



TOCICONews

OCTOBER 2024

THANK YOU ATTENDEES, SPEAKERS, SPONSORS



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NEW! NOW AVAILABLE ONLINE!



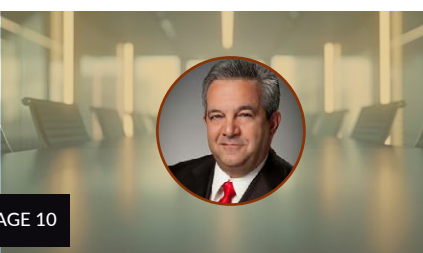
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A Message from the Chair

Dear TOCICO Members and TOC Community,

As we wrap up another successful TOC Innovation Summit, I want to take a moment to express my deep gratitude to everyone who contributed to making this event an outstanding success. To our attendees—thank you for your enthusiastic participation and insightful contributions. Your engagement is what brings our TOC community to life. To our exceptional speakers—your expertise, passion, and willingness to share your knowledge are the heart of the Summit. Finally, to our sponsors—your support is vital to our mission, and we are deeply appreciative of your continued partnership.

A special thanks goes to Christianna DeVoe, our event manager, and TOCICO administrative staff, whose hard work behind the scenes ensured everything ran smoothly and made the Summit such a rewarding experience for all.

This year's Summit was truly special, as it brought together the TOC community from around the world to learn, connect, and innovate. I hope everyone walked away with valuable insights and new connections that will drive progress and change in your own organizations.

Additionally, I am pleased to welcome our new Board members! The energy and fresh perspectives they bring will help shape the future of TOCICO. Their leadership will be critical as we continue to push the boundaries of what TOC can achieve globally.

During the Summit, we also held our Annual Member Meeting. This meeting is always a wonderful opportunity to reflect on the progress of TOCICO and the direction we are heading as a community. Your engagement in this process helps ensure that we continue to serve your needs and grow together.

Thank you all again for your ongoing support of TOCICO. I look forward to what we'll accomplish together in the year ahead!

Warm regards,



Christoph Lenhartz
TOCICO Board Chair



TOC INNOVATION SUMMIT
OCTOBER 5–8, 2025



SAVE THE DATE!



TOC INNOVATION SUMMIT 2024
NETWORK. DISCOVER. BE INSPIRED.

THANK YOU

Theory of Constraints



Thank You to Our Speakers, Sponsors, and Attendees!

The TOC Innovation Summit 2024 has come to a close, and we want to extend a heartfelt thank you to our incredible speakers, generous sponsors, and enthusiastic attendees. Your insights, support, and energy made this summit an unforgettable experience.

We're excited for what's next and can't wait to see the impact you'll continue to make with TOC!



Visit and follow our [LinkedIn page](#) for more engaging posts about the conference, along with other exciting TOCICO news and updates.





Congratulations

2024 Award Recipients



TOC VISIONARY, LEGACY, AND LEADERSHIP RECOGNITION AWARD



Eli Schragenheim

STANDING ON THE SHOULDERS OF GIANTS AWARD



Alex Knight

Congratulations to all the 2024 Award Recipients presented at the TOC Innovation Summit in Bad Nauheim, Germany. TOCICO International Achievement Awards are prestigious, highly competitive, and internationally recognized affirmations of the significant achievements of an organization and/or individual. Thank you to everyone for your wonderful commitment and outstanding contributions to TOC and TOCICO.

