and the United Kingdom. IAP2 looks forward to expanding our reach and engaging with practitioners around the world.
IAP2 Training

INTERNATIONAL PROGRAMS

IAP2 has set the bar for stakeholder engagement with practical tools and methodologies that transcend national and cultural boundaries. Working with experienced IAP2 practitioners, we are continually updating and expanding our highly regarded and innovative training programs for this new challenging climate.

The Foundations in Public Participation and Strategies for Dealing with Opposition and Outrage in Public Participation are the two international flagship IAP2 courses. IAP2 also offers Public Participation for Decision Makers, which looks at the Foundations from a decision maker’s point of view and offers a perspective on how public participation can be integrated into the overall project plan.

During 2017, 5,505 training days were delivered by trainers licensed to IAP2 Federation throughout Australia, New Zealand, Canada, United States, Southern Africa and the United Kingdom. To date, more than 19,000 individuals have taken the international training courses.

Thirty trainers were licensed by the IAP2 Federation across these international programs in 2017. Trainer Profiles as well as an international training calendar are available on the IAP2 website at www.iap2.org.

To date, more than 19,000 individuals have taken IAP2’s international training courses.
IAP2 Training

**Strategies for Dealing with Opposition and Outrage in P2**

People around the world are more suspicious and distrustful of large institutions than ever before. Going far beyond just another conflict resolution training class, Strategies for Dealing with Opposition and Outrage in Public Participation helps you understand the human behavior and emotional intelligence of working with angry and cynical people in tough circumstances. Formerly known as Emotion and Outrage in Public Participation, this course brings together the collective knowledge and experience of outrage management as taught by Dr. Peter Sandman, a leader in risk communication, and public participation as practiced by IAP2.

IAP2 extends its sincere appreciation to course developers, John Godec, Mary Hamel and Stephani Roy McCallum, who dedicated their time and talents to update and enhance the course in 2017.

**IAP2 Federation Trainer Licensing Program**

The Train-the-Trainer (T3) pilot program for Foundations in Public participation was launched in 2017. The objectives of the T3 program are to serve current and new markets, expand the reach to practitioners who speak a language other than English, and benefit IAP2 members by ensuring the availability of high quality, effective public participation training around the world. IAP2 looks forward to welcoming a new cohort of trainers very soon. Feedback received from candidates and instructors throughout the pilot is being incorporated into the program for future cohorts. If you are interested in the IAP2 Trainer Licensing Program, please register your interest at www.iap2.org.
International Committee Activities

**FEDERATION BOARD and EXECUTIVE COMMITTEE**

Executive Committee members in 2017 were:

- Presiding Member **Noreen Rude** (Canada, January-August), who was succeeded by **Kylie Cochrane** (Australasia, September-December). Cochrane served previously as Secretary from January through August.
- Deputy Presiding Member **Jason “Jay” Vincent** (USA)
- Treasurer **Ken Smith** (Southern Africa, January-August), succeeded by **John Poynton** (USA, September-December)
- Secretary **Aldi Alizar** (Indonesia, September-December)

On behalf of the Federation, Affiliates, members and the general IAP2 community, we extend our sincere appreciation to Noreen Rude, outgoing international chair (Canada) and Jan Bloomfield, outgoing director (Canada) who concluded Federation Board service and for their dedication and many contributions to IAP2.

During 2017, the IAP2 Federation Board held 11 meetings including two in-person meetings in Auckland, New Zealand, and Denver, Colorado, USA.

