PEDORTHIC FOOTCARE ASSOCIATION, INC. BYLAWS

(As amended November 1, 2013)

Article I GENERAL

SECTION 1. NAME

The corporate name of the organization shall be "Pedorthic Footcare Association, Inc." The organization is a nonprofit corporation under the laws of the District of Columbia.

SECTION 2. OFFICE

The office of the Association shall be at such place as the Board of Directors may from time to time designate.

SECTION 3. OBJECTS AND PURPOSES

Objects and purposes shall conform to its Articles of Incorporation.

Article II MEMBERSHIP

SECTION 1. CATEGORIES OF MEMBERSHIP

The Board of Directors may approve or reject any application for membership in the Association by vote at any regular or special meeting or by unanimous written consent.

There shall be a minimum of three classes of membership:

- 1. Regular members;
- 2. Vendor/manufacturer members; and
- 3. Medical members.

The qualifications and rights and privileges of such classes are set forth in this article; however, the Board of Directors shall have the authority to designate the names for such classes. The Board of Directors shall also have the authority to establish additional classes of membership, provided, however, that said classes shall not have the right to vote or hold office.

SECTION 2. REGULAR MEMBER

Sole proprietorships, partnerships, corporations and other business entities which are engaged in the dispensing of prescription, custom or comfort footwear or foot orthotics shall be entitled to regular membership upon payment of annual dues and designation of an individual to serve as the official representative of such member. In addition, practicing pedorthists, whether or not certified or licensed, shall be entitled to regular membership.

Regular members shall be entitled to one (1) vote for the election of Directors and any other matters submitted to the membership for a vote. However, only practicing certified or licensed pedorthists, who are regular members or serve as official representatives of such members, shall be eligible to serve as Directors and Officers of the Association.

SECTION 3. VENDOR/MANUFACTURER MEMBER

Suppliers, manufacturers and other firms whose products are germane to the regular members, who are interested in the aims and principles of the Association and who wish to support its activities shall be entitled to membership upon payment of the required fee. Except as otherwise provided, they shall not have the right to vote or to hold office.

SECTION 4. MEDICAL MEMBER

Physicians, residents, interns or medical students shall be entitled to membership upon payment of the required fee. They shall not have the right to vote or to hold office.

SECTION 5. DUES

Dues for all classes of memberships will be established by the Board of Directors.

All fees will be payable with application for membership. If membership is not approved, fees shall be refunded excepting for such costs as may be assessed for the costs of investigation of said application.

Dues will be payable each year at the time established by the Board of Directors. Failure to pay dues within sixty (60) days thereof shall result in revocation of membership. Upon a showing of good cause for failure to make payment within the grace period, membership may be restored upon payment of the dues in arrears.

Dues may be waived for any reason approved by the Board of Directors.

SECTION 7. TERMINATION

Membership in the Association may be terminated at the discretion of the Board of Directors whenever in its judgment the best interests of the Association will be served thereby. The Board of Directors shall use its discretion in determining whether any refund of dues contributed by a terminated member is appropriate.

Upon termination of membership, the former member shall return to the Association all insignia pertaining to membership and property of the Association.

SECTION 8. INSIGNIA, ADVERTISING OF MEMBERSHIP

No member shall exhibit any seal, certificate or plaque indicating membership or any other status in the Association except as provided by the Board of Directors.

Any insignia, membership certificate or plaque remains the property of the Association.

Article III ELECTED OFFICERS

SECTION 1. OFFICERS

The elected Officers of the Association shall consist of: President, Vice President, Treasurer and Secretary.

SECTION 2. ELECTION

Only practicing certified or licensed pedorthists who are regular members or serve as official representatives of

such members in good standing shall be eligible to serve as officers.

SECTION 3. DUTIES OF OFFICERS

The President shall preside at all meetings and shall serve as member ex-officio of all committees. The President shall represent the Association in any matter called upon and shall oversee the activity of all committees. The President shall have the power to appoint such non-elected officers as the President deems necessary.

The Vice President shall perform such duties as may from time to time be designated, including but not limited to acting on behalf of the President when called upon. The Vice President shall succeed the President in the event of death, removal or incapacity to serve; such succession shall continue through the balance of the unexpired term. The Vice President shall become President at the conclusion of the President's term, unless unable to serve.