TOCICO LIFETIME ACHIEVEMENT AWARD



Dr Danilo Sirias



Bill Taylor



Dave Updegrove



TOCICO OUTSTANDING IMPLEMENTATION AWARD



BAE Systems & Hawk RAF
Valley Implementation Team

TOCICO OUTSTANDING TOC CHAMPION AWARD



Henry Fitzhugh Camp



Dr David Boger



Dr Benjamin Newman

TOCICO OUTSTANDING PRODUCT AWARD



WiseTech Global for Black
Belt In Thinking (BBIT)

TOCICO OUTSTANDING VOLUNTEER AWARD



Michael Demere



Phil Viljoen



Richard Zultner



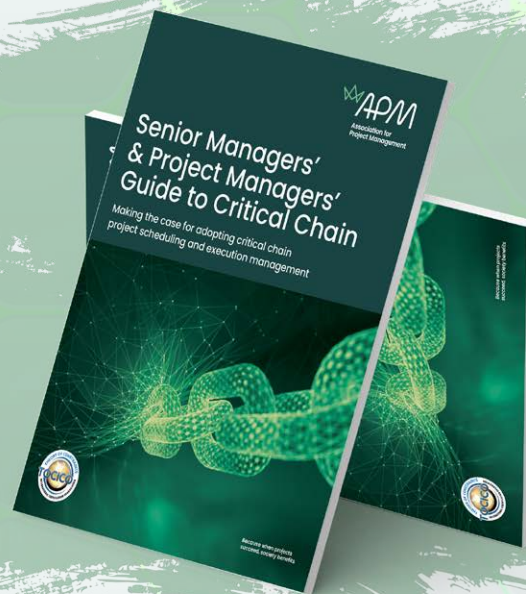
Exciting News: APM's Critical Chain Guide Endorsed by TOCICO Has Been Released!

We are excited to announce the release of the APM Senior Managers' & Project Managers' Guide to Critical Chain, formally endorsed by TOCICO. This essential guide provides valuable insights into Critical Chain Project Management (CCPM), making it a must-have resource for senior managers and project leaders.

René Nibbelke ChPP CQP, APM Volunteer and Lead Author, shared:

"This is the guide I wish I had when I started becoming curious about the Critical Chain success stories. Three years on, we have now proven Critical Chain can help to accelerate delivery, reduce cost, and release capacity on different types of projects. It's a game changer!"

Inside the guide, you will find a letter of endorsement from TOCICO, along with success stories from TOCICO conferences that demonstrate the real-world impact of CCPM. **Stay tuned for the next newsletter, where we will share details on how you can get your copy!**



CRITICAL CHAIN 2025

Online Conference | April 2-3

Delivering MORE Projects - Better- Faster and at Lower Cost



Call for Speakers is Now Open

Submit Now

How MOD-PAC Leverages TOC for Industry-Leading Performance: A Testimonial from COO Mark Corrao

MOD-PAC Folding Cartons and Stock Packaging, a leader in paperboard packaging solutions for North America's essential goods, continues to partner with the Theory of Constraints International Certification Organization (TOCICO). This strategic partnership reflects our dedication to enhancing operational efficiency and driving innovation within our organization.

TOCICO allows MOD-PAC to leverage the Theory of Constraints (TOC) principles, which focus on identifying and addressing bottlenecks to optimize performance. By embracing TOC methodologies, we aim to improve our production processes, reduce lead times, and enhance overall customer satisfaction.

Using TOC and Continuous Improvement principles, MOD-PAC has seen dramatic results in our operations including Productivity (T/OE), Interval Time, Changeover and Work In Process (WIP) reduction. We have consistently scored in the top three printing presses in our class for productivity by the equipment OEM. We use tools such as Gemba Walks, POOGI (Process of On Going Improvement) Audits, and 5S to drive and sustain improvements.

The benefits of TOC extend beyond operational improvements; it fosters a culture of continuous learning and collaboration. As part of the TOCICO community, MOD-PAC has access to invaluable resources, training opportunities, and a network of industry professionals committed to excellence. This partnership empowers us to attend seminars and conferences and share best practices and implement proven strategies that elevate our service offerings.

At MOD-PAC, we believe that our investment in TOC principles not only enhances our competitiveness but also drives sustainable growth and innovation. We aim to build an ever-flourishing legacy to serve our customers, employees, partners, community and environment.

Exciting Additions to TOC's Body of Knowledge: Two New Papers Released!

