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WINGS – an overview

WINGS is a global network of grantmaker associations and philanthropic support organisations. WINGS strengthens, promotes and provides leadership on the development of philanthropy and social investment around the world. WINGS gives voice to the many cultures of giving and provides its members and other participants with information, knowledge, and peer exchange.
Message from the Executive Director & Board Chair

Dear Members and Network participants

With the approach of WINGSForum 2014 on March 27-29, it is opportune to take a very satisfying look back on 2013. We have achieved a lot this year: our main office in Brazil became fully functional; we have financial and governance policies in place to comply with the regulatory, legal and fiscal requirements for nonprofits in the US and Brazil; the number of funders grew and of organizations committing to WINGS via full, paid membership went up nearly 45%!

As investment in the network increased, our program activities expanded and we made tremendous strides in the 2011-2014 strategic plan. In response to the growing demand for accessible, reliable and globally comparable philanthropy data, we engaged our members, partners and peers on a global consultation process which culminated with the production of the Global Philanthropy Data Charter. We also engaged the network on a systematic data collection effort, and now have updated information on 90 organizations, allowing us to further analyze the role of support organizations in the philanthropic sector.

Another issue brought forward by member organizations is the increased emphasis on transparency and accountability of philanthropy. To address this issue, WINGS is conducting a global consultation with the aim of deepening the understanding and practice of international philanthropy accountability and transparency, as well as introducing voices and perspectives from the Global South. Several members had the opportunity to participate in face to face meetings and webinars to address this issue and we plan to continue this work in 2014.

Sharing knowledge, networking, and building relationships are the core elements of WINGS excellence. In 2013 we held five face to face meetings and 9 webinars. We also built an online knowledge center with over 360 fully accessible resources.

We are fortunate to have a dedicated group of leaders who volunteer as members of our Board of Directors and our various committees and working groups. The Board of Directors worked on developing a sound governance process in 2013. This important work has a direct impact on WINGS meeting its vision and mission and we are grateful for the Board’s continued leadership and insights.

Our members are the foundation of WINGS success, and we are thankful for their support and engagement. They contribute with knowledge, diversity, and connections and we need their steadfast support to fulfill our mission.

We are also happy to attract the increasing support from the community of funders supporting global philanthropy and infrastructure. That allows us to carry out more and better activities for our members and to strengthen our network. In other words, it is
thanks to this concrete support that we are able to advance our work.

Looking forward, in 2014 we must build upon these achievements to strengthen our network’s capacity, influence and sustainability. The means to achieve these ends include continuing WINGS tradition of nurturing member organizations to become voices for philanthropy, expanding and diversifying our revenue streams, establishing strategic partnerships with other organizations, and increasing WINGS visibility at international events. We are the only global network for philanthropy infrastructure and our members have important things to say concerning the priorities, challenges and trends of philanthropy.

In March 2014, WINGS members and the global philanthropy community will convene in Istanbul for WINGSForum 2014 to discuss crucial issues affecting philanthropy worldwide, to share various perspectives and to network with peers from around the globe. We hope to see you all there!

We conclude with a word of gratitude to all of you who have helped us scale new heights in 2013, each in your own way. We are counting on your renewed support in 2014.

Helena Monteiro  
Executive Director

Atallah Kuttab  
Chair of the Board
2011–14 Strategic Plan: WINGS efforts in 2013 focused primarily on our five-pronged strategic plan. They are: thought leadership, shared learning, knowledge-generation and dissemination, sustainability, and governance.

Thought leadership

Regional Meeting: In June 2013, WINGS paired with member organization Association of Corporate Foundations (AFE) in Bogotá, Colombia to co-host a regional meeting concerning transparency and accountability for private social investment, which focused on issues of private investment specific to Latin American organizations. The meeting brought together Latin American organizations and encouraged meaningful discussions on transparency and accountability for global philanthropy. Participants worked to provide tangible recommendations and next steps for these issues within their region.

WINGSForum 2014: WINGS spent much of the second half of 2013 preparing for the WINGSForum conference, to be held in Istanbul, Turkey in March 2014. Preparation included developing the overall agenda, determining speakers, calling for submissions for concurrent session workshops, website development, and launching registration. The conference is expected to attract over 250 participants hailing from more than 140 countries.

Global Leadership, Presence and Visibility: In 2013, WINGS actively participated or made presentations at the following meetings, strengthening the network’s presence in global philanthropy circles:

- Asian Venture Philanthropy Association (AVPN)
- Community Foundations of Canada
- European Foundation Centre
- Russian Donors Forum
- United Nations Development Programme (UNDP)
- Fundación AVINA
- International Human Rights Funder’s Group (IHRFG)
Shared learning

**Webinars:** Over 115 participants worldwide attended at least one of our 9 webinars in 2013. Webinars covered a wide variety of topics including Philanthropy in Emerging Markets, The Role of Philanthropic Organizations in the Post-2015 Agenda, Social Return on Investment, and a series of three sessions dedicated to a discussion of the Global Philanthropy Data Charter. By adding our webinars to WINGS’ YouTube channel, we were able to garner over 400 additional views in 2013.