The Treasurer shall supervise the maintenance of complete and proper financial records of the Association and shall assure that the financial records are audited at least once annually by a certified public accountant appointed for this purpose.

The Secretary shall sign all official documents that call for the signature of the Secretary. The Secretary shall also supervise the maintenance of the minutes of all meetings of the Association.

SECTION 4. EXECUTIVE DIRECTOR

An Executive Director may be chosen by the Board of Directors to be responsible to the Board and to the President and other Officers during periods when the Board is not in session. The Executive Director shall at all times act in accord with the purposes and goals of the Association, and shall be guided by the President in executing Association policy and programs.

The Executive Director shall work with the President on all projects. The Executive Director shall conduct the correspondence of the Association, prepare bulletins for circulation to the membership, and collect dues. The Executive Director shall conduct all official business not delegated to other Officers.

The Executive Director shall assist Committee Chairs, Officers, and members as called upon. The Executive Director shall clear all publicity prior to its release. The Executive Director shall be provided with funds authorized by the Board and supervised by the President and Treasurer.

SECTION 5. ATTENDANCE

Officers must attend all meetings unless otherwise excused by the President, or in the case of the President, by the Vice President. Failure to attend two meetings without excuse will result in automatic removal from office.

SECTION 6. TERM OF OFFICE

Officers shall be nominated and elected by the Board of Directors for one (1) year and shall serve until their successors have been chosen and qualify to serve.

The term of office shall commence with the Annual Meeting at which they are elected.

Officers may serve a maximum of two (2) successive terms.

SECTION 7. VACANCY

Elected Officers may be removed from office by a vote of a majority of the Board of Directors.

In the event any office shall be declared vacant by virtue of removal, resignation or incapacity to serve, that unexpired term shall be filled by Presidential nomination with ratification by a majority vote of the Board of Directors

except where succession to office has been detailed.

SECTION 8. COMPENSATION

No expense by members or Officers, except the Executive Director, shall be compensable unless prior requisition has been approved by both the President and the Treasurer.

Article IV BOARD OF DIRECTORS

SECTION 1. MEMBERSHIP

There shall be nine (9) elected Directors in addition to the elected Officers.

Each elected Director shall be elected for a two (2) year term. Directors may be re-elected, but to no more than two (2) consecutive full terms of two (2) years each.

In addition to the foregoing elected Directors, there shall be a representative of the vendor/manufacturer members of the Association selected by said members who shall serve as a member of the Board with full voice and voting power. The vendor/manufacturer representative shall serve a two (2) year term, but may not serve for more than two (2) consecutive terms of -two years (2) each. Such representative need not be a certified or licensed pedorthist to serve in this capacity.

SECTION 2. DUTIES

The Board of Directors shall be empowered to accept, hold, control and dispose of property of the Association, and to generally govern its affairs.

Directors shall initiate, consider and formulate such regulations, and conduct such business as pertains to the proper conduct of the Association. Directors shall adhere to Association policies governing conflicts of interest and commitment to the Association. Directors shall have full voting rights. They shall attend all meetings as called except when excused by the President, or in the case of the President, by the Vice President. Failure to attend two (2) meetings without excuse will result in automatic removal from the Board of Directors.

In further extension of its authority, in accordance with standards and regulations as may be adopted by the Board of Directors, the Association may charter or otherwise recognize existing and/or new regional, state or local chapters of, or independent, pedorthic associations to further advance the pedorthic profession. The rights, privileges and responsibilities accorded pursuant to these provisions shall be determined by the Board of Directors. The Board of Directors shall have the right to revoke or terminate charters or other forms of recognition at any time in accordance with the standards and regulations it may adopt.

SECTION 3. VACANCY

In the event of any vacancy on the Board of Directors, that unexpired term shall be filled by nomination by the President with the approval by a majority of the elected Officers and of the remaining Directors; provided, however, the President may nominate only a person representing the vendor/manufacturer to fill any vacancy in the representative to the Board of the vendor/manufacturer members.

