Global Business Services Incentive (GBS)



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BACKGROUND

- The Department of Trade and Industry ("DTI") launched the GBS incentive effective from 1 January 2019, replacing BPS which was first introduced in 2011 and scaled up in 2014
- Introduction of BPS contributed significantly to South Africa receiving accolades as the Best Offshoring Destination at the National Outsourcing Association (NOA) and European Outsourcing Association (EOA) in 2012 and 2013 respectively
- Since inception the BPS incentive created 23 804 jobs
 - 9 077 jobs (2011 2014)
 - 14 727 jobs (2014 2017)

2014 – 2017)	2016/17	2017/18
Projects approved	11	7
Approved amount	52,3 million	33 million
Projected export		
revenue	7,2 billion	3 billion
Projected new jobs	6 687	2 145

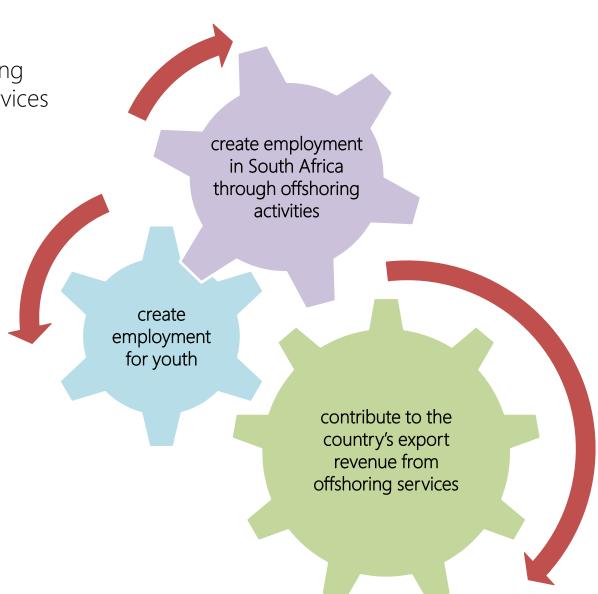
The Incentive Development and Administration Division – 2017/18 Annual Incentive Performance Report

• Although the number of approval have dropped in the last 2 years, the export revenue multiplier has remained high

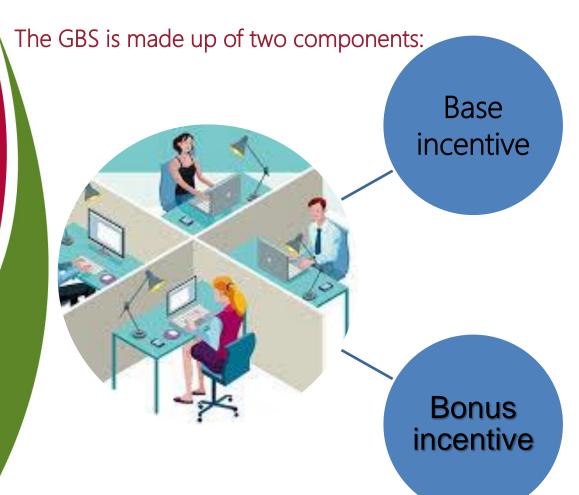


Global Business Services Incentive (GBS)

- GBS applicants are required to start or expand existing operations in order to engage in global business services
- Global business services include:
 - > Finance and accounting services
 - > Human resources function
 - Contact centres
 - ➤ Back office processes
 - > IT and technical services



The Benefit



- 3 tier differential incentive for non complex, complex and highly complex jobs based on the fully loaded cost per job*
- 5 year operational expenditure grant that tapers down in line with the narrowing gap between South Africa and other off shoring countries.

 Graduated bonus incentive is offered on jobs created in excess of specific targets

3 tier differential:

Non complex Full loaded operating

cost less/equal to R300 000 p.a. per job

Complex Full loaded operating

cost greater than R300 001 p.a. per job

AND wages

contributing at least

65% of operating

cost base

Highly complex

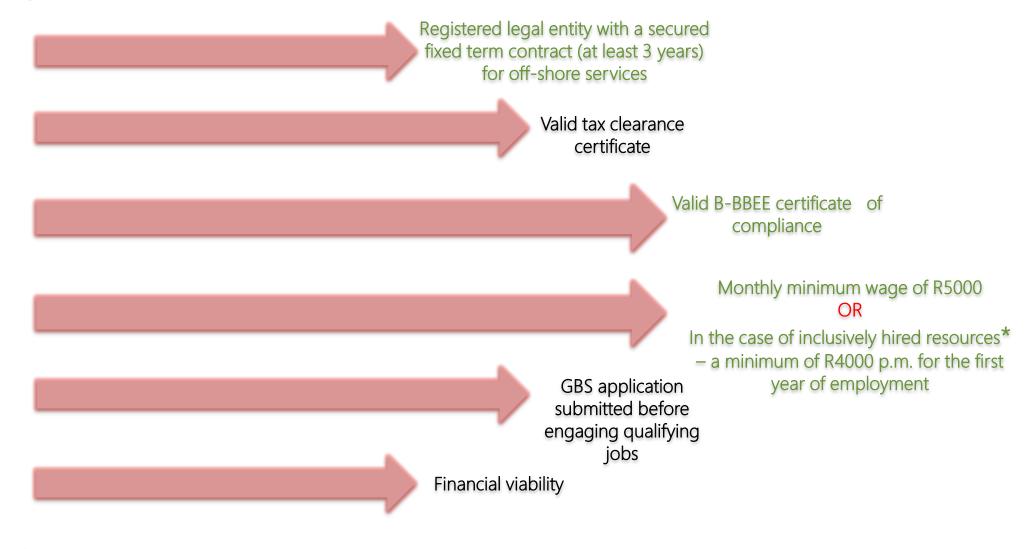
Full loaded operating cost greater than R600 0000 p.a. per job AND wages contributing at least 65% of operating

cost base

*fully loaded cost per job includes:

- Salaries & benefits, facilities, telecommunication, equipment and other overheads associated with offshore delivery
- EXCLUDES capex, global corporate overheads and charge backs, interest and other contingent liabilities such as lawsuits and penalties

Eligibility criteria



*Inclusively hired resource:

- Aged between 18 34 (proof of ID)
- South African citizen (proof of ID)
- Living in poor household / community with low/no levels of employment (resource must have attended a quintile 1, 2, or 3 school)

Eligibility criteria

In assessing eligibility, the DTI will consider the following factors:

Tier 1

Non complex jobs

Projects performing mostly non complex jobs must:

- Create at least 50 jobs
- Employ at least 80% youth

Tier 2

Complex job:

Projects performing mostly complex and highly complex jobs must:

- Create at least 30 jobs
- Employ at least 60% youth

Tier 3

Projects performing mostly complex and

highly complex jobs must:

- Create at least 30 jobs
- Employ at least 60% youth

Project commen -cement

> Operations and employment must commence no later than 6 months after approval

Non qualify -ing

- Non qualifying projects:
 - Projects
 expected to
 displace jobs
 - Projects
 receiving a
 concurrent
 benefit:
 (BPS, BBSDP
 or Jobs
 Fund)

Evaluation criteria

To qualify for the incentive, a project must achieve at least 60% of the evaluation criteria:

Evaluation dimensions	Category weight		Parameters measured	Sub-category weight	
	BPS	GBS		BPS	GBS
Credibility of the	40%	30%	Applicant/parent revenues	30%	25%
company (applicant/parent)			Number of years since inception	30%	50%
			Applicant's / parent's net profit (PAT)	30%	25%
BPS/shared services	vices dentials and	30%	Global shared services scale OR	50%	70%
credentials and scale of			Total number of BPS delivery FTEs globally OR	50%	
operations in SA			SA entity scale	50%	
	20%		Current scale of offshore BPS jobs in SA	50%	30%
Soundness of the	application under	40%	Contract duration	25%	25%
review			Total contract value	-	25%
		Revenue of buyer	25%	25%	
	Strength of contract (transition plan, processes, timeline, termination clause)	50%	25%		

Grant calculation & disbursement

- ☐ The base incentive is calculated on projected offshore jobs to be created based on a tapering scale and is awarded on actual offshore jobs created as per the full time equivalent definition.
- ☐ The base incentive is paid for a period of five years (60 months) from the date which offshore job is created.
- ☐ The base incentive will be determined at application stage depending on the full loaded operating costs.
- The approval of **base incentive** will be granted for the first year at application whereas the subsequent years projections are accepted and reviewed annually in April, subject to performance in the preceding year(s).
- ☐ The approval of the **bonus incentive** will be approved as a percentage of the base incentive in the year when the targets are exceeded payable only in the fifth (5th) year.