**Peer Learning Events:** Two peer learning events were held by and for WINGS member organizations in 2013. Community Foundations of Canada co-hosted the first alongside WINGS in Winnipeg, Canada (June 2013), followed by another co-hosted by IDIS (Institute for the Development of Social Investment) in São Paulo, Brazil (October 2013).

Knowledge generation and dissemination

**Knowledge Center:** Launched in March 2012, our online Knowledge Center currently houses nearly 400 documents – 33% more than just a year ago! The Knowledge Center is linked with Issue Lab – one of the non-profit sector’s largest knowledge bases - to provide greater reach and visibility for the documents produced by WINGS and our members.

**Data Collection and Dissemination:** The 2012 Update of the Global Status Report on Community Foundations was released, providing a useful resource to foundations, donors, researchers and others interested in the field. Additionally, in 2013 WINGS conducted consultations with member organizations and leaders in philanthropy data to generate critical thinking about the philanthropy data landscape. For this purpose, WINGS hosted two meetings in Rio de Janeiro, as well as a series of online meetings and webinars. The result of these meetings was the Global Philanthropy Data Charter, which will be launched at WINGSForum 2014.

**Reports and Publications:** WINGS worked on a number of reports and publications in 2013 including the first ever report on global infrastructure for philanthropy. Infrastructure in Focus: A Global Picture of Organizations Serving Philanthropy, maps the size, profile and benefits of infrastructure organizations. In addition, we published 12 monthly newsletters via WINGSDispatch and over 160 postings to the WINGS “Philanthropy in Focus” blog.

Sustainability

**Membership:** the number of dues paying members grew from 44 in 2012 to 68 in 2013, totalling a contribution of close to US$ 45,000. Our goal is to reach 90 dues paying members in 2014, hoping that those organizations that have participated in WINGS network for many years will take the next step and become a full dues paying member.

**Funding:** our pool of funders is also expanded and for WINGSForum 2014 we are attracting support from BRICS conuntries as well. See more information on our financial statement and list of donors

Governance

**Board of Directors Handbook:** we put together a comprehensive resource book for orientation WINGS Board Directors,
## 2013 Activity summary

### Thought leadership

<table>
<thead>
<tr>
<th>2012</th>
<th>2013</th>
<th>2014</th>
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</thead>
<tbody>
<tr>
<td>Regional meeting in Colombia</td>
<td>47</td>
<td>68</td>
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</table>

### Sustainability/Membership

<table>
<thead>
<tr>
<th>2012</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Growth in due paying members</td>
<td>32,715</td>
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</tbody>
</table>

### Shared learning in 2013

- **2** Peer learning events in Winnipeg and São Paulo
- **9** Webinars
- **150+** Participants
- **400+** More views
- **400** documents in our archive
- **33%** more than 2013

### Knowledge generation and dissemination

- **2** Meetings
- **A series** of online meetings and webinars
- **1st ever** Infrastructure report
- **160+** Blog posts
- **12** Monthly newsletters
## Financial Overview

### Assets

<table>
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<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Cash (Note 6)</td>
<td>$540,702</td>
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<tr>
<td>Unconditional promises to give (Notes 1b and 3)</td>
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<tr>
<td>Unrestricted</td>
<td>$40,000</td>
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<tr>
<td>Temporarily restricted</td>
<td>$210,000</td>
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<tr>
<td>Accounts receivable</td>
<td>$3,051</td>
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<tr>
<td>Prepaid expenses</td>
<td>$29,389</td>
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<tr>
<td>Property and equipment, at cost, net of accumulated (depreciation Notes 1c &amp; 4)</td>
<td>$28,156</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$851,298</strong></td>
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### Liabilities & Net Assets

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<th>Description</th>
<th>Amount</th>
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<td>Liabilities</td>
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<td>Accounts payable</td>
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<td>Deferred income (Note 1d)</td>
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<td><strong>Total Liabilities</strong></td>
<td><strong>$61,644</strong></td>
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<table>
<thead>
<tr>
<th>Net Assets</th>
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<tbody>
<tr>
<td>Unrestricted</td>
<td>$419,351</td>
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<tr>
<td>Temporarily restricted (Note 2)</td>
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<td><strong>Total Net Assets</strong></td>
<td><strong>$789,654</strong></td>
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<tr>
<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td><strong>$851,298</strong></td>
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</table>