SECTION 4. MEETINGS OF THE BOARD OF DIRECTORS

The Board of Directors may be called to a meeting by the President, by two (2) elected Officers or by any four (4) Directors. The attendance of seven (7) Directors, at least two (2) of whom must be elected Officers, shall constitute a quorum for the transaction of any business which may be properly brought before the Board.

SECTION 5. EXECUTIVE COMMITTEE

The Elected Officers and the Immediate Past President shall constitute the Executive Committee of the Board. The Immediate Past President shall serve in an advisory capacity as a non-voting ex officio member of the Executive Committee. They shall have the power to conduct the business of the Board at times when the Board is not in session; provided that such business shall be conducted in accord with the existing policy practices of the Association. The Executive Committee shall act only by two-thirds (2/3) vote at a meeting and only when two-thirds (2/3) of its members are present in person.

SECTION 6. QUALIFICATIONS

Elected directors shall be and remain qualified for so long as they are practicing certified or licensed pedorthists who are regular members or serve as official representatives of such members in good standing. Other directors shall be selected as official representatives of their particular membership class and shall remain qualified until they are removed by their particular membership class or as otherwise provided in these Bylaws.

SECTION 7. VOTE

In the event of a tie vote of the Executive Committee, the motion shall automatically be referred to the Board of Directors. In the event of a tie vote of the Board of Directors, the motion shall be considered disapproved.

SECTION 8. REMOVAL

A Director may be removed if the Board of Directors determines that the Director is not serving the best interests of the Association by a majority vote at a meeting at which a quorum is present, with the Director being considered for removal not participating in the vote, provided that the Director is given advance written notice (including the reason for the proposed removal), an opportunity to contest the proposed removal in writing or in person before the Board, and final written notice of the Board's decision.

SECTION 9. PARTICIPATION

Members of the Board of Directors, the Executive Committee or any other committee of the Association may participate in a meeting of the Board, the Executive Committee or such other committee by means of conference telephone or other communications equipment by means of which all persons participating in the meeting can hear each other, and participation in a meeting pursuant to this section shall constitute presence in person at the meeting.

Article V COMMITTEES AND TASK FORCES

SECTION 1. COMMITTEES AND TASK FORCES

Upon the approval of the Board of Directors, the President may create such committees and task forces as the President deems necessary. With Board approval, the President shall appoint the Chair and members of each Committee and task force and shall set out the duties of each Committee and task force.

SECTION 2. AUDIT COMMITTEE

There shall be a standing audit committee of the Board whose membership shall be appointed by the President with the consent of the Board. It shall be the duty of the audit committee: to recommend the selection of certified public accountants to audit the accounting records, accounting practices and procedures, and financial statements of the Association; review or cause to be reviewed, from time to time, the accounting practices and procedures and the internal controls of the Association; and meet at least annually with the Association's certified public accountants to review and

receive reports with respect to such practices, procedures and controls; to conduct or cause to be conducted an annual audit to determine the adequacy of the compliance with the procedures relating to lobbying or political campaign activity of the Association and possible employee conflict of interest. The audit committee shall report the results of these audits to the Board of Directors.

Article VI MEETINGS OF MEMBERSHIP

SECTION 1. ANNUAL MEETING

The Annual Meeting of the membership shall be held at a time and place to be selected by the Executive Committee. Any official Association business may come before the membership at the Annual Meeting. *Roberts Rules of Order* shall govern membership meetings.

SECTION 2. SPECIAL MEETINGS

Special Meetings of the membership may be called from time to time by the Executive Committee.

SECTION 3. QUORUM

Attendance of seven (7) Directors, of which at least two (2) must be elected Officers of the Association, together with at least five (5) percent of the regular members in good standing shall constitute a quorum of the membership for conducting official business at any meeting of the membership. If a meeting cannot be organized because a quorum has not attended, those present may adjourn the meeting from time to time until a quorum is present or represented. At such adjourned meeting at which a quorum is present or represented any business may be transacted that might have been transacted at the meeting as originally called.

SECTION 4. RIGHT TO VOTE

Only regular members in good standing shall have voting rights.

Each regular member in good standing shall be entitled to one equal vote.

SECTION 5. BALLOT

The President may, at the President's discretion, order the assembly cleared of non-voters.