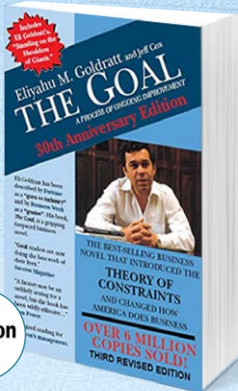
TOCICO is proud to announce the addition of two groundbreaking papers with new knowledge to the TOC Body of Knowledge.

The first, *The Fundamental Structure of the Theory of Constraints* by Eli Schragenheim and David Updegrave, offers a comprehensive overview of TOC's core principles. It illustrates how these elements interact to drive ongoing improvement and highlights the simplicity behind TOC's approach to managing complexity, uncertainty, and conflict. This paper is essential for anyone looking to deepen their understanding of TOC and its far-reaching impact across organizations.



The second paper, *The Conditional Reality Tree* (Cond. RT) by Abeer Youssef and Victoria Mabin, introduces a powerful new tool to the TOC Thinking Processes. The Conditional Reality Tree helps address future challenges caused by external forces or inaction, offering a clear framework for decision-makers to analyze potential negative outcomes and take proactive steps. This paper provides a crucial resource for strategic planning and risk management, making it an invaluable addition to the TOC community.

[Read Now](#)



Explore Theory of Constraints on Amazon. As an Amazon Associate, TOCICO earns from qualifying purchases.

90-DAY TURNAROUND WEBINAR SERIES

Facilitated by Sanjeev Gupta



UP NEXT!

Nov 19, 2024 - 12:00 PM EST
More details coming soon!



Healthcare Sector



NEW! ONLINE NOW

Finance and Measures Fundamentals – TOCFC™



The wait is over! We are excited to introduce the Finance and Measures Fundamentals Exam, a brand-new online certification designed to test your understanding of the Theory of Constraints (TOC) concepts in the financial realm. Successful completion of this exam will earn you the prestigious **TOC Fundamentals Certified (TOCFC™)** designation, along with a Finance and Measures Fundamentals digital certificate.

BENEFITS OF CERTIFICATION

- **Test Your Financial Decision-Making Skills:** Gain a solid foundation in TOC's approach to finance and measures, equipping you to make better financial decisions and drive success in your organization.
- **Advance Your Career:** Achieving TOCFC™ certification sets you apart as a professional with recognized expertise in TOC finance principles.
- **Prepare for Next-Level Certification:** This certification is a prerequisite for the Level 2 Finance and Measures Practitioner Exam, paving the way for further growth.
- **Showcase Your Achievement:** Display your digital certificate and share your TOCFC™ status with your professional network to highlight your commitment to continuous learning.

Don't miss this chance to elevate your financial expertise.

Ready to get started? [Register now](#) to become [#TOCcertified](#) and set yourself apart!

Follow #TOCcertified and stay informed

Keep up with the latest news, events, and insights related to TOC certifications. Whether you're a seasoned practitioner or just starting your TOC journey, [#TOCcertified](#) will keep you informed about opportunities for professional development and success stories from our global community.



Lifetime Members

Recognizing some of our esteemed TOCICO lifetime members at the TOC Innovation Summit, who continue to inspire our community.



Eli Schragenheim, Uwe Techt, Andrew Kay, Christoph Lenhartz, Bill Taylor, Dr Alan Barnard, Nerius Jasinaičius

Become a **Lifetime Member**

If you missed it...

Annual Member Meeting

Watch on Demand



Thank you for joining us! The Annual General Member Meeting was held exclusively for TOCICO members on October 1, 2024 at the TOC Innovation Summit in Bad Nauheim, Germany, as well as virtually on Zoom. The Board of Directors shared updates for the TOCICO strategic direction, financials, as well as organizational and committee reports on what's happened during the past year and what's planned ahead. Additionally, the 2024 Board Election results were announced. If you missed the meeting, we encourage you to watch the recording which is available now for member viewing.