- ☐ The base incentive will be disbursed quarterly based on jobs created. A minimum of 10 jobs must be created to qualify for the first disbursement
- Bonus incentive is disbursed once at the end of 5 years
- ☐ All approvals granted for the preceding FY that remain unclaimed by 30 June of the following year will be cancelled

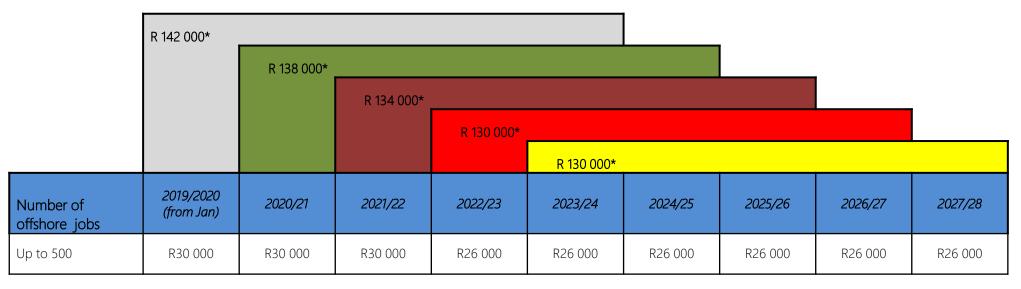
BPS vs GBS

GBS largely remains similar to is predecessor. The substantial differences between the two incentives are noted below:

	BPS	GBS	
Secured contract	No prescribed contract length	3 year fixed contract required at application	
Incentive	Two differential incentive for non complex and complex jobs	Three differential incentive for non complex, complex and highly complex jobs	
BBBEE	Minimum level 6 requirement. Where applicant's BEE level is below level 6 at application, the following levels must be achieved from approval date: • level 6 within 2 years • Level 5 within 3 years • Level 4 within 5 years	At least compliance level 8	
Minimum wage	N/A	Imposes a minimum wage requirement of R5000pm OR R4000pm for "inclusively hired employees"	
Benefit	Slight differential on the base incentive offered at each level as well as expected job creation		
	Bonus incentive ranges between 20%-30% for both incentive however there is a slight differential on the job creatio above minimum thresholds		
Concurrent benefit	Projects receiving BPS may not also benefit from BBSDP, Co-operatives Scheme, NIPP	Projects receiving BPS may not also benefit from BPS, BBSDP, Jobs Fund	

Tier 1 - non complex jobs

The GBS base incentive for non complex jobs is calculated as follows:



^{*} Total grant per job created and maintained over 5 years

Tier 1 - non complex jobs

The GBS base incentive for non complex jobs is calculated as follows:

YEAR	NUMBER OF JOBS	INCENTIVE PER JOB	INCENTIVE
1	10	30 000	300 000
2	20	30 000	600 000
3	50	30 000	1 500 000
4	60	26 000	1 560 000
5	70	26 000	1 820 000
TOTAL INCENTIVE OVER 5 YEARS			R 5 780 000

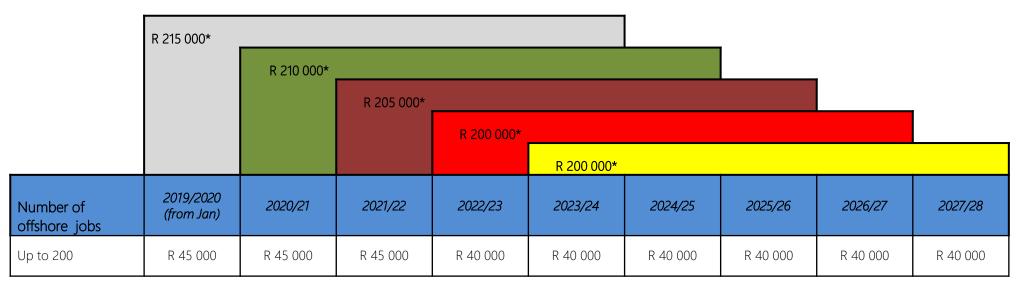
Bonus incentive for non complex jobs

Number of offshore jobs	Bonus Incentive	Illustration
Greater than 500 but less than or equal to 1 000	20% once-off	Bonus calculated for each job created and maintained between 501 and 1 000 Illustration: If an investor creates 520 actual offshore jobs in 2019/20, 510 jobs in 2020/21, 540 jobs in 2021/2, 550 jobs in 2022/23 and 560 jobs in 2023/24. Given that an investor created and maintain more than 500 jobs over a five year period, the bonus incentive amount for the fifth year (2023/24) is calculated as: • Bonus: R 30,000*20%*20 = R 120,000
Greater than 1 000	30% once-off	Bonus calculated for each job created and maintained in excess of 1 000 Illustration: If an investor creates 1 050 actual offshore jobs in 2019/20, 1 065 jobs in 2020/21, 1 075 jobs in 2021/2, 1 080 jobs in 2022/23 and 1 100 jobs in 2023/24. Given that an investor created and maintain more than 1 000 jobs over a five year period, the bonus incentive amount at the end of the fifth year (2023/24) is calculated as: • Bonus: R 30,000*30%*50 = R 450,000