Voting on all matters presented to the members for consideration shall be based on a simple-majority principle of those voting.

At the pleasure of the presiding Officer, voting may be by secret ballot, standing poll, show of hand or voice response. Proxy voting shall not be allowed.

Article VII NOMINATION AND ELECTION OF DIRECTORS

SECTION 1. NOMINATING COMMITTEE

Elected members of the Board of Directors shall be nominated by the following process. At each Annual Meeting, a Nominating Committee of five (5) members shall be selected as follows:

A. Two (2) to be appointed by the President, with the approval of the Board of Directors, one of whom will be designated as Chair.

B. Three (3) to be elected by the membership present at the meeting from those nominated by the predecessor committee and from the floor.

SECTION 2. PROCEDURE FOR NOMINATIONS

The Nominating Committee shall meet at least one hundred eighty (180) days prior to the next Annual Meeting to propose a slate of candidates for election as Directors. Such meeting may be by mail, telephone or other electronic means of communication.

The Nominating Committee shall send to the membership at large the names of the nominees proposed by it at least one hundred twenty (120) days prior to the Annual Meeting and then present them at the Annual Meeting.

Additional nominations may be made by written petition signed by not less than five (5) qualified voting members and filed with the Executive Director not less than ninety (90) days prior to the date of the Annual Meeting. The Executive Director shall, within thirty (30) days thereafter, give notice in writing to the members of any nominations by such written petition.

SECTION 3. TERM OF NOMINATING COMMITTEE

Persons serving on the Nominating Committee shall not be eligible to serve on the Nominating Committee for more than two (2) consecutive years.

Neither the President nor the Vice President shall be eligible to serve on the Nominating Committee.

SECTION 4. ELECTION OF DIRECTORS

Directors shall be elected by a simple majority vote of those regular members actually casting ballots without regard to the number of ballots so cast. Election of Directors may take place by mail ballot or other comparable forms of written or electronic correspondence, which the Executive Director shall send to all regular members at least sixty (60) days prior to the Annual Meeting. Completed ballots must be returned to the Association not later than thirty (30) days prior to the Annual Meeting.

Article VIII MEDICAL ADVISORS

SECTION 1. ELECTION

The Board of Directors shall elect one or more physicians to serve as medical advisors to the Association. Such physician(s) need not be certified or licensed pedorthists to serve in this capacity. The number shall be determined annually by the Board; however, no more than two (2) medical advisors shall be elected annually. Each medical advisor shall serve a two (2) year term, and no medical advisor may serve more than two (2) successive terms. Medical advisors shall serve as nonvoting ex officio members of the Board of Directors.

SECTION 2. DUTIES

The duties of the medical advisors shall be to assist and advise the Board of Directors and Executive Committee as to directives and regulations which pertain to education of the membership. The advisors shall also submit to the Board current medical information which pertains to the pedorthic footwear industry.

SECTION 3. VACANCY

In the event any medical advisor shall resign, be removed for cause, become incapable of finishing his or her term, or have his or her license to practice medicine revoked or suspended, the Executive Committee shall nominate a candidate or candidates to fill the unexpired term or terms, and a majority vote of the Board of Directors shall elect a candidate to the position.

Article IX FINANCES

SECTION 1. FISCAL YEAR

The fiscal year of the Association shall begin on the first day of October of each year.

SECTION 2. CHECKS

All checks, drafts or notes of the Association shall be signed and countersigned by such Officers or agents of the Association as may be designated from time to time by the Board of Directors.

Article X INDEMNIFICATION

SECTION 1. GENERAL

To the full extent permitted by the District of Columbia Nonprofit Corporation Act, the Association shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative and whether formal or informal (other than an action by or in the right of the Association) by reason of the fact that he or she is or was a director, committee member, officer, employee, fiduciary or agent of the Association, or is or was serving at the request of the Association as a director, officer, employee, fiduciary or agent of another organization, corporation, partnership, joint venture, trust, employee benefit plan or other enterprise (in each instance, an "Indemnified Person"), against expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred by the Indemnified Person in connection with such action, suit or proceeding if the Indemnified Person conducted himself or herself in good faith and in a manner the Indemnified Person reasonably believed to be in or not opposed to the best interests of the Association, and, with respect to any criminal action or proceeding, had no reasonable cause to believe his or her conduct was unlawful. The termination of any action, suit or proceeding by judgment, order, settlement, or conviction, or upon a plea of nolo contendere or its equivalent, shall not, of itself, create a presumption that the Indemnified Person did not act in good faith and in a manner which he or she reasonably believed to be in or not opposed to the best interests of the Association and, with respect to any criminal action or proceeding, had reasonable cause to believe that his conduct was unlawful.