We extend our sincere thanks to Noreen Rude and Jan Bloomfield for their dedication and contributions to IAP2.
### International Committee Activities

#### IAP2 Federation Board of Directors 2017

<table>
<thead>
<tr>
<th>Name</th>
<th>Region</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kylie Cochrane</td>
<td>Australasia</td>
</tr>
<tr>
<td>Mandi Davidson</td>
<td>Australasia</td>
</tr>
<tr>
<td>Jan Bloomfield</td>
<td>Canada</td>
</tr>
<tr>
<td>Noreen Rude</td>
<td>Canada</td>
</tr>
<tr>
<td>Bruce Gilbert</td>
<td>Canada</td>
</tr>
<tr>
<td>Brenda Pichette</td>
<td>Canada</td>
</tr>
<tr>
<td>Antonella Giunta</td>
<td>Italy</td>
</tr>
<tr>
<td>Aldi Alizar</td>
<td>Indonesia</td>
</tr>
<tr>
<td>Ken Smith</td>
<td>Southern Africa</td>
</tr>
<tr>
<td>John Poynton</td>
<td>USA</td>
</tr>
<tr>
<td>Jason “Jay” Vincent</td>
<td>USA</td>
</tr>
</tbody>
</table>

#### IAP2 Federation Staff Contractors

- **Ellen Ernst**, Executive Manager
- **Cassandra Hemphill, Ph.D.**, Professional Development Manager
- **Jennifer Armstrong**, Training and Member Services Administrator
- **Christina Stimson**, Finance Manager

#### Governance Committee

Governance Committee Members: Mandi Davidson - Chair (Australasia), Anne Carroll (USA), Dawn Green (Canada), Chris Gurski (Canada), and Aldi Alizar (Indonesia) concluded their work to revise and update IAP2 policies, bylaws, and governance handbook. This update is part of the bi-annual review of organisation governance for best practice and compliance. IAP2 acknowledges and appreciates their contributions.

#### Training Advisory Committee

IAP2’s Training Advisory Committee (TAC) is an advisory group to the Federation Board, playing a vital role in representing the needs of trainers licensed by IAP2 Federation. In 2017, TAC provided coordinated trainer input to the Board on license fees, prepared guidance for trainers on student manuals and instructional time, and organized an annual licensed trainer meeting in conjunction with the North American conference. Special thanks go to the 2017 TAC members: Barbara Chappell, Richard Delaney, Wendy Lowe, Doug Sarno and Gale Simpson for their continued work and dedication to IAP2 and the training programs.
Financial Report

IAP2 FEDERATION TREASURER’S REPORT

As the Treasurer for the IAP2 Federation, I am pleased to table the 2017 financial report for your consideration. This review of financial records and accounting procedures was well prepared by the IAP2 Federation contractors, Christina Stimson, Finance Manager, and Ellen Ernst, Executive Manager, who provided financial information, access, and excellent cooperation during the process. It has been a smooth and successful review conducted by Taylor, Roth & Company, PLLC (Denver, Colorado, USA) and has been accepted and signed off by the Board.

Yours Truly,

John Poynton,
IAP2 Federation Treasurer
2017

DIRECTORS DECLARATION

DIRECTORS DECLARATION
FEDERATION OF INTERNATIONAL ASSOCIATION FOR PUBLIC PARTICIPATION

The directors have determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the generally accepted accounting principles and internationally recognised accounting standards.

The directors of the organisation declare that:

1. the financial statement presents fairly the association’s financial position as at 31st December 2017 and its performance for the year ended on that date.
2. at the date of this declaration, there are reasonable grounds to believe that the association will be able to pay its debts as and when they fall due.

This declaration is made in accordance with a resolution of the Board of Directors.

Kylie Cochrane, International Chair Date: 5/10/2018

John Poynton, Treasurer Date: 5/10/2018
INDEPENDENT ACCOUNTANTS’ REVIEW REPORT

Taylor, Roth & Company, PLLC
Certified Public Accountants

May 1, 2018

INDEPENDENT ACCOUNTANTS’ REVIEW REPORT

Board of Directors
International Association for Public Participation
Louisville, Colorado

We have reviewed the accompanying financial statements of Federation of International Association For Public Participation d/b/a International Association for Public Participation (a Colorado nonprofit corporation), which comprise the statement of financial position as of December 31, 2017 and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management’s financial data and making inquiries of management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountants’ Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

Accountants’ Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We previously reviewed International Association for Public Participation’s 2016 financial statements and in our conclusion dated May 4, 2017, stated that based on our review, we were not aware of any material modifications that should be made to the 2016 financial statements in order for them to be in accordance with accounting principles generally accepted in the United States of America. We are unaware of any material modifications that should be made to the summarized comparative information presented herein as of and for the year ended December 31, 2016, for it to be consistent with the reviewed financial statements from which it has been derived.

