

Capping Carbon, Creating Jobs

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ICAC
April 30, 2009



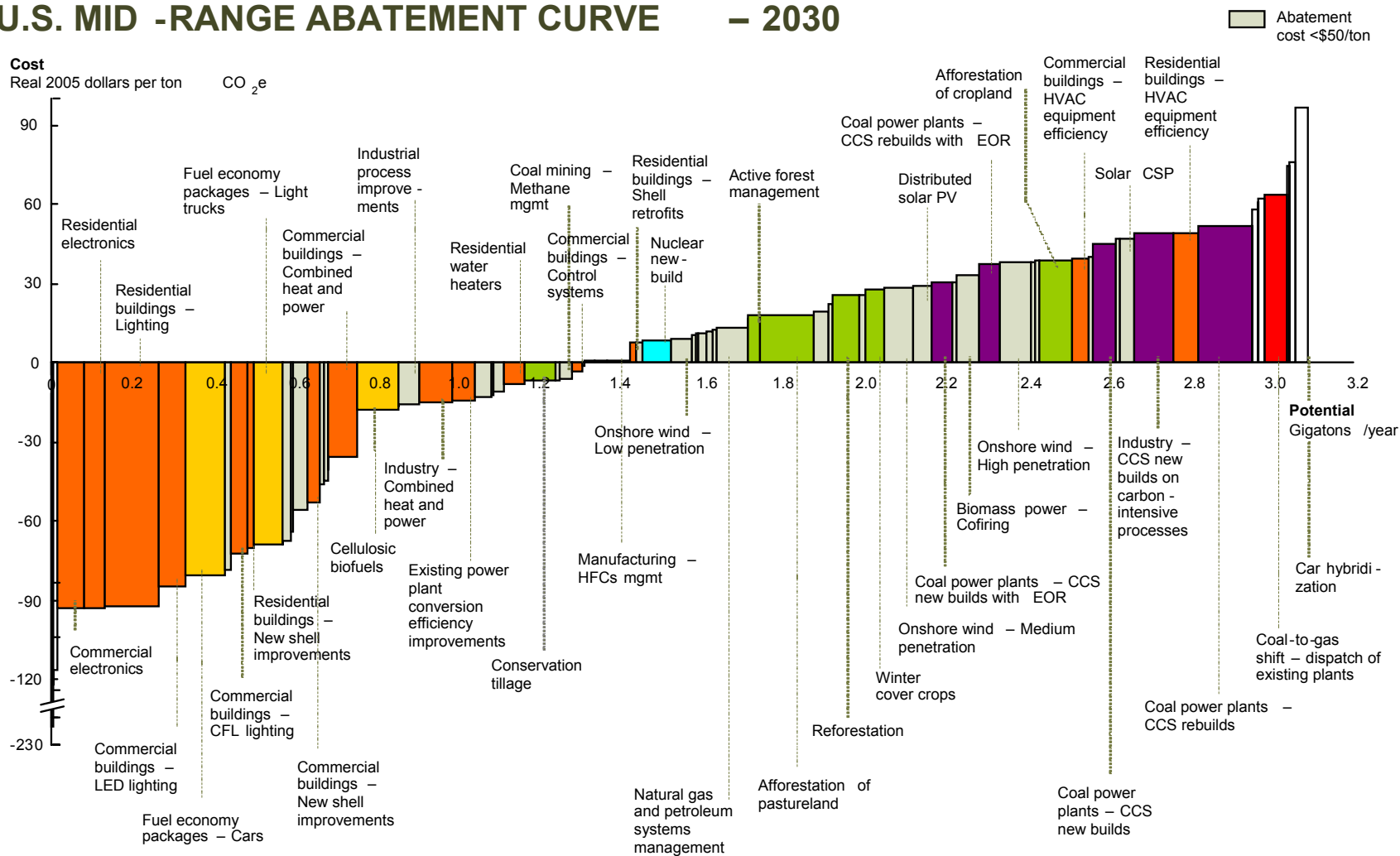
ENVIRONMENTAL DEFENSE FUND

finding the ways that work

What McKinsey Really Tells Us

Exhibit B

U.S. MID-RANGE ABATEMENT CURVE - 2030



Source: McKinsey analysis

Less Carbon, More Jobs

Manufacturing Climate Solutions

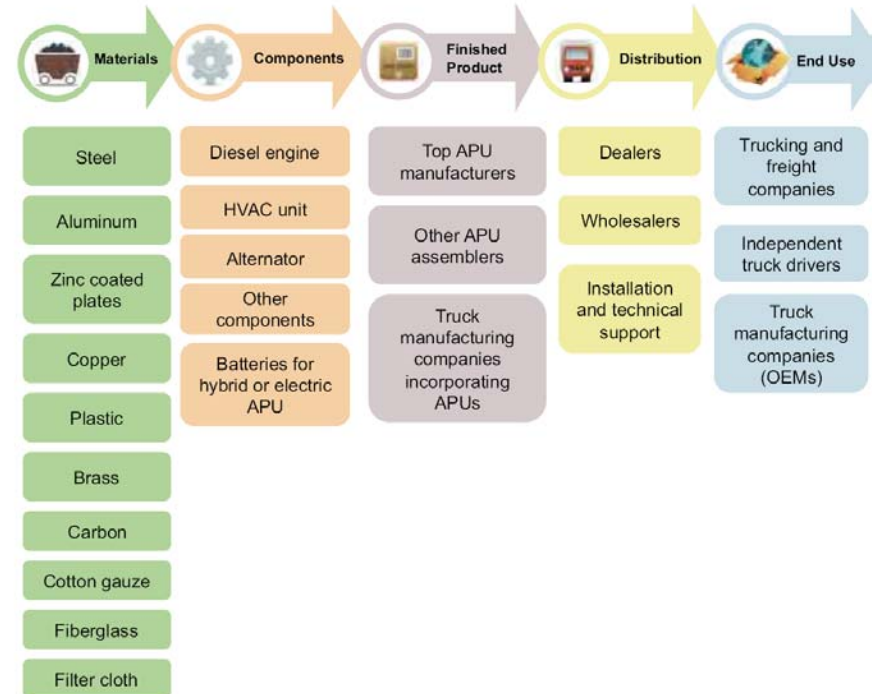


Carbon-Reducing Technologies and U.S. Jobs

by
 Gary Gereffi, Kristen Dubay and Marcy Lowe
 Center on Globalization, Governance & Competitiveness, Duke University



Figure 3-2. Simplified Auxiliary Power Unit Value Chain



Source: CGGC, based on company annual reports, individual interviews, and company websites.



Carbon Caps = Hard Hats

JOHN FETTERMAN
MAYOR, BRADDOCK, PA

**"I CAN SUM UP A CARBON CAP
IN ONE FOUR-
LETTER WORD:
JOBS."**

The economic challenges it faces everywhere. And worse here in the Mon Valley. The steel mill. It's a way of laying off workers by the hundreds. That's why environmentalists are talking about these folks as the national symbol.

A Carbon Cap creates jobs. It slows the momentum in trading your name. Here, a Cap, an entire political economic investment in clean energy companies. These companies rely on

wood, oil, coal and natural gas. They produce one year's worth of steel. That's just the mills and not workers, working again. It's a people's job. It's a people's job. It's a people's job. It's a people's job. It's a people's job.

**THE CAP SOLUTION
CARBON CAPS = HARD HATS**
thecapsolution.org

Filed for the Environmental Defense Action Fund in partnership with United Steelworkers and Pat Blue Green Alliance.

JOHN FETTERMAN
MAYOR, BRADDOCK, PA

**"IT TAKES 250 TONS OF STEEL
TO MAKE ONE WIND TURBINE.
THESE GUYS KNOW
STEEL."**

Andrew Carnegie built his first steel mill in Braddock. It's not unusual to find a fourth-generation steelworker around here. If it's made of steel, our people can make it. All they need is a chance.