Audited Financial Statement
Membership Overview 2012–13

Member organizations
1. Africa Grantmakers Affinity Group
2. African Grantmakers Network
3. Arab Foundations Forum
4. Asian Venture Philanthropy Network
5. Asia-Pacific Centre for Philanthropy and Social Investment
6. Asociacion de Fundaciones Empresariales
7. Asociacion Espanola de Fundaciones
8. Association of Charitable Foundations
9. Association for Community Relations, Romania
10. Association of Community Foundations, Bulgaria
11. Association of Slovak Community Foundations
12. Associazione Italiana Fondazioni e Enti di Erogazione, Italy
13. Bundesverband Deutscher Stiftungen e.V. (Association of German Foundations)
14. CAF America
15. CAF Australia
16. CAF Bulgaria
17. CAF Global Network, UK
18. CAF India
19. CAF Russia
20. CAF Singapore
21. CAF Southern Africa
22. Centro Mexicano para la Filantropia (CEMEFI)
23. Centrum pre filantropiu n.o. (Center for Philanthropy)
24. China Foundation Center
25. Committee Encouraging Corporate Philanthropy (CECP)
26. Community Foundation Movement in Latvia
27. Community Foundations Canada
28. Comunalia - Alianza de Fundaciones Comunitarias de México
29. Council of Finnish Foundations
30. Council of Michigan Foundations
31. Council on Foundations
32. Donors Forum (Chicago)
33. East Africa Association of Grantmakers
34. European Foundation Center
35. European Venture Philanthropy Association (EVPA)
36. Filantrofilia
37. Forum of Regional Associations of Grantmakers
38. Foundation for Civil Society
39. Funders Concerned About AIDS
40. Global Fund for Community Foundations
41. Global Philanthropy Forum
42. Grupo de Fundaciones y Empresas (GDFE)
43. Grupo de Institutos, Fundações e Empresas (GIFE)
44. Hudson Institute
45. Instituto para o Desenvolvimento do Investimento Social (IDIS/CAF)
46. Initiative Bürgerstiftungen
47. International Funders for Indigenous Peoples (IFIP)
48. International Human Rights Funders Group
49. John D. Gerhart Center for Philanthropy and Civic Engagement
50. London Funders
51. Minnesota Council on Foundations
52. National Volunteer & Philanthropy Centre (NVPC)
53. OECD netFWD
54. Philanthropy New Zealand
55. Philantropic Foundations Canada
56. Portuguese Foundation Center
57. Philanthropy for Social Justice and Peace
58. Rede de Fundos Independente para a Justiça Social - Brasil
59. Romanian Federation of Community Foundations
60. Russia Donors Forum
61. SAANED for Sustainable Development
62. Social Venture Partners International (SVPI)
63. Southern African Community Grantmakers Leadership Forum
64. SROI Network, The
65. Swiss Foundations
66. Third Sector Foundation of Turkey (TUSEV)
67. TrustAfrica
68. Ukrainian Philanthropists Forum

Dues paying members
- 68 members in 2013
- 47 members in 2012

Membership Dues
- $44,846 in 2013
- $32,715 in 2012

† Charities Aid Foundation (CAF)
Team & Directors

WINGS team
- Helena Monteiro, Executive Director
- Ana Paula Borges Pinho, Knowledge Management Coordinator
- Christopher de la Torre, Managing Editor
- Rebecca Soragni, Administrative Assistant
- Ashley Harper, Program Coordinator (January–July 2013)
- Tom Hiney, Program Coordinator (July–October 2013)
- Jane Mayer, Program Coordinator

Consultants
- Barry Knight, Consultant, CENTRIS
- Christopher Harris, Consultant

Board of directors
The leadership and direction of WINGS is the responsibility of our multinational Board of Directors:
- Dr. Atallah Kuttab (Chairman), SAANED for Philanthropy Advisory, Jordan
- Ms. Tina Thiart (Secretary), Southern Africa Community Leadership Initiative, South Africa
- Mr. John Ulanga (Treasurer), The Foundation for Civil Society, Tanzania
- Mr. Barry Gaberman (Chair Emeritus), Independent Philanthropy Professional, United States
- Mr. Aron Belinky, GV CES, Brazil
- Ms. Maria Chertok, Charities Aid Foundation, Russia
- Mr. John Harvey, Council on Foundations, United States
- Ms. Jenny Hodgson, Global Fund for Community Foundations, South Africa
- Ms. Jane Humphries, Community Foundations of Canada, Canada
- Dr. Barbara Ibrahim, John D. Gerhart Center, Egypt
- Ms. Ruth Jones, Social Venture Partners International, United States
- Ms. Leticia Ruiz-Capillas, European Foundation Centre, Belgium
- Mr. Bill King, Minnesota Council on Foundations, United States
- Ms. Shannon Lawder, Charles Stewart Mott Foundation, United Kingdom
- Dr. Michael Lifman, Asia-Pacific Centre for Philanthropy and Social Investment, Australia
- Mr. Fernando Rossetti, Greenpeace, Brazil
- Ms. Leticia Ruiz-Capillas, European Foundation Centre, Belgium
- Ms. Maria Carolina Suarez, Association of Corporate Foundations, Colombia