TAYLOR, ROTH AND COMPANY, PLLC
CERTIFIED PUBLIC ACCOUNTANTS

800 Grant Street, Suite 205, Denver, CO 80203-2944
www.TaylorRoth.com phone 303-830-8109 fax 303-830-8127 toll free 1-866-336-8109
STATEMENT of FINANCIAL POSITION

IAP2 Statement of Financial Position for the year ended 31 December 2017.

<table>
<thead>
<tr>
<th></th>
<th>2017 ($USD)</th>
<th>2016 ($USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$187,388</td>
<td>$259,066</td>
</tr>
<tr>
<td>Accounts receivable (Note 3)</td>
<td>$153,309</td>
<td>$60,359</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>$2,134</td>
<td>$1,761</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$342,831</strong></td>
<td><strong>$321,186</strong></td>
</tr>
</tbody>
</table>

| **LIABILITIES and NET ASSETS** |             |             |
| **LIABILITIES**               |             |             |
| Accounts payable              | $38,578     | $10,927     |

| **NET ASSETS**                |             |             |
| Operating                     | $229,253    | $235,259    |
| Board designated operating reserve | $75,000      | $75,000     |
| **Total net assets**          | **$304,253**| **$310,259**|

| **TOTAL LIABILITIES and NET ASSETS** |             |             |
| **Total liabilities and net assets** | **$342,831**| **$321,186**|
## STATEMENT of ACTIVITIES

IAP2 Statement of Activities for the year ended 31 December 2017.

<table>
<thead>
<tr>
<th></th>
<th>2017 ($USD)</th>
<th>2016 ($USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUE and OTHER SUPPORT</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program license fees</td>
<td>$232,720</td>
<td>$233,733</td>
</tr>
<tr>
<td>Royalty income (Note 4)</td>
<td>$83,336</td>
<td>$0</td>
</tr>
<tr>
<td>Train the Trainer fees</td>
<td>$10,000</td>
<td>$0</td>
</tr>
<tr>
<td>Members at large</td>
<td>$730</td>
<td>$560</td>
</tr>
<tr>
<td>Interest income</td>
<td>$134</td>
<td>$106</td>
</tr>
<tr>
<td>Other</td>
<td>$400</td>
<td>$182</td>
</tr>
<tr>
<td><strong>Total Revenue and Other Support</strong></td>
<td>$327,320</td>
<td>$234,581</td>
</tr>
<tr>
<td><strong>EXPENSES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services</td>
<td>$247,012</td>
<td>$151,895</td>
</tr>
<tr>
<td>Supporting services</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Management and general</td>
<td>$86,314</td>
<td>$46,962</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$333,326</td>
<td>$198,857</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginning of year</td>
<td>$310,259</td>
<td>$274,535</td>
</tr>
<tr>
<td>End of year</td>
<td>$304,253</td>
<td>$310,259</td>
</tr>
<tr>
<td><strong>CHANGE IN NET ASSETS</strong></td>
<td>-$6,006</td>
<td>$35,724</td>
</tr>
</tbody>
</table>

Financial Report
NOTES to FINANCIAL STATEMENTS

NOTE 1: DESCRIPTION OF THE ORGANIZATION

1. International Association for Public Participation (the Organization) is a nonprofit organization incorporated in 1990 for the purpose of establishing an association of members who seek to promote and improve the practice of public participation in relation to individuals, governments, and other entities who affect public participation in nations around the world.