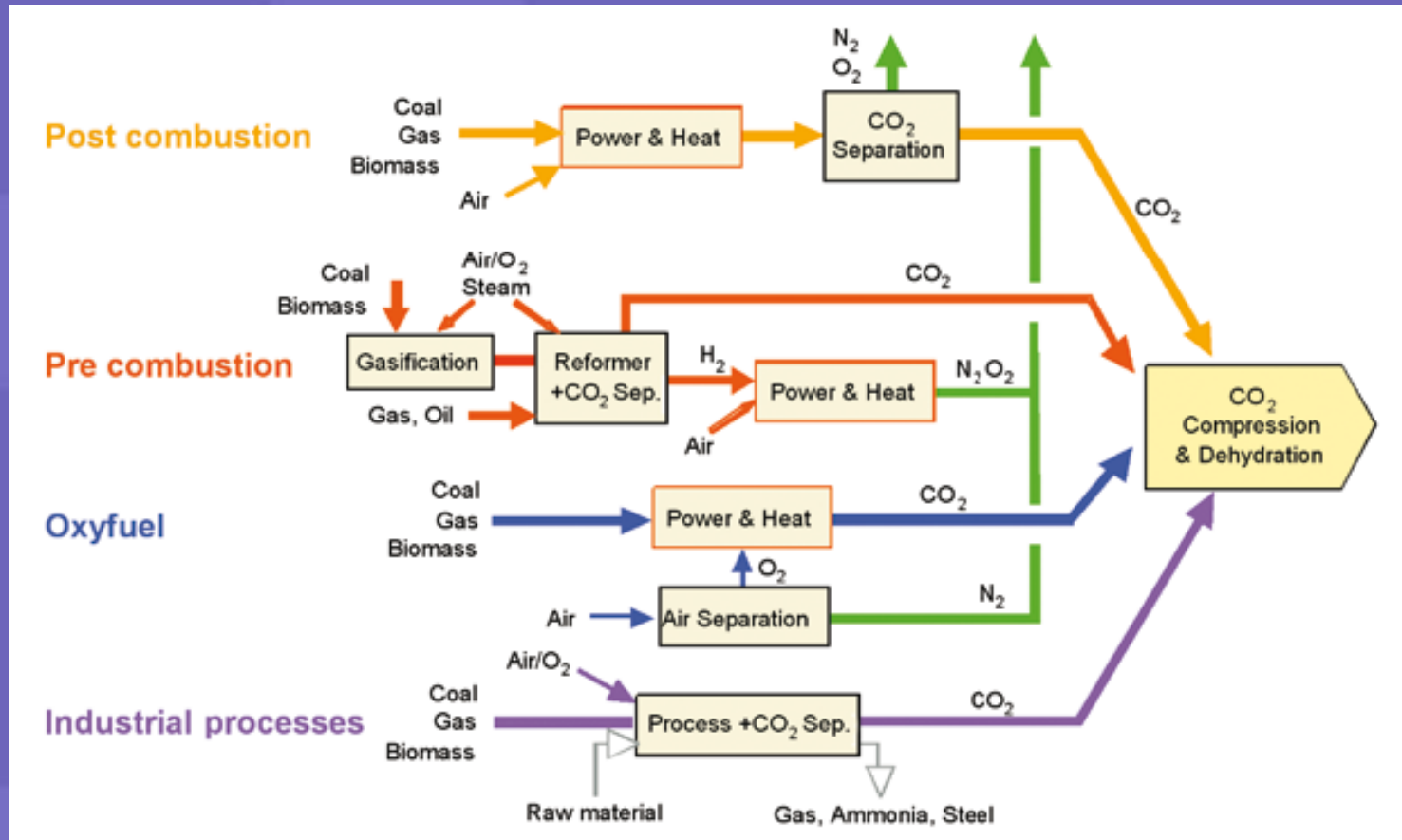
Their best chance is a Cap on carbon pollution. A Carbon Cap will stimulate investment in clean energy companies. They rely on all kinds of classic American

manufacturing. Including good old steel. They're all welcome to work in Braddock and here at the workers they need. People with jobs suddenly have money to spend. Before you know it, prosperity will be spreading up and down Braddock Avenue.

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Plenty of Hard Hats Here



Storage is the Critical Path

