Strategic Integrated Risk Management
A two-day intervention designed to equip participants to take their risk management programme to the next level and approach the integration of strategy and risk with increased confidence in order to resolve risk, embrace opportunity, enhance performance, and create sustainable value.

**Course Content**

**Business in context**
- Placing your organisation in context
- Placing risk in the context of your organisation
- Key theories or principles
- Essential risk terms and concepts
- Risk Appetite and Tolerance
- Critical thinking and thinking critically about risk
- Understanding and applying the IRMSA Guideline to Risk Management in your organisation
- Understanding and applying the IRMSA Risk Report in your organisation
- The benefits of professionalisation for risk managers and your organisation

**Understanding an opportunity called risk**
- Getting everyone on the same page
- ERM is complex and simple
- Key ERM criteria
- The variables affecting ERM adoption
- Fundamental benefits of ERM

**Strategic Integrated Risk Management Approach™**
- Strategic analysis – internal and external
- Stakeholder analysis
- Important techniques to ensure an effective risk management process
- A step-by-step explanation of the SIRMA™

**Practical workplace application**
Delegates will be provided guidance and in some cases templates to develop their own:
- ERM Framework and Guidelines
- Risk Universe
- Comprehensive Risk Statements
- Risk Register

**Who should attend**
The course is aimed at Chief Risk Officers (CRO’s); Business Executives; Risk Managers; Business Managers; Risk Practitioners; Risk Professionals; and other managers responsible for directing the risk management process.

**How will you benefit**
You will gain knowledge, skills and increased confidence in integrating strategy and risk, enhancing decision-making, and driving business performance.

**Costs**
Online Virtual Training:
- Member Rate: R 3 750.00 ex VAT
- Non-Member Rate: R 4 350.00 ex VAT

**About the facilitator**
Walter Ehrlich has extensive experience in developing and implementing strategy, developing markets, managing operations, risk management, and implementing GRC. He has valuable regional and international experience gained through a 25-year career working for the super-major oil company, Total.

During this time, he held a number of senior and executive positions concluding his career as Consulting Manager, responsible to the CEO for developing and implementing Enterprise Risk Management, and various other GRC projects. He served as Chairman of the Total Corporate Risk Committee and participated in the Audit Committee of the Board. After leaving the corporate world he founded Retlaw Fox Associates, which specialises in risk management training and coaching for boards, directors, executives, senior managers, and risk managers. Walter has a BA (Law) degree from Rhodes University and an MBA degree from Henley Business School (UK). His MBA specialised in Strategy and Change Management, and concluded with a dissertation in Enterprise Risk Management. Walter is a Chartered Director - CD(SA) - with a passion for building better boards and more effective leadership teams. Walter is a Director of World Vision SA and Chairman of the Finance, Audit, and Risk Committee; and a member of the IRMSA Risk Intelligence Committee.
Please review the Terms and Conditions carefully before booking. Delegates should review the content and levels of the course they are registering for to ensure suitability and that they are registering for the correct course.

**Payment:**

IRMSA must receive payment or an approved and signed Purchase Order prior to the training.

Full payment must be received 2 weeks prior to the course. Proof of payment must be emailed to training@irmsa.org.za.

**Cancellation:**

Should a delegate wish to cancel, this must be done in writing to training@irmsa.org.za no later than 7 working days prior to the training course. A R1 190.00 ex VAT cancellation fee will apply.

- Delegates who cancel their registration in writing after 7 working days will be personally liable for the full fee.
- Substitutions may be made at no additional cost.
- Delegates will be personally liable for the payment of the full registration fee in the event of non-attendance or failure to cancel in writing prior to the deadline of 7 working days.

**Please note:**

IRMSA endeavours to host the specified training on the date as advertised. However, if unforeseen circumstances arise or due to extenuating circumstances out of our control, IRMSA reserves the right to cancel the training.

IRMSA does not store credit card details nor do we share customer details with any 3rd parties.

IRMSA reserves the right to make changes to the training programme. IRMSA reserves the right to refuse any booking.