Watch Now



Congratulations! Newly Elected TOCICO Board Members

in

Dr Lisa Ferguson

in

Dr Danilo Sirias

in

Simon White

TOCICO is pleased to announce the 2024 Board Election results. Please join us in congratulating Simon White and Dr Danilo Sirias, re-elected to the Board, and welcoming Dr Lisa Ferguson. All three Board members will serve a 3-year term through 2027. We are excited to share this news with our members and friends. You can view their full bios along with the entire [Board of Directors](#) online anytime.

A Special Thanks

Thank you **Venkata Maddula** for running in the 2024 TOCICO Board elections. We deeply appreciate the time, effort, and passion you invested in the process. Your commitment to the TOC community is invaluable, and we look forward to collaborating with you in the future.



News from the TOCICO Board of Directors



TOCICO Board Appoints Rocco Surace as Board Member

The TOCICO Board is very pleased to announce it has appointed Rocco Surace to the Board. Rocco will be focusing on building and furthering the strategic alliances network of TOCICO and strengthening our existing alliances as well as corporate relationships. Rocco has recently served on the TOCICO Board as Treasurer and Chair of our Conferences & Events. We are very lucky to have him back on the Board bringing his expertise and insight to TOCICO. Rocco's contributions will be highly valued. **Please join us in welcoming Rocco back to the TOCICO Board of Directors!**

A Special Thank You to Our Sponsors!

The TOC Innovation Summit 2024 was a success because of the incredible support from our generous sponsors. Your commitment to advancing TOC and empowering our global community made this event possible. We couldn't have done it without you!

Thank you for being such an integral part of this journey.

Summit Sponsor



Gold Sponsor



Silver Sponsor



Choice Sponsors



Supporting Sponsor



TOCICO Member Orientation: Unlock the Full Value of Your Membership

You are invited to our exclusive Member Orientation, open to new members, current members, guests, and non-members. This session is designed to help you understand the full range of benefits and opportunities available through TOCICO membership.

Date: November 20, 2024

Time: 8:00 am EST

Platform: Zoom

Join us to maximize the value of your TOCICO membership and discover how it can support your personal and professional growth. We look forward to welcoming you!

Register Today and Take the First Step in Your TOCICO Journey!

What Does TOCICO Membership Offer You? Let's Explore Together!

- **Welcome and Introductions:** Meet fellow members and key members of the TOCICO team. Begin building valuable connections within our community.
- **Events and Webinars:** Learn about upcoming TOCICO events and webinars, and how you can make the most of these opportunities to grow your expertise.
- **Certification and Volunteer Opportunities:** Discover ways to enhance your credentials, gain recognition, and give back to the TOCICO community through volunteer roles.
- **Exclusive Member Benefits:** Take advantage of member-only resources, including an exclusive discount from Goldratt's Marketing Group for TOCICO members.
- **Annual Member Meeting:** Get updated on the key topics that were covered in our members-only meeting on October 1st.
- **Live Q&A:** Engage with TOCICO board members and staff during an interactive Q&A session to address your questions and feedback.

Dr. Pauline Ross, Chair of the TOCICO Bridge to Academia committee, emphasizes the vital role of TOCICO volunteers:



Dr Pauline Ross emphasizes the vital role of TOCICO volunteers: "United in their passion for TOC, the globally located Bridge to Academia volunteers have a 'can do' approach to creating opportunities to promote TOC in our universities."

Volunteers help grow TOC awareness in key areas like academia, leading to important achievements such as creating easy access to TOC books and establishing a peer-reviewed Academic Stream at the TOC Innovation Summit. "Although the challenge is enormous, we are proud to be celebrating the small wins moving forward," says Ross.

Meetings are held via Zoom on the second Wednesday of each month, and we welcome academics to get involved. [Click here](#) to explore volunteer opportunities.



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TOCICO provides a pathway for learning about the Theory of Constraints (TOC). TOC principles have been used by corporations (examples below) to engineer a decisive competitive edge and achieve immediate and amazing RESULTS.

Join TOCICO