2. The Organization is an international federation of national and regional affiliates which are separate legal entities in their respective jurisdictions. During 2017 affiliates included Australasia (Australia and New Zealand), Canada, Indonesia, Italy, Southern Africa (Angola, Botswana, Lesotho, Madagascar, Malawi, Mauritius, Mozambique, Namibia, South Africa, Swaziland, Zambia, and Zimbabwe) and the United States. Individuals and organizations outside established affiliate countries and regions are eligible for membership with the international federation.

3. The Organization defines “Public Participation” as the means to involve those who are affected by a decision in the decision-making process. It promotes sustainable decisions by providing participants with the information they need to be involved in a meaningful way, and it communicates to participants how their input affects the decision.

4. The practice of public participation might involve public meetings, surveys, open houses, workshops, polling, citizens’ advisory committees and other form of direct involvement with the public.

5. The Organization is primarily supported by program license fees and royalty income.

NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND PROCEDURES

2. **Basis of Presentation**
   The Organization is required to report information regarding its financial position and activities in accordance to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

3. **Cash and Cash Equivalents**
   Cash and cash equivalents are considered to be all unrestricted highly liquid investments with an initial maturity of three months or less.

4. **Donations**
   The Organization reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities, as net assets released from restrictions.
   The Organization reports gifts of land, buildings, and equipment as unrestricted support unless the explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent donor stipulations regarding how long those long-lived assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

5. **Capitalization and Depreciation**
   The Organization follows the practice of capitalizing all expenditures for land, buildings and equipment of $1,000 or more. The fair value of donated assets is similarly capitalized. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. As of year end, the Organization had no fixed assets.
NOTES to FINANCIAL STATEMENTS, continued

6. Estimates
The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

7. Income Taxes
The Organization is exempt from Federal and State income taxes under the provisions of Internal Revenue Code Section 501(c)(3). Accordingly, no provision or liability for income taxes has been provided in the accompanying financial statements.

8. Functional Reporting of Expenses
For the year ended December 31, 2017, the costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

9. Summarized Prior-Year Information
The financial statements include certain prior-year summarized comparative information in total but not net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Organization’s financial statements for the year ended December 31, 2016, from which the summarized information was derived.

10. Reclassifications
Certain accounts in the prior-year financial statements have been reclassified for comparative purposes to conform with the presentation in the current year financial statements.

11. Subsequent Events
Management has evaluated subsequent events through May 1, 2018, the date the financial statements were available for distribution.

NOTE 3: ACCOUNTS RECEIVABLE
At year-end, accounts receivable primarily represents receivables arising from program license fees and royalties. The receivables are anticipated to be collected during the upcoming year. Management has evaluated the receivables and does not believe that an allowance for doubtful accounts is needed.

NOTE 4: ROYALTY INCOME
During 2017 the Organization entered into an agreement with an affiliate. Under the terms of the agreement, the affiliate will pay the Organization certain royalties through 2018 for the use of intellectual property developed by the Organization.

NOTE 5: MEETINGS AND WORKSHOPS EXPENSE
During 2017 the Organization held two board meetings and related workshops which were attended by board members and affiliate representatives. To facilitate attendance, the Organization provided grants to the affiliates to assist with the travel and related costs.

NOTE 6: CONCENTRATION OF REVENUE SOURCE AND CREDIT
For the year ended December 31, 2017, the Organization received approximately 26% of its revenue and other support from one affiliate. At year-end, the accounts receivable included a balance of approximately $86,000 from that affiliate.
In Closing ...

IAP2 is a federation of national affiliates whose members who seek to promote and improve the practice of public participation in relation to individuals, governments, institutions, and other entities that affect the public interest in nations throughout the world. IAP2 carries out its mission by organizing and conducting activities to:

• Serve the learning needs of members through events, publications, and communication technology;
• Advocate for public participation throughout the world;
• Promote a results-oriented research agenda and use research to support educational and advocacy goals; and
• Provide technical assistance to improve public participation.

In the coming year, we look forward to expanding the reach and impact of IAP2, advancing the practice of public participation and serving the needs of our members!