SECTION 2. INDEMNIFICATION

The Association shall indemnify any Indemnified Person who was or is a party or is threatened to be made a party to any threatened, pending or completed action or suit by or in the right of the Association to procure a judgment in its favor by reason of the fact that he or she is or was an Indemnified Person against expenses (including attorneys' fees) actually and reasonably incurred by the Indemnified Person in connection with the defense or settlement of such action or suit if he or she acted in good faith and in a manner the Indemnified Person reasonably believed to be in or not opposed to the best interests of the Association and except that no indemnification shall be made in respect of any claim, issue or matter as to which an Indemnified Person shall have been adjudged to be liable for negligence or misconduct in the performance of his or her duty to the Association unless and only to the extent that the court in which such action or suit was brought shall determine upon application that, despite the adjudication of liability but in view of all circumstances of the case, such Indemnified Person is fairly and reasonably entitled to indemnity for such expenses which such court shall deem proper.

SECTION 3. EXPENSES

To the extent that an Indemnified Person has been wholly successful on the merits or otherwise in defense of any action, suit or proceeding referred to in Sections 1 and 2 of this Article, or in defense of any claim, issue or matter

therein, he or she shall be indemnified against expenses (including attorneys' fees) actually and reasonably incurred in connection therewith.

SECTION 4. LIMITATION ON INDEMNIFICATION

Any indemnification under Sections 1 and 2 of this Article (unless ordered by a court) shall be made by the Association only as authorized in the specific case upon a determination that indemnification of the Indemnified Person is proper in the circumstances because he or she has met the applicable standard of conduct set forth in Sections 1 and 2. Such determination shall be made (1) by the Board of Directors by a majority vote of a quorum consisting of directors who were not parties to such action, suit or proceeding, or (2) if such a quorum is not obtainable, or, even if obtainable, a quorum of disinterested directors so directs, by independent legal counsel in a written opinion.

SECTION 5. ADVANCE OF EXPENSES

Expenses (including attorneys' fees) incurred in defending a civil or criminal action, suit or proceeding may be paid by the Association in advance of the final disposition of such action, suit or proceeding as authorized in the manner provided in Section 4 of this Article upon receipt of an undertaking by or on behalf of the Indemnified Person to repay such amount unless it shall ultimately be determined that he or she is entitled to be indemnified by the Association as authorized in this Article.

SECTION 6. INSURANCE

The Association shall have power to purchase and maintain insurance on behalf of any person who is or was an Indemnified Person against any liability asserted against the Indemnified Person and incurred by him or her in any such capacity or arising out of his or her status as such, whether or not the Association would have the power to indemnify the Indemnified Person against such liability under the provisions of this Article.

SECTION 7. NO EXCLUSIVITY

In addition to the foregoing, the Association shall have the power to indemnify current or former directors, committee members, officers, employees and agents to the fullest extent provided by the laws of the District of Columbia.

Article XI AMENDMENTS

SECTION 1. OFFERING AMENDMENTS

These By-Laws may be amended only at the Annual Meeting of the membership or at a Special Meeting called for that purpose.

Notice of such proposal shall be circulated at least thirty (30) days prior to the Meeting to all regular members.

SECTION 2. RATIFICATION

Amendments must be confirmed by a two-thirds (2/3) majority of those members attending and qualified to vote, provided a quorum is present.

Article XII DISSOLUTION

The Association shall use its funds only to accomplish the objectives and purposes specified in these By-Laws and no part of said funds shall inure, or be distributed to the Members of the Association. On dissolution of the Association, any funds remaining after the payment of outstanding obligations shall be distributed to one or more

regularly organized and qualified charitable, educational, scientific or philanthropic organizations to be selected by the Board of Directors.