The bonus incentive is available to applicants that create and maintain more than 500 offshore jobs

Tier 2 - complex jobs

The GBS base incentive for complex jobs is calculated as follows:



*Total grant per job created and maintained over 5 years

Tier 1 - complex jobs

The GBS base incentive for complex jobs is calculated as follows:

YEAR	NUMBER OF JOBS	INCENTIVE PER JOB	INCENTIVE
1	10	45 000	450 000
2	20	45 000	900 000
3	30	45 000	1 350 000
4	40	40 000	1 600 000
5	50	40 000	2 000 000
TOTAL INCENTIVE C	OVER 5 YEARS		R6 300 000

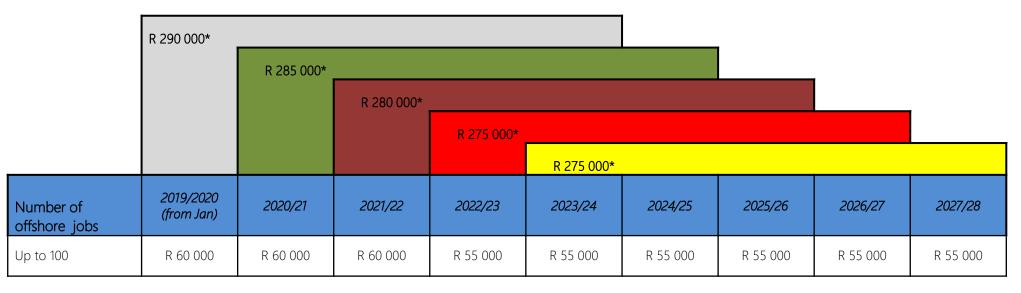
Bonus incentive for complex jobs

Number of offshore jobs	Bonus Incentive	Illustration
Greater than 200 but less than or equal to 400	20% once-off	Bonus calculated for each job created and maintained between 201 and 400 Illustration: If an investor creates 220 actual offshore jobs in 2019/20, 230 jobs in 2020/21, 240 jobs in 2021/2, 250 jobs in 2022/23 and 260 jobs in 2023/24. Given that an investor created and maintain more than 200 jobs over a five year period, the bonus incentive amount for the fifth year (2023/24) is calculated as: • Bonus: R 45,000*20%*20 = R 180,000
Greater than 400	30% once-off	Bonus calculated for each job created and maintained in excess of 400 Illustration: If an investor creates 450 actual offshore jobs in 2019/20, 465 jobs in 2020/21, 475 jobs in 2021/2, 480 jobs in 2022/23 and 500 jobs in 2023/24. Given that an investor created and maintain more than 400 jobs over a five year period, the bonus incentive amount at the end of the fifth year (2023/24) is calculated as: • Bonus: R 45,000*30%*50 = R 675,000

^{*} The bonus incentive is available to applicants that create and maintain more than 200 offshore jobs over 5 years

Tier 3 – highly complex jobs

The GBS base incentive for highly complex jobs is calculated as follows:



^{*}Total grant per job created and maintained over 5 years

Tier 1 - highly complex jobs

The GBS base incentive for highly complex jobs is calculated as follows:

YEAR	NUMBER OF JOBS	INCENTIVE PER JOB	INCENTIVE
1	10	60 000	600 000
2	20	60 000	1 200 000
3	30	60 000	1 800 000
4	40	55 000	2 200 000
5	50	55 000	2 750 000
TOTAL INCENTIVE C	OVER 5 YEARS		R8 550 000

Bonus incentive for highly complex jobs

Number of offshore jobs	Bonus Incentive	Illustration
Greater than 100 but less than or equal to 200	20% once-off	Bonus calculated for each job created and maintained between 101 and 200 Illustration: If an investor creates 120 actual offshore jobs in 2019/20, 130 jobs in 2020/21, 140 jobs in 2021/2, 150 jobs in 2022/23 and 160 jobs in 2023/24. Given that an investor created and maintain more than 100 jobs over a five year period, the bonus incentive amount for the fifth year (2023/24) is calculated as: • Bonus: R 60,000*20%*20 = R 240,000
Greater than 200	30% once-off	Bonus calculated for each job created and maintained in excess of 200 Illustration: If an investor creates 250 actual offshore jobs in 2019/20, 265 jobs in 2020/21, 275 jobs in 2021/2, 280 jobs in 2022/23 and 300 jobs in 2023/24. Given that an investor created and maintain more than 200 jobs over a five year period, the bonus incentive amount for the fifth year (2023/24) is calculated as: • Bonus: R 60,000*30%*50 = R 900,000

The bonus incentive is available to applicants that create and maintain more than 100 offshore jobs

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